

**ANNEXURE B****City of Tshwane****2013/14 MTREF**

## TABLE OF CONTENTS

---

|   |     |
|---|-----|
| PART 1 – ANNUAL BUDGET .....  | 11  |
| 1.1 COUNCIL RESOLUTIONS   | 11  |
| 1.2 EXECUTIVE SUMMARY   | 13  |
| 1.3 OPERATING REVENUE FRAMEWORK   | 17  |
| 1.4 OPERATING EXPENDITURE FRAMEWORK   | 34  |
| 1.5 CAPITAL EXPENDITURE   | 38  |
| 1.6 ANNUAL BUDGET TABLES – PARENT MUNICIPALITY  | 44  |
| PART 2 – SUPPORTING DOCUMENTATION .....   | 64  |
| 2.1 OVERVIEW OF THE ANNUAL BUDGET PROCESS   | 64  |
| 2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN (IDP)               | 68  |
| 2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS  | 73  |
| 2.4 OVERVIEW OF BUDGET-RELATED POLICIES   | 81  |
| 2.5 OVERVIEW OF BUDGET ASSUMPTIONS  | 85  |
| 2.6 OVERVIEW OF BUDGET FUNDING  | 89  |
| 2.7 EXPENDITURE ON GRANTS AND RECONCILIATIONS OF UNSPENT FUNDS                                  | 104 |
| 2.8 TRANSFERS AND GRANTS MADE BY THE MUNICIPALITY   | 107 |
| 2.9 COUNCILLOR AND EMPLOYEE BENEFITS  | 109 |
| 2.10 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW                                     | 113 |
| 2.11 ANNUAL BUDGETS AND SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS – INTERNAL DEPARTMENTS | 120 |
| 2.12 ANNUAL BUDGETS AND SERVICE DELIVERY AGREEMENTS – ENTITIES                                  | 144 |
| 2.13 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS   | 154 |
| 2.14 CAPITAL EXPENDITURE DETAILS  | 156 |
| 2.15 LEGISLATION COMPLIANCE STATUS  | 174 |
| 2.16 OTHER SUPPORTING DOCUMENTS   | 176 |
| 2.17 CONSOLIDATED OVERVIEW  | 192 |
| 2.18 CITY MANAGER’S QUALITY CERTIFICATE   | 253 |



## LIST OF TABLES

---

|   |    |
|---|----|
| TABLE 1: CONSOLIDATED OVERVIEW OF THE 2013/14 MTREF .....   | 15 |
| TABLE 2: SUMMARY OF REVENUE CLASSIFIED BY MAIN REVENUE SOURCE.....  | 18 |
| TABLE 3: PERCENTAGE GROWTH IN REVENUE BY MAIN REVENUE SOURCE (PARENT) .....                                       | 19 |
| TABLE 4: OPERATING TRANSFERS AND GRANT RECEIPTS .....   | 21 |
| TABLE 5: PROPOSED TARIFF INCREASES OVER THE MEDIUM TERM .....   | 22 |
| TABLE 6: RESIDENTIAL PROPERTY RATE SCENARIOS .....  | 24 |
| TABLE 7: PROPERTY RATES TARIFFS .....   | 25 |
| TABLE 8: PROPOSED WATER TARIFFS .....   | 27 |
| TABLE 9: COMPARISON OF CURRENT WATER CHARGES AND INCREASES (DOMESTIC) OVER THE MEDIUM TERM.....                   | 27 |
| TABLE 10: COMPARISON BETWEEN CURRENT SANITATION CHARGES AND INCREASES.....  | 28 |
| TABLE 11: CURRENT SANITATION CHARGES COMPARED TO INCREASES FOR SINGLE DWELLING HOUSES .....                       | 29 |
| TABLE 12: SLIDING SCALE TARIFFS.....  | 29 |
| TABLE 13: COMPARISON BETWEEN CURRENT ELECTRICITY CHARGES AND INCREASES (DOMESTIC) .....                           | 30 |
| TABLE 14: COMPARISON OF CURRENT WASTE REMOVAL FEES TO INCREASES .....   | 31 |
| TABLE 15: MONTHLY AMOUNT PAYABLE FOR WASTE REMOVAL.....   | 31 |
| TABLE 16: MBRR SA14 – HOUSEHOLD BILLS.....  | 33 |
| TABLE 17: SUMMARY OF OPERATING EXPENDITURE BY STANDARD CLASSIFICATION ITEM.....                                   | 34 |
| TABLE 18: REPAIRS AND MAINTENANCE PER ASSET CLASS.....  | 37 |
| TABLE 19: 2013/14 MEDIUM-TERM CAPITAL BUDGET PER VOTE .....   | 39 |
| TABLE 20: RENEWAL OF EXISTING ASSETS .....  | 39 |
| TABLE 21: 2013/14 MEDIUM-TERM CAPITAL BUDGET PER CIF PROGRAMME .....  | 42 |
| TABLE 22: MBRR A1 – BUDGET SUMMARY.....   | 45 |
| TABLE 23: MBRR A2 – BUDGETED FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE BY STANDARD CLASSIFICATION) .....     | 47 |
| TABLE 24: MBRR A3 – BUDGETED FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE BY MUNICIPAL VOTE) ..                 | 49 |
| TABLE 25: SURPLUS/(DEFICIT) CALCULATIONS FOR THE TRADING SERVICES .....   | 50 |
| TABLE 26: MBRR A4 – BUDGETED FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE) .....                                | 51 |
| TABLE 27: MBRR A5 – BUDGETED CAPITAL EXPENDITURE BY VOTE, STANDARD CLASSIFICATION AND FUNDING SOURCE .....        | 54 |
| TABLE 28: MBRR A6 – BUDGETED FINANCIAL POSITION .....   | 56 |
| TABLE 29: MBRR A7 – BUDGETED CASH FLOW STATEMENT.....   | 58 |
| TABLE 30: MBRR A8 – CASH-BACKED RESERVES/ACCUMULATED SURPLUS RECONCILIATION .....                                 | 59 |
| TABLE 31: MBRR A9 – ASSET MANAGEMENT .....  | 60 |
| TABLE 32: MBRR A10 – BASIC SERVICE DELIVERY MEASUREMENT .....   | 62 |
| TABLE 33: SUMMARY OF BUDGET TIME SCHEDULE .....   | 65 |
| TABLE 34: IDP STRATEGIC OBJECTIVES.....   | 70 |
| TABLE 35: MBRR SA4 – RECONCILIATION BETWEEN THE IDP STRATEGIC OBJECTIVES AND BUDGETED REVENUE ....                | 72 |
| TABLE 36: MBRR SA5 – RECONCILIATION BETWEEN THE IDP STRATEGIC OBJECTIVES AND BUDGETED OPERATING EXPENDITURE ..... | 72 |
| TABLE 37: MBRR SA6 – RECONCILIATION BETWEEN THE IDP STRATEGIC OBJECTIVES AND BUDGETED CAPITAL EXPENDITURE .....   | 72 |
| TABLE 38: MBRR SA7 – MEASUREABLE PERFORMANCE OBJECTIVES.....  | 76 |

|  |     |
|--|-----|
| TABLE 39: MBRR SA8 – PERFORMANCE INDICATORS AND BENCHMARKS.....  | 77  |
| TABLE 40: CREDIT RATING OUTLOOK .....  | 86  |
| TABLE 41: BREAKDOWN OF OPERATING REVENUE OVER THE MEDIUM TERM .....  | 90  |
| TABLE 42: MBRR SA15 – INVESTMENT PARTICULARS BY TYPE .....   | 91  |
| TABLE 43: MBRR SA16 – INVESTMENT PARTICULARS BY MATURITY .....   | 92  |
| TABLE 44: SOURCES OF CAPITAL REVENUE OVER THE MTREF.....   | 92  |
| TABLE 45: MBRR SA18 – CAPITAL TRANSFERS AND GRANT RECEIPTS.....  | 94  |
| TABLE 46: MBRR SA17 – DETAIL OF BORROWINGS .....   | 95  |
| TABLE 47: MBRR A7 – BUDGETED CASH FLOW STATEMENT.....  | 97  |
| TABLE 48: MBRR A8 – CASHBACKED RESERVES OR ACCUMULATED SURPLUS RECONCILIATION.....                                       | 98  |
| TABLE 49: MBRR SA10 – FUNDING COMPLIANCE MEASUREMENT .....   | 101 |
| TABLE 50: MBRR SA19 – EXPENDITURE ON TRANSFERS AND GRANT PROGRAMMES .....  | 105 |
| TABLE 51: MBRR SA20 – RECONCILIATION BETWEEN TRANSFERS, GRANT RECEIPTS AND UNSPENT FUNDS.....                            | 106 |
| TABLE 52: MBRR SA21 – TRANSFERS AND GRANTS MADE BY THE MUNICIPALITY.....   | 108 |
| TABLE 53: MBRR SA22 – SUMMARY OF COUNCILLOR AND STAFF BENEFITS .....   | 110 |
| TABLE 54: MBRR SA23 – SALARIES, ALLOWANCES AND BENEFITS (POLITICAL OFFICE BEARERS/<br>COUNCILLORS/SENIOR MANAGERS) ..... | 111 |
| TABLE 55: MBRR SA25 – BUDGETED MONTHLY REVENUE AND EXPENDITURE .....   | 114 |
| TABLE 56: MBRR SA26 – BUDGETED MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE) .....                                    | 115 |
| TABLE 57: MBRR SA27 – BUDGETED MONTHLY REVENUE AND EXPENDITURE (STANDARD CLASSIFICATION) .....                           | 116 |
| TABLE 58: MBRR SA28 – BUDGETED MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE) .....  | 117 |
| TABLE 59: MBRR SA29 – BUDGETED MONTHLY CAPITAL EXPENDITURE (STANDARD CLASSIFICATION) .....                               | 118 |
| TABLE 60: MBRR SA30 – BUDGETED MONTHLY CASH FLOW .....   | 119 |
| TABLE 61: AUDIT AND RISK – BUDGETED FINANCIAL PERFORMANCE.....   | 121 |
| TABLE 62: CITY PLANNING AND DEVELOPMENT – BUDGETED FINANCIAL PERFORMANCE.....  | 122 |
| TABLE 63: CITY STRATEGIES AND PERFORMANCE MANAGEMENT – BUDGETED FINANCIAL PERFORMANCE .....                              | 123 |
| TABLE 64: COMMUNICATION, MARKETING AND EVENTS – BUDGETED FINANCIAL PERFORMANCE .....                                     | 124 |
| TABLE 65: CORPORATE AND SHARED SERVICES – BUDGETED FINANCIAL PERFORMANCE .....   | 125 |
| TABLE 66: ECONOMIC DEVELOPMENT – BUDGETED FINANCIAL PERFORMANCE.....   | 126 |
| TABLE 67: EMERGENCY SERVICES – BUDGETED FINANCIAL PERFORMANCE .....  | 127 |
| TABLE 68: ENVIRONMENTAL MANAGEMENT – BUDGETED FINANCIAL PERFORMANCE .....  | 128 |
| TABLE 69: FINANCIAL SERVICES – BUDGETED FINANCIAL PERFORMANCE .....  | 129 |
| TABLE 70: HEALTH AND SOCIAL DEVELOPMENT – BUDGETED FINANCIAL PERFORMANCE .....   | 130 |
| TABLE 71: HOUSING AND HUMAN SETTLEMENT – BUDGETED FINANCIAL PERFORMANCE.....   | 131 |
| TABLE 72: INFORMATION AND COMMUNICATION TECHNOLOGY – BUDGETED FINANCIAL PERFORMANCE .....                                | 132 |
| TABLE 73: LEGAL SERVICES – BUDGETED FINANCIAL PERFORMANCE .....  | 133 |
| TABLE 74: METRO POLICE SERVICES – BUDGETED FINANCIAL PERFORMANCE .....   | 134 |
| TABLE 75: OFFICE OF THE CHIEF WHIP – BUDGETED FINANCIAL PERFORMANCE .....  | 135 |
| TABLE 76: OFFICE OF THE CITY MANAGER – BUDGETED FINANCIAL PERFORMANCE.....   | 136 |
| TABLE 77: OFFICE OF THE EXECUTIVE MAYOR – BUDGETED FINANCIAL PERFORMANCE .....   | 137 |
| TABLE 78: OFFICE OF THE SPEAKER – BUDGETED FINANCIAL PERFORMANCE.....  | 138 |
| TABLE 79: REGIONAL SERVICE DELIVERY – BUDGETED FINANCIAL PERFORMANCE .....   | 139 |
| TABLE 80: RESEARCH AND INNOVATION – BUDGETED FINANCIAL PERFORMANCE .....   | 140 |
| TABLE 81: SERVICE INFRASTRUCTURE – BUDGETED FINANCIAL PERFORMANCE.....   | 141 |
| TABLE 82: SPORTS AND RECREATION – BUDGETED FINANCIAL PERFORMANCE .....   | 142 |
| TABLE 83: TRANSPORT – BUDGETED FINANCIAL PERFORMANCE .....   | 143 |

|  |     |
|--|-----|
| TABLE 84: HOUSING COMPANY TSHWANE – BUDGETED FINANCIAL PERFORMANCE .....   | 145 |
| TABLE 85: HOUSING COMPANY TSHWANE – BUDGETED FINANCIAL POSITION .....  | 146 |
| TABLE 86: HOUSING COMPANY TSHWANE – BUDGETED CASH FLOWS .....  | 147 |
| TABLE 87: SANDSPRUIT WORKS ASSOCIATION – BUDGETED FINANCIAL PERFORMANCE .....  | 148 |
| TABLE 88: SANDSPRUIT WORKS ASSOCIATION – BUDGETED FINANCIAL POSITION.....  | 149 |
| TABLE 89: SANDSPRUIT WORKS ASSOCIATION – BUDGETED CASH FLOWS.....  | 150 |
| TABLE 90: TSHWANE ECONOMIC DEVELOPMENT AGENCY (TEDA) – BUDGETED FINANCIAL PERFORMANCE .....                                    | 151 |
| TABLE 91: TSHWANE ECONOMIC DEVELOPMENT AGENCY (TEDA) – BUDGETED FINANCIAL POSITION .....                                       | 152 |
| TABLE 92: TSHWANE ECONOMIC DEVELOPMENT AGENCY (TEDA) – BUDGETED CASH FLOWS .....   | 153 |
| TABLE 93: MBRR SA33 – CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS .....   | 155 |
| TABLE 94: MBRR SA34A – CAPITAL EXPENDITURE ON NEW ASSETS BY ASSET CLASS.....   | 157 |
| TABLE 95: MBRR SA34B – CAPITAL EXPENDITURE ON RENEWAL OF EXISTING ASSETS BY ASSET CLASS.....                                   | 158 |
| TABLE 96: MBRR SA34C – REPAIRS AND MAINTENANCE EXPENDITURE BY ASSET CLASS .....  | 159 |
| TABLE 97: MBRR SA34D – DEPRECIATION BY ASSET CLASS .....   | 160 |
| TABLE 98: MBRR SA35 – FUTURE FINANCIAL IMPLICATIONS OF THE CAPITAL BUDGET.....   | 161 |
| TABLE 99: MBRR SA36 – DETAILED CAPITAL BUDGET PER MUNICIPAL VOTE.....  | 162 |
| TABLE 100: MBRR SA37 – PROJECTS DELAYED FROM PREVIOUS FINANCIAL YEAR/S.....  | 173 |
| TABLE 101: MBRR SA1 – SUPPORTING DETAIL TO BUDGETED FINANCIAL PERFORMANCE.....   | 177 |
| TABLE 102: MBRR SA2 – MATRIX FINANCIAL PERFORMANCE BUDGET (REVENUE SOURCE/EXPENDITURE TYPE AND<br>DEPARTMENT) .....            | 178 |
| TABLE 103: MBRR SA3 – SUPPORTING DETAIL TO STATEMENT OF FINANCIAL POSITION.....  | 179 |
| TABLE 104: MBRR SA9 – SOCIAL, ECONOMIC AND DEMOGRAPHIC STATISTICS AND ASSUMPTIONS .....  | 180 |
| TABLE 105: SUPPORTING SA11 – PROPERTY RATES SUMMARY .....  | 183 |
| TABLE 106: SUPPORTING SA12A – PROPERTY RATES BY CATEGORY (CURRENT YEAR) .....  | 184 |
| TABLE 107: SUPPORTING SA12B – PROPERTY RATES BY CATEGORY (BUDGET YEAR).....  | 185 |
| TABLE 108: SUPPORTING SA13(A) – SERVICE TARIFFS BY CATEGORY.....   | 186 |
| TABLE 109: SUPPORTING SA13(B) – SERVICE TARIFFS BY CATEGORY – EXPLANATORY .....  | 187 |
| TABLE 110: MBRR SA32 – LIST OF EXTERNAL MECHANISMS .....   | 188 |
| MBRR SA32 – LIST OF EXTERNAL MECHANISMS (CONTD).....   | 189 |
| MBRR SA32 – LIST OF EXTERNAL MECHANISMS (CONTD).....   | 190 |
| MBRR SA32 – LIST OF EXTERNAL MECHANISMS (CONTD).....   | 191 |
| TABLE 111: MBRR A1 – CONSOLIDATED BUDGET SUMMARY .....   | 193 |
| TABLE 112: MBRR A2 – CONSOLIDATED BUDGETED FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE BY<br>STANDARD CLASSIFICATION) ..... | 194 |
| TABLE 113: MBRR A3 – CONSOLIDATED BUDGETED FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE BY<br>MUNICIPAL VOTE) .....          | 195 |
| TABLE 114: MBRR A4 – CONSOLIDATED BUDGETED FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE) ...                                 | 196 |
| TABLE 115: MBRR A5 – CONSOLIDATED BUDGETED CAPITAL EXPENDITURE BY VOTE, STANDARD CLASSIFICATION<br>AND FUNDING .....           | 197 |
| TABLE 116: MBRR A6 – CONSOLIDATED BUDGETED FINANCIAL POSITION.....   | 198 |
| TABLE 117: MBRR A7 – CONSOLIDATED BUDGETED CASH FLOWS.....   | 199 |
| TABLE 118: MBRR A8 – CONSOLIDATED CASHBACKED RESERVES/ACCUMULATED SURPLUS RECONCILIATION.....                                  | 199 |
| TABLE 119: MBRR A9 – CONSOLIDATED ASSET MANAGEMENT .....   | 200 |
| TABLE 120: MBRR A10 – CONSOLIDATED BASIC SERVICE DELIVERY MEASUREMENT.....   | 201 |
| TABLE 121: MBRR SA1 – CONSOLIDATED SUPPORTING DETAIL TO BUDGETED FINANCIAL PERFORMANCE .....                                   | 202 |

|  |     |
|--|-----|
| TABLE 122: MBRR SA2 – CONSOLIDATED MATRIX FINANCIAL PERFORMANCE BUDGET (REVENUE SOURCE/EXPENDITURE TYPE AND DEPARTMENT) .....      | 203 |
| TABLE 123: MBRR SA3 – CONSOLIDATED SUPPORTING DETAIL TO BUDGETED FINANCIAL POSITION .....  | 204 |
| TABLE 124: MBRR SA4 – CONSOLIDATED RECONCILIATION OF IDP STRATEGIC OBJECTIVES AND BUDGET (REVENUE) .....                           | 205 |
| TABLE 125: MBRR SA5 – CONSOLIDATED RECONCILIATION OF IDP STRATEGIC OBJECTIVES AND BUDGET (OPERATING EXPENDITURE) .....             | 205 |
| TABLE 126: MBRR SA6 – CONSOLIDATED RECONCILIATION OF IDP STRATEGIC OBJECTIVES AND BUDGET (CAPITAL EXPENDITURE) .....               | 205 |
| TABLE 127: MBRR SA7 – CONSOLIDATED MEASUREABLE PERFORMANCE OBJECTIVES .....  | 206 |
| TABLE 128: MBRR SA8 – CONSOLIDATED PERFORMANCE INDICATORS AND BENCHMARKS .....   | 207 |
| TABLE 129: MBRR SA9 – CONSOLIDATED SOCIAL, ECONOMIC AND DEMOGRAPHIC STATISTICS AND ASSUMPTIONS .....                               | 208 |
| TABLE 130: MBRR SA10 – CONSOLIDATED FUNDING MEASUREMENT .....  | 211 |
| TABLE 131: MBRR SA11 – CONSOLIDATED PROPERTY RATES SUMMARY .....   | 212 |
| TABLE 132: MBRR SA12A – CONSOLIDATED PROPERTY RATES BY CATEGORY (CURRENT YEAR) .....   | 213 |
| TABLE 133: MBRR SA12B – CONSOLIDATED PROPERTY RATES BY CATEGORY (BUDGET YEAR) .....  | 214 |
| TABLE 134: MBRR SA13(A) – CONSOLIDATED SERVICE TARIFFS BY CATEGORY .....   | 215 |
| TABLE 135: MBRR SA13(B) – CONSOLIDATED SERVICE TARIFFS BY CATEGORY – EXPLANATORY .....   | 216 |
| TABLE 136: MBRR SA14 – CONSOLIDATED HOUSEHOLD BILLS .....  | 217 |
| TABLE 137: MBRR SA15 – CONSOLIDATED INVESTMENT PARTICULARS BY TYPE .....   | 218 |
| TABLE 138: MBRR SA16 – CONSOLIDATED INVESTMENT PARTICULARS BY MATURITY .....   | 219 |
| TABLE 139: MBRR SA17 – CONSOLIDATED BORROWING .....  | 220 |
| TABLE 140: MBRR SA18 – CONSOLIDATED TRANSFERS AND GRANT RECEIPTS .....   | 221 |
| TABLE 141: MBRR SA19 – CONSOLIDATED EXPENDITURE ON TRANSFERS AND GRANT PROGRAMME .....   | 222 |
| TABLE 142: MBRR SA20 – CONSOLIDATED RECONCILIATION OF TRANSFERS, GRANT RECEIPTS AND UNSPENT FUNDS .....                            | 223 |
| TABLE 143: MBRR SA21 – CONSOLIDATED TRANSFERS AND GRANTS MADE BY THE MUNICIPALITY .....  | 224 |
| TABLE 144: MBRR SA22 – CONSOLIDATED SUMMARY OF COUNCILLOR AND STAFF BENEFITS .....   | 225 |
| TABLE 145: MBRR SA23 – CONSOLIDATED SALARIES, ALLOWANCES AND BENEFITS (POLITICAL OFFICE BEARERS/COUNCILLORS/SENIOR MANAGERS) ..... | 226 |
| TABLE 146: MBRR SA24 – SUMMARY OF PERSONNEL NUMBERS .....  | 227 |
| TABLE 147: MBRR SA25 – CONSOLIDATED BUDGETED MONTHLY REVENUE AND EXPENDITURE .....   | 228 |
| TABLE 148: MBRR SA26 – CONSOLIDATED BUDGETED MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE) .....                                | 229 |
| TABLE 149: MBRR SA27 – CONSOLIDATED BUDGETED MONTHLY REVENUE AND EXPENDITURE (STANDARD CLASSIFICATION) .....                       | 230 |
| TABLE 150: MBRR SA28 – CONSOLIDATED BUDGETED MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE) .....                                    | 231 |
| TABLE 151: MBRR SA29 – CONSOLIDATED BUDGETED MONTHLY CAPITAL EXPENDITURE (STANDARD CLASSIFICATION) .....                           | 232 |
| TABLE 152: MBRR SA30 – CONSOLIDATED BUDGETED MONTHLY CASH FLOW .....   | 233 |
| TABLE 153: MBRR SA31 – AGGREGATED ENTITY BUDGET .....  | 234 |
| TABLE 154: MBRR SA33 – CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS .....  | 235 |
| TABLE 155: MBRR SA34A – CONSOLIDATED CAPITAL EXPENDITURE ON NEW ASSETS BY ASSET CLASS .....  | 236 |
| TABLE 156: MBRR SA34B – CONSOLIDATED CAPITAL EXPENDITURE ON THE RENEWAL OF EXISTING ASSETS BY ASSET CLASS .....                    | 237 |

|   |     |
|---|-----|
| TABLE 157: MBRR SA34C – CONSOLIDATED REPAIRS AND MAINTENANCE EXPENDITURE BY ASSET CLASS ..... | 238 |
| TABLE 158: MBRR SA34D – CONSOLIDATED DEPRECIATION BY ASSET CLASS.....                         | 239 |
| TABLE 159: MBRR SA35 – CONSOLIDATED FUTURE FINANCIAL IMPLICATIONS OF THE CAPITAL BUDGET ..... | 240 |
| TABLE 160: MBRR SA36 – CONSOLIDATED DETAILED CAPITAL BUDGET .....                             | 241 |
| TABLE 161: MBRR SA37 – CONSOLIDATED PROJECTS DELAYED FROM PREVIOUS FINANCIAL YEAR/S.....      | 252 |

## LIST OF FIGURES

---

|  |     |
|--|-----|
| FIGURE 1: MAIN OPERATIONAL EXPENDITURE CATEGORIES FOR THE 2013/14 FINANCIAL YEAR .....     | 36  |
| FIGURE 2: CAPITAL BUDGET PER MAIN STRATEGIC FOCUS AREA.....                                | 39  |
| FIGURE 3: INFRASTRUCTURE-RELATED PROJECTS .....  | 42  |
| FIGURE 4: CAPITAL BUDGET FOR THE 2013/14 FINANCIAL YEAR PER MAIN STRATEGIC FOCUS AREA..... | 43  |
| FIGURE 5: EXPENDITURE BY MAJOR TYPE .....  | 53  |
| FIGURE 6: DEPRECIATION IN RELATION TO REPAIRS AND MAINTENANCE OVER THE MTREF .....         | 61  |
| FIGURE 7: PYRAMID.....   | 66  |
| FIGURE 8: ALIGNMENT OF IDP COMMITMENTS TO PROVINCIAL OBJECTIVES .....                      | 69  |
| FIGURE 9: PLANNING, BUDGETING AND REPORTING CYCLE .....                                    | 74  |
| FIGURE 10: DEFINITION OF PERFORMANCE INFORMATION CONCEPTS .....                            | 75  |
| FIGURE 11: BREAKDOWN OF OPERATING REVENUE OVER THE 2013/14 MTREF.....                      | 90  |
| FIGURE 12: SOURCES OF CAPITAL REVENUE FOR THE 2013/14 FINANCIAL YEAR .....                 | 93  |
| FIGURE 13: GROWTH IN OUTSTANDING BORROWING (LONG-TERM LIABILITIES) .....                   | 96  |
| FIGURE 14: CASH AND CASH EQUIVALENTS OR CASHBACKED RESERVES AND ACCUMULATED FUNDS.....     | 100 |

## ABBREVIATIONS AND ACRONYMS

---

|          |   |
|----------|---|
| AMR      | automated meter reading                                 |
| ASGISA   | Accelerated and Shared Growth Initiative                |
| BPC      | business planning and consolidation                     |
| BSC      | Budget Steering Committee                               |
| CBD      | central business district                               |
| CDS      | City Development Strategy                               |
| CFO      | Chief Financial Officer                                 |
| CIF      | Capital Investment Framework                            |
| CM       | City Manager  |
| CoT      | City of Tshwane   |
| CPI      | Consumer Price Index                                    |
| CRR      | Capital Replacement Reserve                             |
| DACE     | Department of Agriculture, Conservation and Environment |
| DBSA     | Development Bank of Southern Africa                     |
| DMTN     | Domestic Medium-term Note                               |
| DoRA     | Division of Revenue Act                                 |
| DoR Bill | Division of Revenue Bill                                |
| DWA      | Department of Water Affairs                             |
| ECD      | early childhood development                             |
| EEDSM    | energy efficiency demand side management                |
| EM       | Executive Mayor   |
| EPWP     | Expanded Public Works Programme                         |
| FBS      | free basic services                                     |
| FM       | financial management                                    |
| GDP      | gross domestic product                                  |
| GDS      | Growth and Development Strategy                         |
| GFS      | government financial statistics                         |
| GGDS     | Gauteng Growth and Development Strategy                 |
| GRAP     | Generally Recognised Accounting Practice                |
| GV       | general valuation                                       |
| HDI      | historically disadvantaged individuals                  |
| HR       | human resources   |
| IBT      | inclining block tariff                                  |
| ICT      | information communication technology                    |
| IDP      | Integrated Development Plan                             |
| IT       | information technology                                  |
| kℓ       | kilolitre   |
| km       | kilometre   |
| KPA      | key performance area                                    |
| KPI      | key performance indicator                               |
| kWh      | kilowatt hour   |
| ℓ        | litre   |
| LED      | local economic development                              |
| LTFM     | Long-term Financial Model                               |
| LTFS     | Long-term Financial Strategy                            |
| IES      | Indigent Exit Strategy                                  |
| MBRR     | Municipal Budget and Reporting Regulations              |
| MEDA     | Metsweding Economic Development Agency                  |
| MFMA     | Municipal Finance Management Act                        |
| MFMIIP   | Municipal Finance Management Intern Programme           |

|       |   |
|-------|---|
| MIG   | Municipal Infrastructure Grant                  |
| MMC   | Member of the Mayoral Committee                 |
| MPRA  | Municipal Property Rates Act                    |
| MSA   | Municipal Systems Act                           |
| MSDF  | Metropolitan Spatial Development Framework      |
| MTREF | Medium-term Revenue and Expenditure Framework   |
| NDP   | National Development Plan                       |
| NERSA | National Electricity Regulator South Africa     |
| NGO   | non-government organisations                    |
| NGP   | National Growth Path                            |
| NKPIs | national key performance indicators             |
| NSDP  | National Spatial Development Perspective        |
| NT    | National Treasury                               |
| OHS   | occupational health and safety                  |
| OP    | operational plan                                |
| OPCA  | Operation Clean Audit                           |
| PBO   | public benefit organisations                    |
| PHC   | provincial health care                          |
| PMS   | Performance Management System                   |
| PPE   | property, plant and equipment                   |
| PPP   | private public partnership                      |
| PTIS  | Public Transport Infrastructure System          |
| RG    | Restructuring Grant                             |
| ROR   | rate of return                                  |
| RSA   | Republic of South Africa                        |
| SALGA | South African Local Government Association      |
| SAPS  | South African Police Service                    |
| SAV   | sustainable agricultural villages               |
| SDBIP | Service Delivery and Budget Implementation Plan |
| SEZ   | special economic zones                          |
| SMME  | small, micro and medium enterprises             |
| SoCA  | State of the City Address                       |
| SRAB  | starting regulatory asset base                  |
| SWOT  | strengths weaknesses opportunities and threats  |
| TEDA  | Tshwane Economic Development Agency             |
| TLMA  | Tshwane Leadership and Management Academy       |
| TOU   | Time of Use                                     |
| TRT   | Tshwane Rapid Transport                         |
| UDZ   | urban development zone                          |
| USDG  | Urban Settlements Development Grant             |
| WTW   | water treatment work                            |
| WWTW  | waste water treatment work                      |



## PART 1 – ANNUAL BUDGET

### 1.1 COUNCIL RESOLUTIONS

1. That in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003), the annual budget of the municipality for the financial year 2013/14, and the multi-year and single-year capital appropriations are approved as set out in the following tables:
  - 1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Annexure B.
  - 1.2 Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Annexure B.
  - 1.3 Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Annexure B.
  - 1.4 Multi-year and single year capital appropriations by municipal vote, programme, standard classification and associated funding by source as contained in Annexure B.
2. That the financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management adopted as set out in the following tables:
  - 2.1 Budgeted Financial Position as contained in Annexure B.
  - 2.2 Budgeted Cash Flows as contained in Annexure B.
  - 2.3 Cash backed reserves and accumulated surplus reconciliation as contained in Annexure B.
  - 2.4 Asset management as contained in Annexure B.

- 2.5 Basic service delivery measurement as contained in Annexure B.
3. That the consolidated budget that includes the financial impact of municipal entities as set out in Annexure B is noted.
4. That in terms of section 75A of the Local Government: Municipal Systems Act, Act 32 of 2000, the tariffs for property rates, electricity PARTS I and II (Diverse fees), the supply of water, sanitation services as well as waste services as set out in Annexures C, D, E, F and G respectively, be approved with effect from 1 July 2013.
5. That it be noted that the implementation of the proposed increase in electricity tariffs is subject to the approval of the National Electricity Regulator South Africa (NERSA).
6. That in terms of section 75A of the Local Government: Municipal Systems Act, Act 32 of 2000, the tariffs for other services, as set out in Annexures H1 to H22 respectively, be approved with effect from 1 July 2013.
7. That approval be granted for the City of Tshwane to enter the capital market for the funding of the capital programmes by means of bonds or long-term loans in respect of the 2013/14 financial year limited to an amount not exceeding R1,6 billion per financial year of the MTREF in terms of Section 46 of the MFMA.
8. That approval be granted to the CFO to incur short term debt as and when required according to the cash flow position of the City of Tshwane for the total amount not exceeding R1,6 billion at any time.
9. That the City Manager be authorised to sign all necessary agreements or documents to give effect to the decision as in recommendations 7 and 8 above.
10. That the amended Budget Policy, attached as Annexure I be approved.
11. That no amendments be made, regarding the objections and representations received on the tabled 2013/14 MTREF and proposed tariffs.
12. That the Property Rates Policy, attached as Annexure J, be approved.

## **1.2 EXECUTIVE SUMMARY**

The City of Tshwane is currently reviewing and reformulating its medium-term and long-term strategies. The Medium-term Revenue and Expenditure Framework (MTREF) is premised on the overall planning of the City, which includes a review of the City's Integrated Development Plan (IDP) and its Tshwane 2055 long-term strategy. The foundation of all these documents is the City's vision statement, which reads as follows:

"In 2055, Tshwane will be a liveable, resilient and inclusive city with a cohesive society enjoying a high quality of life, access to social and economic opportunities and partnership in the development and advancement of human rights."

*Tshwane – My City, South Africa's Capital*

The following strategic objectives outlined in the IDP have informed the formulation of the 2013/14 MTREF:

- Provide sustainable services infrastructure and human settlement
- Promote shared economic growth and job creation
- Ensure sustainable, safer communities and integrated social development
- Promote good governance and an active citizenry
- Improve financial sustainability
- Continue institutional development, transformation and innovation

Budgeting is primarily about the choices that the Municipality has to make between competing priorities and fiscal realities. The objective of the 2013/14 MTREF is to ensure that the City remains financially sustainable and at the same time sustain service delivery.

The City of Tshwane took cognisance of the strategic directives as contained in the State of the Nation Address of the President on 14 February 2013, the State of the Province Address of the Premier of Gauteng on 25 February 2013 and the Budget Speech for 2013 of the Minister of Finance on 27 February 2013.

South Africa's economic outlook is improving. However, the following challenges impact directly on local government and local economic development:

- Although South Africa's economy has continued to grow, the rate was lower than projected at the time of the 2012 budget. GDP growth reached 2,5% in 2012 and is expected to grow at 2,7% in 2013, rising to 3,8% in 2015. Inflation has remained moderate, with consumer prices rising by 5,7% in 2012 and projected to increase by an average of 5,5% per year over the period ahead.
- National trade performance is holding the country back. Exports grew by only 1,1% last year, while imports increased by 7,2%. The deficit on the current account of the balance of payments was 6,1% of GDP, meaning that expenditure in the South African economy exceeded the value of production and income by about R190,0 billion last year.
- Strong capital investment by the public sector, the addition of electricity-generating capacity, relatively stable inflation and low interest rates will support growth rate improvement over the medium term. However, much more is needed for expanded trade, investment and job creation. The economy must first recover before growth will realise.
- A new formula for the local government equitable share will be introduced in 2013/14. The division of revenue between provinces and municipalities takes into account the 2011 census, which shows substantial shifts in the distribution and age structure of the population since 2001. The changes to municipal allocations will be phased in to avoid disruption of services.
- Municipal infrastructure grants will also be re-aligned, and go hand in hand with more integrated planning of new developments.

Owing to the limited revenue base (municipal rates, user charges and grants/subsidies), the City has to minimise costs and maximise efficiencies proactively in order to respond to increased service delivery requirements.

The 2013/14 MTREF reflects the reality of the current budgetary pressures. The following budget guidelines directly informed the compilation of the budget:

- Implement baseline reductions over the medium term as indicated by national government.
- Finance spending pressures and new priorities from within the spending baseline.
- Approve a balanced budget and create cash surplus over the medium term.
- Fund the budget in accordance with the funding compliance procedure set out in MFMA Circular 42 and the Funding Compliance Guideline.
- Reprioritise competing needs within the allocations.
- Shift from the current consumption expenditure to investment expenditure.
- Ensure the timely delivery of the capital programmes (eliminate underspending of the capital budget).
- Take into account the need to address infrastructure backlogs and other strategies and affordability of services when tariff and property rate increases are decided.
- Provide for salary increases in terms of the SALGA wage agreement.
- Give special attention to efficiency gains and the principle of value for money.
- Review the filling of vacancies within the available budget.
- Ensure alignment of budget and strategic objectives and business plans.
- Quantify backlogs and outline a long-term or medium-term plan to address them.

A long-term financial strategy will ensure that the City is financially sustainable and will respond to the Growth and Development Strategy, policies, priorities and infrastructure needs.

The objectives of the Long-term Financial Strategy (LTFS) are:

- Producing a prudent and sound medium- to long-term financial framework.
- Ensuring resilience and the ability to absorb future shocks.
- Ensuring sustainable services:
  - Investment in infrastructure;
  - Adequate maintenance of infrastructure.
- Identifying strategies for long-term financial sustainability:
  - Operational efficiency initiatives;
  - Sustainable and alternative revenue streams.
- Responding to the long-term strategy of the City of Tshwane.
- Improve the City of Tshwane's credit rating.

The outcome of the budgeting process can be summarised as follows:

**Table 1: Consolidated overview of the 2013/14 MTREF**

|                                | Adjusted<br>Budget | Budget Year<br>2013/14 | Budget Year<br>+1 2014/15 | Budget Year<br>+2 2015/16 |
|--------------------------------|--------------------|------------------------|---------------------------|---------------------------|
|                                | R'000              | R'000                  | R'000                     | R'000                     |
| Total Operating Revenue        | 23 207 837         | 24 269 034             | 26 583 130                | 28 907 010                |
| Total Operating Expenditure    | 21 071 649         | 22 171 995             | 23 840 902                | 25 761 902                |
| Surplus/(Deficit) for the year | 2 136 188          | 2 097 039              | 2 742 228                 | 3 145 108                 |
| Total Capital Expenditure      | 4 613 868          | 4 345 256              | 4 621 576                 | 4 553 132                 |

The total operating revenue has grown by 4,6% or R1,1 billion in the 2013/14 financial year when compared to the 2012/13 adjustments budget. For the two outer years, operational revenue will increase by 9,5% and 8,7%, equating to a total revenue growth of R5,7 billion over the MTREF when compared to the 2012/13 financial year.

Appropriated operating expenditure for the 2013/14 financial year totals R22,2 billion and translates to a budgeted surplus of R2,1 billion. When compared to the 2012/13 adjustments budget, operational expenditure has grown by 5,2% in the 2013/14 budget and by 7,5% and 8,1% for each of the respective outer years of the MTREF. The operating surplus for the two outer years increased to R2,7 billion and R3,1 billion respectively. These surpluses will be used to fund capital infrastructure, repairs and maintenance of assets and to further ensure cashbacking of reserves and funds.

The capital budget has decreased by 5,8% compared to the 2012/13 adjustments budget and totals R4,3 billion. The capital programme increases to R4,6 billion in the 2014/15 and 2015/16 financial years respectively. Borrowing will contribute 36,8%, 32,5% and 30,7% to capital expenditure in each of the MTREF years (bond issuance of R1,6, R1,5 and R1,4 billion for the 2013/14, 2014/15 and 2015/16 financial years respectively). Grant funding constitutes 48,3%, 52,8% and 54,9% over the medium term. The balance will be funded from internally generated funds (municipal funding, Capital Replacement Reserve funds and public contributions and donations), which amount to 14,9%, 14,7% and 14,4% for the three years respectively.

The 2013/14 MTREF provide for a net increase in cash of R5,1 million resulting in an overall projected positive cash position of R1 639,2 million at year end, and escalates to R2 394,9 million by 2015/16.

It should be noted that the repayment of borrowing to the amount of R663,8 million, R708,6 million and R849,0 million for the 2013/14, 2014/15 and 2015/16 financial years respectively is based on the actual capital repayment due in that financial year calculated in terms of the loan agreement.

Included in the above amounts provision was made for capital repayment on bonds that was subsequently transferred to investments to ensure repayment of the bond issuance at maturity date.

### **1.3 OPERATING REVENUE FRAMEWORK**

Maintaining the financial viability of the City of Tshwane is critical for the achievement of service delivery and economic objectives. Revenue generation is fundamental in strengthening the institutional environment for the delivery of municipal basic services and infrastructure. The capacity for generating revenue is challenged by poverty and unemployment in the municipal area.

In terms of the MFMA, a balanced and credible budget must be tabled, based on realistic estimates of revenue that are consistent with budgetary resources and collection history.

The following table indicates the 2013/14 MTREF (classified by main revenue source):

Table 2: Summary of revenue classified by main revenue source

| Description  | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <b>Revenue By Source</b>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Property rates   | 2 699 790         | 2 915 622         | 3 391 312         | 3 737 900            | 3 937 900         | 3 937 900          | 4 464 236   | 4 895 661              | 5 370 227              |
| Property rates - penalties & collection charges                      |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Service charges - electricity revenue                                | 4 953 778         | 5 987 790         | 7 526 607         | 9 141 000            | 8 941 000         | 8 941 000          | 8 916 104   | 9 602 333              | 10 358 678             |
| Service charges - water revenue                                      | 1 342 378         | 1 620 023         | 2 043 170         | 2 232 688            | 2 311 774         | 2 311 774          | 2 435 867   | 2 679 454              | 2 947 399              |
| Service charges - sanitation revenue                                 | 368 650           | 426 403           | 491 606           | 564 287              | 564 287           | 564 287            | 619 815   | 681 523                | 736 045                |
| Service charges - refuse revenue                                     | 352 884           | 394 932           | 480 001           | 606 250              | 606 250           | 606 250            | 741 497   | 926 870                | 1 017 516              |
| Service charges - other  | 149 031           | 173 820           | 159 215           | 217 159              | 217 159           | 217 159            | 227 971   | 240 237                | 251 288                |
| Rental of facilities and equipment                                   | 94 350            | 101 028           | 97 923            | 121 844              | 122 520           | 122 520            | 122 595   | 128 482                | 133 558                |
| Interest earned - external investments                               | 96 769            | 110 143           | 52 185            | 45 379               | 46 461            | 46 461             | 38 337  | 28 952                 | 29 789                 |
| Interest earned - outstanding debtors                                | 228 280           | 195 142           | 244 643           | 307 806              | 307 806           | 307 806            | 213 723   | 229 410                | 245 877                |
| Dividends received   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Fines  | 4 512             | 3 036             | 4 541             | 3 281                | 3 423             | 3 423              | 79 185  | 79 417                 | 79 647                 |
| Licences and permits   | 25 262            | 35 989            | 52 426            | 43 732               | 50 732            | 50 732             | 52 984  | 55 578                 | 58 134                 |
| Agency services  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Transfers recognised - operational                                   | 1 741 019         | 2 007 217         | 2 335 191         | 2 553 116            | 2 655 358         | 2 655 358          | 2 866 024   | 3 117 850              | 3 581 642              |
| Other revenue  | 697 522           | 719 526           | 1 690 445         | 835 573              | 863 928           | 863 928            | 868 634   | 909 280                | 990 664                |
| Gains on disposal of PPE   |                   | 12 921            | 27 081            |                      |                   |                    |   |                        |                        |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>12 754 224</b> | <b>14 703 592</b> | <b>18 596 345</b> | <b>20 410 014</b>    | <b>20 628 597</b> | <b>20 628 597</b>  | <b>21 646 976</b>                                   | <b>23 575 047</b>      | <b>25 800 465</b>      |

The following table indicates the percentage growth in revenue by main revenue source.



Table 3: Percentage growth in revenue by main revenue source (parent)

| Description<br><br>R thousand  | Current Year 2012/13 |               | 2013/14 Medium Term Revenue & Expenditure Framework |               |                        |               |                        |               |
|--|----------------------|---------------|---|---------------|------------------------|---------------|------------------------|---------------|
|  | Adjusted Budget      | %             | Budget Year 2013/14                                 | %             | Budget Year +1 2014/15 | %             | Budget Year +2 2015/16 | %             |
| <b>Revenue By Source</b>   |                      |               |   |               |                        |               |                        |               |
| Property rates   | 3 937 900            | 19.1%         | 4 464 238   | 20.6%         | 4 895 661              | 20.8%         | 5 370 227              | 20.8%         |
| Property rates - penalties & collection charges                      | –                    | 0.0%          | –   | 0.0%          | –                      | 0.0%          | –                      | 0.0%          |
| Service charges - electricity revenue                                | 8 941 000            | 43.3%         | 8 916 104   | 41.2%         | 9 602 333              | 40.7%         | 10 358 678             | 40.1%         |
| Service charges - water revenue                                      | 2 311 774            | 11.2%         | 2 435 867   | 11.3%         | 2 679 454              | 11.4%         | 2 947 399              | 11.4%         |
| Service charges - sanitation revenue                                 | 564 287              | 2.7%          | 619 815   | 2.9%          | 681 523                | 2.9%          | 736 045                | 2.9%          |
| Service charges - refuse revenue                                     | 606 250              | 2.9%          | 741 497   | 3.4%          | 926 870                | 3.9%          | 1 017 516              | 3.9%          |
| Service charges - other  | 217 159              | 1.1%          | 227 971   | 1.1%          | 240 237                | 1.0%          | 251 288                | 1.0%          |
| Rental of facilities and equipment                                   | 122 520              | 0.6%          | 122 595   | 0.6%          | 128 482                | 0.5%          | 133 558                | 0.5%          |
| Interest earned - external investments                               | 46 461               | 0.2%          | 38 337  | 0.2%          | 28 952                 | 0.1%          | 29 789                 | 0.1%          |
| Interest earned - outstanding debtors                                | 307 806              | 1.5%          | 213 723   | 1.0%          | 229 410                | 1.0%          | 245 877                | 1.0%          |
| Dividends received   | –                    | 0.0%          | –   | 0.0%          | –                      | 0.0%          | –                      | 0.0%          |
| Fines  | 3 423                | 0.0%          | 79 185  | 0.4%          | 79 417                 | 0.3%          | 79 647                 | 0.3%          |
| Licences and permits   | 50 732               | 0.2%          | 52 984  | 0.2%          | 55 578                 | 0.2%          | 58 134                 | 0.2%          |
| Agency services  | –                    | 0.0%          | –   | 0.0%          | –                      | 0.0%          | –                      | 0.0%          |
| Transfers recognised - operational                                   | 2 655 358            | 12.9%         | 2 866 024   | 13.2%         | 3 117 850              | 13.2%         | 3 581 642              | 13.9%         |
| Other revenue  | 863 928              | 4.2%          | 868 634   | 4.0%          | 909 280                | 3.9%          | 990 664                | 3.8%          |
| Gains on disposal of PPE   | –                    | 0.0%          | –   | 0.0%          | –                      | 0.0%          | –                      | 0.0%          |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>20 628 597</b>    | <b>100.0%</b> | <b>21 646 976</b>                                   | <b>100.0%</b> | <b>23 575 047</b>      | <b>100.0%</b> | <b>25 800 465</b>      | <b>100.0%</b> |
| <i>Total revenue from service charges</i>                            | <i>12 640 469</i>    | <i>61.3%</i>  | <i>12 941 255</i>                                   | <i>59.8%</i>  | <i>14 130 418</i>      | <i>59.9%</i>  | <i>15 310 927</i>      | <i>59.3%</i>  |

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement; including these revenue sources would distort the calculation of the operating surplus and deficit.

Furthermore the municipality must reflect only revenue and expenditure “transactions with the outside world” on its budget, on the same basis as when compiling its annual financial statements. This has been affected during the compilation of the 2013/14 MTREF.

Revenue generated from rates and service charges forms a significant percentage (about 80%) of the revenue basket of the City of Tshwane. In the 2012/13 financial year (adjustments budget), revenue from rates and service charges totalled R16,6 billion (80,3%) of the total revenue, excluding capital transfers and contributions. This figure increases to R17,4 billion, R19,0 billion and R20,7 billion in the respective financial years of the MTREF.

Electricity is the main revenue source, contributing R8,9 billion or 41,2% of the total revenue, and escalates to R10,4 billion in 2015/16.

Property rates are the second largest revenue source, totalling 20,6% of the total revenue of R21,6 billion, and will increase to R5,4 billion by 2015/16. The third-largest source is water, followed by other revenue, which consists of various items such as revenue received from building plan fees,

connection fees and admission fees. Departments have to review the tariffs of these items on an annual basis to ensure that they are cost reflective and market related.

Operating grants and transfers total R2,9 billion in the 2013/14 financial year and will steadily increase to R3,6 billion by 2015/16.

The following table breaks down the operating grants and subsidies allocated to the Municipality over the medium term.

Table 4: Operating transfers and grant receipts

| Description  | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>  |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>RECEIPTS:</b>   |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Operating Transfers and Grants</b>  |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>National Government:</b>  | 1 551 602        | 1 623 244        | 2 140 705        | 2 438 411            | 2 472 208        | 2 472 208          | 2 727 675   | 2 999 477              | 3 457 569              |
| Local Government Equitable Share   | 528 547          | 717 978          | 923 020          | 1 040 630            | 1 040 630        | 1 040 630          | 1 166 964   | 1 371 322              | 1 628 130              |
| Fuel Levy  | 969 463          | 1 085 816        | 1 191 521        | 1 326 054            | 1 326 054        | 1 326 054          | 1 308 179   | 1 368 460              | 1 431 410              |
| Finance Management Grant   | 750              | 1 000            | 4 500            | 4 500                | 3 283            | 3 283              | 4 500   | 5 000                  | 4 700                  |
| Municipal Systems Improvement  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Restructuring  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Water Services Operating Subsidy Grant   | 9 305            | 5 280            | 21 664           | 2 227                | 2 323            | 2 323              | -   | -                      | -                      |
| Public Transport Infrastructure & Systems Grant                                | -                | -                | -                | 10 000               | 46 919           | 46 919             | 178 362   | 209 695                | 343 329                |
| 2010 FIFA World Cup Host City Operating Grant                                  | 37 800           | 10 900           | -                | -                    | -                | -                  | -   | -                      | -                      |
| 2010 FIFA World Cup Loftus Stadium   | 5 738            | 2 270            | -                | -                    | -                | -                  | -   | -                      | -                      |
| Electricity Demand Side (EDSM)   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Urban Settlement development Grant   | -                | -                | -                | 55 000               | 49 500           | 49 500             | 40 000  | 45 000                 | 50 000                 |
| Neighbourhood Development Grant (EPWP)   | -                | -                | -                | -                    | 3 500            | 3 500              | 29 670  | -                      | -                      |
| <b>Provincial Government:</b>  | 71 141           | 62 289           | 260 766          | 114 705              | 181 970          | 181 970            | 136 633   | 118 373                | 124 073                |
| Primary Health Care  | 24 250           | 27 271           | 27 325           | 33 773               | 33 773           | 33 773             | 35 837  | 39 967                 | 42 085                 |
| Emergency Medical Services   | 40 713           | 21 725           | 47 902           | 49 676               | 49 676           | 49 676             | 53 750  | 56 683                 | 59 687                 |
| HIV and Aids Grant   | -                | 1 000            | 5 097            | 9 908                | 9 998            | 9 998              | 10 403  | 10 923                 | 11 501                 |
| Opex Grants: DACE  | 150              | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Sustainable Resource Management (Arts & Culture)                               | -                | -                | -                | 1 000                | -                | -                  | -   | -                      | -                      |
| Research & Technology Development & Services                                   | -                | -                | -                | 250                  | 250              | 250                | -   | -                      | -                      |
| Performance Management   | -                | -                | 1 500            | -                    | -                | -                  | -   | -                      | -                      |
| Housing Accreditation  | -                | -                | -                | -                    | 1 302            | 1 302              | -   | -                      | -                      |
| Housing Top Structure  | -                | 6 073            | 146 243          | 17 208               | 81 484           | 81 484             | 30 043  | -                      | -                      |
| Incorporation of Metsweding  | -                | -                | 20 000           | -                    | -                | -                  | -   | -                      | -                      |
| Sports and Recreation : Community Libraries                                    | 6 028            | 6 220            | 12 700           | 2 890                | 4 487            | 4 487              | 3 100   | 10 800                 | 10 800                 |
| Operation Clean Audit (OPCA)   | -                | -                | -                | -                    | 1 000            | 1 000              | -   | -                      | -                      |
| Debtor Book (New)  | -                | -                | -                | -                    | -                | -                  | 3 500   | -                      | -                      |
| Social Infrastructure Grant : 20 Priority Township Project: Hammanskraal (New) | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>District Municipality:</b>  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <i>[insert description]</i>  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Other grant providers:</b>  | 978              | 2 362            | 447              | -                    | 1 180            | 1 180              | 1 716   | -                      | -                      |
| DBSA   | 54               | -                | -                | -                    | 780              | 780                | 780   | -                      | -                      |
| Opex Bonthe Ke Bothe   | 683              | 739              | 353              | -                    | -                | -                  | -   | -                      | -                      |
| NDMC Reservoirs  | 235              | 1 365            | -                | -                    | -                | -                  | -   | -                      | -                      |
| EPWP   | 5                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Event Sponsorship  | -                | 258              | -                | -                    | -                | -                  | -   | -                      | -                      |
| Sport and Recreation: Drakensburg Promotions CC.                               | -                | -                | 94               | -                    | -                | -                  | -   | -                      | -                      |
| Industrial Development Corporation (IDC)                                       | -                | -                | -                | -                    | 400              | 400                | -   | -                      | -                      |
| Housing Company Tshwane  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| LGSETA   | -                | -                | -                | -                    | -                | -                  | 936   | -                      | -                      |
| <b>Total Operating Transfers and Grants</b>                                    | <b>1 623 721</b> | <b>1 887 895</b> | <b>2 401 919</b> | <b>2 553 116</b>     | <b>2 655 358</b> | <b>2 655 358</b>   | <b>2 866 024</b>                                    | <b>3 117 850</b>       | <b>3 581 642</b>       |

## Tariff setting

Tariff setting is strategic in compiling any budget. When rates, tariffs and other charges are revised, local economic conditions, input costs and the affordability of services should be taken into account to ensure continuous service delivery.

The current challenge facing the City of Tshwane is the management of the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions.

The table below highlights the proposed percentage increase in tariffs per main service category.

**Table 5: Proposed tariff increases over the medium term**

| Revenue category | 2013/14<br>proposed tariff increase | 2014/15<br>proposed tariff increase | 2015/16<br>proposed tariff increase |
|------------------|-------------------------------------|-------------------------------------|-------------------------------------|
|                  | %                                   | %                                   | %                                   |
| Sanitation       | 10,0                                | 10,0                                | 8,0                                 |
| Solid Waste      | 25,0                                | 25,0                                | 10,0                                |
| Water            | 10,0                                | 10,0                                | 10,0                                |
| Electricity      | *8,0                                | 8,0                                 | 8,0                                 |

\*average increase (average tariff increase of 5,4% to 6,9% for domestic categories)

The various tariff proposals are discussed per revenue stream below.

### 1.3.1 Property rates

#### 1.3.1.1 General valuation

Section 7 of the Municipal Property Rates Act, 2004 (Act 6 of 2004) states:

“7. Rates to be levied on all rateable property

- (1) When levying rates, a municipality must, subject to subsection (2), levy rates on all rateable property in its area or, in the case of a district municipality, on all rateable property in the district management area.”

Property rates fund non-self-sufficient services, and affordability and fairness determine the rate ratios between categories of properties.

The Local Government: Municipal Property Rates Act (MPRA), has been promulgated with effect from 2 July 2005. The first valuation roll, in terms of the MPRA, was implemented on 1 July 2008 for a period of four years, after which an extension was granted for another year. The second valuation roll will be implemented on 1 July 2013. The valuation roll was prepared in accordance with criteria per Section 45 of the MPRA. In the valuation process, the comparable method of valuation, which is the most acceptable local and international method for calculations, was used. Information on properties was gleaned from a number of sources, ie title deeds, building plans, on-site inspections, and analyzing of other factors such as location, stand size, age of improvements, quality of construction etc. The overall average increase per property is 13,9% and 12,2% for the residential property category. A total of 580 208 properties have been registered.

In terms of section 3 of the MPRA, the council of a municipality must adopt a policy on the levying of rates on rate-able property in the municipality. These rates must be reviewed annually simultaneously with the budget process.

Amendments to the definitions of “vacant land” and “agricultural property” (now farmland/ smallholding) will be effected on 1 July 2013. The tariff for the residential category was restructured by way of the following two amendments:

- The tariff includes the 35% rebate on property rates granted with the implementation of the MPRA in 2009, meaning that the tariff will be reduced by 35% and the rebate on the property rates be discontinued. This will have the same property rates relief as before.
- The total valuation rebate on residential properties of R50 000 was increased to R75 000, which include the legislative impermissible value of R15 000. Approximately 325 000 households will benefit from this increased valuation rebate, although this impacts on the net tariff.

### 1.3.1.2 Property rates tariffs

The property rates revenue expected for the 2012/13 financial year, including revenue from the supplementary values, was utilised as a basis for determining baseline revenue. The tariffs for rateable properties for purposes of levying rates for the 2013/14 financial year are based on a 13,4% increase in revenue compared to the 2012/13 adjustments budget.

It is proposed that the tariff for the residential category be restructured to include the 35% rebate on property tax granted during the implementation of the MPRA in 2009, meaning that the tariff will be reduced by 35% and the rebate on the tax be discontinued. This will have the same discounted effect to residential property owners. Owing to the increasing unemployment rate, it is also proposed that the total value rebate on residential properties of R50 000, be increased to R75 000 including the legislative impermissible value of R15 000. About 325 000 households will benefit from this increased threshold, which in turn will impact positively on the cash flow position, as more and more ratepayers would have been unable to afford to honor their obligations towards the City of Tshwane. However, the tariff for residential properties will have to be increased by another 3,0% in order to generate the same revenue, owing to this value rebate increase. The average increase in the valuation roll culminates in a tariff reduction of 5% across the board, but together with the above increases and reductions, the net effect of the proposed 2013/14 tariff for residential properties equals a 37% reduction from the approved 2012/13 tariff (35% reduction for discontinuing the rebate, 5% reduction for the increase in the valuation roll and 3% increase for increasing the value rebate to R75 000 = 37% net). The proposed residential tariff is therefore 0,853 cent (1,354 cent approved for the 2012/13 financial year less 37%).

The average residential property valuation increase of 12,2% will culminate in some properties valued lower than previously and others higher. The following table illustrates the impact on monthly property rates payable for a few values of residential properties, compared to the amounts payable with a 12,2% increase in value thereof, for both the current year's tariff and the proposed 2013/14 tariff.

Table 6: Residential property rate scenarios

| Values                                      |  | 2012/13 –<br>R50 000 Value Threshold   |  | 2013/14 - R75 000<br>Value Threshold   |
|---|--|--|--|--|
| Current Value of<br>Residential<br>Property | New value after<br>12,2% average<br>increase in<br>Residential<br>Property | Current Tariff:<br>1,354 cent and<br>35% rebate<br>based on current<br>value | Current Tariff:<br>1,354 cent and<br>35% rebate<br>based on New<br>Value | Proposed Tariff:<br>0,853 cent based<br>on New Value<br>(35% rebate<br>included) |
|   |  | Current Monthly<br>Amount payable  | Monthly amount<br>payable  | Proposed Monthly<br>Amount payable   |
| R   | R  | R'00   | R'00   | R'00   |
| 50 000                                      | 56 100   |  |  |  |
| 75 000                                      | 84 150   | 18,34  | 25,05  | 6,50   |
| 100 000                                     | 112 200  | 36,67  | 45,62  | 26,44  |
| 300 000                                     | 336 600  | 183,35   | 210,20   | 185,95   |
| 600 000                                     | 673 200  | 403,38   | 457,07   | 425,22   |
| 1 000 000                                   | 1 122 000  | 696,75   | 786,22   | 744,24   |
| 1 500 000                                   | 1 683 000  | 1 063,45   | 1 197,67   | 1 143,02   |
| 2 000 000                                   | 2 244 000  | 1 430,16   | 1 609,12   | 1 541,80   |
| 2 500 000                                   | 2 805 000  | 1 796,87   | 2 020,56   | 1 940,58   |
| 3 000 000                                   | 3 366 000  | 2 163,58   | 2 432,01   | 2 339,35   |
| 5 000 000                                   | 5 610 000  | 3 630,41   | 4 077,80   | 3 934,46   |
| 10 000 000                                  | 11 220 000   | 7 297,50   | 8 192,26   | 7 922,24   |

The residential tariff is the baseline tariff, which determines the ratios for some of the other tariffs. The rate ratio of the net residential tariff (rebates included) to agricultural and public benefit organisations is legislatively determined to be 1:0,25, and the applicable tariff will slightly decrease with 3,2%.

The value of vacant land increased by 5,8%. In some cases the increase was significantly higher, therefore an 8% decrease in the current tariff is proposed which will bring some relief for vacant stand owners and still promotes development of these properties. Development is encouraged by the City, as development in turn generates revenue from other main services, which are not applicable on vacant land.

The proposed tariffs over the medium term are as follows:

**Table 7: Property rates tariffs**

| Category                           | Current tariff<br>2012/13    | Proposed tariff<br>2013/14   | Proposed tariff<br>2014/15   | Proposed tariff<br>2015/16   |
|------------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
|                                    | R                            | R                            | R                            | R                            |
| Agricultural Properties            | 0,00220                      | 0,00213                      | 0,00235                      | 0,00258                      |
| Business and commercial properties | 0,02708                      | 0,02573                      | 0,02830                      | 0,03113                      |
| Educational Institutions           | 0,02708                      | 0,02573                      | 0,02830                      | 0,03113                      |
| Independent Schools PBO            | 0,00220                      | 0,00213                      | 0,00235                      | 0,00258                      |
| Industrial properties              | 0,02708                      | 0,02573                      | 0,02830                      | 0,03113                      |
| Mining                             | 0,02708                      | 0,02573                      | 0,02830                      | 0,03113                      |
| Municipal Property (rateable)      | According to<br>use category | According to<br>use category | According to<br>use category | According to<br>use category |
| No Category                        | -                            | -                            | -                            | -                            |
| Non permitted use                  | 0,06770                      | 0,06432                      | 0,07075                      | 0,07782                      |
| Protected areas                    | -                            | -                            | -                            | -                            |
| Public Service Infrastructure      | -                            | -                            | -                            | -                            |
| Public Worship                     | -                            | -                            | -                            | -                            |
| Residential properties             | 0,01354                      | 0,00853                      | 0,00938                      | 0,01032                      |
| State-owned properties/Government  | 0,02708                      | 0,02573                      | 0,02830                      | 0,03113                      |
| Vacant land                        | 0,06014                      | 0,05533                      | 0,06086                      | 0,06695                      |

Below is an example of how the monthly amount payable for property rates is calculated.

*Example of a residential property:*

*(Value less R75 000) x R0,00853 divided by 12 for monthly property tax.*

*For a value of R1 million it will be as follows:*

*(R1,0 million less R75 000) x R0,00853 divided by 12 = R657,52 per month.*

The budgeted revenue amounts to R4,5 billion, R4,9 billion and R5,4 billion over the medium term.

Pensioners as well as physically and mentally disabled persons will still be granted rebates under the following conditions:

- A maximum/total rebate of 50% will be granted to owners of rateable property subject to the total gross income of the applicant and/or his/her spouse, if any, not exceeding the amount equal to twice the annual state pension as approved by national government for a financial year; or
- A maximum/total rebate of 40% will be granted subject to joint income of the applicant and/or his/her spouse, if any, that is more than twice the annual state pension but not exceeding R115 000; and

- The applicant's account must be paid in full, or if not, an arrangement to pay the debt should be in place.

Furthermore, registered indigent households pay no property rates, irrespective of the value of the property they own.

### **1.3.2 Sale of water and impact of tariff increases**

The level and structure of the water tariffs must ensure that:

- Water tariffs are fully cost reflective – including the cost of maintenance and renewal of purification plants and water networks, and the cost of new infrastructure;
- Water tariffs are structured to protect basic levels of services; and
- Water tariffs are designed to encourage efficient and sustainable consumption (eg through increasing block tariffs).

The 10% proposed increase in water tariffs applicable to the residents of Tshwane from 1 July 2013 will generate R124,1 million additional revenue and R2,4 billion in total (R2,7 billion and R2,9 billion for the 2014/15 and 2015/6 financial years respectively). 12 kℓ water per 30-day period will again be granted free of charge to registered indigent households.

The water tariff structure will remain unchanged as a rising block tariff with pro-poor lower block tariffs and pro-water conservation blocks for higher usage to encourage water savings. Cross subsidisation from high water users to low water users ensures that the full cost of all water expenditure is recovered.



The proposed tariff increases with effect from 1 July 2013 for residential and non-residential consumers over the medium term are summarised as follows:

**Table 8: Proposed water tariffs**

| Category                               | Current tariffs<br>2012/13 | Proposed<br>tariffs (10%<br>increase)<br>2013/14 | Proposed<br>tariffs (10%<br>increase)<br>2014/15 | Proposed<br>tariffs (10%<br>increase)<br>2015/16 |
|--|----------------------------|--|--|--|
|  | Per kℓ<br>R                | Per kℓ<br>R                                      | Per kℓ<br>R                                      | Per kℓ<br>R                                      |
| <b>RESIDENTIAL</b>                     |                            |  |  |  |
| 0 - 6 kℓ per 30-day period             | 5,63                       | 6,19   | 6,81   | 7,49   |
| 7 - 12 kℓ per 30-day period            | 8,04                       | 8,84   | 9,72   | 10,70  |
| 13 - 18 kℓ per 30-day period           | 10,55                      | 11,61  | 12,77  | 14,05  |
| 19 - 24 kℓ per 30-day period           | 12,21                      | 13,43  | 14,77  | 16,25  |
| 25 - 30 kℓ per 30-day period           | 13,95                      | 15,35  | 16,89  | 18,57  |
| 31 - 42 kℓ per 30-day period           | 15,08                      | 16,59  | 18,25  | 20,07  |
| 43 - 72 kℓ per 30-day period           | 16,14                      | 17,75  | 19,53  | 21,48  |
| More than 72 kℓ per 30-day period      | 17,28                      | 19,01  | 20,91  | 23,00  |
| <b>NON-RESIDENTIAL</b>                 |                            |  |  |  |
| 0 - 10 000 kℓ per 30-day period        | 11,89                      | 13,08  | 14,39  | 15,83  |
| 10 001 - 100 000 kℓ per 30-day period  | 11,29                      | 12,42  | 13,66  | 15,03  |
| More than 100 000 kℓ per 30-day period | 10,52                      | 11,57  | 12,73  | 14,00  |

The following table indicates the impact of the proposed increases in water tariffs on the water charges for single dwelling houses.

**Table 9: Comparison of current water charges and increases (domestic) over the medium term**

| Monthly<br>consumption<br>kℓ | 2012/13                           | 2013/14                            |                                      | 2014/15                            |                                      | 2015/16                            |                                      |
|------------------------------|-----------------------------------|------------------------------------|--------------------------------------|------------------------------------|--------------------------------------|------------------------------------|--------------------------------------|
|                              | Current<br>amount<br>payable<br>R | Proposed<br>amount<br>payable<br>R | Difference<br>(10%<br>increase)<br>R | Proposed<br>amount<br>payable<br>R | Difference<br>(10%<br>increase)<br>R | Proposed<br>amount<br>payable<br>R | Difference<br>(10%<br>increase)<br>R |
| 20                           | 169,75                            | 186,70                             | 16,95                                | 205,37                             | 18,67                                | 225,91                             | 20,54                                |
| 30                           | 302,28                            | 332,52                             | 30,24                                | 365,77                             | 33,25                                | 402,35                             | 36,58                                |
| 40                           | 453,09                            | 498,42                             | 45,33                                | 548,26                             | 49,84                                | 603,09                             | 54,83                                |
| 50                           | 612,35                            | 673,60                             | 61,25                                | 740,96                             | 67,36                                | 815,06                             | 74,10                                |
| 80                           | 1 105,61                          | 1 216,18                           | 110,57                               | 1 337,80                           | 121,62                               | 1 471,58                           | 133,78                               |
| 100                          | 1 451,23                          | 1 596,38                           | 145,15                               | 1 756,02                           | 159,64                               | 1 931,62                           | 175,60                               |

In terms of National Treasury's Circular 54, the accounting officer of a municipality is instructed in terms of section 74 of the MFMA to submit to National Treasury the information on drinking water quality and waste water management outlined in the circular.

### 1.3.3 Sanitation and impact of tariff increases

A tariff increase of 10%, 10% and 8% for sanitation for the 2013/14, 2014/15 and 2015/16 financial years respectively is proposed. This is based on the input cost as well as the additional interest and redemption required to finance the waste water treatment works upgrade and extension programme.

Sanitation charges are calculated according to the percentage water discharged as indicated in the table below, which compares the current and proposed sanitation charges to the proposed tariff increases.

**Table 10: Comparison between current sanitation charges and increases**

| Category                          |              | Current tariffs<br>2012/13 | Proposed tariffs (10% increase)<br>2013/14 | Proposed tariffs (10% increase)<br>2014/15 | Proposed tariffs (8% increase)<br>2015/16 |
|-----------------------------------|--------------|----------------------------|--|--|---|
|                                   | % Discharged | Per kℓ R                   | Per kℓ R                                   | Per kℓ R                                   | Per kℓ R                                  |
| <b>RESIDENTIAL</b>                |              |                            |  |  |   |
| 0 - 6 kℓ per 30-day period        | 98           | 4,17                       | 4,60                                       | 5,06                                       | 5,46                                      |
| 7 - 12 kℓ per 30-day period       | 90           | 5,63                       | 6,21                                       | 6,83                                       | 7,38                                      |
| 13 - 18 kℓ per 30-day period      | 75           | 7,28                       | 8,01                                       | 8,81                                       | 9,52                                      |
| 19 - 24 kℓ per 30-day period      | 60           | 7,28                       | 8,01                                       | 8,81                                       | 9,52                                      |
| 25 - 30 kℓ per 30-day period      | 52           | 7,28                       | 8,01                                       | 8,81                                       | 9,52                                      |
| 31 - 42 kℓ per 30-day period      | 10           | 7,28                       | 8,01                                       | 8,81                                       | 9,52                                      |
| More than 42 kℓ per 30-day period | 1            | 7,28                       | 8,01                                       | 8,81                                       | 9,52                                      |

Free sanitation (98% of 6 kℓ water) will be applicable to registered indigent households.

The total revenue expected to be generated from rendering this service amounts to R619,8 million, R681,5 million and R736,0 million for the 2013/14, 2014/15 and 2015/16 financial years respectively.

The following table compares the current sanitation charges and the impact of the proposed tariff increases in sanitation tariffs over the medium term for single dwelling houses.

**Table 11: Current sanitation charges compared to increases for single dwelling houses**

|                                   | 2012/13                     | 2013/14                      |                                | 2014/15                      |                                | 2015/16                      |                               |
|-----------------------------------|-----------------------------|------------------------------|--------------------------------|------------------------------|--------------------------------|------------------------------|-------------------------------|
| Monthly sanitation consumption kℓ | Current amount payable<br>R | Proposed amount payable<br>R | Difference (10% increase)<br>R | Proposed amount payable<br>R | Difference (10% increase)<br>R | Proposed amount payable<br>R | Difference (8% increase)<br>R |
| 5                                 | 20,42                       | 22,54                        | 2,12                           | 24,79                        | 2,25                           | 26,78                        | 1,98                          |
| 10                                | 44,78                       | 49,40                        | 4,62                           | 54,34                        | 4,94                           | 58,69                        | 4,35                          |
| 20                                | 96,42                       | 106,24                       | 9,82                           | 116,86                       | 10,62                          | 126,21                       | 9,35                          |
| 30                                | 136,60                      | 150,45                       | 13,85                          | 165,50                       | 15,05                          | 178,74                       | 13,24                         |
| 40                                | 143,88                      | 158,46                       | 14,58                          | 174,31                       | 15,85                          | 188,26                       | 13,94                         |
| 50                                | 145,92                      | 160,71                       | 14,79                          | 176,78                       | 16,07                          | 190,92                       | 14,14                         |
| 80                                | 148,10                      | 163,11                       | 15,01                          | 179,42                       | 16,31                          | 193,77                       | 14,35                         |
| 100                               | 149,56                      | 164,71                       | 15,15                          | 181,18                       | 16,47                          | 195,68                       | 14,49                         |

#### 1.3.4 Sale of electricity and impact of tariff increases

The proposed tariff increases submitted to NERSA will result in an estimated increase in revenue of approximately 8,0%. The slightly higher over-all increase in tariffs (NERSA guideline of 7,0% for municipalities) is necessary owing to the declining tendency in the revenue from sales experienced in the City of Tshwane. It has been identified that the business scales are marginally too low, therefore not recovering the actual costs.

If not addressed, the City will not be able to maintain and upgrade existing networks resulting in poor service delivery. The city is therefore gradually increasing the business scales annually with a higher percentage until they are in line with national benchmarks. Owing to the national shortage of electricity, the City did not allow for any natural growth in the service.

The expected revenue to be generated from the sale of electricity amounts to R8,9 billion, R9,6 billion and R10,4 billion for the 2013/14, 2014/15 and 2015/16 financial years respectively.

The proposed sliding scale tariffs for the 2013/14 financial year applicable to households (average tariff increase of 5,4% to 6,9% for the domestic scale) are as follows:

**Table 12: Sliding scale tariffs**

|                         | 2012/13                 | 2013/14                  |            | 2014/15                  | 2015/16                  |
|-------------------------|-------------------------|--------------------------|------------|--------------------------|--------------------------|
| Tariffs blocks          | Current tariff<br>c/kWh | Proposed tariff<br>c/kWh | % Increase | Proposed tariff<br>c/kWh | Proposed tariff<br>c/kWh |
| Block 1 (0 – 100 kWh)   | 101,79                  | 107,25                   | 5,4        | 115,83                   | 125,10                   |
| Block 2 (101 – 400 kWh) | 113,85                  | 121,20                   | 6,5        | 130,90                   | 141,37                   |
| Block 3 (401 – 650 kWh) | 120,37                  | 128,35                   | 6,6        | 138,62                   | 149,71                   |
| Block 4 (> 650 kWh)     | 128,25                  | 137,10                   | 6,9        | 148,07                   | 159,92                   |

Lifeline customers pay a reduced energy charge which is linked to the domestic tariff.

Registered indigent households will again be granted 100 kWh per 30-day period free of charge.

The table below reflects examples of monthly electricity consumption charges for single dwelling houses.

**Table 13: Comparison between current electricity charges and increases (domestic)**

|                     | 2012/13                | 2013/14                 |          | 2014/15                 |          | 2015/16                 |          |
|---------------------|------------------------|-------------------------|----------|-------------------------|----------|-------------------------|----------|
| Monthly consumption | Current amount payable | Proposed amount payable | Increase | Proposed amount payable | Increase | Proposed amount payable | Increase |
| kWh                 | R                      | R                       | R        | R                       |          | R                       |          |
| 100                 | 101,79                 | 107,25                  | 5,46     | 115,83                  | 8,58     | 125,10                  | 9,27     |
| 250                 | 272,57                 | 289,05                  | 16,49    | 312,18                  | 23,13    | 337,16                  | 24,98    |
| 500                 | 563,71                 | 599,20                  | 35,49    | 647,15                  | 47,95    | 698,92                  | 51,77    |
| 750                 | 872,52                 | 928,83                  | 56,31    | 1 003,15                | 74,32    | 1 083,41                | 80,26    |
| 1 000               | 1 193,14               | 1 271,58                | 78,43    | 1 373,33                | 101,75   | 1 483,21                | 109,88   |
| 2 000               | 2 475,64               | 2 642,58                | 166,93   | 2 854,03                | 211,45   | 3 082,41                | 228,38   |

The Commercial and Industrial tariff scales will be gradually adjusted each year with a marginally higher percentage increase to bring them in line with the NERSA benchmarks. The proposed increases for the 2013/14 financial year range between 9% on commercial and 14% to 16% on industrial scales subject to the load factor percentage. These proposed increases narrow the gap between the City of Tshwane tariffs and the national benchmarks further.

Furthermore the bulk tariff structures have now been aligned with the Eskom Megaflex tariff structure ie demand scales have been reduced and energy scales increased that will also address the challenge regarding the decline in revenue being experienced and the effective cost per kWh that has been below the NERSA benchmarks set for municipalities.

### 1.3.5 Waste removal and impact of tariff increases

MFMA Circular 66 requires waste removal tariffs to cover the cost of providing the different components of the service and that appropriately structured cost-reflective tariffs must be in place by 2015. The City of Tshwane embarked on a solid waste removal strategy to ensure that this service can be rendered in a sustainable manner over the medium to long term. The deficit regarding the rendering of this service should be managed towards breaking even in 2014/15. The tariffs must also maintain a cashbacked reserve to cover the future costs of rehabilitating landfill sites.

A tariff increase of 25% per year for the 2013/14 and 2014/15 financial years and 10% for the 2015/16 financial year is proposed. The proposed tariff increase will result in revenue to the amount of R741,5 million, R926,9 million and R1 017,5 million being generated for solid waste removal during the 2013/14, 2014/15 and 2015/16 financial years respectively.

The following table compares current and proposed tariff increases from 1 July 2013 (25% increase per year for the 2013/14 and 2014/15 financial years and 10% for the 2015/16 financial year).

**Table 14: Comparison of current waste removal fees to increases**

| Container                                | 2012/13<br>(current) |                  | 2013/14<br>(proposed) |                  | 2014/15<br>(proposed) |                  | 2015/16<br>(proposed) |                  |
|--|----------------------|------------------|-----------------------|------------------|-----------------------|------------------|-----------------------|------------------|
|  | Waste<br>removal     | City<br>cleaning | Waste<br>removal      | City<br>cleaning | Waste<br>removal      | City<br>cleaning | Waste<br>removal      | City<br>cleaning |
|  | R                    | R                | R                     | R                | R                     | R                | R                     | R                |
| Tariff per litre                         | 0,2492               | 0,2492           | 0,3115                | 0,3115           | 0,3894                | 0,3894           | 0,4283                | 0,4283           |
| 85 ℓ container removed<br>once a week    | 21,18                | 21,18            | 26,48                 | 26,48            | 33,10                 | 33,10            | 36,41                 | 36,41            |
| 85 ℓ container removed<br>twice a week   | 42,36                | 42,36            | 52,96                 | 52,96            | 66,20                 | 66,20            | 72,81                 | 72,81            |
| 240 ℓ container<br>removed once a week   | 59,81                | 59,81            | 74,76                 | 74,76            | 93,46                 | 93,46            | 102,79                | 102,79           |
| 1 100 ℓ container<br>removed once a week | 274,12               | 274,12           | 342,65                | 342,65           | 428,34                | 428,34           | 471,13                | 471,13           |

Waste removal charges are based on the volume of waste removed (container size) per week. Tariffs for city cleaning are levied on all premises irrespective of who removes the waste generated at the premises. The City of Tshwane reserves the right to determine the type of service, the minimum number of containers and the frequency of services per area.

The amount payable per month from 1 July 2013 will be as follows:

**Table 15: Monthly amount payable for waste removal**

| Container                   | Waste removal | City cleaning | Total amount payable |
|-----------------------------|---------------|---------------|----------------------|
|                             | R             | R             | R                    |
| 85 ℓ removed once a week    | 26,48         | 26,48         | 52,96                |
| 85 ℓ removed twice a week   | 52,96         | 52,96         | 105,91               |
| 240 ℓ removed once a week   | 74,76         | 74,76         | 149,52               |
| 1 100 ℓ removed once a week | 342,65        | 342,65        | 685,30               |

The amount payable is calculated as follows:

Example: 85 ℓ container removed once a week:

|                               |   |                         |
|-------------------------------|---|-------------------------|
| 85 ℓ x 0,3115 (waste removal) | = | R26,48 per month        |
| 85 ℓ x 0,3115 (city cleaning) | = | <u>R26,48</u> per month |
| Total payable                 |   | R52,96 per month        |

A 240 ℓ container, removed once a week, now costs R119,62 and will cost R149,52 from 1 July 2013. That is R29,90 more per month for waste removed on a weekly basis.

Although the proposed tariff increase on waste removal services is 25,0%, the impact on the total account is low, since a relatively small portion of an account goes towards waste removal.

### 1.3.6 Other tariffs

The tariffs for the other services include usage fees for optional services (such as community hall rental, resort entry, land-use applications and building plans). Factors such as CPI, economic variations and trends and affordability constraints could affect the proposed percentage increase. The shortfall owing to these services not always covering costs is funded through property rates. These tariffs were investigated and where possible benchmarked with other metros. The tariffs of some services were increased with an inflation-related percentage (6%) to ensure cost recovery. The increase on average was between 6% and 15%, although in some cases tariffs will remain the same as in the 2012/13 financial year.

During the 2011/12 financial year, the Tshwane Leadership and Management Academy (TLMA) invested in the refurbishment of the conference, accommodation and kitchen facilities to meet the industry's norms, standards and market-related trends. The TLMA now aims for a return on the investment, as the facility is currently on par with that of competitors offering the same products and services. Therefore a 15% increase is recommended for the 2013/14 financial year.

The City of Tshwane renders an emergency medical and ambulance service on behalf of the Gauteng Provincial Government (GPG) in terms of a memorandum of agreement. The tariffs applicable to such services are gazetted by the GPG and are applied accordingly within Tshwane.

The Tshwane Rapid Transport (TRT) system will be implemented on 1 April 2014. The fare values will be based on the TRT fare policy of the City of Tshwane. Only 4 of the 6 zones will be relevant for the Inception Phase that is to be rolled out on 1 April 2014; and an access fare (R10,00) and a distance-based fare of 20 cents/km will be charged. The proposed TRT fare tables are attached as Annexure H22.

It should be noted that the tariffs for other services only affect a small portion of the residents, as only some make use of these services rendered by the City on a daily basis.

### 1.3.7 Overall impact of tariff increases on households

The following table indicates the overall expected impact of tariff increases on a large and a small household, as well as on a registered indigent household receiving free basic services (no charges applicable).

Table 16: MBRR SA14 – household bills

| Description   | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                     |                        |                        |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|------------------------|------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 % Incr.                         | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Rand/cent</b>  |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Monthly Account for Household - 'Middle Income Range'</b>                              |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Rates and services charges:</b>  |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Property rates  | 358,07          | 393,98          | 425,67          | 476,75               | 476,75          | 476,75             | (6,8%)  | 444,27              | 488,54                 | 537,50                 |
| Electricity: Basic levy   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| Electricity: Consumption  | 742,00          | 883,00          | 1 081,25        | 1 209,43             | 1 193,14        | 1 193,14           | 6,6%  | 1 271,58            | 1 373,33               | 1 483,21               |
| Water: Basic levy   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| Water: Consumption  | 229,14          | 252,12          | 274,80          | 302,28               | 302,28          | 302,28             | 10,0%   | 332,52              | 365,77                 | 402,35                 |
| Sanitation  | 101,72          | 112,94          | 121,97          | 136,60               | 136,60          | 136,60             | 10,0%   | 150,45              | 165,50                 | 178,74                 |
| Refuse removal  | 75,02           | 81,77           | 95,72           | 119,64               | 119,64          | 119,64             | 25,0%   | 149,52              | 186,91                 | 205,58                 |
| Other   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| <b>sub-total</b>  | <b>1 505,95</b> | <b>1 723,81</b> | <b>1 999,41</b> | <b>2 244,70</b>      | <b>2 228,41</b> | <b>2 228,41</b>    | <b>4,6%</b>   | <b>2 348,34</b>     | <b>2 580,05</b>        | <b>2 807,38</b>        |
| VAT on Services   | 160,70          | 186,18          | 220,32          | 247,51               | 245,23          | 245,23             | -   | 266,57              | 292,81                 | 317,78                 |
| <b>Total large household bill:</b>  | <b>1 666,65</b> | <b>1 909,99</b> | <b>2 219,73</b> | <b>2 492,21</b>      | <b>2 473,64</b> | <b>2 473,64</b>    | <b>4,9%</b>   | <b>2 614,91</b>     | <b>2 872,86</b>        | <b>3 125,16</b>        |
| <b>% increase/-decrease</b>   |                 | <b>14,6%</b>    | <b>16,2%</b>    | <b>12,3%</b>         | <b>(0,7%)</b>   | <b>-</b>           |   | <b>5,7%</b>         | <b>9,9%</b>            | <b>8,8%</b>            |
| <b>Monthly Account for Household - 'Affordable Range'</b>                                 |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Rates and services charges:</b>  |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Property rates  | 247,89          | 272,76          | 294,69          | 330,06               | 330,06          | 330,06             | (8,4%)  | 302,10              | 332,21                 | 365,50                 |
| Electricity: Basic levy   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| Electricity: Consumption  | 371,00          | 441,50          | 514,20          | 574,36               | 563,71          | 563,71             | 6,3%  | 599,20              | 647,15                 | 698,92                 |
| Water: Basic levy   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| Water: Consumption  | 176,29          | 193,97          | 211,40          | 232,24               | 232,24          | 232,24             | 10,0%   | 255,77              | 281,35                 | 309,48                 |
| Sanitation  | 87,63           | 97,28           | 105,07          | 117,67               | 117,67          | 117,67             | 10,0%   | 129,63              | 142,59                 | 154,00                 |
| Refuse removal  | 26,57           | 28,96           | 33,90           | 42,37                | 42,37           | 42,37              | 25,0%   | 52,96               | 66,20                  | 72,82                  |
| Other   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| <b>sub-total</b>  | <b>909,38</b>   | <b>1 034,47</b> | <b>1 159,26</b> | <b>1 296,70</b>      | <b>1 286,05</b> | <b>1 286,05</b>    | <b>3,3%</b>   | <b>1 339,66</b>     | <b>1 469,50</b>        | <b>1 600,72</b>        |
| VAT on Services   | 92,61           | 106,64          | 121,04          | 135,33               | 133,84          | 133,84             | -   | 145,26              | 159,22                 | 172,93                 |
| <b>Total small household bill:</b>  | <b>1 001,99</b> | <b>1 141,11</b> | <b>1 280,30</b> | <b>1 432,03</b>      | <b>1 419,89</b> | <b>1 419,89</b>    | <b>3,7%</b>   | <b>1 484,92</b>     | <b>1 628,72</b>        | <b>1 773,65</b>        |
| <b>% increase/-decrease</b>   |                 | <b>13,9%</b>    | <b>12,2%</b>    | <b>11,9%</b>         | <b>(0,8%)</b>   | <b>-</b>           |   | <b>4,6%</b>         | <b>9,7%</b>            | <b>8,9%</b>            |
| <b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b> |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Rates and services charges:</b>  |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Property rates  | 137,72          | 151,53          | 163,72          | 183,37               | 183,37          | 183,37             | (12,8%)   | 159,94              | 175,88                 | 193,50                 |
| Electricity: Basic levy   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| Electricity: Consumption  | 185,50          | 220,75          | 257,35          | 291,30               | 284,63          | 284,63             | 6,5%  | 303,00              | 327,25                 | 353,43                 |
| Water: Basic levy   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| Water: Consumption  | 66,50           | 73,16           | 79,74           | 87,81                | 87,81           | 87,81              | 10,0%   | 96,52               | 106,17                 | 116,79                 |
| Sanitation  | 53,57           | 59,48           | 64,21           | 71,92                | 71,92           | 71,92              | 10,0%   | 79,19               | 87,11                  | 94,08                  |
| Refuse removal  | 26,57           | 28,96           | 33,90           | 42,37                | 42,37           | 42,37              | 25,0%   | 52,96               | 66,20                  | 72,82                  |
| Other   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| <b>sub-total</b>  | <b>469,86</b>   | <b>533,88</b>   | <b>598,92</b>   | <b>676,77</b>        | <b>670,10</b>   | <b>670,10</b>      | <b>2,2%</b>   | <b>691,61</b>       | <b>762,61</b>          | <b>830,62</b>          |
| VAT on Services   | 46,50           | 53,53           | 60,93           | 69,08                | 68,14           | 68,14              | -   | 74,43               | 82,14                  | 89,20                  |
| <b>Total small household bill:</b>  | <b>516,36</b>   | <b>587,41</b>   | <b>659,85</b>   | <b>745,85</b>        | <b>738,24</b>   | <b>738,24</b>      | <b>2,7%</b>   | <b>766,04</b>       | <b>844,75</b>          | <b>919,82</b>          |
| <b>% increase/-decrease</b>   |                 | <b>13,8%</b>    | <b>12,3%</b>    | <b>13,0%</b>         | <b>(1,0%)</b>   | <b>-</b>           |   | <b>3,8%</b>         | <b>10,3%</b>           | <b>8,9%</b>            |

## Notes:

Free basic services are applicable to registered indigent households only:

100 kWh free electricity

12 kℓ free water

6 kℓ free sanitation

No charge regarding refuse removal (one 85ℓ bin removed once a week)

No charge regarding property rates, therefore with respect to example 3 no amount should be indicated.

General valuation - a new valuation roll will be implemented on 1 July 2013

## 1.4 OPERATING EXPENDITURE FRAMEWORK

The following table is a high-level summary of the 2013/14 MTREF (classified per main type of operating expenditure).

**Table 17: Summary of operating expenditure by standard classification item**

| Description<br>R thousand       | Current Year 2012/13 |               | 2013/14 Medium Term Revenue & Expenditure Framework |               |                        |               |                        |               |
|---------------------------------|----------------------|---------------|---|---------------|------------------------|---------------|------------------------|---------------|
|                                 | Adjusted Budget      | %             | Budget Year 2013/14                                 | %             | Budget Year +1 2014/15 | %             | Budget Year +2 2015/16 | %             |
| <b>Expenditure By Type</b>      |                      |               |   |               |                        |               |                        |               |
| Employee related costs          | 5 359 019            | 25.9%         | 6 027 862   | 27.8%         | 6 462 644              | 27.8%         | 6 875 881              | 27.3%         |
| Remuneration of councillors     | 88 941               | 0.4%          | 101 080   | 0.5%          | 110 938                | 0.5%          | 121 781                | 0.5%          |
| Debt impairment                 | 840 261              | 4.1%          | 867 976   | 4.0%          | 948 392                | 4.1%          | 1 030 593              | 4.1%          |
| Depreciation & asset impairment | 955 562              | 4.6%          | 951 258   | 4.4%          | 981 554                | 4.2%          | 956 793                | 3.8%          |
| Finance charges                 | 629 070              | 3.0%          | 858 811   | 4.0%          | 941 863                | 4.0%          | 1 034 399              | 4.1%          |
| Bulk purchases                  | 7 071 822            | 34.2%         | 7 429 446   | 34.3%         | 8 055 085              | 34.6%         | 8 731 946              | 34.7%         |
| Other materials                 | 587 335              | 2.8%          | 584 704   | 2.7%          | 631 522                | 2.7%          | 669 096                | 2.7%          |
| Contracted services             | 1 768 109            | 8.6%          | 1 415 857   | 6.5%          | 1 588 663              | 6.8%          | 1 792 295              | 7.1%          |
| Transfers and grants            | 21 202               | 0.1%          | 242 918   | 1.1%          | 249 694                | 1.1%          | 257 578                | 1.0%          |
| Other expenditure               | 3 349 774            | 16.2%         | 3 167 065   | 14.6%         | 3 304 790              | 14.2%         | 3 683 526              | 14.6%         |
| <b>Total Expenditure</b>        | <b>20 671 095</b>    | <b>100.0%</b> | <b>21 646 976</b>                                   | <b>100.0%</b> | <b>23 275 145</b>      | <b>100.0%</b> | <b>25 153 889</b>      | <b>100.0%</b> |

The operating expenditure equates to R21,6 billion in the 2013/14 financial year and escalates to R25,2 billion in the 2015/16 financial year, a growth of 16,2%. Total operating expenditure has increased by 4,7% against the 2012/13 adjustments budget and by 4,6% against the 2012/13 approved budget.



### **Employee-related costs**

Employee related costs increased by 12,5% to R6,0 billion (compared to the 2012/13 Adjustments Budget) to accommodate the SALGA wage agreement and capacitating the organisation.

The increase in the employee-related cost can mainly be attributed to the following:

- Provision of medical aid for labour broker employees;
- Projected 6,85% annual salary increase; and
- Permanent appointment of 520 Metro Police students and student trainees.

### **Remuneration of councillors**

The cost associated with the remuneration of councillors is determined and informed directly by the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998).

### **Debt impairment**

Provision for debt impairment was determined based on an annual collection rate of 95%. Although this expenditure is considered to be a non-cash flow item, it informed the total cost associated with rendering the services of the Municipality, as well as the Municipality's realistic anticipated revenue. For the 2013/14 financial year this amount equates to R868,0 and escalates to R1 030,6 by 2015/16.

### **Depreciation and asset impairment**

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Strategy. Budget appropriations in this regard amount to R951,3 for the 2013/14 financial year and equates to 4,4% of the total operating expenditure.

### **Finance charges**

The increase in financial charges can be attributed directly to the level of external loans raised and/or bonds issued. The financial charges in the MTREF amounts to R858,8 million, R941,9 million and R1 034,4 million respectively. Historic borrowings as well as intended borrowings influence the budget provision directly.

### **Bulk purchases**

Compared to the 2012/13 adjustments budget, the bulk purchases (Rand Water and Eskom) group of expenditure has increased by 5,1% from R7,1 billion to R7,4 billion. The increases for Eskom (7,3%) and Rand Water (9,82%) have been provided for. However, the power purchase agreement with Eskom has been excluded, compared to the 2012/13 adjustments budget.

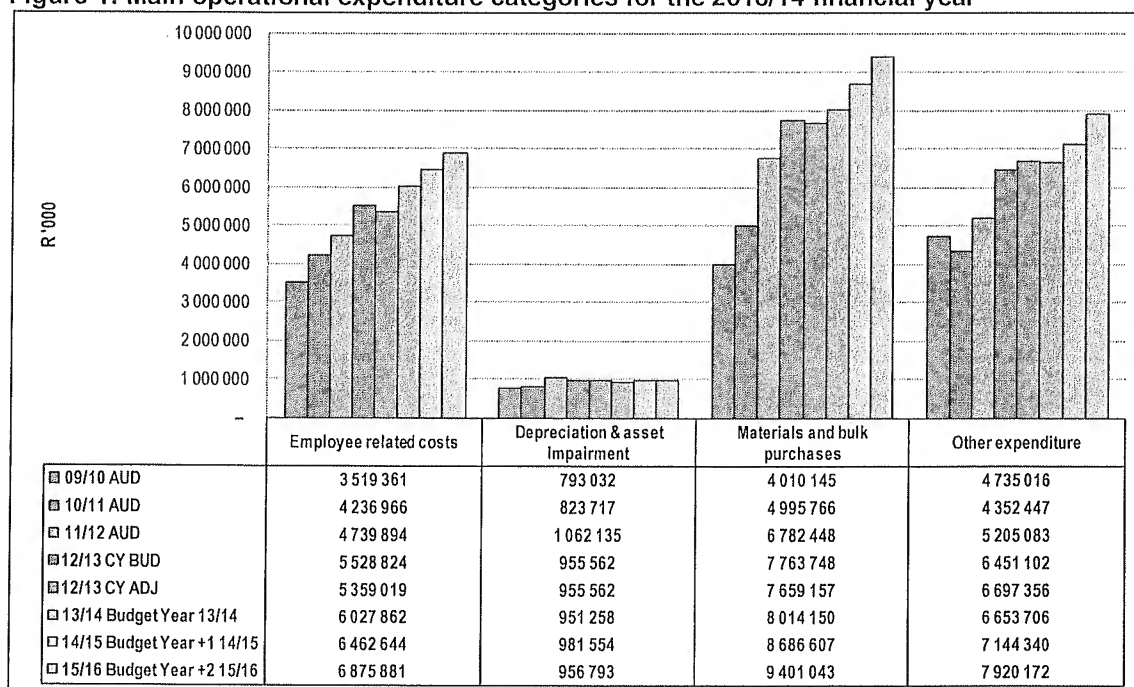
### Other expenditure

This group of expenditure comprises of other materials, contracted services and general related expenditure. It should be noted that in terms of NT regulations and formats repairs and maintenance is divided between other materials, contracted services and other expenditure.

It should be noted that this group of expenditure excludes internal charges from the 2013/14 financial year equivalent to the internal charges amount excluded from the service charges and property rates revenue.

The following figure breaks down the main expenditure categories for the 2013/14 financial year.

**Figure 1: Main operational expenditure categories for the 2013/14 financial year**



#### 1.4.1 Priority given to repairs and maintenance

In line with the priority being given to preserving and maintaining the City's current infrastructure, the 2013/14 MTREF provides for growth in real terms in the area of asset maintenance, as informed by the asset renewal strategy and repairs and maintenance plan of the City.

In terms of National Treasury regulations and formats, repairs and maintenance are divided among other materials, contracted services and other expenditure.

The table below breaks down repairs and maintenance in relation to asset class.

Table 18: Repairs and maintenance per asset class

| Description<br>R thousand                     | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>EXPENDITURE OTHER ITEMS</b>                |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <u>Depreciation &amp; asset impairment</u>    | 793 032          | 823 717          | 1 062 135        | 955 562              | 955 562          | 955 562            | 951 258   | 981 554                | 956 793                |
| <u>Repairs and Maintenance by Asset Class</u> | 1 046 135        | 1 040 397        | 1 190 595        | 1 318 543            | 1 399 153        | 1 399 153          | 1 289 963   | 1 515 353              | 1 808 623              |
| <i>Infrastructure - Road transport</i>        | 96 422           | 104 961          | 131 833          | 145 308              | 141 829          | 141 829            | 155 505   | 179 194                | 212 313                |
| <i>Infrastructure - Electricity</i>           | 299 145          | 221 278          | 300 506          | 251 320              | 322 800          | 322 800            | 248 953   | 294 684                | 356 971                |
| <i>Infrastructure - Water</i>                 | 120 700          | 112 460          | 128 547          | 136 139              | 145 439          | 145 439            | 146 339   | 169 088                | 200 192                |
| <i>Infrastructure - Sanitation</i>            | 28 828           | 31 347           | 44 993           | 50 675               | 50 675           | 50 675             | 52 936  | 62 203                 | 75 351                 |
| <i>Infrastructure - Other</i>                 | 5 448            | 7 281            | 13 464           | 9 942                | 9 942            | 9 942              | 9 338   | 10 630                 | 12 391                 |
| Infrastructure                                | 550 543          | 477 327          | 619 342          | 593 385              | 670 686          | 670 686            | 613 072   | 715 799                | 857 218                |
| Community                                     | 138 409          | 172 011          | 182 992          | 207 749              | 208 901          | 208 901            | 115 340   | 132 316                | 155 512                |
| Heritage assets                               | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Investment properties                         | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other assets                                  | 357 184          | 391 059          | 388 261          | 517 410              | 519 567          | 519 567            | 561 551   | 667 239                | 795 893                |
| <b>TOTAL EXPENDITURE OTHER ITEMS</b>          | <b>1 839 167</b> | <b>1 864 114</b> | <b>2 252 730</b> | <b>2 274 105</b>     | <b>2 354 715</b> | <b>2 354 715</b>   | <b>2 241 220</b>                                    | <b>2 496 907</b>       | <b>2 765 416</b>       |

In the 2013/14 financial year, 47,5% or R613,1 million of total repairs and maintenance will be spent on infrastructure assets. Electricity has received a significant proportion of this allocation, totalling 40,6% (R249,0 million), followed by road transport at 25,3% (R155,5 million), water at 23,9% (R146,3 million) and sanitation at 8,6% (R52,9 million). Community assets have been allocated R115,3 million of total repairs and maintenance, equating to 8,9%.

In terms of MFMA Circular 55, only the primary cost related to repairs and maintenance was included in the 2013/14 MTREF. The decrease in repair and maintenance costs is also ascribed to the cost of labour brokers being transferred to employee-related cost, although this expenditure group has increased in real terms (CPI plus 2%). Repairs and maintenance increases substantially with 17,5% to R1 515,4 million and with 19,4% to R1 808,6 million in the two outer years respectively. Fund transfers from this group of expenditure is prohibited in terms of the Budget Policy.

Furthermore, repairs and maintenance divided by property, plant and equipment equates to 5,0%, 5,2% and 5,5% respectively in the 2013/14, 2014/15 and 2015/16 financial years.

## **1.5 CAPITAL EXPENDITURE**

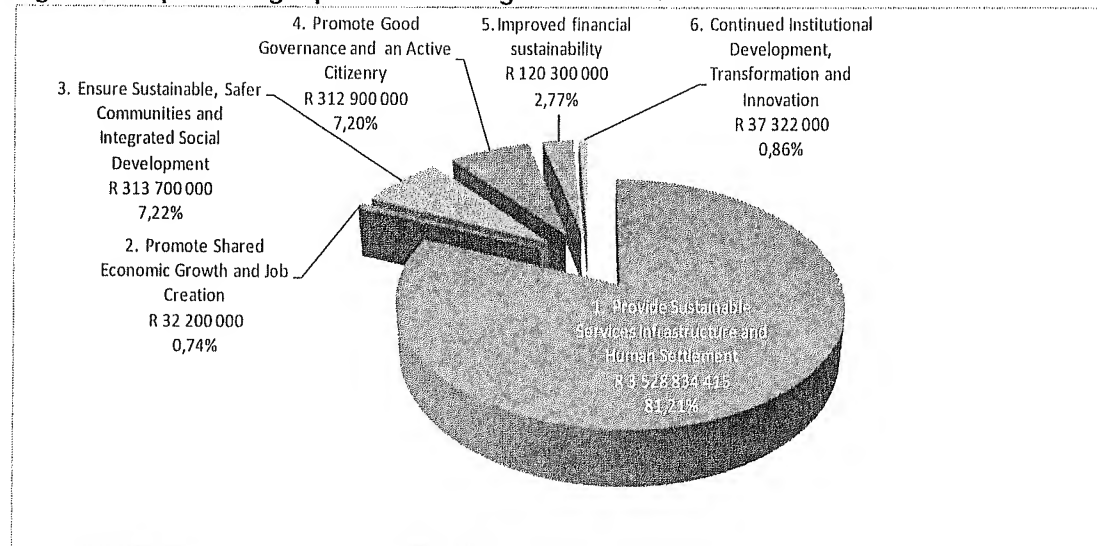
The total capital budget equates to R4,3 billion, R4,6 Billion and R4,5 billion in the 2013/14, 2014/15 and 2015/16 financial years respectively.

The Capital Budget is funded from the following sources:

- Internally generated revenue (including Public Contributions and Donations and CRR): R648,2 million.
- Borrowings: R1,6 billion.
- Grant funding: R2,1 billion.

The following graph indicates the breakdown of the capital budget per main strategic focus area for the 2013/14 financial year:

**Figure 2: Capital budget per main strategic focus area**



The following table breaks down the budgeted capital expenditure per vote.

**Table 19: 2013/14 Medium-term capital budget per vote**

| Description<br>R thousand                    | Current Year 2012/13 |               | 2013/14 Medium Term Revenue & Expenditure Framework |               |                        |               |                        |               |
|--|----------------------|---------------|---|---------------|------------------------|---------------|------------------------|---------------|
|  | Adjusted Budget      | %             | Budget Year 2013/14                                 | %             | Budget Year +1 2014/15 | %             | Budget Year +1 2014/15 | %             |
| City Planning and Development                | 5 200                | 0.1%          | 1 200   | 0.0%          | 1 200                  | 0.0%          | 1 200                  | 0.0%          |
| Corporate & Shared Services                  | 21 300               | 0.5%          | 88 500  | 2.0%          | 55 500                 | 1.2%          | 30 500                 | 0.7%          |
| Economic Development                         | 12 500               | 0.3%          | 1 500   | 0.0%          | 2 100                  | 0.0%          | 2 100                  | 0.0%          |
| Emergency Services                           | 32 300               | 0.7%          | 17 800  | 0.4%          | 27 800                 | 0.6%          | 5 500                  | 0.1%          |
| Environmental Management                     | 80 260               | 1.7%          | 42 800  | 1.0%          | 54 000                 | 1.2%          | 62 100                 | 1.4%          |
| Group Financial Services                     | 17 523               | 0.4%          | 14 500  | 0.3%          | 5 500                  | 0.1%          | 5 500                  | 0.1%          |
| Housing & Human Settlement                   | 518 478              | 11.2%         | 570 303   | 13.1%         | 1 051 305              | 22.7%         | 1 002 385              | 22.0%         |
| Group Information & Communication Technology | 140 849              | 3.1%          | 185 500   | 4.3%          | 90 300                 | 2.0%          | 95 500                 | 2.1%          |
| Metro Police Services                        | 36 600               | 0.8%          | 57 000  | 1.3%          | 12 000                 | 0.3%          | 20 000                 | 0.4%          |
| Office of the City Manager                   | 191 284              | 4.1%          | 102 000   | 2.3%          | 141 850                | 3.1%          | 141 850                | 3.1%          |
| Office of the Speaker                        | 1 500                | 0.0%          | 500   | 0.0%          | 500                    | 0.0%          | 500                    | 0.0%          |
| Regional Service Delivery                    | 449 594              | 9.7%          | 329 172   | 7.6%          | 138 350                | 3.0%          | 104 550                | 2.3%          |
| Service Infrastructure                       | 1 575 949            | 34.2%         | 1 348 181   | 31.0%         | 1 643 495              | 35.6%         | 1 173 400              | 25.8%         |
| Transport                                    | 1 483 899            | 32.2%         | 1 534 300   | 35.3%         | 1 314 176              | 28.4%         | 1 793 547              | 39.4%         |
| Other Votes                                  | 46 633               | 1.0%          | 52 000  | 1.2%          | 83 500                 | 1.8%          | 114 500                | 2.5%          |
| <b>Total Capital Budget</b>                  | <b>4 613 868</b>     | <b>100.0%</b> | <b>4 345 256</b>                                    | <b>100.0%</b> | <b>4 621 576</b>       | <b>100.0%</b> | <b>4 553 132</b>       | <b>100.0%</b> |

**Table 20: Renewal of existing assets**

|                             | Budget 2013/14       | %           | Budget 2014/15       | %           | Budget 2015/16       | %           |
|-----------------------------|----------------------|-------------|----------------------|-------------|----------------------|-------------|
| New                         | 2 085 871 775        | 48,00%      | 1 657 475 919        | 35,86%      | 2 132 747 436        | 46,84%      |
| Renewal                     | 2 259 384 640        | 52,00%      | 2 964 100 000        | 64,14%      | 2 420 384 650        | 53,16%      |
| <b>Total Capital Budget</b> | <b>4 345 256 415</b> | <b>100%</b> | <b>4 621 575 919</b> | <b>100%</b> | <b>4 553 132 086</b> | <b>100%</b> |

At least 40% of the capital budget must be allocated towards renewal of existing assets (MFMA Circulars 55 and 66), and from the above it can be seen that 52,0% to 53,2% have been allocated over the medium term.

Further details relating to asset classes and proposed capital expenditure are contained in MBRR Table A9 (asset management). In addition to MBRR Table A9, MBRR Tables SA34a, b and c provide a detailed breakdown of the capital programme relating to new asset construction, capital asset renewal, as well as operational repairs and maintenance by asset class.

Some of the salient projects to be undertaken over the medium term (2013/14 allocation included in brackets) include, among others:

#### Housing and Human Settlement

- Project-linked housing: water provision, R375,3 million (R25,3 million)
- Sewerage: low-cost housing, R375,3 million (R25,3 million)
- Roads and storm water: low-cost housing, R1,4 billion (R383,8 million)
- Project-linked housing: acquisition of land, R426,1 million (R99,4 million)

R987,8 million has been allocated from USDG in the 2014/15 financial year to accommodate the Turnkey projects.

#### Office of the City Manager

- Implementation of the Tsosoloso Programme funded from the NDPG, R380,0 million (R100,0 million)

#### Regional Service Delivery

- Development of parks and traffic islands (backlog and new), R91,0 million (R27,0 million)
- Upgrading of the Soshanguve Giant Stadium (R134,0 million)
- Replacement, upgrading and extension of clinics, R17,5 million (R17,0 million)

It should be noted that these projects will be implemented by relevant implementing departments on behalf of the regions.

#### Service Infrastructure

- Rooiwal Power Station refurbishment, R34,0 million (R9,0 million)
- Reservoir extensions, R145,6 million (R51,5 million)
- New bulk infrastructure, R590,0 million (R150,0 million)
- Replacement and upgrading: redundant bulk pipeline infrastructure, R170,4 million (R66,8 million)
- Refurbishment of water networks and backlog eradication, R457,3 million (R316,0 million)
- Tshwane public lighting programme, R128,2 million (R48,1 million)
- Replacement, upgrading and construction of waste water treatment works facilities, R1,0 billion (R364,3 million)
- Electricity for All, R630,0 million (R65,0 million)
- Replacement of worn-out network pipes, R177,0 million (R45,0 million)

R323,0 million has been allocated from USDG in the 2014/15 financial year for the eradication of electricity backlogs in informal settlements.

### Transport

- Doubling of Simon Vermooten, R205,0 million (R150,0 million)
- Internal roads: northern areas, R1,1 billion (R145,9 million allocated in the 2012/13 financial year)
- BRT – transport infrastructure, R1,9 billion (R445,1 million)
- Upgrading of Mabopane roads, R46,9 million (R16,9 million)
- Flooding backlogs: networks and drainage canals, R409,6 million (R154,6 million)
- Rainbow Junction and Rehabilitation of the Apies River – R25,1 million (R25,0 million).

An additional R220,0 million was allocated to the Transport Department for the resurfacing of roads as per SoCA.

### Information and Communication Technology

- Upgrade of IT networks, R62,0 million (R34,0 million)
- One Integrated Transaction Processing System, R85,0 million (R15,0 million)
- E-initiative supporting the smart city, R32,0 million (R20,0 million)
- Implementation of storage area networks, R39,0 million (R15,0 million)
- Disaster Recovery System Storage (R30,0 million)
- SAP HANNA License (R45,0 million)

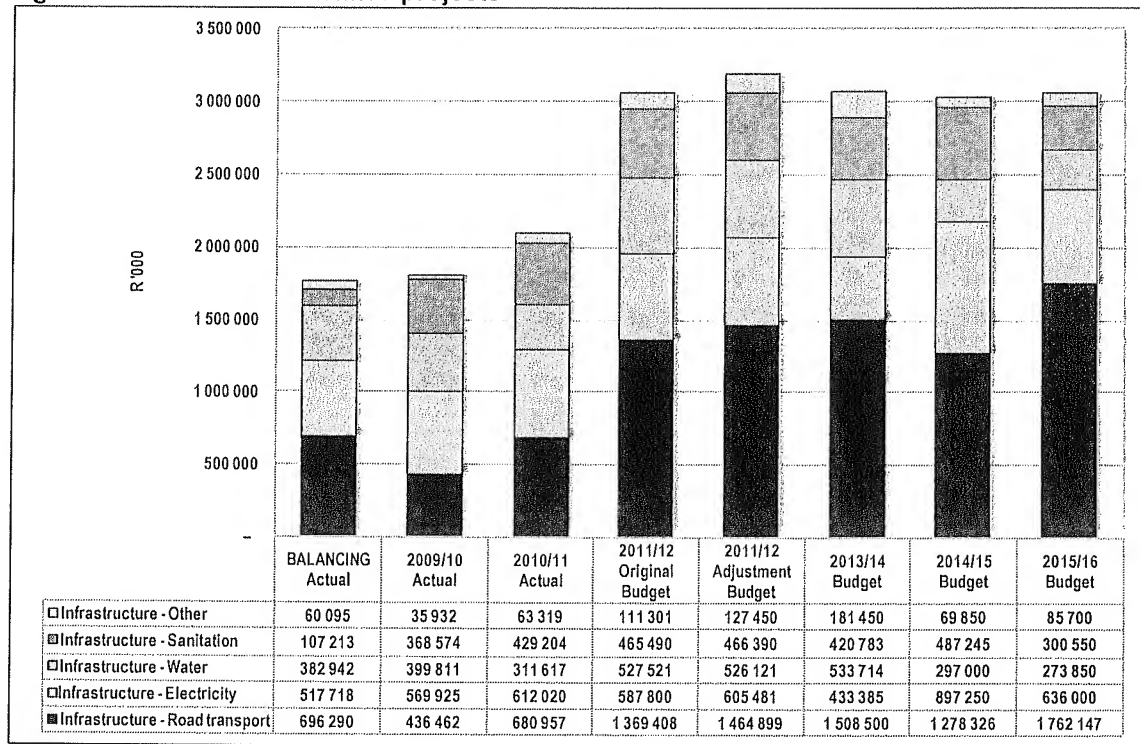
### Sports and Recreational Services

- Purchase of library books, R9,0 million (R3,0 million)

A breakdown of the capital budget per project over the medium term is given in MBRR Table SA36.

The following graph breaks down the capital budget to be spent on infrastructure-related projects over the period of the MTREF.

Figure 3: Infrastructure-related projects



The CIF programme is a planning tool to realise the strategic intent of the City by guiding the budget process (spatially based programmes) on a centralised platform. It is an integration tool to facilitate coordinated and aligned implementation of various sector plans that have been formulated based on the MSDF (integration of departmental programmes). The CIF guides and informs investment and prioritisation, and looks at capital expenditure with a spatial vision as outlined in the MSDF.

The following table shows the 2013/14 medium-term capital budget per CIF programme.

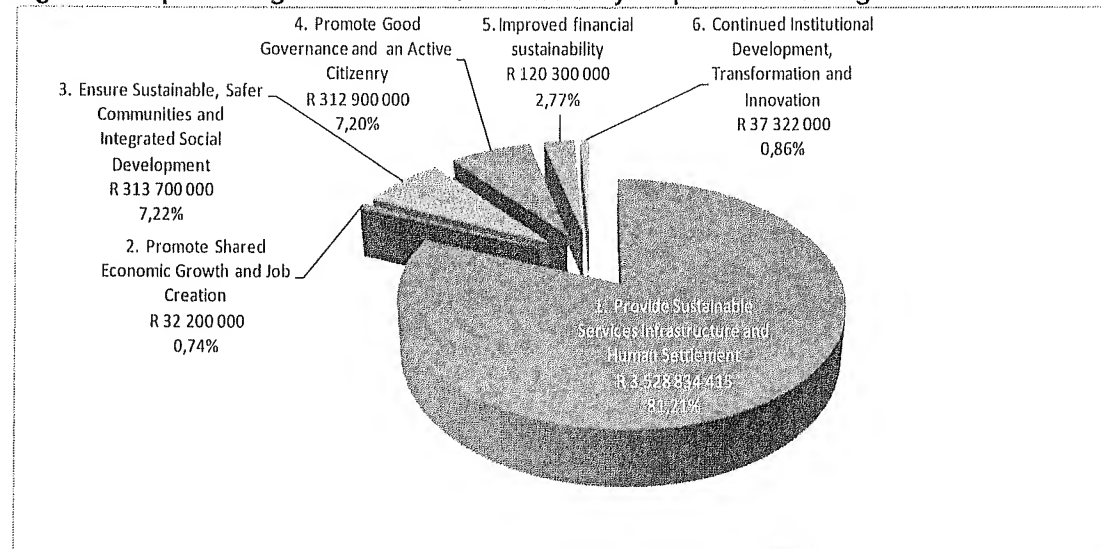
Table 21: 2013/14 medium-term capital budget per CIF programme

| Categorisation in terms of the CIF Programmes     | Budget 2013/14       | %              | Budget 2014/15       | %              | Budget 2015/16       | %              |
|---|----------------------|----------------|----------------------|----------------|----------------------|----------------|
| Basic and Socio-Environmental Infrastructure      | 3 515 307 446        | 80,90%         | 3 574 300 000        | 77,34%         | 3 514 161 000        | 77,18%         |
| Spatial Restructuring                             | 100 000 000          | 2,30%          | 140 000 000          | 3,03%          | 140 000 000          | 3,07%          |
| Strategic Investment and Development Facilitation | 729 948 969          | 16,80%         | 907 275 919          | 19,63%         | 898 971 086          | 19,74%         |
| <b>Total</b>                                      | <b>4 345 256 415</b> | <b>100,00%</b> | <b>4 621 575 919</b> | <b>100,00%</b> | <b>4 553 132 086</b> | <b>100,00%</b> |



The capital budget for the 2013/14 financial year per main strategic focus area is as follows:

**Figure 4: Capital budget for the 2013/14 financial year per main strategic focus area**



#### 1.6.1 Future operational cost of new infrastructure

The future operational costs and revenues associated with the capital programme have been included in MBRR Table SA35. This table indicates that future operational costs associated with the capital programme total R42,0 million in 2013/14.

## **1.6 ANNUAL BUDGET TABLES – PARENT MUNICIPALITY**

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the Municipality's 2013/14 MTREF as approved by the Council. Each table is accompanied by *explanatory notes*.

## Parent municipality

Table 22: MBRR A1 – budget summary

| Description  | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
| R thousands  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Financial Performance</b>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Property rates   | 2 699 790         | 2 915 622         | 3 391 312         | 3 737 900            | 3 937 900         | 3 937 900          | 4 464 238   | 4 895 661              | 5 370 227              |
| Service charges  | 7 166 720         | 8 602 968         | 10 700 598        | 12 761 393           | 12 640 469        | 12 640 469         | 12 941 255  | 14 130 418             | 15 310 927             |
| Investment revenue   | 96 769            | 110 143           | 52 185            | 45 379               | 46 461            | 46 461             | 38 337  | 28 952                 | 29 789                 |
| Transfers recognised - operational                                   | 1 741 019         | 2 007 217         | 2 335 191         | 2 553 116            | 2 655 358         | 2 655 358          | 2 866 024   | 3 117 850              | 3 581 642              |
| Other own revenue  | 1 049 926         | 1 067 642         | 2 117 059         | 1 312 236            | 1 348 409         | 1 348 409          | 1 337 122   | 1 402 166              | 1 507 881              |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>12 754 224</b> | <b>14 703 592</b> | <b>18 596 345</b> | <b>20 410 014</b>    | <b>20 628 597</b> | <b>20 628 597</b>  | <b>21 646 976</b>                                   | <b>23 575 047</b>      | <b>25 800 465</b>      |
| Employee costs   | 3 519 361         | 4 236 966         | 4 739 894         | 5 528 824            | 5 359 019         | 5 359 019          | 6 027 862   | 6 462 644              | 6 875 881              |
| Remuneration of councillors  | 56 054            | 61 712            | 91 436            | 99 241               | 88 941            | 88 941             | 101 080   | 110 938                | 121 781                |
| Depreciation & asset impairment                                      | 793 032           | 823 717           | 1 062 135         | 955 562              | 955 562           | 955 562            | 951 258   | 981 554                | 956 793                |
| Finance charges  | 603 441           | 604 115           | 633 409           | 780 708              | 629 070           | 629 070            | 858 811   | 941 863                | 1 034 399              |
| Materials and bulk purchases   | 4 010 145         | 4 995 766         | 6 782 448         | 7 763 748            | 7 659 157         | 7 659 157          | 8 014 150   | 8 686 607              | 9 401 043              |
| Transfers and grants   | 12 544            | 27 626            | 21 496            | 21 202               | 21 202            | 21 202             | 242 918   | 249 694                | 257 578                |
| Other expenditure  | 4 062 977         | 3 658 994         | 4 458 743         | 5 549 951            | 5 958 144         | 5 958 144          | 5 450 898   | 5 841 846              | 6 506 414              |
| <b>Total Expenditure</b>   | <b>13 057 554</b> | <b>14 408 895</b> | <b>17 789 561</b> | <b>20 699 236</b>    | <b>20 671 095</b> | <b>20 671 095</b>  | <b>21 646 976</b>                                   | <b>23 275 145</b>      | <b>25 153 889</b>      |
| <b>Surplus/(Deficit)</b>   | <b>(303 329)</b>  | <b>294 696</b>    | <b>806 784</b>    | <b>(289 222)</b>     | <b>(42 498)</b>   | <b>(42 498)</b>    | <b>0</b>  | <b>299 902</b>         | <b>646 576</b>         |
| Transfers recognised - capital                                       | 763 239           | 496 494           | 1 225 796         | 1 923 832            | 2 178 686         | 2 178 686          | 2 097 039   | 2 442 326              | 2 498 532              |
| Contributions recognised - capital & contributed assets              | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>459 910</b>    | <b>791 191</b>    | <b>2 032 579</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |
| Share of surplus/ (deficit) of associate                             | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Surplus/(Deficit) for the year</b>                                | <b>459 910</b>    | <b>791 191</b>    | <b>2 032 579</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |
| <b>Capital expenditure &amp; funds sources</b>                       |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Capital expenditure  | 2 204 414         | 2 243 252         | 3 115 999         | 4 353 047            | 4 613 868         | 4 613 868          | 4 345 256   | 4 621 576              | 4 553 132              |
| Transfers recognised - capital                                       | 762 656           | 496 605           | 1 225 796         | 1 923 832            | 2 178 686         | 2 178 686          | 2 097 039   | 2 442 326              | 2 498 532              |
| Public contributions & donations                                     | —                 | —                 | —                 | 88 571               | 88 571            | 88 571             | 95 900  | 93 100                 | 80 500                 |
| Borrowing  | —                 | —                 | —                 | 1 640 000            | 2 140 000         | 2 140 000          | 1 600 000   | 1 500 000              | 1 400 000              |
| Internally generated funds   | 1 441 758         | 1 746 446         | 1 890 203         | 700 644              | 206 611           | 206 611            | 552 317   | 586 150                | 574 100                |
| <b>Total sources of capital funds</b>                                | <b>2 204 414</b>  | <b>2 243 252</b>  | <b>3 115 999</b>  | <b>4 353 047</b>     | <b>4 613 868</b>  | <b>4 613 868</b>   | <b>4 345 256</b>                                    | <b>4 621 576</b>       | <b>4 553 132</b>       |
| <b>Financial position</b>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Total current assets   | 3 958 125         | 4 478 430         | 4 963 653         | 5 572 535            | 5 860 017         | 5 860 017          | 5 984 721   | 6 356 318              | 6 925 727              |
| Total non current assets   | 15 052 020        | 17 161 048        | 20 723 469        | 22 664 178           | 23 497 880        | 23 497 880         | 26 808 896  | 30 413 326             | 34 034 811             |
| Total current liabilities  | 4 514 358         | 4 922 023         | 5 978 879         | 5 084 328            | 6 005 264         | 6 005 264          | 6 631 697   | 7 033 660              | 7 503 022              |
| Total non current liabilities  | 5 845 642         | 7 116 942         | 8 077 149         | 10 013 811           | 9 885 386         | 9 885 386          | 10 633 530  | 11 506 612             | 12 053 123             |
| Community wealth/Equity  | 8 650 145         | 9 598 514         | 11 631 093        | 13 138 574           | 13 467 247        | 13 467 247         | 15 528 389  | 18 229 371             | 21 404 393             |
| <b>Cash flows</b>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Net cash from (used) operating                                       | 1 956 124         | 2 008 738         | 4 045 822         | 2 759 351            | 3 085 666         | 3 085 666          | 3 230 220   | 3 915 864              | 4 311 306              |
| Net cash from (used) investing                                       | (1 925 093)       | (2 752 191)       | (4 694 130)       | (3 760 899)          | (4 202 231)       | (4 202 231)        | (4 205 764)   | (4 497 423)            | (4 419 081)            |
| Net cash from (used) financing                                       | 518 494           | 881 757           | 716 386           | 1 350 523            | 1 822 946         | 1 822 946          | 980 667   | 840 237                | 604 799                |
| <b>Cash/cash equivalents at the year end</b>                         | <b>721 277</b>    | <b>859 580</b>    | <b>927 659</b>    | <b>1 532 737</b>     | <b>1 634 040</b>  | <b>1 634 040</b>   | <b>1 639 163</b>                                    | <b>1 897 840</b>       | <b>2 394 864</b>       |
| <b>Cash backing/surplus reconciliation</b>                           |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Cash and investments available                                       | 917 942           | 983 432           | 1 015 281         | 1 788 557            | 1 887 072         | 1 887 072          | 1 986 272   | 2 361 448              | 2 963 604              |
| Application of cash and investments                                  | 702 525           | 1 324 027         | 1 294 987         | 1 291 879            | 1 726 559         | 1 726 559          | 1 680 204   | 1 915 622              | 2 146 372              |
| <b>Balance - surplus (shortfall)</b>                                 | <b>215 416</b>    | <b>(340 596)</b>  | <b>(279 706)</b>  | <b>496 678</b>       | <b>160 513</b>    | <b>160 513</b>     | <b>306 068</b>                                      | <b>445 826</b>         | <b>817 232</b>         |
| <b>Asset management</b>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Asset register summary (WDV)   | 14 667 383        | 16 918 264        | 20 540 251        | 22 227 973           | 23 131 229        | 23 131 229         | 26 340 506  | 29 820 209             | 33 328 491             |
| Depreciation & asset impairment                                      | 793 032           | 823 717           | 1 062 135         | 955 562              | 955 562           | 955 562            | 951 258   | 981 554                | 956 793                |
| Renewal of Existing Assets   | 1 303 997         | 1 613 541         | 2 066 893         | 2 337 506            | 2 445 338         | 2 445 338          | 2 259 385   | 2 964 100              | 2 420 385              |
| Repairs and Maintenance  | 1 046 135         | 1 040 397         | 1 190 595         | 1 318 543            | 1 399 153         | 1 399 153          | 1 289 963   | 1 515 353              | 1 808 623              |
| <b>Free services</b>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Cost of Free Basic Services provided                                 | 169 164           | 186 066           | 213 067           | 284 932              | 283 284           | 283 284            | 371 386   | 461 032                | 540 232                |
| Revenue cost of free services provided                               | 333 012           | 373 497           | 411 930           | 556 288              | 554 348           | 554 348            | 599 130   | 719 424                | 842 691                |
| <b>Households below minimum service level</b>                        |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Water:   | 3                 | 2                 | 9                 | 10                   | 10                | 31                 | 31  | 31                     | 32                     |
| Sanitation/sewerage:   | 8                 | 7                 | 7                 | 7                    | 7                 | 12                 | 11  | 11                     | 11                     |
| Energy:  | 51                | 49                | 55                | 52                   | 52                | 50                 | 48  | 46                     | 44                     |
| Refuse:  | 105               | 95                | 114               | 113                  | 113               | 131                | 120   | 109                    | 98                     |

### Explanatory notes to MBRR A1 – budget summary

1. MBRR Table A1 is a budget summary and provides a concise overview of the City's budget from all major financial perspectives (operating and capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance.
3. Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the financial performance, financial position and cash flow budgets, along with the capital budget. The budget summary provides key information in this regard:
  - The 2013/14 financial year indicates a balanced position for the 2013/14 financial year and a surplus of R299,9 million and R646,6 million for the two outer years before the transfer of capital grants. The MTREF is funded in terms of the National Treasury funding compliance table to the amount of R306,1 million, R445,8 million and R817,2 million for the 2013/14, 2014/15 and 2015/16 financial years respectively.
  - Capital expenditure is balanced by capital funding sources, of which:
    - Transfers recognised is reflected on the statement of financial performance;
    - Borrowing is incorporated in the net cash from financing on the cash flow statement; and
    - Internally generated funds are financed from the accumulated surpluses from previous years. The amount is incorporated in the net cash from investing on the cash flow statement. The fact that the Municipality's cash flow remains positive and is improving, indicates that the necessary cash resources are available to fund the capital budget.
4. Council has taken a decision to ensure adequate cashbacking for all material obligations in accordance with the strategy for reserves cashbacking. Over the MTREF there is progressive improvement in the level of cashbacking of obligations. About R21,0 million per month is currently being invested to cashback funding from 1 July 2012. This strategy will be continued to address the cashbacking needs as mentioned below, as well as creating redemption fund investments for the repayment of the bonds issued.

**Table 23: MBRR A2 – budgeted financial performance (revenue and expenditure by standard classification)**

| Standard Classification Description<br>R thousand | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue - Standard</b>                         |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <i>Governance and administration</i>              | 4 708 304         | 5 125 041         | 6 706 884         | 6 464 083            | 6 874 123         | 6 874 123          | 7 425 138   | 8 162 353              | 9 013 755              |
| Executive and council                             | 95 691            | 49 984            | 49 413            | 94 656               | 227 262           | 227 262            | 104 547   | 140 134                | 140 140                |
| Budget and treasury office                        | —                 | 930               | 5 439             | 4 500                | 3 283             | 3 283              | 4 500   | 5 000                  | 4 700                  |
| Corporate services                                | 4 612 613         | 5 074 127         | 6 652 032         | 6 364 927            | 6 643 578         | 6 643 578          | 7 316 091   | 8 017 219              | 8 868 915              |
| <i>Community and public safety</i>                | 255 942           | 262 271           | 827 983           | 773 637              | 907 326           | 907 326            | 876 748   | 1 325 257              | 1 304 398              |
| Community and social services                     | 17 296            | 53 926            | 64 069            | 41 362               | 48 315            | 48 315             | 44 137  | 60 147                 | 77 445                 |
| Sport and recreation                              | 62 327            | 24 048            | 47 980            | 58 288               | 63 066            | 63 066             | 33 439  | 25 136                 | 26 971                 |
| Public safety                                     | 31 787            | 42 380            | 25 398            | 55 894               | 57 185            | 57 185             | 107 439   | 108 924                | 110 511                |
| Housing   | 68 737            | 59 245            | 601 682           | 516 365              | 636 943           | 636 943            | 583 207   | 1 014 473              | 966 780                |
| Health  | 75 796            | 82 673            | 88 854            | 101 727              | 101 817           | 101 817            | 108 526   | 116 577                | 122 691                |
| <i>Economic and environmental services</i>        | 797 538           | 478 418           | 717 592           | 1 328 848            | 1 360 914         | 1 360 914          | 1 357 004   | 1 369 641              | 2 025 155              |
| Planning and development                          | 101 291           | 105 048           | 137 159           | 189 802              | 128 113           | 128 113            | 200 588   | 180 578                | 190 039                |
| Road transport                                    | 695 419           | 372 347           | 579 895           | 1 138 094            | 1 231 849         | 1 231 849          | 1 156 263   | 1 188 902              | 1 834 949              |
| Environmental protection                          | 829               | 1 023             | 539               | 953                  | 953               | 953                | 152   | 161                    | 168                    |
| <i>Trading services</i>                           | 7 609 488         | 9 180 917         | 11 399 583        | 13 566 425           | 13 464 067        | 13 464 067         | 13 886 771  | 14 951 496             | 15 737 767             |
| Electricity                                       | 5 244 443         | 6 331 897         | 8 016 789         | 9 547 421            | 9 365 881         | 9 365 881          | 9 345 211   | 10 310 302             | 10 764 866             |
| Water   | 1 473 860         | 1 686 612         | 2 137 257         | 2 355 646            | 2 434 827         | 2 434 827          | 2 540 257   | 2 790 371              | 3 064 688              |
| Waste water management                            | 493 846           | 691 176           | 696 783           | 973 869              | 973 869           | 973 869            | 1 185 762   | 843 496                | 802 679                |
| Waste management                                  | 397 339           | 471 232           | 548 754           | 689 490              | 689 490           | 689 490            | 815 541   | 1 007 327              | 1 105 534              |
| <i>Other</i>                                      | 146 191           | 153 440           | 170 099           | 200 853              | 200 853           | 200 853            | 198 354   | 208 626                | 217 921                |
| <b>Total Revenue - Standard</b>                   | <b>13 517 464</b> | <b>15 200 086</b> | <b>19 822 141</b> | <b>22 333 846</b>    | <b>22 807 283</b> | <b>22 807 283</b>  | <b>23 744 015</b>                                   | <b>26 017 373</b>      | <b>28 298 997</b>      |
| <b>Expenditure - Standard</b>                     |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <i>Governance and administration</i>              | 2 771 817         | 2 699 062         | 2 707 907         | 3 377 441            | 3 279 269         | 3 279 269          | 4 184 855   | 4 432 165              | 4 736 056              |
| Executive and council                             | 478 091           | 298 456           | 442 004           | 629 510              | 650 187           | 650 187            | 618 018   | 658 566                | 695 155                |
| Budget and treasury office                        | 15 981            | 18 458            | 28 180            | 52 425               | 51 115            | 51 115             | 70 785  | 67 118                 | 68 822                 |
| Corporate services                                | 2 277 745         | 2 382 148         | 2 237 723         | 2 695 505            | 2 577 967         | 2 577 967          | 3 496 053   | 3 706 482              | 3 972 079              |
| <i>Community and public safety</i>                | 2 073 664         | 2 468 762         | 3 025 060         | 3 434 342            | 3 490 214         | 3 490 214          | 3 531 856   | 3 734 377              | 3 957 837              |
| Community and social services                     | 261 237           | 299 926           | 425 114           | 443 175              | 465 891           | 465 891            | 455 074   | 488 947                | 515 020                |
| Sport and recreation                              | 506 638           | 570 368           | 653 713           | 863 065              | 745 395           | 745 395            | 624 976   | 682 921                | 741 442                |
| Public safety                                     | 810 447           | 1 059 277         | 1 215 201         | 1 402 637            | 1 449 056         | 1 449 056          | 1 715 872   | 1 808 425              | 1 906 878              |
| Housing   | 269 462           | 320 970           | 455 191           | 438 199              | 542 572           | 542 572            | 377 525   | 372 171                | 393 778                |
| Health  | 225 879           | 218 220           | 275 841           | 287 267              | 287 299           | 287 299            | 358 410   | 381 913                | 400 719                |
| <i>Economic and environmental services</i>        | 1 318 739         | 1 418 162         | 1 658 024         | 1 914 047            | 1 946 613         | 1 946 613          | 2 098 305   | 2 242 641              | 2 530 000              |
| Planning and development                          | 203 552           | 226 217           | 271 231           | 416 643              | 442 676           | 442 676            | 525 364   | 531 093                | 566 707                |
| Road transport                                    | 1 069 798         | 1 140 746         | 1 330 919         | 1 430 705            | 1 437 710         | 1 437 710          | 1 514 204   | 1 647 989              | 1 895 853              |
| Environmental protection                          | 45 388            | 51 199            | 55 874            | 66 699               | 66 228            | 66 228             | 58 736  | 63 559                 | 67 439                 |
| <i>Trading services</i>                           | 6 776 626         | 7 684 652         | 10 227 638        | 11 774 635           | 11 758 636        | 11 758 636         | 11 634 060  | 12 655 636             | 13 706 824             |
| Electricity                                       | 4 511 438         | 5 198 372         | 7 240 078         | 8 244 148            | 8 206 512         | 8 206 512          | 8 358 924   | 9 058 813              | 9 794 419              |
| Water   | 1 282 121         | 1 315 241         | 1 750 709         | 2 072 096            | 2 114 358         | 2 114 358          | 2 069 777   | 2 288 306              | 2 497 645              |
| Waste water management                            | 286 829           | 307 913           | 378 505           | 485 550              | 480 151           | 480 151            | 629 525   | 685 757                | 750 587                |
| Waste management                                  | 696 239           | 863 125           | 858 346           | 972 841              | 957 616           | 957 616            | 575 834   | 622 760                | 664 173                |
| <i>Other</i>                                      | 116 708           | 138 258           | 170 932           | 198 771              | 196 363           | 196 363            | 197 900   | 210 326                | 223 172                |
| <b>Total Expenditure - Standard</b>               | <b>13 057 554</b> | <b>14 408 895</b> | <b>17 789 561</b> | <b>20 699 236</b>    | <b>20 671 095</b> | <b>20 671 095</b>  | <b>21 646 976</b>                                   | <b>23 275 145</b>      | <b>25 153 889</b>      |
| <b>Surplus/(Deficit) for the year</b>             | <b>459 910</b>    | <b>791 191</b>    | <b>2 032 579</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |

**Explanatory notes to MBRR A2 – budgeted financial performance (revenue and expenditure by standard classification)**

1. MBRR A2 provides an overview of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enable the National Treasury to compile “whole of government” reports.
2. It should be noted that the total revenue in this table includes capital revenues (transfers recognised – capital) and therefore does not balance to the operating revenue shown on MBRR A4.
3. It should be noted that, as a general principle, the revenues for the trading services should exceed their expenditures. The table highlights that this is the case for the trading services. The City of Tshwane has embarked on a solid waste strategy to ensure that this service is rendered in a sustainable manner over the medium to long term.
4. Other functions that show a deficit between revenue and expenditure are being financed from property rates revenue and other revenue sources.

**Table 24: MBRR A3 – budgeted financial performance (revenue and expenditure by municipal vote)**

| Vote Description<br>R thousand                | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue by Vote</b>                        |                   |                   |                   |                      |                   |                    |   |                        |                        |
| City Planning and Development                 | 97 390            | 101 158           | 131 821           | 121 908              | 124 970           | 124 970            | 128 036   | 132 538                | 136 858                |
| Corporate & Shared Services                   | 54 154            | 73 094            | 96 878            | 68 122               | 74 873            | 74 873             | 82 853  | 86 308                 | 89 269                 |
| Economic Development                          | 3 900             | 2 243             | 2 278             | 12 894               | 3 143             | 3 143              | 32 552  | 3 041                  | 3 181                  |
| Emergency Services                            | 52 634            | 75 152            | 60 578            | 60 651               | 61 983            | 61 983             | 66 303  | 69 764                 | 73 370                 |
| Environmental Management                      | 506 596           | 576 654           | 648 252           | 804 703              | 803 703           | 803 703            | 934 720   | 1 133 167              | 1 237 540              |
| Group Financial Services                      | 4 620 976         | 4 967 309         | 6 523 968         | 6 266 255            | 6 460 798         | 6 460 798          | 7 062 086   | 7 750 030              | 8 549 827              |
| Housing & Human Settlement                    | 39 575            | 28 402            | 581 531           | 481 791              | 602 368           | 602 368            | 561 278   | 991 357                | 942 600                |
| Group Information & Communication Technology  | 179               | 762               | 1 065             | 189                  | 52 083            | 52 083             | 16  | 17                     | 17                     |
| Metro Police Services                         | 131 757           | 116 014           | 137 016           | 162 070              | 168 764           | 168 764            | 224 868   | 232 650                | 239 929                |
| Office of the City Manager                    | 12                | 9 877             | 48 365            | 60 276               | 186 726           | 186 726            | 100 000   | 140 000                | 140 000                |
| Office of the Speaker                         | -                 | 55                | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Regional Service Delivery                     | 268 439           | 198 919           | 192 861           | 271 763              | 232 940           | 232 940            | 188 338   | 146 480                | 151 270                |
| Service Infrastructure                        | 7 153 520         | 8 671 476         | 10 813 442        | 12 853 087           | 12 750 729        | 12 750 729         | 13 043 613  | 13 936 172             | 14 623 868             |
| Transport                                     | 622 977           | 311 405           | 508 494           | 1 087 554            | 1 173 974         | 1 173 974          | 1 090 703   | 1 119 559              | 1 762 063              |
| Other Votes                                   | 65 355            | 67 567            | 75 592            | 82 585               | 110 229           | 110 229            | 228 650   | 276 292                | 349 206                |
| <b>Total Revenue by Vote</b>                  | <b>13 517 464</b> | <b>15 200 086</b> | <b>19 822 141</b> | <b>22 333 846</b>    | <b>22 807 283</b> | <b>22 807 283</b>  | <b>23 744 015</b>                                   | <b>26 017 373</b>      | <b>28 298 997</b>      |
| <b>Expenditure by Vote to be appropriated</b> |                   |                   |                   |                      |                   |                    |   |                        |                        |
| City Planning and Development                 | 158 881           | 173 731           | 224 143           | 227 980              | 230 159           | 230 159            | 246 234   | 259 685                | 275 305                |
| Corporate & Shared Services                   | 548 153           | 554 638           | 633 110           | 742 868              | 778 851           | 778 851            | 1 452 455   | 1 551 719              | 1 663 241              |
| Economic Development                          | 42 845            | 46 543            | 45 901            | 143 520              | 205 316           | 205 316            | 228 452   | 213 870                | 228 404                |
| Emergency Services                            | 302 902           | 346 840           | 394 491           | 402 126              | 420 777           | 420 777            | 463 590   | 489 424                | 516 924                |
| Environmental Management                      | 968 258           | 1 218 253         | 1 260 777         | 1 484 491            | 1 359 788         | 1 359 788          | 958 287   | 1 035 929              | 1 107 474              |
| Group Financial Services                      | 1 266 072         | 1 368 198         | 1 076 957         | 1 281 317            | 1 087 381         | 1 087 381          | 1 296 180   | 1 381 927              | 1 496 876              |
| Housing & Human Settlement                    | 191 605           | 242 799           | 360 626           | 302 203              | 409 159           | 409 159            | 285 938   | 271 493                | 287 419                |
| Group Information & Communication Technology  | 267 589           | 286 685           | 326 561           | 317 292              | 332 301           | 332 301            | 410 985   | 444 984                | 461 326                |
| Metro Police Services                         | 641 155           | 837 692           | 976 549           | 1 158 730            | 1 185 729         | 1 185 729          | 1 439 722   | 1 518 402              | 1 601 957              |
| Office of the City Manager                    | 42 484            | 45 684            | 66 314            | 193 380              | 219 522           | 219 522            | 155 933   | 134 478                | 144 811                |
| Office of the Speaker                         | 75 823            | 104 898           | 151 191           | 185 349              | 181 428           | 181 428            | 168 453   | 179 867                | 192 377                |
| Regional Service Delivery                     | 1 797 232         | 1 701 845         | 2 265 498         | 2 310 606            | 2 271 328         | 2 271 328          | 2 173 619   | 2 385 631              | 2 596 482              |
| Service Infrastructure                        | 5 451 395         | 6 128 992         | 8 466 206         | 9 985 111            | 9 992 761         | 9 992 761          | 10 094 674  | 10 972 613             | 11 868 932             |
| Transport                                     | 771 145           | 824 118           | 956 530           | 1 090 989            | 1 068 416         | 1 068 416          | 1 264 311   | 1 365 257              | 1 595 167              |
| Other Votes                                   | 532 015           | 527 981           | 584 708           | 873 274              | 928 178           | 928 178            | 1 008 143   | 1 069 867              | 1 117 194              |
| <b>Total Expenditure by Vote</b>              | <b>13 057 554</b> | <b>14 408 895</b> | <b>17 789 561</b> | <b>20 699 236</b>    | <b>20 671 095</b> | <b>20 671 095</b>  | <b>21 646 976</b>                                   | <b>23 275 145</b>      | <b>25 153 889</b>      |
| <b>Surplus/(Deficit) for the year</b>         | <b>459 910</b>    | <b>791 191</b>    | <b>2 032 579</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |

**Explanatory notes to MBRR A3 – budgeted financial performance (revenue and expenditure by municipal vote)**

1. MBRR A3 provides an overview of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the City's organisational structure. This indicates the operating surplus or deficit of a vote.

The following table shows an analysis of the surplus or deficit for the electricity and water trading services.

**Table 25: Surplus/(Deficit) calculations for the trading services**

| R thousand  | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Electricity</b>                                |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total Revenue (incl capital grants and transfers) | 5 244 443       | 6 331 897       | 8 016 789       | 9 547 421            | 9 365 881       | 9 365 881          | 9 345 211   | 10 310 302             | 10 764 866             |
| Operating expenditure                             | 4 511 438       | 5 198 372       | 7 240 078       | 8 244 148            | 8 206 512       | 8 206 512          | 8 358 924   | 9 058 813              | 9 794 419              |
| Surplus/(deficit) for the year                    | 733 006         | 1 133 525       | 776 710         | 1 303 273            | 1 159 369       | 1 159 369          | 986 287   | 1 251 489              | 970 447                |
| Percentage Surplus                                | 14%             | 18%             | 10%             | 14%                  | 12%             | 12%                | 11%   | 12%                    | 9%                     |
| <b>Water</b>                                      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total Revenue (incl capital grants and transfers) | 1 473 860       | 1 686 612       | 2 137 257       | 2 355 646            | 2 434 827       | 2 434 827          | 2 540 257   | 2 790 371              | 3 064 688              |
| Operating expenditure                             | 1 282 121       | 1 315 241       | 1 750 709       | 2 072 096            | 2 114 358       | 2 114 358          | 2 069 777   | 2 288 306              | 2 497 645              |
| Surplus/(deficit) for the year                    | 191 739         | 371 371         | 386 548         | 283 549              | 320 469         | 320 469            | 470 479   | 502 065                | 567 043                |
| Percentage Surplus                                | 13%             | 22%             | 18%             | 12%                  | 13%             | 13%                | 19%   | 18%                    | 19%                    |

1. The electricity trading surplus has decreased from 14,0% in 2009/10 to 11,0% in 2013/14 and 9% in 2015/16. This is primarily as a result of the high increases in Eskom bulk purchases being substantially lower from the 2012/13 financial year (7,3% in 2013/14 and 8,0% for the outer years) and a substantial increase in repairs and maintenance being provided for in the outer years.
2. It should be noted that the surpluses on these trading accounts are used as an internal funding source for the capital programme for asset renewal, refurbishment and the development of new asset infrastructure.
3. Some of the functions of these services have been regionalised in terms of the organisational structure. This impacts on the surpluses indicated owing to the fact that the revenue generated by rendering these services has not been regionalised.



Table 26: MBRR A4 – budgeted financial performance (revenue and expenditure)

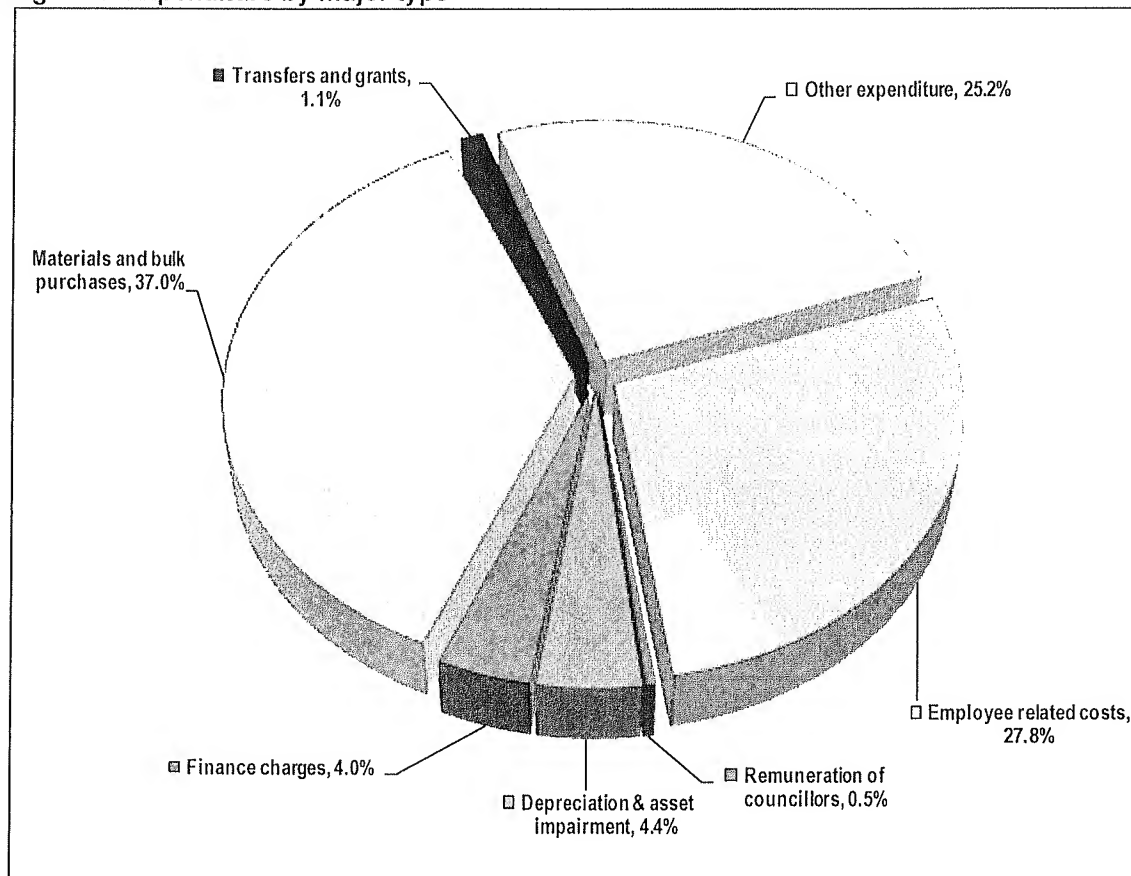
| Description  | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <b>Revenue By Source</b>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Property rates   | 2 699 790         | 2 915 622         | 3 391 312         | 3 737 900            | 3 937 900         | 3 937 900          | 4 464 238   | 4 895 661              | 5 370 227              |
| Property rates - penalties & collection charges                      | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| Service charges - electricity revenue                                | 4 953 778         | 5 987 790         | 7 526 607         | 9 141 000            | 8 941 000         | 8 941 000          | 8 916 104   | 9 602 333              | 10 358 678             |
| Service charges - water revenue                                      | 1 342 378         | 1 620 023         | 2 043 170         | 2 232 688            | 2 311 774         | 2 311 774          | 2 435 867   | 2 679 454              | 2 947 399              |
| Service charges - sanitation revenue                                 | 368 650           | 426 403           | 491 606           | 564 287              | 564 287           | 564 287            | 619 815   | 681 523                | 736 045                |
| Service charges - refuse revenue                                     | 352 884           | 394 932           | 480 001           | 606 250              | 606 250           | 606 250            | 741 497   | 926 870                | 1 017 516              |
| Service charges - other  | 149 031           | 173 820           | 159 215           | 217 159              | 217 159           | 217 159            | 227 971   | 240 237                | 251 288                |
| Rental of facilities and equipment                                   | 94 350            | 101 028           | 97 923            | 121 844              | 122 520           | 122 520            | 122 595   | 128 482                | 133 558                |
| Interest earned - external investments                               | 96 769            | 110 143           | 52 185            | 45 379               | 46 461            | 46 461             | 38 337  | 28 952                 | 29 789                 |
| Interest earned - outstanding debtors                                | 228 280           | 195 142           | 244 643           | 307 806              | 307 806           | 307 806            | 213 723   | 229 410                | 245 877                |
| Dividends received   | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| Fines  | 4 512             | 3 036             | 4 541             | 3 281                | 3 423             | 3 423              | 79 185  | 79 417                 | 79 647                 |
| Licences and permits   | 25 262            | 35 989            | 52 426            | 43 732               | 50 732            | 50 732             | 52 984  | 55 578                 | 58 134                 |
| Agency services  | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| Transfers recognised - operational                                   | 1 741 019         | 2 007 217         | 2 335 191         | 2 553 116            | 2 655 358         | 2 655 358          | 2 866 024   | 3 117 850              | 3 581 642              |
| Other revenue  | 697 522           | 719 526           | 1 690 445         | 835 573              | 863 928           | 863 928            | 868 634   | 909 280                | 990 664                |
| Gains on disposal of PPE   | —                 | 12 921            | 27 081            | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>12 754 224</b> | <b>14 703 592</b> | <b>18 596 345</b> | <b>20 410 014</b>    | <b>20 628 597</b> | <b>20 628 597</b>  | <b>21 646 976</b>                                   | <b>23 575 047</b>      | <b>25 800 465</b>      |
| <b>Expenditure By Type</b>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Employee related costs   | 3 519 361         | 4 236 966         | 4 739 894         | 5 528 824            | 5 359 019         | 5 359 019          | 6 027 862   | 6 462 644              | 6 875 881              |
| Remuneration of councillors  | 56 054            | 61 712            | 91 436            | 99 241               | 88 941            | 88 941             | 101 080   | 110 938                | 121 781                |
| Debt impairment  | 1 014 557         | 639 687           | 880 623           | 836 306              | 840 261           | 840 261            | 867 976   | 948 392                | 1 030 593              |
| Depreciation & asset impairment                                      | 793 032           | 823 717           | 1 062 135         | 955 562              | 955 562           | 955 562            | 951 258   | 981 554                | 956 793                |
| Finance charges  | 603 441           | 604 115           | 633 409           | 780 708              | 629 070           | 629 070            | 858 811   | 941 863                | 1 034 399              |
| Bulk purchases   | 3 641 863         | 4 582 400         | 6 254 715         | 7 108 825            | 7 071 822         | 7 071 822          | 7 429 446   | 8 055 085              | 8 731 946              |
| Other materials  | 368 282           | 433 366           | 527 733           | 654 924              | 587 335           | 587 335            | 584 704   | 631 522                | 669 096                |
| Contracted services  | 1 131 108         | 1 228 260         | 1 485 117         | 1 561 144            | 1 768 109         | 1 768 109          | 1 415 857   | 1 588 663              | 1 792 295              |
| Transfers and grants   | 12 544            | 27 626            | 21 496            | 21 202               | 21 202            | 21 202             | 242 918   | 249 694                | 257 578                |
| Other expenditure  | 1 914 184         | 1 788 203         | 1 999 252         | 3 152 501            | 3 349 774         | 3 349 774          | 3 167 065   | 3 304 790              | 3 683 526              |
| Loss on disposal of PPE  | 3 127             | 2 844             | 93 750            | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Total Expenditure</b>   | <b>13 057 554</b> | <b>14 408 895</b> | <b>17 789 561</b> | <b>20 699 236</b>    | <b>20 671 095</b> | <b>20 671 095</b>  | <b>21 646 976</b>                                   | <b>23 275 145</b>      | <b>25 153 889</b>      |
| <b>Surplus/(Deficit)</b>   | <b>(303 329)</b>  | <b>294 696</b>    | <b>806 784</b>    | <b>(289 222)</b>     | <b>(42 498)</b>   | <b>(42 498)</b>    | <b>0</b>  | <b>299 902</b>         | <b>646 576</b>         |
| Transfers recognised - capital                                       | 763 239           | 496 494           | 1 225 796         | 1 923 832            | 2 178 686         | 2 178 686          | 2 097 039   | 2 442 326              | 2 498 532              |
| Contributions recognised - capital                                   | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| Contributed assets   | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Surplus/(Deficit) after capital transfers and contributions</b>   | <b>459 910</b>    | <b>791 191</b>    | <b>2 032 579</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |
| Taxation   | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>459 910</b>    | <b>791 191</b>    | <b>2 032 579</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |
| Attributable to minorities   | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Surplus/(Deficit) attributable to municipality</b>                | <b>459 910</b>    | <b>791 191</b>    | <b>2 032 579</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |
| Share of surplus/ (deficit) of associate                             | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Surplus/(Deficit) for the year</b>                                | <b>459 910</b>    | <b>791 191</b>    | <b>2 032 579</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |

**Explanatory notes to MBRR A4 – budgeted financial performance (revenue and expenditure)**

1. Total revenue equates to R21,6 billion in 2013/14 and escalates to R25,8 billion by 2015/16. This represents a year-on-year increase of 8,9% for the 2014/15 financial year and 9,4% for the 2015/16 financial year.
2. Revenue to be generated from property rates is R4,5 billion in the 2013/14 financial year and increases to R5,4 billion by 2015/16. This represents 20,6% of the operating revenue base of the City and therefore remains a significant funding source for the Municipality.
3. Service charges related to electricity, water, sanitation, refuse removal, etc constitute the biggest component of the City's revenue basket. They total R12,9 billion for the 2013/14 financial year and increase to R15,3 billion by 2015/16. This growth can mainly be attributed to the increase in the bulk prices of electricity and water. For the 2013/14 financial year, service charges amount to 59,8% of the total revenue base.
4. Transfers recognised – operating includes the local government equitable share and other operating grants from the national and provincial government. In real terms the grants received from national government are growing by 8,8% and 14,9% for the two outer years.

The following graph illustrates the major expenditure items per type.

Figure 5: Expenditure by major type



Bulk purchases have significantly increased over the 2009/10 to 2015/16 period, escalating from R3,6 billion to R8,7 billion. These increases can be attributed to the substantial increase in the cost of bulk electricity from Eskom and water from Rand Water.

Eskom's drive to maintain security of supply over the next few years resulted in a power purchase agreement with the City to the effect that electricity generated by the City's power plants is sold to Eskom. An amount of R380,0 million was included for this purpose in the 2012/13 original budget (revenue and expenditure). However, no provision was made for such an agreement for the 2013/14 financial year.

Employee-related costs and bulk purchases are the main cost drivers within the Municipality and alternative operational gains and efficiencies will have to be identified to lessen the impact of increases in wages and bulk tariffs in future years.

Table 27: MBRR A5 – budgeted capital expenditure by vote, standard classification and funding source

| Vote Description                                  | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Capital expenditure - Vote</b>                 |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <u>Multi-year expenditure to be appropriated</u>  |                  |                  |                  |                      |                  |                    |   |                        |                        |
| City Planning and Development                     | 20               | 2 893            | 967              | 5 200                | 5 200            | 5 200              | 1 200   | 1 200                  | 1 200                  |
| Corporate & Shared Services                       | 16 242           | 8 682            | 886              | 35 500               | 17 500           | 17 500             | 88 500  | 55 500                 | 30 500                 |
| Economic Development                              | 2 024            | 4 002            | 1 897            | 11 651               | 11 000           | 11 000             | 1 500   | 2 100                  | 2 100                  |
| Emergency Services                                | 9 583            | 9 667            | 27 468           | 35 700               | 30 800           | 30 800             | 17 800  | 27 800                 | 5 500                  |
| Environmental Management                          | 19 945           | 33 902           | 33 995           | 83 760               | 80 260           | 80 260             | 42 800  | 54 000                 | 62 100                 |
| Group Financial Services                          | 2 670            | 3 844            | 22 803           | 17 000               | 17 023           | 17 023             | 7 500   | 5 500                  | 5 500                  |
| Housing & Human Settlement                        | 117 355          | 129 999          | 602 065          | 512 978              | 518 478          | 518 478            | 570 303   | 1 051 305              | 1 002 385              |
| Group Information & Communication Technology      | 48 950           | 117 481          | 151 922          | 81 655               | 140 849          | 140 849            | 185 500   | 90 300                 | 95 500                 |
| Metro Police Services                             | 55 279           | 18 582           | 24 894           | 31 500               | 31 600           | 31 600             | 57 000  | 12 000                 | 15 000                 |
| Office of the City Manager                        | 15 615           | 16 810           | 50 304           | 64 567               | 191 284          | 191 284            | 102 000   | 141 850                | 141 850                |
| Office of the Speaker                             | -                | -                | -                | 1 500                | 1 500            | 1 500              | 500   | 500                    | 500                    |
| Regional Service Delivery                         | 222 329          | 119 810          | 154 374          | 433 860              | 429 594          | 429 594            | 322 172   | 138 350                | 100 050                |
| Service Infrastructure                            | 952 905          | 1 310 456        | 1 290 227        | 1 559 668            | 1 575 949        | 1 575 949          | 1 348 181   | 1 643 495              | 1 173 400              |
| Transport   | 724 572          | 394 020          | 690 603          | 1 386 408            | 1 483 899        | 1 483 899          | 1 534 300   | 1 313 676              | 1 792 547              |
| Other Votes                                       | 3 242            | 21 488           | 17 993           | 58 300               | 46 633           | 46 633             | 52 000  | 83 500                 | 114 500                |
| <b>Capital multi-year expenditure sub-total</b>   | <b>2 190 742</b> | <b>2 191 637</b> | <b>3 070 398</b> | <b>4 321 247</b>     | <b>4 581 568</b> | <b>4 581 568</b>   | <b>4 331 256</b>                                    | <b>4 621 076</b>       | <b>4 542 632</b>       |
| <u>Single-year expenditure to be appropriated</u> |                  |                  |                  |                      |                  |                    |   |                        |                        |
| City Planning and Development                     | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Corporate & Shared Services                       | -                | 2 681            | -                | 3 800                | 3 800            | 3 800              | -   | -                      | -                      |
| Economic Development                              | -                | -                | -                | 1 500                | 1 500            | 1 500              | -   | -                      | -                      |
| Emergency Services                                | -                | -                | 13               | 1 500                | 1 500            | 1 500              | -   | -                      | -                      |
| Environmental Management                          | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Group Financial Services                          | -                | -                | -                | -                    | 500              | 500                | 7 000   | -                      | -                      |
| Housing & Human Settlement                        | -                | -                | 15 000           | -                    | -                | -                  | -   | -                      | -                      |
| Group Information & Communication Technology      | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Metro Police Services                             | -                | -                | -                | 5 000                | 5 000            | 5 000              | -   | -                      | 5 000                  |
| Office of the City Manager                        | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Office of the Speaker                             | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Regional Service Delivery                         | 3 611            | (20)             | 17 252           | 20 000               | 20 000           | 20 000             | 7 000   | -                      | 4 500                  |
| Service Infrastructure                            | 4 000            | -                | 8 000            | -                    | -                | -                  | -   | -                      | -                      |
| Transport   | 4 200            | 48 954           | 5 336            | -                    | -                | -                  | -   | 500                    | 1 000                  |
| Other Votes                                       | 1 861            | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Capital single-year expenditure sub-total</b>  | <b>13 672</b>    | <b>51 615</b>    | <b>45 601</b>    | <b>31 800</b>        | <b>32 300</b>    | <b>32 300</b>      | <b>14 000</b>                                       | <b>500</b>             | <b>10 500</b>          |
| <b>Total Capital Expenditure - Vote</b>           | <b>2 204 414</b> | <b>2 243 252</b> | <b>3 115 999</b> | <b>4 353 047</b>     | <b>4 613 868</b> | <b>4 613 868</b>   | <b>4 345 256</b>                                    | <b>4 621 576</b>       | <b>4 553 132</b>       |
| <b>Capital Expenditure - Standard</b>             |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <u>Governance and administration</u>              |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Executive and council                             | 84 606           | 155 928          | 218 765          | 222 822              | 403 889          | 403 889            | 416 950   | 318 900                | 295 350                |
| Budget and treasury office                        | 16 202           | 18 793           | 56 455           | 81 867               | 221 240          | 221 240            | 123 950   | 154 100                | 150 350                |
| Corporate services                                | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <u>Community and public safety</u>                |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Community and social services                     | 68 404           | 137 135          | 162 310          | 140 955              | 182 649          | 182 649            | 293 000   | 164 800                | 145 000                |
| Sport and recreation                              | 338 785          | 253 068          | 799 228          | 1 028 895            | 1 000 629        | 1 000 629          | 953 853   | 1 250 705              | 1 185 435              |
| Public safety                                     | 7 494            | 10 748           | 65 808           | 60 314               | 55 170           | 55 170             | 44 900  | 39 100                 | 31 000                 |
| Housing   | 87 240           | 37 752           | 44 633           | 282 650              | 281 828          | 281 828            | 222 350   | 60 000                 | 54 550                 |
| Health  | 64 862           | 28 249           | 52 375           | 72 200               | 67 400           | 67 400             | 74 800  | 39 800                 | 25 500                 |
| Economic and environmental services               | 168 047          | 151 815          | 622 647          | 563 231              | 558 731          | 558 731            | 570 303   | 1 051 305              | 1 002 385              |
| Planning and development                          | 11 142           | 24 496           | 12 765           | 50 500               | 37 500           | 37 500             | 41 500  | 60 500                 | 72 000                 |
| Road transport                                    | 716 330          | 407 673          | 692 638          | 1 403 809            | 1 498 149        | 1 498 149          | 1 525 400   | 1 314 926              | 1 805 147              |
| Environmental protection                          | 2 045            | 6 866            | 2 864            | 18 351               | 17 200           | 17 200             | 2 700   | 3 300                  | 3 300                  |
| Trading services                                  | 711 409          | 398 250          | 685 376          | 1 376 458            | 1 471 949        | 1 471 949          | 1 513 100   | 1 301 426              | 1 787 047              |
| Electricity                                       | 2 876            | 2 558            | 4 398            | 9 000                | 9 000            | 9 000              | 9 600   | 10 200                 | 14 800                 |
| Water   | 1 042 777        | 1 367 423        | 1 372 931        | 1 663 311            | 1 676 992        | 1 676 992          | 1 412 153   | 1 702 995              | 1 235 900              |
| Waste water management                            | 535 217          | 582 137          | 624 031          | 617 800              | 635 481          | 635 481            | 440 157   | 897 250                | 639 000                |
| Waste management                                  | 260 291          | 278 019          | 178 328          | 191 613              | 243 168          | 243 168            | 209 200   | 179 000                | 214 050                |
| Other   | 233 554          | 490 366          | 562 849          | 801 398              | 749 343          | 749 343            | 745 296   | 604 245                | 360 350                |
| <b>Total Capital Expenditure - Standard</b>       | <b>2 204 414</b> | <b>2 243 252</b> | <b>3 115 999</b> | <b>4 353 047</b>     | <b>4 613 868</b> | <b>4 613 868</b>   | <b>4 345 256</b>                                    | <b>4 621 576</b>       | <b>4 553 132</b>       |
| <b>Funded by:</b>                                 |                  |                  |                  |                      |                  |                    |   |                        |                        |
| National Government                               | 732 481          | 481 389          | 1 168 233        | 1 834 990            | 2 086 495        | 2 086 495          | 2 025 510   | 2 415 326              | 2 450 032              |
| Provincial Government                             | 30 174           | 15 416           | 57 563           | 88 842               | 92 191           | 92 191             | 71 529  | 27 000                 | 48 500                 |
| District Municipality                             | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other transfers and grants                        | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Transfers recognised - capital                    | 762 656          | 496 805          | 1 225 796        | 1 923 832            | 2 178 686        | 2 178 686          | 2 097 039   | 2 442 326              | 2 498 532              |
| Public contributions & donations                  | -                | -                | -                | 88 571               | 88 571           | 88 571             | 95 900  | 93 100                 | 80 500                 |
| Borrowing   | -                | -                | -                | 1 640 000            | 2 140 000        | 2 140 000          | 1 600 000   | 1 500 000              | 1 400 000              |
| Internally generated funds                        | 1 441 758        | 1 746 446        | 1 890 203        | 700 644              | 206 611          | 206 611            | 552 317   | 586 150                | 574 100                |
| <b>Total Capital Funding</b>                      | <b>2 204 414</b> | <b>2 243 252</b> | <b>3 115 999</b> | <b>4 353 047</b>     | <b>4 613 868</b> | <b>4 613 868</b>   | <b>4 345 256</b>                                    | <b>4 621 576</b>       | <b>4 553 132</b>       |

**Explanatory notes to MBRR A5 – budgeted capital expenditure by vote, standard classification and funding source**

1. MBRR A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations), capital expenditure by standard classification and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA states that a municipality may approve multi-year or single-year capital budget appropriations. In relation to multi-year appropriations for 2013/14, R4 331,3 million has been allocated of the total R4 345,3 million capital budget, which totals 99,7%. This allocation escalates in 2014/15 and 2015/16 owing primarily to the fact that most projects do not reach completion in this MTREF.
3. Single-year capital expenditure has been appropriated at R14,0 million, R500 000 and R10,5 million over the medium term.
4. Unlike multi-year capital appropriations, single-year appropriations relate to expenditure that will be incurred during the specific budget year, such as upgrading the furnaces at the crematorium. The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the City. For the purpose of the MTREF's funding assessments, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer years.
5. The capital programme is funded from national and provincial grants and transfers, public contributions and donations, issuing of bonds and internally generated funds from surpluses. For 2013/14, capital transfers total R2,1 billion and escalate to R2,5 billion by 2015/16. Issuing of bonds has been provided at R1,6 billion, R1,5 billion and R1,4 billion for the 2013/14, 2014/15 and 2015/16 financial years respectively, with internally generated funding totalling R552,3 million, R586,2 million and R574,1 million for each of the respective financial years of the MTREF (excluding contributions and donations). These funding sources are further discussed in 2.6 (overview of budget funding).

Table 28: MBRR A6 – budgeted financial position

| Description                              | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                        |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <b>ASSETS</b>                            |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <b>Current assets</b>                    |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Cash                                     | 93 218            | 363 242           | 603 807           | 158 250              | 158 250           | 158 250            | 166 954   | 176 136                | 184 238                |
| Call investment deposits                 | 641 037           | 496 338           | 323 852           | 1 374 487            | 1 475 790         | 1 475 790          | 1 472 209   | 1 721 704              | 2 210 625              |
| Consumer debtors                         | 2 336 676         | 2 605 076         | 2 782 196         | 2 898 005            | 2 871 678         | 2 871 678          | 2 933 288   | 2 964 398              | 2 962 422              |
| Other debtors                            | 576 751           | 579 842           | 728 685           | 625 622              | 766 352           | 766 352            | 788 239   | 831 592                | 869 846                |
| Current portion of long-term receivables | 127 376           | 105 062           | 110 109           | 152 606              | 150 117           | 150 117            | 162 120   | 175 172                | 188 864                |
| Inventory                                | 183 066           | 326 869           | 415 004           | 363 565              | 437 830           | 437 830            | 461 910   | 487 315                | 509 732                |
| <b>Total current assets</b>              | <b>3 958 125</b>  | <b>4 476 430</b>  | <b>4 963 653</b>  | <b>5 572 535</b>     | <b>5 860 017</b>  | <b>5 860 017</b>   | <b>5 984 721</b>                                    | <b>6 356 318</b>       | <b>6 925 727</b>       |
| <b>Non current assets</b>                |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Long-term receivables                    | 197 973           | 118 933           | 95 596            | 180 384              | 113 620           | 113 620            | 121 280   | 129 509                | 137 580                |
| Investments                              | 196 665           | 123 851           | 87 622            | 255 821              | 253 032           | 253 032            | 347 109   | 463 608                | 568 740                |
| Investment property                      | 406 163           | 404 180           | 567 064           | 403 024              | 566 306           | 566 306            | 565 548   | 564 791                | 564 033                |
| Investment in Associate                  | –                 | –                 | –                 | –                    | –                 | –                  | –   | –                      | –                      |
| Property, plant and equipment            | 14 143 972        | 16 314 160        | 19 672 206        | 21 704 616           | 22 346 309        | 22 346 309         | 25 638 712  | 29 201 540             | 32 764 458             |
| Agricultural                             | –                 | –                 | –                 | –                    | –                 | –                  | –   | –                      | –                      |
| Biological                               | –                 | –                 | –                 | –                    | –                 | –                  | –   | –                      | –                      |
| Intangible                               | 107 248           | 199 924           | 300 981           | 120 333              | 218 613           | 218 613            | 136 246   | 53 878                 | –                      |
| Other non-current assets                 | –                 | –                 | –                 | –                    | –                 | –                  | –   | –                      | –                      |
| <b>Total non current assets</b>          | <b>15 052 020</b> | <b>17 161 048</b> | <b>20 723 469</b> | <b>22 664 178</b>    | <b>23 497 880</b> | <b>23 497 880</b>  | <b>26 608 895</b>                                   | <b>30 413 326</b>      | <b>34 034 811</b>      |
| <b>TOTAL ASSETS</b>                      | <b>19 010 145</b> | <b>21 637 479</b> | <b>25 687 122</b> | <b>28 236 713</b>    | <b>29 357 897</b> | <b>29 357 897</b>  | <b>32 793 617</b>                                   | <b>36 769 643</b>      | <b>40 960 538</b>      |
| <b>LIABILITIES</b>                       |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <b>Current liabilities</b>               |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Bank overdraft                           | 12 979            | –                 | –                 | –                    | –                 | –                  | –   | –                      | –                      |
| Borrowing                                | 607 107           | 605 897           | 471 730           | 427 180              | 496 070           | 496 070            | 816 251   | 876 373                | 1 033 472              |
| Consumer deposits                        | 319 509           | 356 856           | 403 869           | 386 030              | 444 256           | 444 256            | 488 681   | 537 549                | 591 304                |
| Trade and other payables                 | 3 574 762         | 3 959 269         | 5 103 281         | 4 271 118            | 5 064 939         | 5 064 939          | 5 326 765   | 5 619 738              | 5 878 246              |
| Provisions                               | –                 | –                 | –                 | –                    | –                 | –                  | –   | –                      | –                      |
| <b>Total current liabilities</b>         | <b>4 514 358</b>  | <b>4 922 023</b>  | <b>5 978 879</b>  | <b>5 084 328</b>     | <b>6 005 264</b>  | <b>6 005 264</b>   | <b>6 631 697</b>                                    | <b>7 033 660</b>       | <b>7 503 022</b>       |
| <b>Non current liabilities</b>           |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Borrowing                                | 4 519 607         | 5 412 421         | 6 262 974         | 7 982 358            | 7 919 749         | 7 919 749          | 8 569 167   | 9 337 107              | 9 771 415              |
| Provisions                               | 1 326 035         | 1 704 521         | 1 814 175         | 2 031 453            | 1 965 637         | 1 965 637          | 2 064 363   | 2 169 505              | 2 281 709              |
| <b>Total non current liabilities</b>     | <b>5 845 642</b>  | <b>7 116 942</b>  | <b>8 077 149</b>  | <b>10 013 811</b>    | <b>9 885 386</b>  | <b>9 885 386</b>   | <b>10 633 530</b>                                   | <b>11 506 612</b>      | <b>12 053 123</b>      |
| <b>TOTAL LIABILITIES</b>                 | <b>10 360 000</b> | <b>12 038 965</b> | <b>14 056 028</b> | <b>15 098 139</b>    | <b>15 890 650</b> | <b>15 890 650</b>  | <b>17 265 227</b>                                   | <b>18 540 272</b>      | <b>19 556 145</b>      |
| <b>NET ASSETS</b>                        | <b>8 650 145</b>  | <b>9 598 514</b>  | <b>11 631 093</b> | <b>13 138 574</b>    | <b>13 467 247</b> | <b>13 467 247</b>  | <b>15 528 389</b>                                   | <b>18 229 371</b>      | <b>21 404 393</b>      |
| <b>COMMUNITY WEALTH/EQUITY</b>           |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Accumulated Surplus/(Deficit)            | 1 233 872         | 1 877 166         | 11 260 940        | 5 632 256            | 13 247 111        | 13 247 111         | 15 326 202  | 18 047 806             | 21 207 871             |
| Reserves                                 | 7 416 273         | 7 721 348         | 370 154           | 7 506 318            | 220 136           | 220 136            | 202 188   | 181 565                | 196 522                |
| Minorities' interests                    | –                 | –                 | –                 | –                    | –                 | –                  | –   | –                      | –                      |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b>     | <b>8 650 145</b>  | <b>9 598 514</b>  | <b>11 631 093</b> | <b>13 138 574</b>    | <b>13 467 247</b> | <b>13 467 247</b>  | <b>15 528 389</b>                                   | <b>18 229 371</b>      | <b>21 404 393</b>      |

### Explanatory notes to MBRR A6 – budgeted financial position

1. MBRR A6 is consistent with international standards of good financial management practice.
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents assets less liabilities as "accounting" community wealth. The order of items within each group illustrates items in order of liquidity, ie assets readily converted to cash or liabilities immediately required to be met from cash appear first.
3. This table is supported by an extensive table of notes (MBRR SA3) which provides a detailed analysis of the major components of a number of items, including –
  - call investment deposits;
  - consumer debtors;
  - property, plant and equipment;
  - trade and other payables;
  - non-current provisions;
  - changes in net assets; and
  - reserves.
4. The municipal equivalent of equity is community wealth or equity. The justification is that the net assets of the Municipality belong to the community.
5. Any change in the budgeted financial performance or the capital budget will inevitably impact on the budgeted financial position. As an example, the collection rate assumption will impact on the cash position of the Municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment, which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment is informed directly by forecasting the statement of financial position.

Table 29: MBRR A7 – budgeted cash flow statement

| Description                                       | 2009/10            | 2010/11            | 2011/12            | Current Year 2012/13 |                    |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|--------------------|--------------------|--------------------|----------------------|--------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome    | Audited Outcome    | Audited Outcome    | Original Budget      | Adjusted Budget    | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                                 |                    |                    |                    |                      |                    |                    |   |                        |                        |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>        |                    |                    |                    |                      |                    |                    |   |                        |                        |
| <b>Receipts</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Ratepayers and other                              | 12 793 682         | 14 256 656         | 18 613 119         | 16 647 242           | 16 470 789         | 16 470 789         | 17 759 349  | 19 355 813             | 21 025 360             |
| Government - operating                            | -                  | -                  | -                  | 2 553 116            | 2 655 358          | 2 655 358          | 2 866 024   | 3 117 850              | 3 581 642              |
| Government - capital                              | -                  | -                  | -                  | 1 923 832            | 2 178 686          | 2 178 686          | 2 097 039   | 2 442 326              | 2 498 532              |
| Interest  | 96 769             | 110 143            | 52 185             | 45 379               | 46 461             | 46 461             | 38 337  | 28 952                 | 29 789                 |
| Dividends   | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Payments</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Suppliers and employees                           | (10 333 969)       | (11 753 946)       | (13 965 073)       | (17 508 308)         | (17 615 357)       | (17 615 357)       | (18 428 801)  | (19 837 520)           | (21 532 040)           |
| Finance charges                                   | (600 358)          | (604 115)          | (633 409)          | (780 708)            | (629 070)          | (629 070)          | (858 811)   | (941 863)              | (1 034 399)            |
| Transfers and Grants                              | -                  | -                  | -                  | (21 202)             | (21 202)           | (21 202)           | (242 918)   | (249 694)              | (257 578)              |
| <b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>  | <b>1 956 124</b>   | <b>2 008 730</b>   | <b>4 045 822</b>   | <b>2 759 351</b>     | <b>3 085 666</b>   | <b>3 085 666</b>   | <b>3 230 220</b>                                    | <b>3 915 864</b>       | <b>4 311 306</b>       |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>       |                    |                    |                    |                      |                    |                    |   |                        |                        |
| <b>Receipts</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Proceeds on disposal of PPE                       | 257 777            | 10 078             | (64 263)           | -                    | -                  | -                  | -   | -                      | -                      |
| Decrease (Increase) in non-current debtors        | -                  | -                  | -                  | 231 840              | 229 734            | 229 734            | 146 664   | 148 220                | 148 121                |
| Decrease (increase) other non-current receivables | -                  | -                  | -                  | -                    | 26 665             | 26 665             | -   | -                      | -                      |
| Decrease (Increase) in non-current investments    | -                  | -                  | -                  | 55 594               | (167 733)          | (167 733)          | (94 077)  | (116 498)              | (105 133)              |
| <b>Payments</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Capital assets                                    | (2 182 870)        | (2 762 268)        | (4 629 867)        | (4 048 334)          | (4 290 898)        | (4 290 898)        | (4 258 351)   | (4 529 144)            | (4 462 069)            |
| <b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>  | <b>(1 925 093)</b> | <b>(2 752 191)</b> | <b>(4 694 130)</b> | <b>(3 760 899)</b>   | <b>(4 202 231)</b> | <b>(4 202 231)</b> | <b>(4 205 764)</b>                                  | <b>(4 497 423)</b>     | <b>(4 419 081)</b>     |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>       |                    |                    |                    |                      |                    |                    |   |                        |                        |
| <b>Receipts</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Short term loans                                  | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Borrowing long term/refinancing                   | 720 000            | 1 361 000          | 1 022 304          | 1 640 000            | 2 140 000          | 2 140 000          | 1 600 000   | 1 500 000              | 1 400 000              |
| Increase (decrease) in consumer deposits          | -                  | -                  | -                  | 7 569                | 40 387             | 40 387             | 44 426  | 48 868                 | 53 755                 |
| <b>Payments</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Repayment of borrowing                            | (201 506)          | (479 243)          | (305 918)          | (297 046)            | (357 440)          | (357 440)          | (663 759)   | (708 632)              | (848 956)              |
| <b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>  | <b>518 494</b>     | <b>881 757</b>     | <b>716 386</b>     | <b>1 350 523</b>     | <b>1 822 946</b>   | <b>1 822 946</b>   | <b>980 667</b>                                      | <b>840 237</b>         | <b>604 799</b>         |
| <b>NET INCREASE/ (DECREASE) IN CASH HELD</b>      | <b>549 526</b>     | <b>138 304</b>     | <b>68 078</b>      | <b>348 975</b>       | <b>706 382</b>     | <b>706 382</b>     | <b>5 123</b>  | <b>258 677</b>         | <b>497 024</b>         |
| Cash/cash equivalents at the year begin           | 171 751            | 721 277            | 859 580            | 1 183 762            | 927 659            | 927 659            | 1 634 040   | 1 639 163              | 1 897 840              |
| Cash/cash equivalents at the year end             | 721 277            | 859 580            | 927 659            | 1 532 737            | 1 634 040          | 1 634 040          | 1 639 163   | 1 897 840              | 2 394 864              |

## Explanatory notes to MBRR A7 – budgeted cash flow statement

1. The budgeted cash flow statement is the first measurement to determine if the budget is funded.
2. The cash flow statement shows the expected level of cash inflow versus cash outflow that is likely to result from the implementation of the budget.
3. The 2013/14 MTREF provides for a net increase in cash of only R5,1 million, resulting in an overall projected positive cash position of R1 639,2 million at year end.
4. As part of the 2012/13 mid-year review and adjustments budget, a positive cash position was sustained through the continuous implementation of various interventions such as the reduction of expenditure allocations and rationalisation of spending priorities. These interventions translated into a net cash position of R1 634,0 million for the 2012/13 financial year.
5. The 2012/13 MTREF has been informed by the planning principle of ensuring adequate cash reserves over the medium term.
6. Cash and cash equivalents total R1,9 billion at the end of the 2014/15 financial year and escalate to R2,4 billion by 2015/16.



7. The repayment of borrowing to the amount of R663,8 million, R708,6 million and R849,0 million for the 2013/14, 2014/15 and 2015/16 financial years respectively is based on the capital repayment due in that financial year calculated in terms of the loan agreement. Included in the above amounts provision was made for capital repayment of bonds that was subsequently transferred to investments to ensure repayment of the bond issuance at maturity date.

**Table 30: MBRR A8 – cash-backed reserves/accumulated surplus reconciliation**

| Description<br>R thousand                         | 2009/10         | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Cash and investments available</b>             |                 |                  |                  |                      |                  |                    |   |                        |                        |
| Cash/cash equivalents at the year end             | 721 277         | 859 580          | 927 659          | 1 532 737            | 1 634 040        | 1 634 040          | 1 639 163   | 1 897 840              | 2 394 864              |
| Other current investments > 90 days               | –               | (0)              | (0)              | –                    | –                | –                  | –   | –                      | –                      |
| Non current assets - Investments                  | 196 665         | 123 851          | 87 622           | 255 821              | 253 032          | 253 032            | 347 109   | 463 608                | 568 740                |
| <b>Cash and investments available:</b>            | <b>917 942</b>  | <b>983 432</b>   | <b>1 015 281</b> | <b>1 788 557</b>     | <b>1 887 072</b> | <b>1 887 072</b>   | <b>1 986 272</b>                                    | <b>2 361 448</b>       | <b>2 963 604</b>       |
| <b>Application of cash and investments</b>        |                 |                  |                  |                      |                  |                    |   |                        |                        |
| Unspent conditional transfers                     | 323 638         | 396 201          | 317 435          | –                    | 15 872           | 15 872             | –   | –                      | –                      |
| Unspent borrowing                                 | –               | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Statutory requirements                            | –               | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Other working capital requirements                | (558 614)       | (337 563)        | 378 983          | 640 344              | 1 329 367        | 1 329 367          | 1 397 802   | 1 596 735              | 1 799 045              |
| Other provisions                                  | (188 177)       | 378 486          | 109 654          | 89 880               | 89 633           | 89 633             | 47 414  | 51 684                 | 54 755                 |
| Long term investments committed                   | 718 032         | 502 477          | 340 607          | 312 821              | 253 032          | 253 032            | 172 034   | 181 296                | 186 247                |
| Reserves to be backed by cash/investments         | 407 646         | 384 427          | 148 309          | 248 835              | 38 655           | 38 655             | 62 955  | 85 907                 | 106 326                |
| <b>Total Application of cash and Investments:</b> | <b>702 525</b>  | <b>1 324 027</b> | <b>1 294 987</b> | <b>1 291 879</b>     | <b>1 726 559</b> | <b>1 726 559</b>   | <b>1 680 204</b>                                    | <b>1 915 622</b>       | <b>2 146 372</b>       |
| <b>Surplus(shortfall)</b>                         | <b>215 416</b>  | <b>(340 596)</b> | <b>(279 706)</b> | <b>496 678</b>       | <b>160 513</b>   | <b>160 513</b>     | <b>306 068</b>                                      | <b>445 826</b>         | <b>817 232</b>         |

#### Explanatory notes to MBRR A8 – cash-backed reserves or accumulated surplus reconciliation

1. The cash-backed reserves or accumulated surplus reconciliation are aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence, the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities or commitments that exist.
3. The outcome of this exercise would be either a surplus or a deficit. A deficit would indicate that the applications exceed the cash and investments available would also indicate non-compliance with the MFMA requirements that the Municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. It can be seen from the table that the surplus increased from R215,4 million to R817,2 million for the period of 2009/10 to 2015/16.
6. As part of the budgeting and planning guidelines that informed the compilation of the 2013/14 MTREF, the end objective of the medium-term framework was to ensure that the budget is funded in alignment with section 18 of the MFMA.
7. The budget has been modelled to increase the surplus from R306,1 million in 2013/14 to R817,2 million by 2015/16.

Table 31: MBRR A9 – asset management

| Description   | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>CAPITAL EXPENDITURE</b>                            |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total New Assets</b>                               | 900 417         | 629 711         | 1 049 106       | 2 015 541            | 2 168 530       | 2 168 530          | 2 085 872   | 1 657 476              | 2 132 747              |
| Infrastructure - Road transport                       | 483 463         | 281 176         | 434 653         | 1 215 003            | 1 302 764       | 1 302 764          | 1 374 500   | 1 151 626              | 1 624 987              |
| Infrastructure - Electricity                          | 225 295         | 261 119         | 320 780         | 327 100              | 338 130         | 338 130            | 197 500   | 269 750                | 274 000                |
| Infrastructure - Water                                | 45 612          | 43 781          | 62 596          | 60 223               | 66 723          | 66 723             | 60 500  | 51 500                 | 64 550                 |
| Infrastructure - Sanitation                           | 9 023           | —               | 10 199          | 5 000                | 5 000           | 5 000              | 4 000   | —                      | —                      |
| Infrastructure - Other                                | 36 564          | 13 029          | 20 197          | 75 901               | 65 750          | 65 750             | 124 950   | 22 100                 | 19 700                 |
| Infrastructure  | 801 958         | 589 105         | 848 326         | 1 693 227            | 1 778 366       | 1 778 366          | 1 761 450   | 1 494 976              | 1 983 247              |
| Community   | 75 684          | 20 981          | 102 839         | 211 814              | 285 641         | 265 641            | 274 200   | 124 100                | 108 000                |
| Heritage assets                                       | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Investment properties                                 | 13 111          | —               | 53 495          | —                    | —               | —                  | —   | —                      | —                      |
| Other assets  | 9 664           | 19 645          | 44 446          | 120 500              | 124 523         | 124 523            | 50 222  | 38 400                 | 41 500                 |
| Agricultural Assets                                   | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Biological assets                                     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Intangibles   | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| <b>Total Renewal of Existing Assets</b>               | 1 303 997       | 1 613 541       | 2 066 893       | 2 337 586            | 2 445 338       | 2 445 338          | 2 259 385   | 2 984 100              | 2 420 385              |
| Infrastructure - Road transport                       | 212 826         | 155 286         | 246 403         | 154 405              | 162 135         | 162 135            | 134 000   | 126 700                | 137 150                |
| Infrastructure - Electricity                          | 292 423         | 318 805         | 291 239         | 260 700              | 267 351         | 267 351            | 265 885   | 627 500                | 362 000                |
| Infrastructure - Water                                | 337 330         | 356 030         | 249 020         | 467 298              | 459 398         | 459 398            | 473 214   | 245 500                | 209 300                |
| Infrastructure - Sanitation                           | 98 190          | 368 574         | 419 005         | 460 490              | 461 390         | 461 390            | 416 783   | 487 245                | 300 550                |
| Infrastructure - Other                                | 21 531          | 22 902          | 43 122          | 35 400               | 61 700          | 61 700             | 56 500  | 47 750                 | 66 000                 |
| Infrastructure  | 962 301         | 1 221 598       | 1 248 790       | 1 378 294            | 1 411 975       | 1 411 975          | 1 316 381   | 1 534 695              | 1 075 000              |
| Community   | 89 605          | 77 728          | 62 536          | 227 767              | 280 224         | 280 224            | 181 800   | 176 800                | 227 500                |
| Heritage assets                                       | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Investment properties                                 | 154 405         | 150 312         | 569 191         | 561 731              | 557 231         | 557 231            | 569 803   | 1 050 805              | 1 001 885              |
| Other assets  | 96 526          | 162 516         | 182 452         | 168 715              | 194 909         | 194 909            | 189 400   | 199 800                | 152 000                |
| Agricultural Assets                                   | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Biological assets                                     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Intangibles   | 1 159           | 1 387           | 3 924           | 1 000                | 1 000           | 1 000              | 2 000   | 2 000                  | 2 000                  |
| <b>Total Capital Expenditure</b>                      | 696 290         | 436 462         | 680 957         | 1 369 408            | 1 464 899       | 1 464 899          | 1 508 500   | 1 278 326              | 1 762 147              |
| Infrastructure - Road transport                       | 517 718         | 569 925         | 612 020         | 587 800              | 605 481         | 605 481            | 433 395   | 897 250                | 636 000                |
| Infrastructure - Electricity                          | 382 942         | 399 811         | 311 617         | 527 521              | 526 121         | 526 121            | 533 714   | 297 000                | 273 850                |
| Infrastructure - Water                                | 107 213         | 368 574         | 429 204         | 465 490              | 466 390         | 466 390            | 420 783   | 487 245                | 300 550                |
| Infrastructure - Sanitation                           | 60 095          | 35 932          | 63 319          | 111 301              | 127 450         | 127 450            | 181 450   | 69 850                 | 85 700                 |
| Infrastructure - Other                                | 1 764 259       | 1 810 703       | 2 097 116       | 3 081 520            | 3 190 340       | 3 190 340          | 3 077 831   | 3 029 671              | 3 058 247              |
| Infrastructure  | 165 290         | 98 688          | 165 375         | 439 581              | 545 865         | 545 865            | 456 000   | 300 900                | 297 500                |
| Community   | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Heritage assets                                       | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Investment properties                                 | 167 516         | 150 312         | 622 686         | 561 731              | 557 231         | 557 231            | 569 803   | 1 050 805              | 1 001 885              |
| Other assets  | 106 190         | 182 161         | 226 899         | 289 215              | 319 432         | 319 432            | 239 622   | 238 200                | 193 500                |
| Agricultural Assets                                   | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Biological assets                                     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Intangibles   | 1 159           | 1 387           | 3 924           | 1 000                | 1 000           | 1 000              | 2 000   | 2 000                  | 2 000                  |
| <b>TOTAL CAPITAL EXPENDITURE - Asset class</b>        | 2 204 414       | 2 243 252       | 3 115 999       | 4 353 047            | 4 613 868       | 4 613 868          | 4 345 256   | 4 621 576              | 4 553 132              |
| <b>ASSET REGISTER SUMMARY - PPE (WDV)</b>             |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Infrastructure - Road transport                       | 3 288 558       | 3 543 747       | 4 080 554       | 5 473 749            | 4 936 898       | 4 936 898          | 6 109 906   | 7 119 428              | 8 532 179              |
| Infrastructure - Electricity                          | 2 337 364       | 2 779 527       | 3 399 174       | 3 782 036            | 3 761 390       | 3 761 390          | 4 098 389   | 4 806 966              | 5 316 861              |
| Infrastructure - Water                                | 2 851 457       | 3 319 936       | 3 957 191       | 4 180 340            | 4 271 932       | 4 271 932          | 4 686 947   | 4 921 493              | 5 141 045              |
| Infrastructure - Sanitation                           | —               | —               | —               | 640 410              | 279 008         | 279 008            | 606 208   | 990 996                | 1 231 953              |
| Infrastructure - Other                                | 1 651 085       | 1 928 081       | 3 038 837       | 2 255 363            | 3 115 081       | 3 115 081          | 3 256 177   | 3 311 339              | 3 380 046              |
| Infrastructure  | 10 128 463      | 11 571 291      | 14 455 755      | 16 341 897           | 16 364 309      | 16 364 309         | 18 757 627  | 21 150 219             | 23 602 094             |
| Community   | 1 259 317       | 1 301 675       | 1 469 361       | 1 840 740            | 1 795 913       | 1 795 913          | 2 150 498   | 2 388 125              | 2 626 637              |
| Heritage assets                                       | 5 478           | 25 609          | 25 734          | 25 609               | 25 734          | 25 734             | 25 734  | 25 734                 | 25 734                 |
| Investment properties                                 | 406 163         | 404 180         | 567 064         | 403 024              | 566 306         | 566 306            | 565 548   | 564 791                | 564 033                |
| Other assets  | 2 750 713       | 3 415 685       | 3 721 356       | 3 496 370            | 4 160 354       | 4 160 354          | 4 704 854   | 5 637 463              | 6 510 003              |
| Agricultural Assets                                   | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Biological assets                                     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Intangibles   | 107 248         | 199 924         | 300 981         | 120 333              | 218 613         | 218 613            | 136 246   | 53 878                 | —                      |
| <b>TOTAL ASSET REGISTER SUMMARY - PPE (W)</b>         | 14 657 363      | 16 918 264      | 20 540 251      | 22 227 973           | 23 131 229      | 23 131 229         | 26 340 506  | 29 820 209             | 33 326 491             |
| <b>EXPENDITURE OTHER ITEMS</b>                        |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Depreciation &amp; asset impairment</b>            | 793 032         | 823 717         | 1 062 135       | 955 562              | 955 562         | 955 562            | 961 258   | 981 554                | 966 793                |
| <b>Repairs and Maintenance by Asset Class</b>         | 1 046 135       | 1 040 397       | 1 190 595       | 1 318 543            | 1 399 153       | 1 399 153          | 1 289 963   | 1 515 353              | 1 806 623              |
| Infrastructure - Road transport                       | 96 422          | 104 961         | 131 833         | 145 308              | 141 829         | 141 829            | 155 505   | 179 194                | 212 313                |
| Infrastructure - Electricity                          | 299 145         | 221 278         | 300 506         | 251 320              | 322 800         | 322 800            | 248 953   | 294 684                | 356 971                |
| Infrastructure - Water                                | 120 700         | 112 460         | 128 547         | 136 139              | 145 439         | 145 439            | 146 339   | 169 088                | 200 192                |
| Infrastructure - Sanitation                           | 28 828          | 31 347          | 44 993          | 50 675               | 50 675          | 50 675             | 52 936  | 62 203                 | 75 351                 |
| Infrastructure - Other                                | 5 440           | 7 281           | 13 464          | 9 942                | 9 942           | 9 942              | 9 338   | 10 630                 | 12 391                 |
| Infrastructure  | 550 543         | 477 327         | 619 342         | 593 385              | 670 686         | 670 686            | 613 072   | 715 799                | 857 218                |
| Community   | 138 409         | 172 011         | 182 992         | 207 749              | 208 901         | 208 901            | 115 340   | 132 316                | 155 512                |
| Heritage assets                                       | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Investment properties                                 | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Other assets  | 357 184         | 391 059         | 388 261         | 517 410              | 519 567         | 519 567            | 561 551   | 667 239                | 795 893                |
| <b>TOTAL EXPENDITURE OTHER ITEMS</b>                  | 1 839 167       | 1 864 114       | 2 252 730       | 2 274 105            | 2 354 715       | 2 354 715          | 2 241 220   | 2 496 907              | 2 765 416              |
| <b>Renewal of Existing Assets as % of total capex</b> | 59,2%           | 71,9%           | 66,3%           | 53,7%                | 53,0%           | 53,0%              | 52,0%   | 64,1%                  | 53,2%                  |
| <b>Renewal of Existing Assets as % of deprecn"</b>    | 164,4%          | 195,9%          | 194,6%          | 244,6%               | 255,9%          | 255,9%             | 237,5%  | 302,0%                 | 253,0%                 |
| <b>R&amp;M as a % of PPE</b>                          | 7,4%            | 6,4%            | 6,1%            | 6,1%                 | 6,3%            | 6,3%               | 5,0%  | 5,2%                   | 5,5%                   |
| <b>Renewal and R&amp;M as a % of PPE</b>              | 16,0%           | 16,0%           | 16,0%           | 16,0%                | 17,0%           | 17,0%              | 13,0%   | 15,0%                  | 13,0%                  |

### Explanatory notes to MBRR A9 – asset management

1. MBRR A9 provides an overview of the municipal capital allocations to building new assets, renewing existing assets, and spending on repairs and maintenance by asset class.
2. The National Treasury has recommended that municipalities allocate at least 40% of their capital budget to the renewal of existing assets. Asset renewal equates to 52,0%, 64,1% and 53,2% of the capital budget for the 2013/14, 2014/15 and 2015/16 financial years respectively. Repairs and maintenance as a percentage of PPE equates to 5,0%, 5,2% and 5,5% for the 2013/14, 2014/15 and 2015/16 financial years respectively. In terms of the National Treasury's MFMA Circular 55, only the primary cost related to repairs and maintenance has been included in the MTREF. The cost of labour brokers being transferred from this group of expenditure to employee-related cost and the steady increase in property, plant and equipment, furthermore impacts on the above percentage.
3. Repairs and maintenance as a percentage of the total expenditure equates to 6,0%, 6,5% and 7,2% for the 2013/14, 2014/15 and 2015/16 financial years respectively.

The following graph provides an analysis between depreciation and operational repairs and maintenance over the MTREF. It highlights the City's strategy to address the maintenance backlog.

**Figure 6: Depreciation in relation to repairs and maintenance over the MTREF**

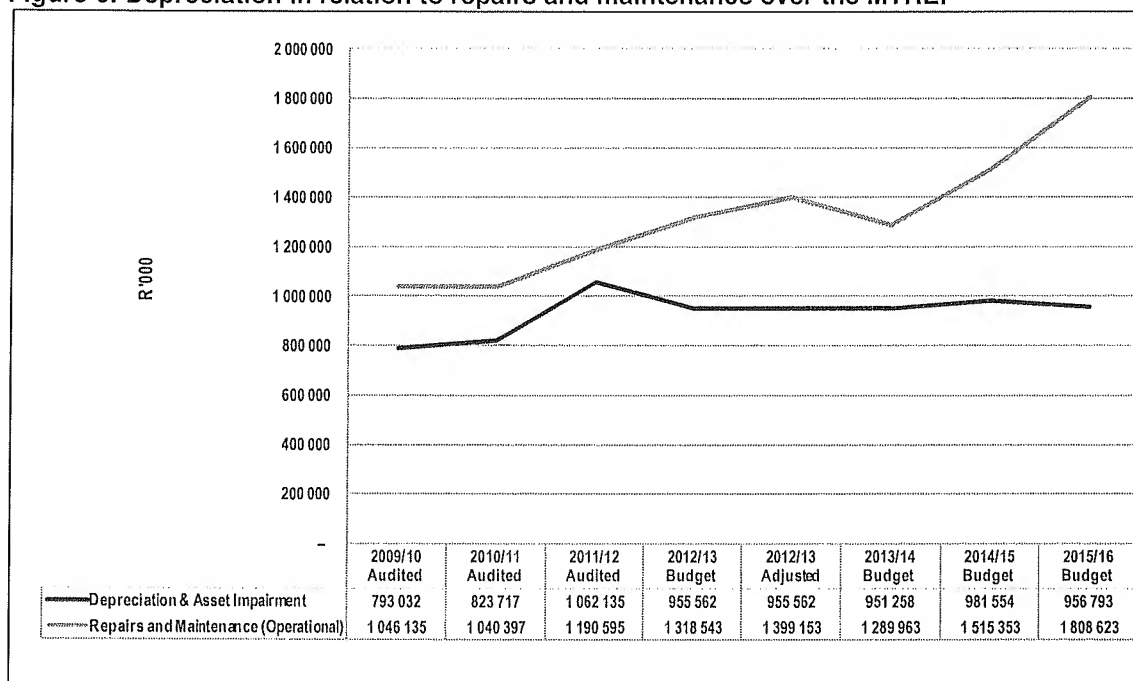


Table 32: MBRR A10 – basic service delivery measurement

| Description   | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|---------|---------|---------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   | Outcome | Outcome | Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Household service targets</b>                                    |         |         |         |                      |                 |                    |   |                        |                        |
| <b>Water:</b>   |         |         |         |                      |                 |                    |   |                        |                        |
| Piped water inside dwelling   | 658 790 | 695 417 | 750 999 | 775 031              | 775 031         | 838 080            | 863 090   | 883 420                | 904 090                |
| Piped water inside yard (but not in dwelling)                       | 72 943  | 61 636  | 66 465  | 64 077               | 64 077          | —                  | —   | —                      | —                      |
| Using public tap (at least min.service level)                       | 1 464   | 751     | 4 362   | 4 483                | 4 483           | 60 800             | 59 280  | 57 800                 | 56 360                 |
| Other water supply (at least min.service level)                     | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Minimum Service Level and Above sub-total                           | 733 197 | 757 804 | 821 826 | 843 591              | 843 591         | 898 880            | 922 370   | 941 220                | 960 450                |
| Using public tap (< min.service level)                              | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Other water supply (< min.service level)                            | 2 721   | 1 731   | 9 214   | 9 509                | 9 509           | 30 880             | 31 100  | 31 320                 | 31 540                 |
| No water supply   | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Below Minimum Service Level sub-total                               | 2 721   | 1 731   | 9 214   | 9 509                | 9 509           | 30 880             | 31 100  | 31 320                 | 31 540                 |
| Total number of households  | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |
| <b>Sanitation/sewerage:</b>   |         |         |         |                      |                 |                    |   |                        |                        |
| Flush toilet (connected to sewerage)                                | 555 429 | 568 854 | 638 552 | 658 347              | 658 347         | 758 260            | 781 270   | 799 730                | 818 460                |
| Flush toilet (with septic tank)                                     | 11 211  | 10 852  | 11 755  | 11 390               | 11 390          | —                  | —   | —                      | —                      |
| Chemical toilet   | 9 343   | 9 044   | 14 158  | 13 705               | 13 705          | —                  | —   | —                      | —                      |
| Pit toilet (ventilated)   | 125 936 | 122 033 | 132 171 | 136 400              | 136 400         | 159 920            | 160 880   | 161 850                | 162 820                |
| Other toilet provisions (> min.service level)                       | 26 221  | 23 365  | 27 285  | 26 389               | 26 389          | —                  | —   | —                      | —                      |
| Minimum Service Level and Above sub-total                           | 728 140 | 752 148 | 823 921 | 846 231              | 846 231         | 918 180            | 942 150   | 961 580                | 981 280                |
| Bucket toilet   | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Other toilet provisions (< min.service level)                       | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| No toilet provisions  | 7 778   | 7 388   | 7 119   | 6 869                | 6 869           | 11 590             | 11 320  | 10 960                 | 10 710                 |
| Below Minimum Service Level sub-total                               | 7 778   | 7 388   | 7 119   | 6 869                | 6 869           | 11 590             | 11 320  | 10 960                 | 10 710                 |
| Total number of households  | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |
| <b>Energy:</b>  |         |         |         |                      |                 |                    |   |                        |                        |
| Electricity (at least min.service level)                            | 535 393 | 548 508 | 601 125 | 620 361              | 620 361         | 665 330            | 686 580   | 703 120                | 719 040                |
| Electricity - prepaid (min.service level)                           | 149 452 | 161 856 | 175 290 | 180 899              | 180 899         | 214 440            | 218 730   | 223 100                | 228 470                |
| Minimum Service Level and Above sub-total                           | 684 845 | 710 364 | 776 415 | 801 260              | 801 260         | 879 770            | 905 310   | 926 220                | 947 510                |
| Electricity (< min.service level)                                   | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Electricity - prepaid (< min. service level)                        | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Other energy sources  | 51 073  | 49 172  | 54 625  | 51 840               | 51 840          | 50 000             | 48 160  | 46 320                 | 44 480                 |
| Below Minimum Service Level sub-total                               | 51 073  | 49 172  | 54 625  | 51 840               | 51 840          | 50 000             | 48 160  | 46 320                 | 44 480                 |
| Total number of households  | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |
| <b>Refuse:</b>  |         |         |         |                      |                 |                    |   |                        |                        |
| Removed at least once a week  | 629 909 | 664 967 | 717 091 | 740 038              | 740 038         | 798 290            | 833 150   | 863 380                | 893 990                |
| Minimum Service Level and Above sub-total                           | 629 909 | 664 967 | 717 091 | 740 038              | 740 038         | 798 290            | 833 150   | 863 380                | 893 990                |
| Removed less frequently than once a week                            | 41 984  | 44 923  | 51 807  | 53 465               | 53 465          | —                  | —   | —                      | —                      |
| Using communal refuse dump  | 2 774   | 1 798   | 4 609   | 4 759                | 4 759           | 131 480            | 120 320   | 109 160                | 98 000                 |
| Using own refuse dump   | 45 651  | 36 064  | 44 199  | 45 614               | 45 614          | —                  | —   | —                      | —                      |
| Other rubbish disposal  | 419     | 246     | 437     | 422                  | 422             | —                  | —   | —                      | —                      |
| No rubbish disposal   | 15 181  | 11 538  | 12 897  | 8 802                | 8 802           | —                  | —   | —                      | —                      |
| Below Minimum Service Level sub-total                               | 106 009 | 94 569  | 113 949 | 113 062              | 113 062         | 131 480            | 120 320   | 109 160                | 98 000                 |
| Total number of households  | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |
| <b>Households receiving Free Basic Service</b>                      |         |         |         |                      |                 |                    |   |                        |                        |
| Water (6 kilolitres per household per month)                        | 82 100  | 88 657  | 89 666  | 110 000              | 110 000         | 110 000            | 130 000   | 140 000                | 150 000                |
| Sanitation (free minimum level service)                             | 82 100  | 88 657  | 89 666  | 110 000              | 110 000         | 110 000            | 130 000   | 140 000                | 150 000                |
| Electricity/other energy (50kwh per household per month)            | 82 100  | 88 657  | 89 666  | 110 000              | 110 000         | 110 000            | 130 000   | 140 000                | 150 000                |
| Refuse (removed at least once a week)                               | 82 100  | 88 657  | 89 666  | 110 000              | 110 000         | 110 000            | 130 000   | 140 000                | 150 000                |
| <b>Cost of Free Basic Services provided (R'000)</b>                 |         |         |         |                      |                 |                    |   |                        |                        |
| Water (6 kilolitres per household per month)                        | 52 549  | 60 332  | 64 598  | 90 078               | 90 078          | 90 078             | 123 799   | 144 654                | 167 932                |
| Sanitation (free sanitation service)                                | 10 316  | 12 583  | 15 946  | 17 316               | 17 316          | 17 316             | 6 160   | 34 589                 | 49 742                 |
| Electricity/other energy (50kwh per household per month)            | 64 590  | 78 580  | 92 069  | 115 721              | 114 074         | 114 074            | 146 739   | 174 357                | 200 410                |
| Refuse (removed once a week)  | 31 710  | 34 570  | 40 454  | 61 817               | 61 817          | 61 817             | 92 688  | 107 431                | 122 148                |
| Total cost of FBS provided (minimum social package)                 | 159 164 | 186 066 | 213 067 | 284 932              | 283 284         | 283 284            | 371 386   | 461 032                | 540 232                |
| <b>Highest level of free service provided</b>                       |         |         |         |                      |                 |                    |   |                        |                        |
| Property rates (R value threshold)                                  | 150 000 | 150 000 | 150 000 | 150 000              | 150 000         | 150 000            | 150 000   | 150 000                | 150 000                |
| Water (kilolitres per household per month)                          | 12      | 12      | 12      | 12                   | 12              | 12                 | 12  | 12                     | 12                     |
| Sanitation (kilolitres per household per month)                     | 6       | 6       | 6       | 6                    | 6               | 6                  | 6   | 6                      | 6                      |
| Sanitation (Rand per household per month)                           | 18      | 20      | 22      | 25                   | 25              | 25                 | 27  | 30                     | 32                     |
| Electricity (kwh per household per month)                           | 100     | 100     | 100     | 100                  | 100             | 100                | 100   | 100                    | 100                    |
| Refuse (average litres per week)                                    | 85      | 85      | 85      | 85                   | 85              | 85                 | 85  | 85                     | 85                     |
| <b>Revenue cost of free services provided (R'000)</b>               |         |         |         |                      |                 |                    |   |                        |                        |
| Property rates (R15 000 threshold rebate)                           | 13 730  | 15 107  | 16 322  | 22 341               | 22 341          | 22 341             | 16 634  | 19 698                 | 23 220                 |
| Property rates (other exemptions, reductions and rebates)           | 123 666 | 135 959 | 146 894 | 201 069              | 201 069         | 201 069            | 149 702   | 177 282                | 208 980                |
| Water   | 67 198  | 73 937  | 80 546  | 108 268              | 108 268         | 108 268            | 140 681   | 166 653                | 196 412                |
| Sanitation  | 19 686  | 21 845  | 23 623  | 32 366               | 32 366          | 32 366             | 42 195  | 49 985                 | 57 839                 |
| Electricity/other energy  | 80 136  | 95 364  | 107 935 | 136 303              | 134 363         | 134 363            | 167 310   | 194 594                | 225 180                |
| Refuse  | 28 697  | 31 285  | 36 610  | 55 943               | 55 943          | 55 943             | 82 610  | 111 213                | 131 060                |
| Municipal Housing - rental rebates                                  | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Housing - top structure subsidies                                   | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Other   | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Total revenue cost of free services provided (total social package) | 333 012 | 373 497 | 411 930 | 556 288              | 554 348         | 554 348            | 599 130   | 719 424                | 842 691                |

## Notes:

1) Registered indigents of the CoT receives 12 kL of water and 100 kWh of electricity free per month.

2) It should be noted that the service delivery measurement for the 2013/14 financial year was compiled taking the Census 2011 outcome and format (categories) into consideration.

### **Explanatory notes to MBRR A10 – basic service delivery measurement**

1. MBRR A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.
2. The budget provides for 130 000, 140 000 and 150 000 households to be registered as indigent in the 2013/14, 2014/15 and 2015/16 financial years respectively. These households are therefore entitled to free basic services.
3. It is anticipated that these free basic services will cost (revenue cost) the Municipality R599,1 million in 2013/14, increasing to R842,7 million in 2015/16. This is covered by the Municipality's equitable share allocation from national government.
4. The number of households (formal and informal) in Tshwane increased from 606 025 (census 2001) to 911 536 (census 2011). This indicates a household growth rate of 4,6% per year.

## PART 2 – SUPPORTING DOCUMENTATION

### 2.1 OVERVIEW OF THE ANNUAL BUDGET PROCESS

Section 53 of the MFMA requires the executive mayor of a municipality to provide general political guidance in the budget process and to set priorities guiding budget preparation. In addition, Chapter 2 of the municipal budget and reporting regulations states that the Executive Mayor must establish a budget steering committee to provide the Executive Mayor with technical assistance in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee (BSC) consists of the City Manager, the Chief Financial Officer and senior municipal officials under the chairpersonship of the MMC for Finance. This committee provided technical assistance to the Executive Mayor with regard to the budget process and related matters in discharging the responsibilities as set out in section 53.

The primary aims of the BSC are to ensure that –

- the process followed to compile the budget complies with legislation and good budget practices;
- there is proper alignment between the policy and service delivery priorities as set out in the City's IDP and budget, taking into account the need to protect the Municipality's financial sustainability;
- the Municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available;
- the spending of municipal departments is properly evaluated and in line with business plans to ensure that the available resources are allocated to the City's priorities; and
- the City takes cognisance of the shifts in the development trajectory as articulated in the Tshwane 2055 outcomes for planning purposes.

### 2.1.1 Budget process overview

In terms of section 21 of the MFMA, the Executive Mayor is required to table in Council, ten months before the start of the new financial year (August), a time schedule that sets out the process to revise the IDP and prepare the budget.

The Executive Mayor tabled the required IDP and budget time schedule in Council on 30 August 2012. Key dates that apply to the process are as follows:

**Table 33: Summary of budget time schedule**

| Milestone (2013/14 MTREF)  | Timeframe        |
|--|------------------|
| Mid-year review and 2012/13 adjustments budget tabled to Council | 28 February 2013 |
| NT assessment  | 25 March 2013    |
| Draft IDP and 2013/14 MTREF reports to be tabled to Council      | 28 March 2013    |
| Public consultation and outreach: 2013/14 IDP and MTREF          | 13 April 2013    |
| Tshwane Stakeholder Management Summit                            | 19 April 2013    |
| NT assessment  | 20 May 2013      |
| Executive Mayor's budget speech at Council                       | 23 May 2013      |
| Final IDP and MTREF reports considered by Council for approval   | 30 May 2013      |

In terms of section 72 of the MFMA, the accounting officer submitted the mid-year budget and performance assessment by 25 January 2013 whereby it was indicated that an adjustments budget is necessary. The adjustments budget was approved by the Council on 28 February 2013.

### 2.1.2 Integrated Development Plan and Service Delivery and Budget Implementation Plan

The City's IDP is its principal strategic planning instrument. It directly guides and informs the City's planning, budget, management and development actions. This framework is rolled out as objectives, key performance indicators and targets for implementation and directly informs the Service Delivery and Budget Implementation Plan. This IDP is the draft second review of the 2011–2016 IDP. It contains six strategic objectives which address the City's strategy to achieve its mandate. The ultimate objective remains the approved implementation of the Municipality's five-year strategy and ensuring improved responsiveness to community needs over time. The process was influenced by various factors, including legislative requirements, stakeholder participation, policy imperatives and financial factors.

The data on the 2011 census has been released and has provided insight on some of the development challenges facing the City. In the interim, the City has developed a draft long-term strategy to achieve its outcomes and long-term vision, ie Tshwane 2055 GDS. These outcomes are the guiding principles that will frame the approach to planning in response to changing circumstances.

The IDP has been taken into a business and financial planning process leading up to the 2013/14 MTREF, based on the approved 2012/13 MTREF, mid-year review and adjustments budget. The

business planning process has subsequently been refined in the light of current economic circumstances and the resulting revenue projections.

### 2.1.3 Financial modelling and key planning drivers

The LTFM essentially informs the compilation of the MTREF with emphasis on affordability and long-term sustainability. Although the LTFM is predominantly a financial planning tool to ensure long-term financial sustainability for the organisation, the financial planning process and LTFM run parallel to ensure that the strategies and direction of the Municipality are at all times informed by best practice. One of the salient features of the LTFM is the attentiveness to ultimate sustainability, not only from a municipal finance perspective, but also related to service delivery in line with the GDS imperatives or priorities that drive the five-year integrated development plan.

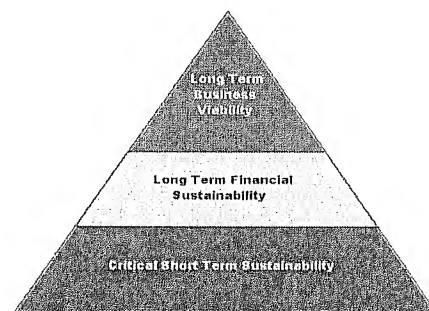
The LTFM will, among others, incorporate the following specific focus areas:

- A review of the City's programmes
- An analysis of the City's revenue mix
- An analysis of economic outlook and SWOT with the view to advise on mitigation strategies
- A review of the CIF
- A review of the impact of the BRT programme
- An analysis of tariffs and distribution losses
- A consideration of funding alternatives, including grant funding and PPPs

As with any organisation, municipalities can experience sustainability challenges if they do not have robust financial planning, management and governance. Consistent annual budgets and detailed quarterly financial position reviews are required.

The pyramid below illustrates the City's goal to move from short- to medium-term sustainability to financial viability. The City is in the process of reviewing its plans and developing a long-term financial strategy.

**Figure 7: Pyramid**



Long-term financial planning is currently moving towards planning for achieving Tshwane 2055 and more capital investment over ten years to result in financial sustainability, growth and a positive economic environment for investors. The strategy further intends to spend 100% of the capital budget.



Furthermore, the financial implications of the following programmes, which are part of the Tshwane 2055 vision, will form part of the future planning processes:

- Green economy
- Enhancing residential precincts
- Tshwane International Convention Centre
- Symbio City
- Pedestrianisation
- Upgrading of the inner city– beautification of Paul Kruger Street
- Densification and mixed-use development
- West Capital Development
- Upgrading the inner city– Lilian Ngoyi Square

#### **2.1.4 Community consultation**

In terms of Section 75 of the MFMA the draft budget as approved by Council on 28 March 2013 was placed on the city's public website within the prescribed time frame.

The tabling of the draft budget in Council was followed by publication of the budget documentation, and the community consultation process. The Office of the Speaker, conducted the community consultation process and published the meeting dates on billboards and in the Beeld and Pretoria News newspapers on 2 April 2013, as well as an errata notice on 8 April 2013, owing to changes of the public participation dates.

Consultations were held in the seven regions on 13 April 2013 and was followed by the Tshwane Stakeholder Management Summit on 19 April 2013.

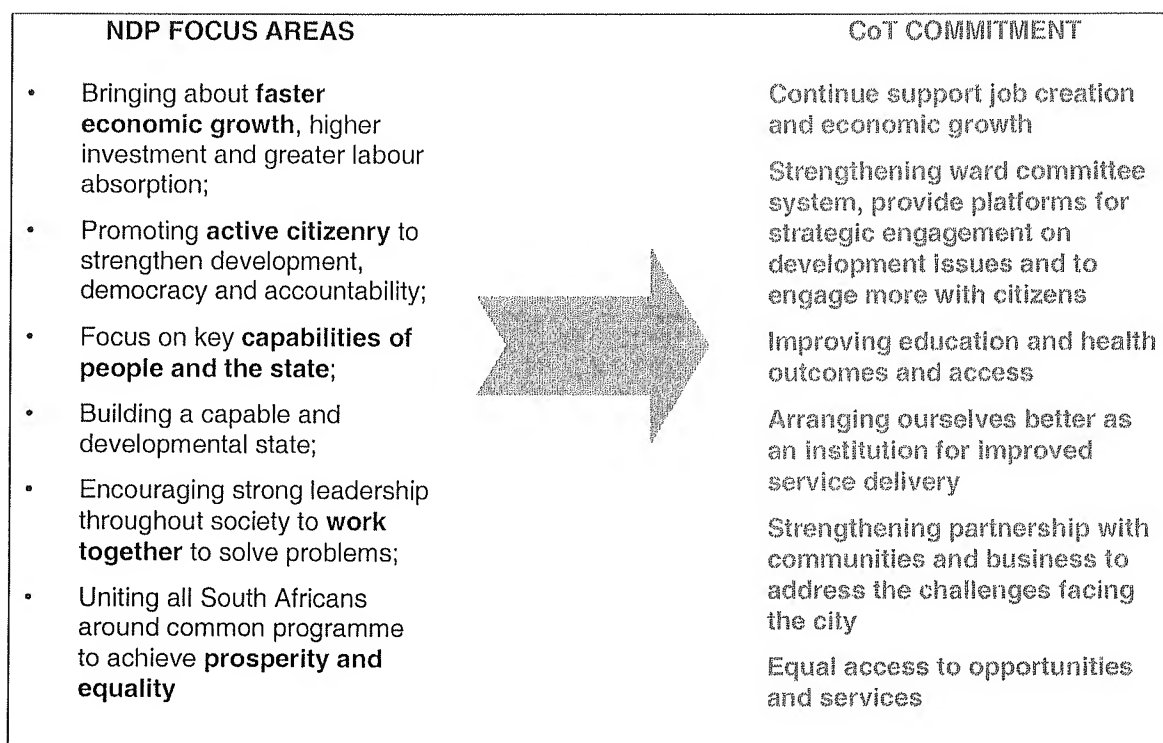
## **2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN (IDP)**

Section 25 of the Municipal Systems Act, 2000 (Act 32 of 2000) requires that –

"each municipal council must, after the start of its elected term, adopt a single, inclusive and strategic plan (IDP) for the development of the municipality which links, integrates and coordinates plans and takes into account proposals for the development of the municipality and which aligns the resources and capacity of the municipality with the implementation of the said plan."

The National Treasury's MFMA Circular 67 requires municipalities to incorporate the objectives of the initiatives of the National Development Plan (NDP) and the National Growth Path (NGP) in their IDP, which should directly inform prioritised budget allocations within their MTREF. In order to ensure integrated and focused service delivery between all spheres of government, it was important for the City to align its budget priorities with those of the national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and sound institutional arrangements. The City has a commitment to align the IDP to the National Development Plan (NDP).

Figure 8: Alignment of IDP commitments to provincial objectives



It is important that the IDP developed by municipalities correlates with national and provincial intent. It must coordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the City, issues of national and provincial importance should be reflected in the Municipality's IDP. A clear understanding of such intent is therefore imperative to ensure that the City strategically complies with the key national and provincial priorities.

The important national and provincial priorities, policies and strategies include the following, among others:

- Green Paper on National Strategic Planning of 2009
- Government Programme of Action
- Development Facilitation Act of 1995
- Gauteng Growth and Development Strategy (GGDS)
- National and provincial spatial development perspectives
- Relevant sector plans such as transportation, legislation and policy
- National key performance indicators (NKPis)
- Accelerated and Shared Growth Initiative (ASGISA)
- National 2014 Vision
- National Spatial Development Perspective (NSDP)
- The National Priority Outcomes

The IDP should form the policy framework and general foundation on which annual budgets are based and should be compatible with national and provincial development plans and planning requirements.

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realised through a credible integrated developmental planning process. Local priorities were identified as part of the IDP review process which is directly aligned with national and provincial priorities.

Chapter 4 of the Municipal Systems Act, 2000 (Act 32 of 200) requires that communities must be given the opportunity to participate in the affairs of the municipality, including the planning processes of the Council, with particular reference to the IDP planning process.

In addition, various pieces of sectorised legislation, for example, those governing the provision and use of water, electricity distribution, the provision of health care and emergency services, solid waste management and housing provision, and the development of the budget, were also taken into consideration in the review of the IDP and the determination of projects and project budgets.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This clearly indicates the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner consistent with its IDP. The following table highlights the IDP's six strategic objectives and further planning refinements that have directly informed the compilation of the budget:

**Table 34: IDP strategic objectives**

|    |   |
|----|---|
| 1. | Provide sustainable services infrastructure and human settlement        |
| 2. | Promote shared economic growth and job creation                         |
| 3. | Ensure sustainable, safer communities and integrated social development |
| 4. | Promote good governance and an active citizenry                         |
| 5. | Improve financial sustainability  |
| 6. | Continued institutional development transformation and innovation       |

The key performance areas against the six strategic objectives are summarised below.

- **Provide sustainable services infrastructure and human settlement:** The City maintains its focus on providing sustainable and reliable services and infrastructure to support human prosperity. The City's priorities in this regard include:
  - Reducing the number of households with no access to basic services such as water, electricity and sanitation;
  - Continuing the management and upgrading of settlements through formalisation of informal settlements, the upgrading of hostels as well as development of mixed housing settlements; and
  - Rolling out Tshwane rapid transport infrastructure to promote reliable and efficient transport and connect settlement areas more efficiently to economic opportunities.
- **Promote shared economic growth and job creation:** The City aims to achieve sustained and inclusive economic development and has therefore committed itself to the following:

- Supporting SMMEs and cooperatives so that they are active participants in the economy;
  - Attracting labour-absorbing industries to Tshwane and retaining them so that more formal employment opportunities are created;
  - Increasing the number of economic opportunities facilitated by the City, including EPWP jobs and Operation Vat Alles (120 000 opportunities to be created between 2013 and 2016); and
  - Facilitating employment opportunities for the indigent as well as the youth.
- **Ensure sustainable, safe communities and integrated social development:** The City realises the importance of social services and amenities in ensuring sustainable communities and restoring dignity to people. Meeting this strategic objective will ensure that the health and education of citizens improve, poverty and inequality decline through social support and City-led interventions, and public safety improves. Some of the key deliverables for the City in relation to this include:
- Expanding the City's school support programmes in previously disadvantaged areas through increasing the number of children who access early childhood development and promoting out-of-school learning programmes;
  - Ensuring that as many people as possible have access to primary health care as well improving the health outcomes through health awareness programmes, including the roll-out of ART at primary health care centres and sustaining the rate of immunisation for children;
  - Promoting social cohesion through sport participation and cultural and heritage preservation, among others by maintaining social facilities in various areas; and
  - Improving safety in Tshwane through increased police visibility and surveillance and improved coverage by fire emergency services.
- **Promote good governance and an active citizenry:** The City has committed itself to running a clean, efficient and accountable administration. Furthermore, the City will ensure that it accounts for the commitments made through institutionalising an integrated performance management system. In addition, the City will consult residents on the quality of life achieved in Tshwane as a result of the City's programmes.
- **Improve financial sustainability:** To ensure that the City is able to deliver on its promises, financial management needs to be sound. To achieve this, the City needs to improve its revenue and financial management continuously. For the 2013/14 financial year, the City has undertaken to raise R7 billion as part of its security of revenue initiative. Furthermore, the billing system of the City will be reviewed regularly to ensure it is effective and accurate, and smart billing will continue to be rolled out to protect both the customer and the City from costly billing errors.
- **Continue institutional development, transformation and innovation:** In line with our mission of "igniting excellence", the City will work towards improving the manner in which services are delivered through partnerships with business, communities and research institutions in order to find implementable solutions to the challenges we face. Regionalisation will also be accelerated by enabling regional offices to address local service delivery challenges.

The table below shows the reconciliation between the IDP strategic objectives and budgeted revenue.

**Table 35: MBRR SA4 – reconciliation between the IDP strategic objectives and budgeted revenue**

| Strategic Objective   | Goal  | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|---|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|   |   | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>   |   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Provide sustainable services infrastructure and human settlement        | Provide sustainable services infrastructure and human settlement        | 7 594 445         | 9 051 143         | 11 303 770        | 13 354 715           | 13 272 991        | 13 272 991         | 13 570 641  | 14 816 535             | 16 158 324             |
| Promote shared economic growth and job creation                         | Promote shared economic growth and job creation                         | 5 592             | 7 140             | 8 934             | 40 933               | 41 333            | 41 333             | 40 980  | 8 836                  | 9 242                  |
| Ensure sustainable, safer communities and integrated social development | Ensure sustainable, safer communities and integrated social development | 355 088           | 438 355           | 510 564           | 468 132              | 592 121           | 592 121            | 549 287   | 544 682                | 566 764                |
| Promote good governance and an active citizenry                         | Promote good governance and an active citizenry                         | 121 605           | 68 243            | 49 494            | 32 860               | 42 125            | 42 125             | 43 371  | 44 640                 | 45 667                 |
| Improved financial sustainability                                       | Improved financial sustainability                                       | 4 559 353         | 5 000 483         | 6 558 926         | 6 299 957            | 6 518 246         | 6 518 246          | 7 236 500   | 7 934 604              | 8 782 997              |
| Continued institutional development, transformation and innovation      | Continued institutional development, transformation and innovation      | 118 140           | 138 218           | 164 657           | 213 417              | 161 781           | 161 781            | 206 199   | 225 751                | 237 470                |
| <b>Total Revenue (excluding capital transfers and contributions)</b>    |   | <b>12 754 224</b> | <b>14 703 592</b> | <b>18 596 345</b> | <b>20 410 014</b>    | <b>20 628 597</b> | <b>20 628 597</b>  | <b>21 646 976</b>                                   | <b>23 575 047</b>      | <b>25 800 465</b>      |

The table below shows the reconciliation between the IDP strategic objectives and budgeted operating expenditure.

**Table 36: MBRR SA5 – reconciliation between the IDP strategic objectives and budgeted operating expenditure**

| Strategic Objective   | Goal  | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|---|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|   |   | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>   |   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Provide sustainable services infrastructure and human settlement        | Provide sustainable services infrastructure and human settlement        | 7 927 292         | 8 908 112         | 11 705 466        | 13 363 585           | 13 362 051        | 13 362 051         | 14 009 838  | 15 230 805             | 16 605 786             |
| Promote shared economic growth and job creation                         | Promote shared economic growth and job creation                         | 327 948           | 354 064           | 436 680           | 690 076              | 673 322           | 673 322            | 613 286   | 630 204                | 677 168                |
| Ensure sustainable, safer communities and integrated social development | Ensure sustainable, safer communities and integrated social development | 1 650 421         | 1 954 932         | 2 434 557         | 2 610 342            | 2 764 275         | 2 764 275          | 2 892 288   | 3 033 462              | 3 203 739              |
| Promote good governance and an active citizenry                         | Promote good governance and an active citizenry                         | 1 072 494         | 932 909           | 1 154 511         | 1 428 678            | 1 475 102         | 1 475 102          | 1 580 342   | 1 683 606              | 1 762 110              |
| Improved financial sustainability                                       | Improved financial sustainability                                       | 1 364 224         | 1 431 237         | 1 140 099         | 1 461 557            | 1 263 897         | 1 263 897          | 1 455 702   | 1 551 757              | 1 677 717              |
| Continued institutional development, transformation and innovation      | Continued institutional development, transformation and innovation      | 715 175           | 827 591           | 918 248           | 1 144 938            | 1 132 448         | 1 132 448          | 1 095 521   | 1 145 311              | 1 227 370              |
| <b>Total Expenditure</b>  |   | <b>13 057 554</b> | <b>14 408 895</b> | <b>17 789 561</b> | <b>20 699 236</b>    | <b>20 671 095</b> | <b>20 671 095</b>  | <b>21 646 976</b>                                   | <b>23 275 145</b>      | <b>25 153 889</b>      |

The table below shows the reconciliation between the IDP strategic objectives and budgeted capital expenditure.

**Table 37: MBRR SA6 – reconciliation between the IDP strategic objectives and budgeted capital expenditure**

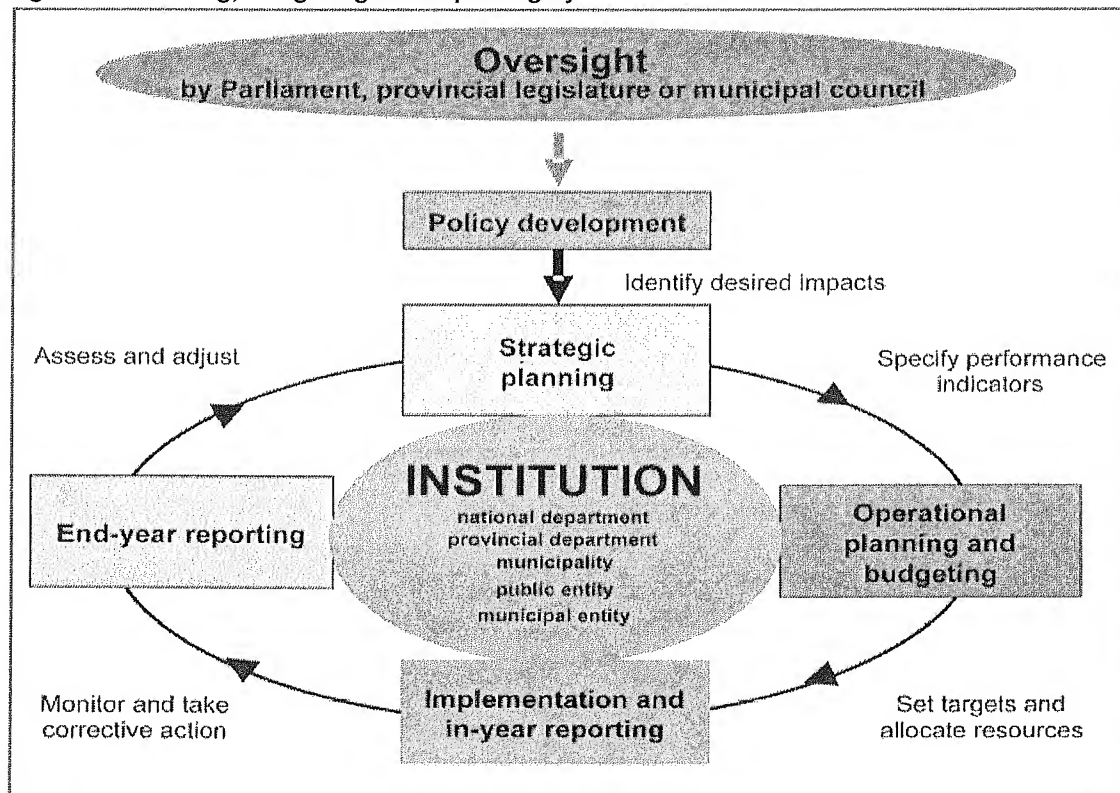
| Strategic Objective   | Goal  | Goal Code | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|---|-----------|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   |   |           | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>   |   |           |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Provide sustainable services infrastructure and human settlement        | Provide sustainable services infrastructure and human settlement        | A         | 1 940 116        | 1 974 799        | 2 694 360        | 3 650 901            | 3 747 993        | 3 747 993          | 3 528 834   | 4 068 276              | 4 040 582              |
| Promote shared economic growth and job creation                         | Promote shared economic growth and job creation                         | B         | 24 705           | 39 305           | 30 025           | 27 150               | 27 150           | 27 150             | 32 200  | 20 300                 | 14 250                 |
| Ensure sustainable, safer communities and integrated social development | Ensure sustainable, safer communities and integrated social development | C         | 135 784          | 36 067           | 136 246          | 256 614              | 313 676          | 313 676            | 313 700   | 149 000                | 125 950                |
| Promote good governance and an active citizenry                         | Promote good governance and an active citizenry                         | D         | 82 605           | 162 510          | 222 239          | 203 522              | 371 666          | 371 666            | 312 900   | 305 800                | 288 000                |
| Improved financial sustainability                                       | Improved financial sustainability                                       | E         | 9 880            | 17 143           | 20 484           | 170 060              | 105 060          | 105 060            | 120 300   | 46 600                 | 56 500                 |
| Continued institutional development, transformation and innovation      | Continued institutional development, transformation and innovation      | F         | 11 223           | 13 428           | 12 654           | 44 800               | 48 323           | 48 323             | 37 322  | 31 600                 | 27 050                 |
| <b>Total Capital Expenditure</b>  |   |           | <b>2 204 414</b> | <b>2 243 252</b> | <b>3 115 999</b> | <b>4 353 017</b>     | <b>4 613 868</b> | <b>4 613 868</b>   | <b>4 345 256</b>                                    | <b>4 621 576</b>       | <b>4 553 132</b>       |

### **2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS**

Performance management manages and monitors service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the City has developed and implemented a performance management system. This system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assesses and reviews organisational performance. This is directly linked to the performance of individual employees.

Within government, information from several years is being considered at any given time: plans and budgets for the next year, implementation for the current year and reporting on the last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins with the development of policies and continues through the planning, budgeting, implementation and reporting stages. This cycle can be illustrated as follows:

Figure 9: Planning, budgeting and reporting cycle



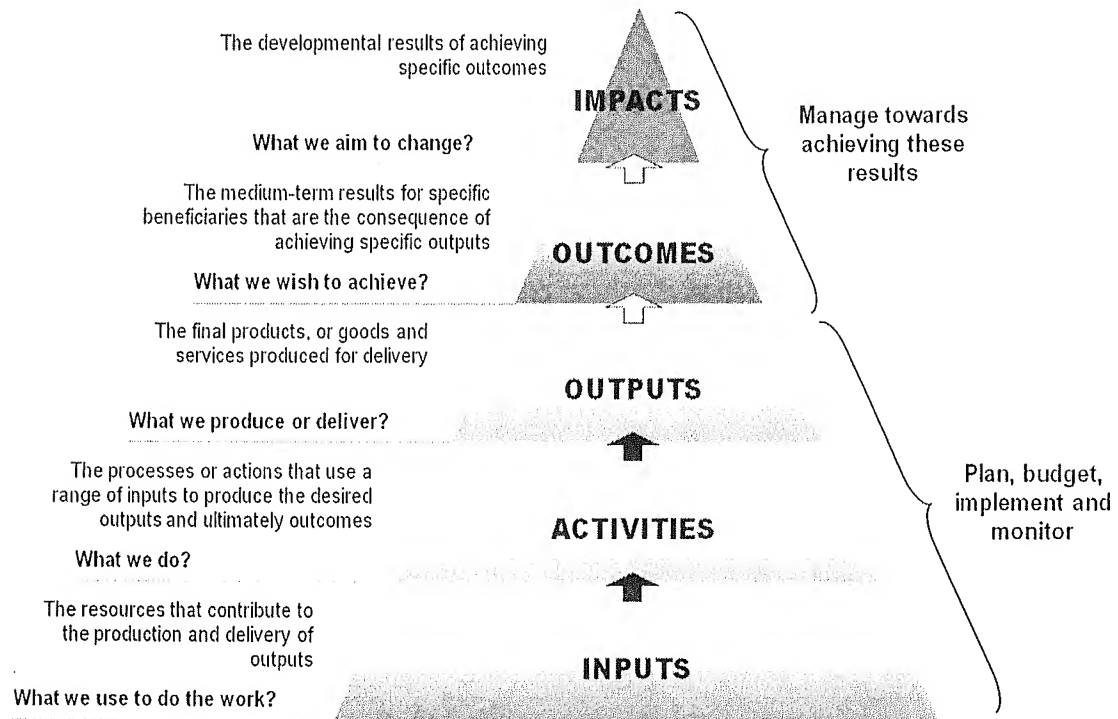
The City's performance relates directly to the extent to which it has successfully realised its goals and objectives, complied with legislative requirements and met stakeholder expectations. The City has therefore adopted one integrated performance management system which includes the following:

- Planning (setting goals, objectives, targets and benchmarks)
- Monitoring (regular monitoring and checking on the progress against the plan)
- Measurement (indicators of success)
- Review (identifying areas requiring change and improvement)
- Reporting (what information, to whom, from whom, how often and for what purpose)
- Improvement (making changes where necessary)

The performance information concepts used by the City in its integrated performance management system are aligned with the Framework for Managing Programme Performance Information issued by the National Treasury.



Figure 10: Definition of performance information concepts



The following table sets out the Municipality's measurable performance objectives for the 2013/14 MTREF.

Table 38: MBRR SA7 – measureable performance objectives

| Description  | Unit of measurement                          | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Transport</b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Basic Services: Roads and Stormwater</b>  |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Access to Road networks  | Kilometer                                    | 70,76           | 28,29           | 32,50           | 60,68                | 52,88           | 52,98              | 50,00   | 27,00                  | 20,20                  |
| Improved access to roads   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Storm-water management   | Kilometer                                    | 52,14           | 32,54           | 57,00           | 40,00                | 40,00           | 40,00              | 40,00   | 22,00                  | 16,20                  |
| Improved access to storm-water   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Vote 1 - Energy and Electricity</b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Function 1 - Electricity</b>  |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function - Provide higher levels of electricity                                  | households                                   |                 |                 |                 | 100% of 6000         | 100% of 6500    | 100% of 12500      | 100% of 12000                                       | 100% of 12000          | 100% of 12000          |
| Houses electrified to eradicate backlogs   | households                                   |                 |                 |                 | 1920                 | 1500            | 3420               | 3400  | 3400                   | 3400                   |
| Sub-function - New Connections   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Number of electricity connections provided in formalised areas including Eskom areas |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function - Provide public lighting   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| New street lights as per ward  | Number of streetlights                       |                 |                 | -               | 3 000                | -               | 3 000              | 4 000   | 4 000                  | 4 000                  |
| New highmasts as per ward  | Number of Highmasts                          |                 |                 | -               | 30                   | 15              | 45                 | 45  | 45                     | 45                     |
| Sub-function - Generate electricity to support the load demand                       |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| KWH generated as a proportion of the total KWH demanded                              | KWH  |                 |                 | -               | -                    | -               | -                  | 503 115 306   | 503 115 306            | 503 115 306            |
| Sub-function - Distribute electricity according to demand                            |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| KWH purchased from Eskom   | KWH  |                 |                 | -               | -                    | -               | -                  | 9 434 520 997                                       | 9 434 520 997          | 9 434 520 997          |
| <b>Housing and Human Settlements Department</b>                                      |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Project Linked Housing-Water Provision - USDG  | No of houses connected to water network      |                 |                 | 41 989 000      | 55 000 000           | 55 000 000      | 55 000 000         | 5 000 000   | 62 431 000             | -                      |
| Project Linked Housing-Water Provision   | No of houses connected to water network      |                 |                 | -               | 15 888 000           | 15 888 000      | 15 888 000         | 22 950 000  | -                      | -                      |
| Acquisition of land - USDG   | No of hectares of well located land acquired |                 |                 | 13 600 000      | 62 000 000           | 62 000 000      | 62 000 000         | 76 000 000  | 40 000 000             | -                      |
| Insert measure's description   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Acquisition of land - HSDG   | No of hectares of well located land acquired |                 |                 | 38 468 000      | 61 933 920           | 61 933 920      | 61 933 920         | -   | -                      | -                      |
| Watershed Land Management Plan   | No of hectares of well located land acquired |                 |                 | 12 000 000      | 12 200 000           | 12 200 000      | 12 200 000         | 13 000 000  | 13 000 000             | -                      |
| Sewerage - Low Cost Housing USDG   | No of houses connected to the sewer network  |                 |                 | 73 976 000      | 55 000 000           | 55 000 000      | 55 000 000         | 5 000 000   | 277 535 000            | -                      |
| Sewerage - Low Cost Housing  | No of houses connected to the network        |                 |                 | -               | 18 254 000           | 18 254 000      | 18 254 000         | 26 368 000  | -                      | -                      |
| Insert measure's description   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Development of Hostels: Saulsville Phase 3b  | No of CRU's delivered                        |                 |                 | 3 000 000       | 30 253 000           | 30 253 000      | 30 253 000         | 20 000 000  | 25 000 000             | -                      |
| Insert measure's description   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Development of Hostels: Mamelodi   | No of CRU's delivered                        |                 |                 | 3 000 000       | 20 000 000           | 20 000 000      | 20 000 000         | 20 000 000  | 25 000 000             | -                      |
| Insert measure's description   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Roads and Stormwater - Low Cost Housing  | Distance in Km's of roads constructed        |                 |                 | 268 615 000     | 226 202 000          | 230 702 000     | 230 702 000        | 398 457 000   | 1 119 473 000          | -                      |
| <b>Public Works: Water and Sanitation</b>  |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Function - Water</b>  |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function - Eradication of water backlogs   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Households provided with a water connection  | Number                                       | 6 857           | -               | 787             | 180                  | 180             | 180                | 6 914   | 6 040                  | 1 400                  |
| New bulk water pipelines   | Meter  | 5 136           | 3 018           | 6 650           | 1 300                | 1 700           | 1 700              | 4 482   | -                      | na                     |
| New internal water pipelines   | Meter  | 39 454          | 22 522          | 61 375          | 11 000               | 27 600          | 27 600             | 90 895  | 21 000                 | na                     |
| Sub-function - Maintenance of water infrastructure                                   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Upgrade & replace of bulk water pipelines  | Meter  | 5 692           | 8 032           | 1 950           | 7 446                | 11 113          | 11 113             | 2 280   | 180                    | na                     |
| Upgrade & replace of internal water pipelines  | Meter  | 96 012          | 92 034          | 38 000          | 77 350               | 101 169         | 101 169            | 100 000   | -                      | na                     |
| <b>Function - Sanitation</b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function - Eradication of sanitation backlog                                     |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Households provided with a sanitation connection                                     | Number                                       | 2 446           | 1 917           | 2 150           | 2 787                | 1 600           | 1 600              | 3 608   | 1 000                  | 2 200                  |
| New bulk sewer pipelines   | Meter  | -               | 1 132           | 5 741           | 450                  | -               | -                  | 750   | 6 500                  | na                     |
| New internal sewer pipelines   | Meter  | 19 413          | 12 772          | 23 300          | 41 600               | 7 500           | 7 500              | 20 880  | 94 200                 | na                     |
| Sub-function - Maintenance of sanitation infrastructure                              |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Upgrade & replace of bulk sewer pipelines  | Meter  | 2 606           | 2 316           | 1 920           | 3 056                | 4 000           | 4 000              | 2 484   | 1 380                  | na                     |
| Upgrade & replace of internal sewer pipelines  | Meter  | 1 189           | 31 295          | 33 350          | 29 484               | 40 249          | 46 249             | 26 850  | 14 861                 | na                     |

### 2.3.1 Performance indicators and benchmarks

The following table indicates the performance indicators and benchmarks:

**Table 39: MBRR SA8 – performance indicators and benchmarks**

| Description of financial indicator   | Basis of calculation   | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b><u>Borrowing Management</u></b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Credit Rating  |  | AA3 (Stable)    | AA3 (Stable)    | A1-             | Prime-1.2a           | Prime-1.2a      | Prime-1.2a         |   |                        |                        |
| Capital Charges to Operating Expenditure                                       | Interest & Principal Paid / Operating Expenditure  | 6,2%            | 7,5%            | 5,3%            | 5,2%                 | 4,8%            | 4,8%               | 7,0%  | 7,1%                   | 7,5%                   |
| Capital Charges to Own Revenue   | Finance charges & Repayment of borrowing / Own Revenue                                       | 7,3%            | 8,5%            | 5,8%            | 6,0%                 | 5,5%            | 5,5%               | 8,1%  | 8,1%                   | 8,5%                   |
| Borrowed funding of 'own' capital expenditure                                  | Borrowing/Capital expenditure excl. transfers and grants and contributions                   | 49,9%           | 77,9%           | 54,1%           | 70,1%                | 91,2%           | 91,2%              | 74,3%   | 71,9%                  | 70,9%                  |
| <b><u>Safety of Capital</u></b>  |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Gearing  | Long Term Borrowing/ Funds & Reserves  | 60,9%           | 70,1%           | 109,0%          | 100,3%               | 3597,7%         | 3597,7%            | 4238,2%   | 5142,6%                | 4972,2%                |
| <b><u>Liquidity</u></b>  |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Current Ratio  | Current assets/current liabilities   | 0,9             | 0,9             | 0,8             | 1,1                  | 1,0             | 1,0                | 0,9   | 0,9                    | 0,9                    |
| Current Ratio adjusted for aged debtors  | Current assets less debtors > 90 days/current liabilities                                    | 0,9             | 0,9             | 0,3             | 0,6                  | 0,4             | 0,4                | 0,4   | 0,4                    | 0,4                    |
| Liquidity Ratio  | Monetary Assets/Current Liabilities  | 0,2             | 0,2             | 0,2             | 0,3                  | 0,3             | 0,3                | 0,2   | 0,3                    | 0,3                    |
| <b><u>Revenue Management</u></b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Annual Debtors Collection Rate (Payment Level %)                               | Last 12 Mths Receipts/Last 12 Mths Billing   |                 | 117,2%          | 113,4%          | 115,0%               | 94,2%           | 94,2%              | 93,3%   | 95,5%                  | 95,5%                  |
| Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue) |  |                 | 117,2%          | 113,4%          | 115,0%               | 92,9%           | 91,9%              | 91,9%   | 94,8%                  | 94,8%                  |
| Outstanding Debtors to Revenue   | Total Outstanding Debtors to Annual Revenue  | 25,4%           | 23,2%           | 20,0%           | 18,9%                | 18,9%           | 18,9%              | 16,5%   | 17,4%                  | 16,1%                  |
| Longstanding Debtors Recovered   | Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old                                    | 0,0%            | 0,0%            | 0,0%            | 0,0%                 | 0,0%            | 0,0%               | 0,0%  | 0,0%                   | 0,0%                   |
| <b><u>Creditors Management</u></b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Creditors System Efficiency  | % of Creditors Paid Within Terms (within MFMA's 65(e))                                       | 100,0%          | 100,0%          | 100,0%          | 100,0%               | 100,0%          | 100,0%             | 100,0%  | 100,0%                 | 100,0%                 |
| Creditors to Cash and Investments  |  | 428,1%          | 396,5%          | 488,0%          | 269,3%               | 292,3%          | 292,3%             | 307,4%  | 280,1%                 | 232,2%                 |
| <b><u>Other Indicators</u></b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Electricity Distribution Losses (2)  | Total Volume Losses (kWh)  | 742 848 000     | 508 355 000     | 1 276 475 000   | 1 235 900 000        | 1 235 900 000   | 1 235 900 000      | 1 223 549 000                                       | 1 211 305 000          | 1 199 190 000          |
|  | Total Cost of Losses (Rand '000)   | 250 190         | 375 970         | 673 500         | 740 050              | 740 050         | 740 050            | 791 260   | 845 970                | 904 550                |
| Water Distribution Losses (2)  | Total Volume Losses (k4)   | 70 694 000      | 70 167 000      | 85 660 000      | 83 848 000           | 83 848 000      | 83 848 000         | 83 009 520  | 82 179 420             | 81 357 630             |
|  | Total Cost of Losses (Rand '000)   | 250 200         | 255 800         | 389 200         | 419 240              | 419 240         | 419 240            | 456 550   | 493 076                | 536 960                |
| Employee costs   | Employee costs/(Total Revenue - capital revenue)   | 27,6%           | 28,8%           | 25,5%           | 27,1%                | 26,0%           | 26,0%              | 27,8%   | 27,4%                  | 26,7%                  |
| Remuneration   | Total remuneration/(Total Revenue - capital revenue)   | 27,0%           | 31,6%           | 26,4%           | 28,1%                | 26,9%           | 26,9%              | 28,7%   | 28,3%                  | 27,5%                  |
| Repairs & Maintenance  | R&M/(Total Revenue excluding capital revenue)  | 8,2%            | 7,1%            | 6,4%            | 6,5%                 | 6,8%            | 6,8%               | 6,0%  | 6,4%                   | 7,0%                   |
| Finance charges & Depreciation   | FC&D/(Total Revenue - capital revenue)   | 10,9%           | 9,7%            | 9,1%            | 8,5%                 | 7,7%            | 7,7%               | 8,4%  | 8,2%                   | 7,7%                   |
| <b><u>MDP regulation financial viability indicators</u></b>                    |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| i. Debt coverage   | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year | 18,7            | 35,5            | 47,5            | 44,2                 | 44,2            | 44,2               | 25,5  | 23,3                   | 25,3                   |
| ii O/S Service Debtors to Revenue  | Total outstanding service debtors/annual revenue received for services                       | 30,5%           | 28,3%           | 25,5%           | 22,1%                | 22,7%           | 22,7%              | 22,2%   | 20,7%                  | 19,3%                  |
| iii Cost coverage  | (Available cash + Investments)/monthly fixed operational expenditure                         | 0,7             | 0,8             | 0,7             | 1,0                  | 1,1             | 1,1                | 1,0   | 1,1                    | 1,3                    |

#### 2.3.1.1 Borrowing management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long-term borrowing. A municipality's long-term borrowing largely depends on its creditworthiness and financial position. Like other municipalities, the City of Tshwane's borrowing strategy is primarily informed by the affordability of debt repayments. The structure of the City's debt portfolio is dominated by annuity amortised loans. However, this portfolio has been diversified to include the issuing of bonds. The following financial performance indicators were used during compilation of the 2013/14 MTREF:

- Capital charges to operating expenditure are a measure of the cost of borrowing in relation to the operating expenditure. The cost of borrowing has steadily decreased from 6,2% in 2009/10 to 4,8% in 2012/13 (adjustments budget) and will increase to 7,0% in the 2013/14 financial year. While borrowing is considered a prudent instrument to finance capital infrastructure development, this indicator will have to be carefully monitored in the future.
- Capital charges to own revenue are a measure of the cost of borrowing in relation to own revenue. The cost of borrowing has steadily decreased from 7,3% in 2009/10 to 5,5% in 2012/13 (adjustments budget). It is estimated that the cost of borrowing as a percentage of own revenue will increase to 8,1% in 2013/14 and 8,5% in 2015/16.

- Borrowing funding of own capital expenditure measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing. The average over the past four years is 77,0%.

The City's debt profile provides some insight into its future borrowing capacity. Using amortised loans leads to high debt service costs at the beginning of the loan, which declines steadily towards the end of the loan's term.

The City entered the bond market in the 2012/13 financial year and will continue to issue bonds over the MTREF to partially fund its capital programme. The capital market had been entered with a Domestic Medium-term Note (DMTN) programme with the intention to borrow R4,5 billion over a period of three years, starting from 1 July 2011. The bond issuances of R2,14 billion for the 2012/13 financial year and R1,6 billion for the 2013/14 financial year will be the total bond issuances included in the DMTN programme. The inaugural size of the bond over a period of five years is R10,0 billion.

### **2.3.1.2 Liquidity**

Current ratio is a measure of current assets divided by current liabilities. As a benchmark, an acceptable ratio for municipalities is 1:1. The current ratio amounts to 0,9 over the medium-term.

Liquidity ratio is a measure of the Municipality's ability to utilise cash and cash equivalents to immediately extinguish or retire its current liabilities. Ideally the Municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1,0. Anything below 1,0 indicates a shortage of cash to meet creditor obligations. The ratio is 0,2%, 0,3% and 0,3% for the 2013/14, 2014/15 and 2015/16 financial year respectively. This needs to be considered a risk for the Municipality because any undercollection of revenue will translate into financial challenges for the City. As part of longer-term financial planning objectives, this ratio will have to be set at a minimum of 1,0.

### **2.3.1.3 Revenue management**

As part of the financial sustainability strategy, an aggressive revenue management framework has been implemented to increase cash inflow, not only from current billings but also from debtors that are in arrears by more than 90 days. The strategy intends to streamline the revenue value chain by ensuring accurate billing, customer service, credit control, and debt collection.

### **2.3.1.4 Creditors' management**

The City has ensured that creditors with completed and approved documents are paid within the legislated 30 days of statement, while SMMEs are paid within 15 days. Although the liquidity ratio is of concern, the Municipality has ensured 100% compliance with this legislative obligation by applying daily cash flow management.

### **2.3.1.5 Other indicators**

- Electricity distribution losses remain a challenge, although management has established various forums to address this. It is required that these losses should be reduced by 1% per

year over the medium term. Initiatives to ensure that these targets are achieved include managing illegal connections and electricity theft by rolling out smart metering systems, including prepaid meters.

- The City has embarked on a strategy to manage water distribution losses down. This plan introduced monthly water loss meetings that deal with matters related to the rehabilitation of obsolete distribution networks, water leakage detection, and water pressure management. A decline of at least 1% per year over the medium term is planned. However, the incorporation of the Metsweding areas contributed to higher percentages of both electricity and water distribution losses. This increases the challenge to bring about lower losses.
- Employee costs remain at 27,0% on average. This ratio is maintained within a limit of 28,0%. Overtime constitutes about 3% of employee costs which is below the 5% limit as indicated in MFMA Circular 66.
- Repairs and maintenance as a percentage of operating revenue amounts to 6,0% in the 2013/14 financial year. However funding for maintaining the asset base has been increased to 7,0% in the 2015/16 financial year.

### **2.3.2 Free basic services: Basic social services package (applicable to registered indigent households)**

The social package assists residents who have difficulty paying for services and are registered as indigent households in terms of the City's Indigent Policy.

The target is to register 150 000 indigent households for the greater Tshwane area by 2016. Therefore, 130 000, 140 000 and 150 000 indigent households are targeted to be registered in the 2013/14, 2014/15 and 2015/16 financial years respectively. In terms of the Municipality's Indigent Policy, registered households are entitled to 12 kℓ free water, 100 kWh of free electricity, 5,88 kℓ (98% of 6 kℓ water) of free sanitation, free waste removal equivalent to 85 ℓ once a week, and not paying any property rates.

MBRR A10 (Basic Service Delivery Measurement) contains further detail related to the number of households receiving free basic services, the cost and highest level of these services, and the revenue cost associated with them.

Note that the above-mentioned does not take into account the number of households in informal areas that receive free services and the cost of these services (for example the provision of water through standpipes, water tankers, etc).

### **2.3.3 Providing clean water and managing waste water (Blue Drop and Green Drop performance rating)**

The City of Tshwane is the water services authority in its area of jurisdiction in terms of the Water Services Act, 1997 (Act 108 of 1997). It also performs the functions of water services provider in Tshwane, with the exception of Winterveld, Mabopane and Ga-Rankuwa, where a municipal entity wholly owned and controlled by the City, Sandspruit Works Association, performs these functions on behalf of the Municipality. The City of Tshwane is in the process to take over these functions from the entity.

The Department of Water Affairs introduced a *Blue Drop* and *Green Drop* performance rating system to evaluate the drinking water and waste water management in cities and towns.

For the 2011 Blue Drop audit, the City of Tshwane was awarded two Blue Drops for excellence in drinking water quality management in the Central and South Tshwane supply system (97,22%) and in the North Tshwane supply system (95,48%). The overall municipal score for the City was 90,41%. The erstwhile Kungwini Local Municipality, incorporated into the City of Tshwane with effect from 1 July 2011, received an overall score of 81,08% and the Nokeng Tsa Taemane Local Municipality, incorporated at the same time, received a score of 65,22%. Therefore the Water and Sanitation Division has already started investigating and budgeting to improve the various water treatment works and sources. This will ensure that these are equipped to improve operation and management of water sources, although challenges still remain in terms of personnel and OPEX funding. The City is determined to improve these supply systems in order to ensure excellence in drinking water quality management throughout Tshwane.

The City of Tshwane's waste water treatment works received an average municipal Green Drop score of 63,8% for the 2011 Green Drop assessment. The waste water treatment works of the former Kungwini Local Municipality received an average municipal Green Drop score of 29,3% and the former Nokeng Tsa Taemane Local Municipality a score of 70,5%. The Water and Sanitation Division faces various challenges to increase the Green Drop score for the greater City of Tshwane. These include a shortage of personnel and operational funds. A thorough strategic review of the greater City of Tshwane waste water treatment works was completed in 2011 and an upgrade programme compiled to comply with waste water treatment standards. A total investment of R2,102 million over the next five years is needed to upgrade and extend the waste water treatment works to comply with standards and meet expected growth in waste water volumes. This programme forms part of the MTREF.

The Water Safety Plan Version 2 for the City of Tshwane has been finalised and signed off in January 2011.

## **2.4 OVERVIEW OF BUDGET-RELATED POLICIES**

The City's budgeting process is guided and governed by the relevant legislation, frameworks, strategies and related policies.

### **2.4.1 Review of credit control and indigent-related procedures or policies**

The Credit Control and Debt Collection Policy, as approved by the Council on 30 August 2012, was amended to enhance collection processes.

The approved policy is in line with section 97(1) of the Local Government: Municipal Systems Act, 2000, (Act 32 of 2000) which requires that a credit control and debt collection policy must provide credit control procedures and instructions as well as debt control procedures and mechanisms. It must also make provision for indigent debt that is consistent with its rates and tariff policies and any national indigent policy.

The City approved its Indigent Policy on 28 June 2012.

### **2.4.2 Municipal Property Rates Policy**

The Property Rates Policy, as approved by the Council on 4 May 2011, was amended as follows:

- Amendments to the definitions of "vacant land" and "agricultural property" (now farmland/smallholding).
- The tariff for the residential category was restructured:

The tariff now includes the 35% rebate on property rates granted meaning that the tariff will be reduced by 35% and the rebate on the property rates will be discontinued. This will have the same property rates relief as before.

- The total valuation rebate on residential properties of R50 000 was increased to R75 000, (including the legislative impermissible value of R15 000).

#### **2.4.3 Asset Management, Infrastructure Investment and Funding Policy**

Long-term financial planning recognises the effect of long-lived assets (through proper maintenance and timely replacement) on financial sustainability. Section 78(1) of the MFMA requires that the assets and liabilities of the municipality must be managed effectively and that assets must be safeguarded and maintained to the extent necessary. The National Treasury's MFMA Circular 58 of 14 December 2011 draws particular attention to underspending on repairs and maintenance, which can shorten the life of assets and increase long-term maintenance and refurbishment costs, resulting in the deterioration of service reliability. Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Strategy.

#### **2.4.4 Adjustments Budget Policy**

The Adjustments Budget Policy forms part of the Budget Policy. The adjustments budget process is governed by various provisions in the MFMA and aims to instil and establish an increased level of discipline, responsibility and accountability in the financial management practices of municipalities. To ensure that the City continues to deliver on its core mandate and achieves its developmental goals, the mid-year review and adjustments budget process will be used to ensure that underperforming functions are identified and that funds are redirected to performing functions.

#### **2.4.5 Supply Chain Management Policy**

The amended Supply Chain Management Policy was adopted by the Council on 24 February 2011.

#### **2.4.6 Budget Policy**

The Budget Policy, which includes the Fund Transfer Policy, aims to empower senior managers with an efficient financial and budgetary amendment and control system to ensure optimum service delivery within the legislative framework of the MFMA and the City's system of delegations.

The Budget Policy approved by the Council on 31 May 2012 was reviewed and minor amendments effected.

#### **2.4.7 Cash Management and Investment Policy**

During the 2012/13 MTREF, a strategy towards the cash backing of the City's capital reserves, capital provisions and unspent conditional grants, as well as the taking up or issuing of long-term loans or bonds were modelled into the LTFM to ensure the sustainability of the City over the medium to long term. The strategy was informed, amongst others, by the relevant GRAP accounting standards, sections 18 and 19 of the MFMA and National Treasury Circular 48.

It is therefore imperative that departments spend external funds (grant funding) received on a project first before spending internal funds provided by the City. This is to prevent any unspent external funds from resorting back to the National Revenue Fund.



### Cash back strategy

The following cash flow management processes and systems are in place:

- Monthly cash flow statements are compiled daily based on daily projected and actual committed cash revenue and payments on the SAP system.
- Quarterly and annually projected cash flow statements are regularly prepared in advance.
- The monthly cash flow status of the City, including the status on certain critical dates of the following calendar month, is submitted monthly to the MMC for Finance.
- This information is also included in the monthly corporate financial report which is submitted to the Mayoral Committee and, at the end of each quarter, to the Council.

The abovementioned reports are based on actual and projected cash revenue and payments of which the projections are based on previous actual payment history information within the framework of the cash-flow statement included in the annual budget.

### 2.4.8 Tariff policies

The Local Government Municipal Systems Act, 2000 (Act 32 of 2000) requires municipalities to adopt and implement a tariff policy.

The City's tariff policies provide a broad framework within which the Council can determine fair, transparent and affordable charges that also promote sustainable service delivery, and it allows for cross-subsidisation between consumer categories.

### 2.4.9 Long-term Financial Model

The Long-term Financial Model has directly informed the compilation of the 2013/14 MTREF with the emphasis on affordability and long-term sustainability. The model dictates the approach to longer-term financial modelling and the outcomes are filtered into the budget process. The BPC (full implementation estimated for June 2013) offers a strong multi-user platform that is fully integrated with Microsoft Excel. This tool consolidates the following Budget Office processes:

- Long-term financial modelling and forecasting
- Preparation and consolidation of the medium-term revenue and expenditure budget
- Management reporting
- Regulatory and statutory reporting requirements as contained in the MFMA and determined by the National Treasury

One of the model's salient features is the emphasis on financial sustainability. The following, among others, have been modelled as part of the financial modelling process:

- Approved 2012/13 adjusted budget
- Cash flow management interventions, initiatives and strategies (including the cashbacking of reserves)
- Economic climate and trends (ie inflation, household debt levels, indigent factors, growth and recessionary implications)
- Loans or bonds and investment possibilities
- Performance trends

- Tariff increases
- The ability of the community to pay for services (affordability)
- Policy priorities
- Improved and sustainable service delivery
- Debtor payment levels

The following budget-related policies are available on the City's website:

- Budget Policy
- Credit Control and Debt Collection Policy
- Indigent Policy
- Property Rates Policy
- Indigent Exit Programme
- Supply Chain Management Policy

## **2.5 OVERVIEW OF BUDGET ASSUMPTIONS**

### **2.5.1 External factors**

Real GDP growth is projected to fall to 2,5% in 2012/13 due to the slowdown in the global economy, but to recover to 3,0 and 3,6 in 2013/14 and 2014/15 respectively.

As a result of the economic slowdown, financial resources are limited due to reduced payment levels by consumers. Steep increases in fuel prices and other commodities make it difficult for consumers to keep up with payments for services. This has resulted in declining cash inflows which has necessitated restrained expenditure so that cash outflows remain affordable to the City of Tshwane.

### **2.5.2 General inflation outlook and its impact on municipal activities**

Inflation is expected to remain within the target range of 3% to 6% over the medium-term.

### **2.5.3 Credit rating outlook**

On 1 October 2012, Moody's informed the Group Chief Financial Officer of the official credit rating results awarded to the City of Tshwane in terms of which the City was downgraded by one notch, following the downgrade of South Africa's sovereign rating with a negative outlook.

**Table 40: Credit rating outlook**

| Security class          | Currency | Rating      | Annual rating<br>2012/13 financial year | Previous rating<br>2011/12 |
|-------------------------|----------|-------------|---|----------------------------|
| Short term              | Rand     | Prime -1.za | 5 April 2013                            | A1-                        |
| Long term               | Rand     | A1.za       | 5 April 2013                            | A                          |
| Outlook or rating watch | Rand     | Negative    | 5 April 2013                            | No                         |

The rating definitions are defined as follows:

- Long-term Debt Rating-A1.za (maturities of one year or greater) is defined as upper-medium grade. "A" obligations are judged to be upper-medium grade and are subject to low credit risk.
- Short-term Debt Rating-Prime-1.za (maturities of less than one year) is defined as the highest quality. A superior ability to repay short-term debt obligations.
- Financial Outlook / Rating Watch – Negative. The negative outlook on Tshwane mirrors the negative outlook on South Africa's sovereign rating and reflects systemic pressure.

#### **2.5.4 Interest rates for borrowing and investment of funds**

The MFMA specifies that borrowing can only be utilised to fund capital or refinance borrowing in certain conditions. The City engages in a number of financing arrangements to minimise the interest rate costs and risk.

Long-term borrowing is a traditional funding source in the capital market and is utilised by means of long-term loans from commercial banks or the issuance of bonds.

The City's ability to borrow over the long-term depends mainly on affordability, credit worthiness and capacity to provide loan capital in the capital market, because the South African capital market is relatively small compared with capital markets abroad.

The funding of the City of Tshwane's capital programme for the 2013/14 financial year will be executed by means of a bond issuance. The capital market had been entered with a DMTN programme with the intention to borrow R4,5 billion over a period of three years, starting from 1 July 2011. The bond issuances of R2,14 billion for the 2012/13 financial year and R1,6 billion for the 2013/14 financial year will be the total bond issuances included in the DMTN programme. The inaugural size of the bond over a period of five years is R10,0 billion.

Redemption of bonds will be funded by way of setting funds aside through a sinking fund managed by the City.

#### **2.5.5 Collection rate for revenue services**

The revenue collection rate is currently expressed as a percentage (95%) of annual billings. Cash flow is assumed to be 95% of billings, plus arrears debt collected (5,0%). However, arrears collection will only be considered a source of additional cash inflow once the actual payment is received.

### **2.5.6 Growth or decline of the Municipality's tax base**

Debtors' revenue is assumed to increase at a rate influenced by the consumer debtors' collection rate, tariff or rate pricing, real growth rate of the City, household formation growth rate and the poor household change rate.

Household formation is the key factor in measuring municipal revenue and expenditure growth, because servicing "households" is a greater municipal service factor than servicing individuals. Household formation rates are assumed to convert to household dwellings. In addition, the change in the number of poor households influences the net revenue benefit derived from household formation growth. This is because it assumes that the same costs incurred for servicing the household exist, but that no consumer revenue is derived because the "poor household" limits consumption to the level of free basic services.

### **2.5.7 Salary increases**

The multi-year salary and wage collective agreement with SALGA was reached for the period of 1 July 2012 to 30 June 2015. The agreement provides for a wage increase based on the average CPI for the period of 1 February 2012 to 31 January 2013, plus 1,25% for the 2013/14 financial year. The National Treasury's MFMA Circular 67 advised municipalities to provide for 6,85% and 6,4% in the 2013/14 and 2014/15 financial years respectively.

### **2.5.8 Impact of national, provincial and local policies**

To ensure focused service delivery, it is critical to integrate service delivery between national, provincial and local government, therefore various measures have been implemented to align IDPs, and provincial and national strategies with priority spatial interventions. The following national priorities form the basis of all integration initiatives:

- Igniting growth and job creation.
- Investing in improving potential GDP growth while taking necessary measures to promote inclusivity.
- Narrowing inequality, especially between poor and upper-income groups.
- Implementing economic and social policies more effectively.
- Fixing the education system.
- Enhancing the labour relations system based on lessons from the recent past.
- Helping small and medium-sized businesses to grow, create jobs and export products.
- Increasing exports to narrow current account imbalances.
- Radically improving the living conditions of poor communities.

To achieve these priorities, mechanisms are in place to ensure integrated planning and execution of various development programmes. The focus will be on strengthening the link between policy priorities and expenditure and thereby to ensure that the national, provincial and local objectives are achieved.

### **2.5.9 Ability of the Municipality to spend and deliver on programmes**

With the compilation of the 2013/14 MTREF, current spending was assessed to determine whether the spending programme gives effect to the developmental objectives and priorities and to prioritise funding towards the ideal position of a funded and balanced budget.

## **2.6 OVERVIEW OF BUDGET FUNDING**

### **2.6.1 Medium-term outlook: Operating revenue**

Tariff setting plays a major role in ensuring desired revenue levels. The City derives most of its operational revenue from providing goods and services such as water, electricity, sanitation and solid waste removal. Property rates, operating and capital grants from organs of state, and other minor charges (such as building plan fees, licences and permits, etc) also contribute to the coffers of the City of Tshwane.

The revenue strategy is a function of key components such as the following:

- Growth and economic development.
- Revenue management and enhancement.
- Achievement of a 95% annual collection rate for consumer revenue.
- National Treasury guidelines.
- Approval of electricity tariff increases by the National Electricity Regulator of South Africa.
- Achievement of full cost recovery of specific user charges.
- Determining the tariff escalation rate by establishing or calculating revenue requirements.
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004).
- The ability to extend new services and obtain cost recovery levels.

These principles guide the annual increase of tariffs charged to consumers and ratepayers to be aligned with economic forecasts (also refer to 1.3 of this document).

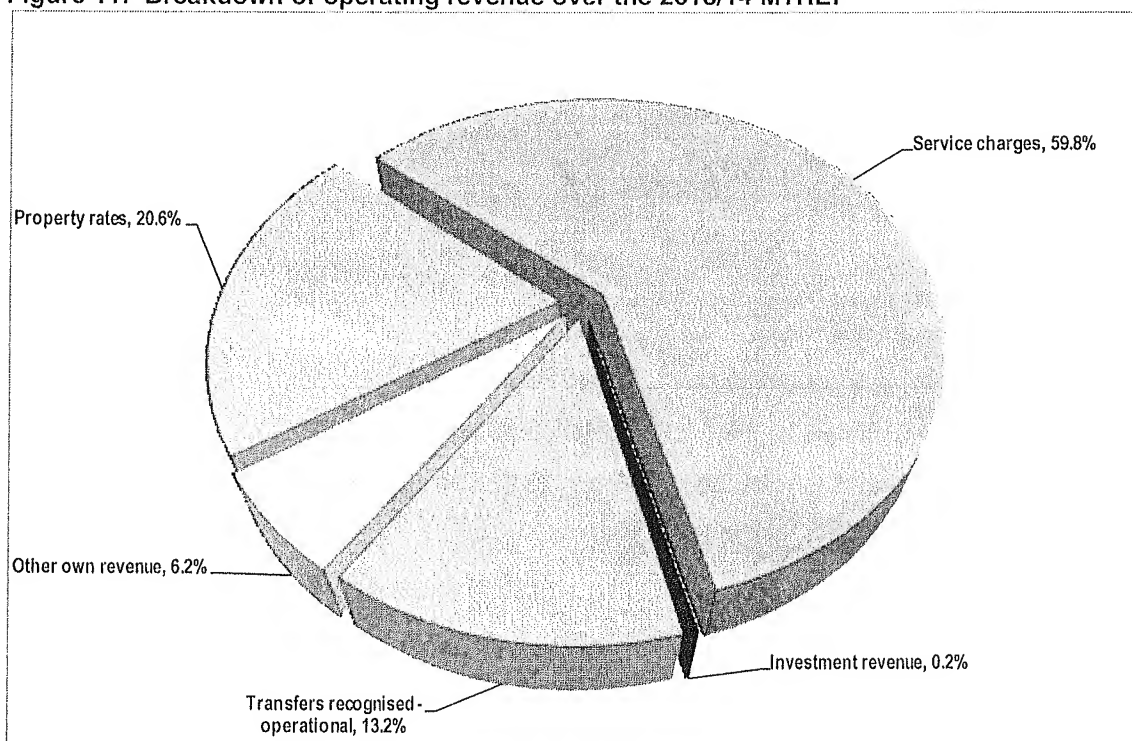
The following table shows the breakdown of the operating revenue over the medium term.

**Table 41: Breakdown of operating revenue over the medium term**

| Description<br>R thousands   | 2013/14 Medium Term Revenue & Expenditure Framework |               |                         |               |                         |               |
|--|---|---------------|-------------------------|---------------|-------------------------|---------------|
|  | Budget Year<br>13/14                                | %             | Budget Year +1<br>14/15 | %             | Budget Year +2<br>15/16 | %             |
| <b>Financial Performance</b>   |   |               |                         |               |                         |               |
| Property rates   | 4 464 238   | 20.6%         | 4 895 661               | 20.8%         | 5 370 227               | 20.8%         |
| Service charges  | 12 941 255  | 59.8%         | 14 130 418              | 59.9%         | 15 310 927              | 59.3%         |
| Investment revenue   | 38 337  | 0.2%          | 28 952                  | 0.1%          | 29 789                  | 0.1%          |
| Transfers recognised - operational                                   | 2 866 024   | 13.2%         | 3 117 850               | 13.2%         | 3 581 642               | 13.9%         |
| Other own revenue  | 1 337 122   | 6.2%          | 1 402 166               | 5.9%          | 1 507 881               | 5.8%          |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>21 646 976</b>                                   | <b>100.0%</b> | <b>23 575 047</b>       | <b>100.0%</b> | <b>25 800 465</b>       | <b>100.0%</b> |
| <b>Total Expenditure</b>   | <b>21 646 976</b>                                   |               | <b>23 275 145</b>       |               | <b>25 153 889</b>       |               |
| <b>Surplus/(Deficit)</b>   | <b>0</b>  |               | <b>299 902</b>          |               | <b>646 576</b>          |               |

The following graph shows the breakdown of the operational revenue per main category for the 2012/13 financial year.

**Figure 11: Breakdown of operating revenue over the 2013/14 MTREF**



Revenue to be generated from property rates is R4,5 billion in the 2013/14 financial year and increases to R5,4 billion by 2015/16, which represents 20,8% of the operating revenue base of the City.



Service charges related to electricity, water, sanitation, refuse removal and others constitute the biggest component of the City's revenue basket, totalling R13,3 billion for the 2013/14 financial year and increasing to R15,3 billion by 2015/16. For the 2013/14 financial year, service charges amount to 59,8% of the total revenue base.

Operational grants and subsidies amount to R2,9 billion, R3,1 billion and R3,6 billion for each of the respective financial years of the MTREF, or to 13,2%, 13,2% and 13,9% of operating revenue.

Investment revenue contributes marginally to the City's revenue base, with a budget allocation of R38,3 million, R29,0 million and R29,8 million for the respective financial years of the 2013/14 MTREF. These allocations have been conservatively estimated. The actual performance against the budget will be carefully monitored. Any variances in this regard will be addressed as part of the mid-year review and adjustments budget.

The tables below provide detailed investment information and investment particulars by maturity.

**Table 42: MBRR SA15 – investment particulars by type**

| Investment type                            | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                          |                 |                 |                 |                      |                  |                    |   |                        |                        |
| <b>Parent municipality</b>                 |                 |                 |                 |                      |                  |                    |   |                        |                        |
| Securities - National Government           | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Listed Corporate Bonds                     | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Deposits - Bank                            | 193 632         | 120 818         | 84 589          | 252 788              | 252 321          | 252 321            | 346 399   | 462 897                | 568 030                |
| Deposits - Public Investment Commissioners | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Deposits - Corporation for Public Deposits | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Bankers Acceptance Certificates            | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Negotiable Certificates of Deposit - Banks | 641 037         | 496 338         | 323 852         | 1 374 487            | 1 475 790        | 1 475 790          | 1 472 209   | 1 721 704              | 2 210 625              |
| Guaranteed Endowment Policies (sinking)    | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Repurchase Agreements - Banks              | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Municipal Bonds                            | 3 033           | 3 033           | 3 033           | 3 033                | 711              | 711                | 711   | 711                    | 711                    |
| <b>Municipality sub-total</b>              | <b>837 702</b>  | <b>620 189</b>  | <b>411 473</b>  | <b>1 630 307</b>     | <b>1 728 822</b> | <b>1 728 822</b>   | <b>1 819 319</b>                                    | <b>2 185 312</b>       | <b>2 779 366</b>       |
| <b>Entities</b>                            |                 |                 |                 |                      |                  |                    |   |                        |                        |
| Securities - National Government           | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Listed Corporate Bonds                     | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Deposits - Bank                            | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Deposits - Public Investment Commissioners | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Deposits - Corporation for Public Deposits | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Bankers Acceptance Certificates            | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Negotiable Certificates of Deposit - Banks | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Guaranteed Endowment Policies (sinking)    | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Repurchase Agreements - Banks              | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| <b>Entities sub-total</b>                  | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| <b>Consolidated total:</b>                 | <b>837 702</b>  | <b>620 189</b>  | <b>411 473</b>  | <b>1 630 307</b>     | <b>1 728 822</b> | <b>1 728 822</b>   | <b>1 819 319</b>                                    | <b>2 185 312</b>       | <b>2 779 366</b>       |

Table 43: MBRR SA16 – investment particulars by maturity

| Investments by Maturity             | Period of Investment | Type of Investment | Capital Guarantee (Yes/ No) | Variable or Fixed Interest rate | Interest Rate 3. | Commissi on Paid (Rands) | Commissi on Recipient | Expiry date of Investment | Monetary value | Interest to be realised |
|-------------------------------------|----------------------|--------------------|-----------------------------|---------------------------------|------------------|--------------------------|-----------------------|---------------------------|----------------|-------------------------|
| Name of Institution & Investment ID | Yrs/Months           |                    |                             |                                 |                  |                          |                       |                           | Rand thousand  |                         |
| Parent municipality                 |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
| Call Investment deposits < 90 days  |                      |                    |                             |                                 |                  |                          |                       |                           | 1 472 209      | –                       |
| ABSA Bank Ltd 32                    | Unknown              | Money Market       | No                          | Variable                        | 5%               | 0                        | 0                     | On Call                   | 25 977         | 1 198                   |
| ABSA Bank Ltd 34                    | Unknown              | Money Market       | No                          | Variable                        | 5%               | 0                        | 0                     | On Call                   | 6 876          | 394                     |
| Investec Bank 39                    | Unknown              | Money Market       | No                          | Variable                        | 4%               | 0                        | 0                     | On Call                   | –              | –                       |
| Investec Bank 37                    | Unknown              | Money Market       | No                          | Variable                        | 5%               | 0                        | 0                     | On Call                   | 22 904         | 1 292                   |
| Investec Bank 108                   | Unknown              | Money Market       | No                          | Variable                        | 5%               | 0                        | 0                     | On Call                   | 26 428         | 1 328                   |
| Standard Bank 40                    | Unknown              | Money Market       | No                          | Variable                        | 8%               | 0                        | 0                     | On Call                   | 82 251         | 4 180                   |
| Standard Bank 41                    | Unknown              | Money Market       | No                          | Variable                        | 6%               | 0                        | 0                     | On Call                   | 2 555          | 174                     |
| Krystna Stock 23                    | 28Y 3M               | Municipal Stock    | Yes                         | Fixed                           | 16%              | 0                        | 0                     | 2013.12.31                | –              | 60                      |
| Nedbank 19                          | 12Y                  | Zero Coupon        | Yes                         | Fixed                           | 11%              | 0                        | 0                     | 2014.06.30                | –              | 10 203                  |
| Sanlam 26                           | 28 Y                 | Insurance Policy   | No                          | Variable                        | 4%               | 0                        | 0                     | 2015.12.07                | 183            | 17                      |
| Sanlam 27                           | 28 Y                 | Insurance Policy   | No                          | Variable                        | 4%               | 0                        | 0                     | 2016.01.01                | 4 150          | 157                     |
| Krystna Stock 24                    | 28Y 3M               | Municipal Stock    | Yes                         | Fixed                           | 16%              | 0                        | 0                     | 2018.12.31                | 711            | 117                     |
| Fixed Deposit                       |                      |                    |                             |                                 |                  |                          |                       |                           | 175 076        | –                       |
| Municipality sub-total              |                      |                    |                             |                                 |                  |                          |                       |                           | 1 819 319      | 19 118                  |
| Entities                            |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |
|                                     |                      |                    |                             |                                 |                  |                          |                       |                           |                |                         |

The funding strategy for the medium term has been informed directly by ensuring financial sustainability and continuity. The MTREF provides for a budgeted surplus of R2,1 billion, R2,7 billion and R3,1 billion in each of the respective three financial years. This surplus is intended to partly fund capital expenditure from own sources as well as to ensure cashbacking of reserves and funds.

## 2.6.2 Medium-term outlook: Capital revenue

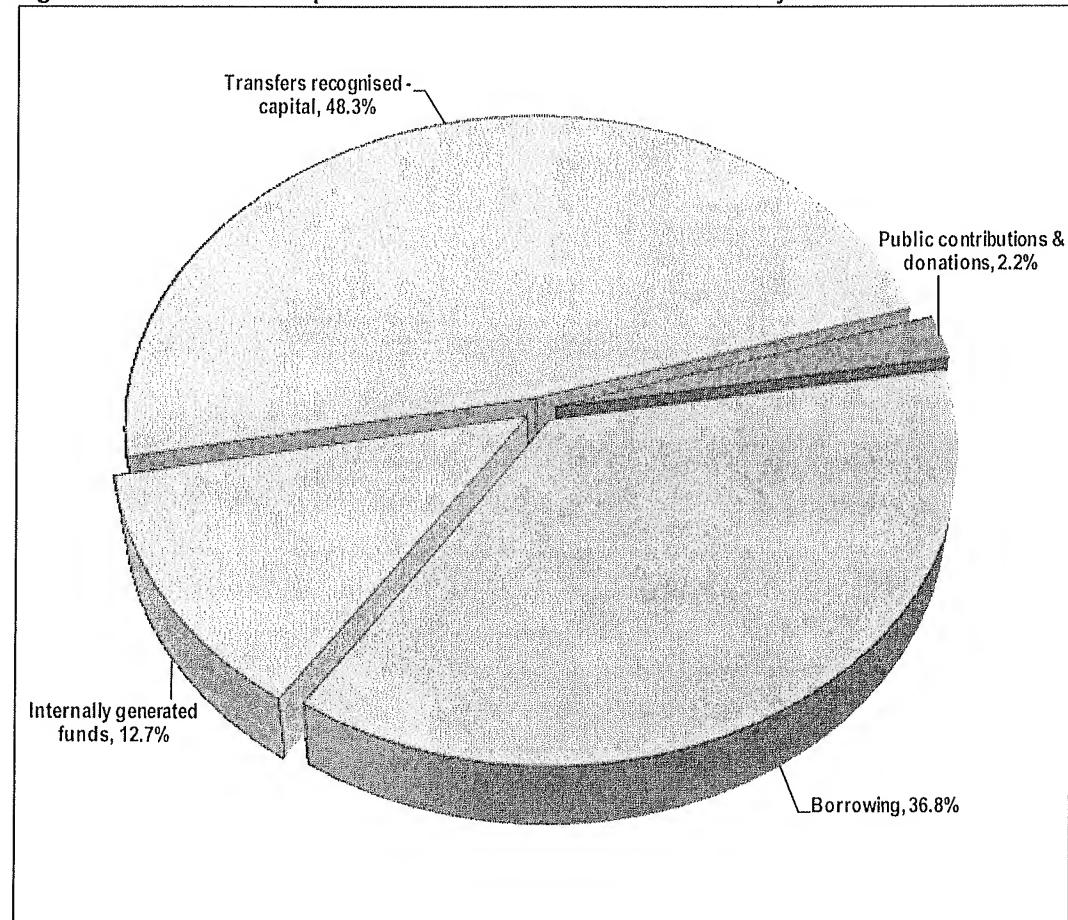
The following table shows a breakdown of the funding composition of the 2013/14 medium-term capital programme.

Table 44: Sources of capital revenue over the MTREF

| Vote Description                 | Current Year 2012/13 |               | 2013/14 Medium Term Revenue & Expenditure Framework |               |                        |               |                        |               |
|----------------------------------|----------------------|---------------|---|---------------|------------------------|---------------|------------------------|---------------|
|                                  | Adjusted Budget      | %             | Budget Year 2013/14                                 | %             | Budget Year +1 2014/15 | %             | Budget Year +2 2015/16 | %             |
| <b>Funded by:</b>                |                      |               |   |               |                        |               |                        |               |
| National Government              | 2 086 495            |               | 2 025 510   |               | 2 415 326              |               | 2 450 032              |               |
| Provincial Government            | 92 191               |               | 71 529  |               | 27 000                 |               | 48 500                 |               |
| Transfers recognised - capital   | 2 178 686            | 47.2%         | 2 097 039   | 48.3%         | 2 442 326              | 52.8%         | 2 498 532              | 54.9%         |
| Public contributions & donations | 88 571               | 1.9%          | 95 900  | 2.2%          | 93 100                 | 2.0%          | 80 500                 | 1.8%          |
| Borrowing                        | 2 140 000            | 46.4%         | 1 600 000   | 36.8%         | 1 500 000              | 32.5%         | 1 400 000              | 30.7%         |
| Internally generated funds       | 206 611              | 4.5%          | 552 317   | 12.7%         | 586 150                | 12.7%         | 574 100                | 12.6%         |
| <b>Total Capital Funding</b>     | <b>4 613 868</b>     | <b>100.0%</b> | <b>4 345 256</b>                                    | <b>100.0%</b> | <b>4 621 576</b>       | <b>100.0%</b> | <b>4 553 132</b>       | <b>100.0%</b> |

The table above is graphically represented as follows for the 2013/14 financial year:

Figure 12: Sources of capital revenue for the 2013/14 financial year



Capital grants and receipts equates to 48,3% of the total funding source which represents R2,1 billion for the 2013/14 financial year and steadily increases to R2,5 billion or 54,9% by 2014/15.

Table 45: MBRR SA18 – capital transfers and grant receipts

| Description  | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>  |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Capital Transfers and Grants</b>  |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>National Government:</b>  | 816 688          | 503 855          | 1 054 561        | 1 834 990            | 2 086 495        | 2 086 495          | 2 025 510   | 2 415 326              | 2 450 032              |
| Urban Settlement Development Grant   | 342 079          | 314 739          | 891 081          | 996 070              | 1 011 688        | 1 011 688          | 1 250 611   | 1 424 450              | 1 471 361              |
| Public Transport Infrastructure & Systems Grant                                | 421 054          | 100 000          | 17 680           | 738 702              | 839 393          | 839 393            | 595 399   | 785 876                | 756 671                |
| Integrated National Electrification Programme                                  | 22 778           | 55 000           | 19 861           | 30 000               | 30 000           | 30 000             | 65 000  | 40 000                 | 72 000                 |
| Electricity Demand Side Management   | 30 000           | 23 000           | 44 000           | –                    | 11 030           | 11 030             | –   | 10 000                 | 10 000                 |
| Water Affairs  | –                | –                | –                | –                    | –                | –                  | 14 000  | 15 000                 | –                      |
| Restructuring  | –                | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Neighbourhood Development Partnership Grant                                    | –                | 11 116           | 81 939           | 59 567               | 186 017          | 186 017            | 100 000   | 140 000                | 140 000                |
| Finance Management Grant   | –                | –                | –                | 500                  | 1 717            | 1 717              | 500   | –                      | –                      |
| Expanded Public Works Programme Incentive Grant                                | –                | –                | –                | 10 151               | 6 651            | 6 651              | –   | –                      | –                      |
| Gautrans Job Creation  | 777              | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| <b>Provincial Government:</b>  | 31 967           | 128 087          | 38 468           | 75 842               | 77 836           | 77 836             | 59 529  | 27 000                 | 48 500                 |
| Sport and Recreation: HM Piše Stadium  | –                | 516              | –                | –                    | 516              | 516                | –   | –                      | –                      |
| Sport and Recreation: Community Libraries                                      | –                | –                | –                | 2 300                | 5 133            | 5 133              | 1 000   | –                      | –                      |
| Housing  | 31 967           | 118 821          | –                | –                    | –                | –                  | 58 029  | –                      | –                      |
| Housing: Acquisition of Land   | –                | –                | 38 468           | 72 187               | 72 187           | 72 187             | –   | –                      | –                      |
| Housing: Accreditation   | –                | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Economic development   | –                | 8 750            | –                | –                    | –                | –                  | –   | –                      | –                      |
| Gautrans Job Creation  | –                | –                | –                | 1 355                | –                | –                  | –   | –                      | –                      |
| Social Infrastructure Grant : 20 Priority Township Project: Hammanskraal (New) | –                | –                | –                | –                    | –                | –                  | 500   | 27 000                 | 48 500                 |
| <b>District Municipality:</b>  | –                | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| <i>[insert description]</i>  | –                | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| –  | –                | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| <b>Other grant providers:</b>  | –                | 39 999           | –                | 13 000               | 14 355           | 14 355             | 12 000  | –                      | –                      |
| Ringfencing of Bulk Containers Cost for Blue IQ                                | –                | 39 999           | –                | 13 000               | 13 000           | 13 000             | 12 000  | –                      | –                      |
| Monument Golf Club   | –                | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Merit Award: LGSETA  | –                | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Gautrans Job Creation  | –                | –                | –                | –                    | 1 355            | 1 355              | –   | –                      | –                      |
| <b>Total Capital Transfers and Grants</b>                                      | <b>848 655</b>   | <b>671 941</b>   | <b>1 093 030</b> | <b>1 923 832</b>     | <b>2 178 686</b> | <b>2 178 686</b>   | <b>2 097 039</b>                                    | <b>2 442 326</b>       | <b>2 498 532</b>       |
| <b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>                                | <b>2 472 376</b> | <b>2 559 836</b> | <b>3 494 948</b> | <b>4 476 948</b>     | <b>4 834 044</b> | <b>4 834 044</b>   | <b>4 963 063</b>                                    | <b>5 560 176</b>       | <b>6 080 174</b>       |

The issuing of bonds will be a significant funding source for the capital programme over the medium term with amounts of R1,6 billion, R1,5 billion and R1,4 billion to be raised, totalling 36,8%, 32,5% and 30,7% of the total funding of the capital budget for each of the respective financial years of the MTREF. The inaugural size of the bond over a five-year period is R10,0 billion.

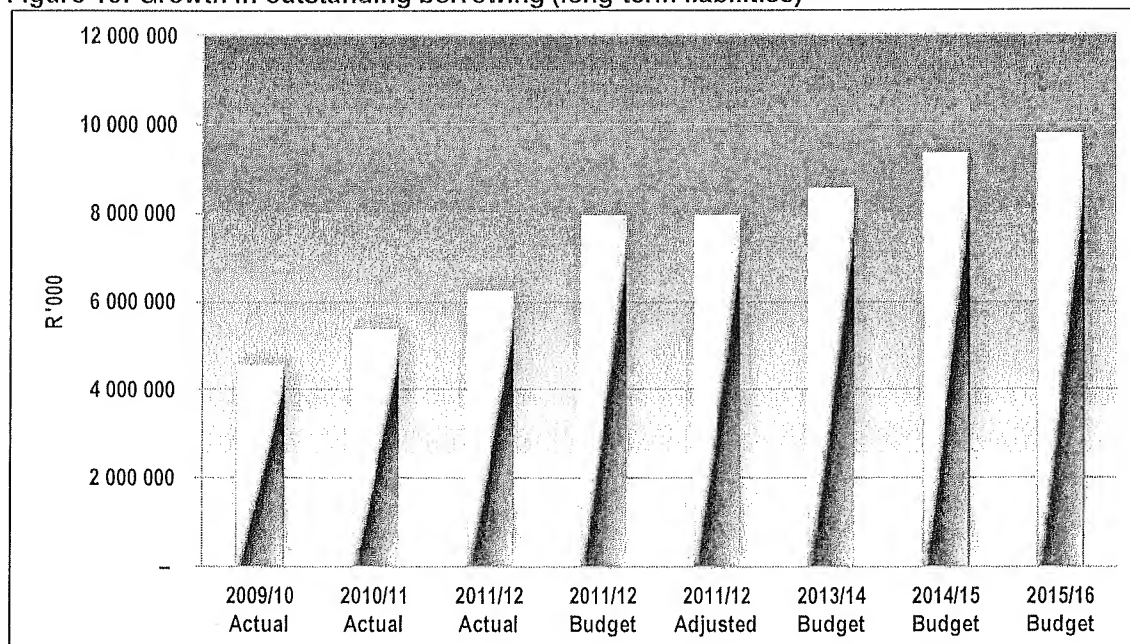
The following table shows a detailed analysis of the City's borrowing liability.

Table 46: MBRR SA17 – detail of borrowings

| Borrowing - Categorized by type                | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                              |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Parent municipality</b>                     |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Long-Term Loans (annuity/reducing balance)     | 3 662 711        | 4 802 765        | 5 856 161        | 4 426 587            | 5 856 475        | 5 856 475          | 5 404 578   | 4 921 257              | 4 393 777              |
| Long-Term Loans (non-annuity)                  | 487 027          | 358 028          | 131 637          | 128 332              | 128 332          | 128 332            | 128 332   | 128 332                | 128 332                |
| Local registered stock                         | 279 088          | 97 274           | 98 052           | 100 000              | 99 995           | 99 995             | (100 000)   | —                      | —                      |
| Installment Credit                             | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial Leases                               | 90 782           | 154 354          | 177 225          | 187 440              | 194 948          | 194 948            | 214 442   | 235 887                | 259 475                |
| PPP liabilities                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Finance Granted By Cap Equipment Supplier      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Marketable Bonds                               | —                | —                | —                | 3 140 000            | 1 640 000        | 1 640 000          | 2 921 815   | 4 051 632              | 4 989 831              |
| Non-Marketable Bonds                           | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Bankers Acceptances                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial derivatives                          | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other Securities                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Municipality sub-total</b>                  | <b>4 519 607</b> | <b>5 412 421</b> | <b>6 262 974</b> | <b>7 982 358</b>     | <b>7 919 749</b> | <b>7 919 749</b>   | <b>8 569 167</b>                                    | <b>9 337 107</b>       | <b>9 771 415</b>       |
| <b>Entities</b>                                |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Long-Term Loans (annuity/reducing balance)     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long-Term Loans (non-annuity)                  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Local registered stock                         | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Installment Credit                             | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial Leases                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| PPP liabilities                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Finance Granted By Cap Equipment Supplier      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Marketable Bonds                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Non-Marketable Bonds                           | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Bankers Acceptances                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial derivatives                          | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other Securities                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Entities sub-total</b>                      | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| <b>Total Borrowing</b>                         | <b>4 519 607</b> | <b>5 412 421</b> | <b>6 262 974</b> | <b>7 982 358</b>     | <b>7 919 749</b> | <b>7 919 749</b>   | <b>8 569 167</b>                                    | <b>9 337 107</b>       | <b>9 771 415</b>       |
| <b>Unspent Borrowing - Categorized by type</b> |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Parent municipality</b>                     |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Long-Term Loans (annuity/reducing balance)     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long-Term Loans (non-annuity)                  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Local registered stock                         | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Installment Credit                             | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial Leases                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| PPP liabilities                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Finance Granted By Cap Equipment Supplier      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Marketable Bonds                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Non-Marketable Bonds                           | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Bankers Acceptances                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial derivatives                          | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other Securities                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Municipality sub-total</b>                  | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| <b>Entities</b>                                |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Long-Term Loans (annuity/reducing balance)     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long-Term Loans (non-annuity)                  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Local registered stock                         | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Installment Credit                             | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial Leases                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| PPP liabilities                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Finance Granted By Cap Equipment Supplier      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Marketable Bonds                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Non-Marketable Bonds                           | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Bankers Acceptances                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial derivatives                          | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other Securities                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Entities sub-total</b>                      | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| <b>Total Unspent Borrowing</b>                 | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |

The following graph illustrates the growth in outstanding borrowing for the period of 2009/10 to 2015/16.

**Figure 13: Growth in outstanding borrowing (long-term liabilities)**



To determine the credibility of the internally generated funding source, it becomes necessary to review the cash flow budget as well as the cashbacked reserves and accumulated funds reconciliation. Internally generated funds consist of R552,3 million, R586,2 million and R574,1 million for the 2013/14, 2014/15 and 2015/16 financial years respectively. The funding percentage remains relatively constant at 12,7%, 12,7% and 12,6% over the MTREF.

### 2.6.3 Cash flow management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium term. Cash received from operating activities is used to provide working capital and to temporarily fund capital expenditure in advance of external loan/bond drawdowns. Operational cash flow deficits and surpluses are forecasted and managed on a daily basis within available cash resources and banking facilities. The table below is consistent with international standards of good financial management practice.

Some specific features include the following:

- Clear separation of receipts and payments within each cash flow category.
- Clear separation of capital and operating receipts from government, which also enables cash from “ratepayers and others” to be provided for as cash inflow based on actual performance – in other words, the *actual collection rate* of billed revenue.
- Separation of borrowing and loan repayments (no setoff) to assist with assessing compliance with the MFMA regarding the use of long-term borrowing (debt).

Table 47: MBRR A7 – budgeted cash flow statement

| Description                                       | 2009/10            | 2010/11            | 2011/12            | Current Year 2012/13 |                    |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|--------------------|--------------------|--------------------|----------------------|--------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome    | Audited Outcome    | Audited Outcome    | Original Budget      | Adjusted Budget    | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                                 |                    |                    |                    |                      |                    |                    |   |                        |                        |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>        |                    |                    |                    |                      |                    |                    |   |                        |                        |
| <b>Receipts</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Ratepayers and other                              | 12 793 682         | 14 256 656         | 18 613 119         | 16 547 242           | 16 470 789         | 16 470 789         | 17 759 349  | 19 355 813             | 21 025 360             |
| Government - operating                            | -                  | -                  | -                  | 2 553 116            | 2 655 358          | 2 655 358          | 2 866 024   | 3 117 850              | 3 581 642              |
| Government - capital                              | -                  | -                  | -                  | 1 923 832            | 2 178 686          | 2 178 686          | 2 097 039   | 2 442 326              | 2 498 532              |
| Interest  | 96 769             | 110 143            | 52 185             | 45 379               | 46 461             | 46 461             | 38 337  | 28 952                 | 29 789                 |
| Dividends   | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Payments</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Suppliers and employees                           | (10 333 969)       | (11 753 946)       | (13 986 073)       | (17 508 308)         | (17 615 357)       | (17 615 357)       | (18 428 801)  | (19 837 520)           | (21 532 040)           |
| Finance charges                                   | (600 358)          | (604 115)          | (633 409)          | (780 708)            | (629 070)          | (629 070)          | (858 811)   | (941 863)              | (1 034 399)            |
| Transfers and Grants                              | -                  | -                  | -                  | (21 202)             | (21 202)           | (21 202)           | (242 918)   | (249 694)              | (257 578)              |
| <b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>  | <b>1 956 124</b>   | <b>2 008 738</b>   | <b>4 045 822</b>   | <b>2 759 351</b>     | <b>3 085 666</b>   | <b>3 085 666</b>   | <b>3 230 220</b>                                    | <b>3 915 064</b>       | <b>4 311 306</b>       |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>       |                    |                    |                    |                      |                    |                    |   |                        |                        |
| <b>Receipts</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Proceeds on disposal of PPE                       | 257 777            | 10 078             | (64 263)           | -                    | -                  | -                  | -   | -                      | -                      |
| Decrease (increase) in non-current debtors        | -                  | -                  | -                  | 231 840              | 229 734            | 229 734            | 146 664   | 148 220                | 148 121                |
| Decrease (increase) other non-current receivables | -                  | -                  | -                  | -                    | 26 665             | 26 665             | -   | -                      | -                      |
| Decrease (increase) in non-current investments    | -                  | -                  | -                  | 55 594               | (167 733)          | (167 733)          | (94 077)  | (116 498)              | (105 133)              |
| <b>Payments</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Capital assets                                    | (2 182 870)        | (2 762 268)        | (4 629 867)        | (4 048 334)          | (4 290 898)        | (4 290 898)        | (4 258 351)   | (4 529 144)            | (4 462 069)            |
| <b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>  | <b>(1 925 093)</b> | <b>(2 752 191)</b> | <b>(4 694 130)</b> | <b>(3 760 899)</b>   | <b>(4 202 231)</b> | <b>(4 202 231)</b> | <b>(4 205 764)</b>                                  | <b>(4 497 423)</b>     | <b>(4 419 081)</b>     |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>       |                    |                    |                    |                      |                    |                    |   |                        |                        |
| <b>Receipts</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Short term loans                                  | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Borrowing long term/refinancing                   | 720 000            | 1 361 000          | 1 022 304          | 1 640 000            | 2 140 000          | 2 140 000          | 1 600 000   | 1 500 000              | 1 400 000              |
| Increase (decrease) in consumer deposits          | -                  | -                  | -                  | 7 569                | 40 387             | 40 387             | 44 426  | 48 868                 | 53 755                 |
| <b>Payments</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Repayment of borrowing                            | (201 506)          | (479 243)          | (305 918)          | (297 046)            | (357 440)          | (357 440)          | (663 759)   | (708 632)              | (848 956)              |
| <b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>  | <b>518 494</b>     | <b>881 757</b>     | <b>716 386</b>     | <b>1 350 523</b>     | <b>1 822 946</b>   | <b>1 822 946</b>   | <b>980 667</b>                                      | <b>840 237</b>         | <b>604 799</b>         |
| <b>NET INCREASE/(DECREASE) IN CASH HELD</b>       | <b>549 526</b>     | <b>138 304</b>     | <b>68 078</b>      | <b>348 975</b>       | <b>706 382</b>     | <b>706 382</b>     | <b>5 123</b>  | <b>258 677</b>         | <b>497 024</b>         |
| Cash/cash equivalents at the year begin:          | 171 751            | 721 277            | 859 580            | 1 183 762            | 927 659            | 927 659            | 1 634 040   | 1 639 163              | 1 897 840              |
| Cash/cash equivalents at the year end:            | 721 277            | 859 580            | 927 659            | 1 532 737            | 1 634 040          | 1 634 040          | 1 639 163   | 1 897 840              | 2 394 864              |

The table above indicates cash held to the value of R549,5 million during 2009/10. Various cost efficiencies and savings were implemented to ensure that the City could meet its operational expenditure commitments. These initiatives and interventions have translated into a positive cash position for the City. It is projected that cash and cash equivalents on hand will increase to R1 639,2 million and R2 394,9 million by the end of 2013/14 and 2015/16 respectively.

### 3.6.4 Cashbacked reserves or accumulated surplus reconciliation

**Table 48: MBRR A8 – cashbacked reserves or accumulated surplus reconciliation**

| Description                                       | 2009/10         | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                                 |                 |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Cash and Investments available</b>             |                 |                  |                  |                      |                  |                    |   |                        |                        |
| Cash/cash equivalents at the year end             | 721 277         | 859 580          | 927 659          | 1 532 737            | 1 634 040        | 1 634 040          | 1 639 163   | 1 897 840              | 2 394 864              |
| Other current investments > 90 days               | –               | (0)              | (0)              | –                    | –                | –                  | –   | –                      | –                      |
| Non current assets - Investments                  | 196 665         | 123 851          | 87 622           | 255 821              | 253 032          | 253 032            | 347 109   | 463 608                | 568 740                |
| <b>Cash and investments available:</b>            | <b>917 942</b>  | <b>983 432</b>   | <b>1 015 281</b> | <b>1 788 557</b>     | <b>1 887 072</b> | <b>1 887 072</b>   | <b>1 986 272</b>                                    | <b>2 361 448</b>       | <b>2 963 604</b>       |
| <b>Application of cash and Investments</b>        |                 |                  |                  |                      |                  |                    |   |                        |                        |
| Unspent conditional transfers                     | 323 638         | 396 201          | 317 435          | –                    | 15 872           | 15 872             | –   | –                      | –                      |
| Unspent borrowing                                 | –               | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Statutory requirements                            | –               | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Other working capital requirements                | (558 614)       | (337 563)        | 378 983          | 640 344              | 1 329 367        | 1 329 367          | 1 397 802   | 1 596 735              | 1 799 045              |
| Other provisions                                  | (188 177)       | 378 486          | 109 654          | 89 880               | 89 633           | 89 633             | 47 414  | 51 684                 | 54 755                 |
| Long term investments committed                   | 718 032         | 502 477          | 340 607          | 312 821              | 253 032          | 253 032            | 172 034   | 181 296                | 186 247                |
| Reserves to be backed by cash/investments         | 407 646         | 384 427          | 148 309          | 248 835              | 38 655           | 38 655             | 62 955  | 85 907                 | 106 326                |
| <b>Total Application of cash and investments:</b> | <b>702 525</b>  | <b>1 324 027</b> | <b>1 294 987</b> | <b>1 291 879</b>     | <b>1 726 559</b> | <b>1 726 559</b>   | <b>1 680 204</b>                                    | <b>1 915 622</b>       | <b>2 146 372</b>       |
| <b>Surplus(shortfall)</b>                         | <b>215 416</b>  | <b>(340 596)</b> | <b>(279 706)</b> | <b>496 678</b>       | <b>160 513</b>   | <b>160 513</b>     | <b>306 068</b>                                      | <b>445 826</b>         | <b>817 232</b>         |

From the table above it is clear that the available cash and investments total R2,0 billion for the 2013/14 financial year and increase to R3,0 billion by 2015/16, including the projected cash and cash equivalents as determined by the cash flow forecast. The application of this funding is broken down as follows:

- Unspent conditional transfers (grants) are automatically assumed to be an obligation because the Municipality has received government transfers in advance of meeting the conditions. In terms of the Division of Revenue Act (DoRA), unless there are special circumstances, the Municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year. The Municipality is required to supply the relevant transferring authority with a detailed analysis of the unspent grants as well as an action plan for spending the grants. For the 2013/14 financial year, no provision has been made for this liability because the total unspent conditional grant liability of R15,9 million has been factored into the City's 2012/13 adjustments budget. The City has received the necessary rollover approval from the relevant transferring authority, because the funding appropriation relating to the unspent conditional grants could be justified.
- There is no unspent borrowing from the previous financial years. In terms of the Municipality's Borrowing and Investments Policy, borrowings are only drawn down once the expenditure has been incurred against the particular project. Unspent borrowing is ring-fenced and reconciled on a monthly basis to ensure that no unnecessary liabilities are incurred.
- Provisions for statutory requirements are made owing to timing differences that result from year-end obligations. There is no liability in this regard for the 2013/14 financial year.
- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due. A key challenge is the mismatch in timing between receiving funds from debtors and payments due to employees and creditors. High levels of debtor non-payment and receipt delays will require more working capital, which could result in cash flow challenges. For the purpose of cashbacked reserves and accumulated surplus reconciliation, a provision equivalent to one month's operational expenditure has been



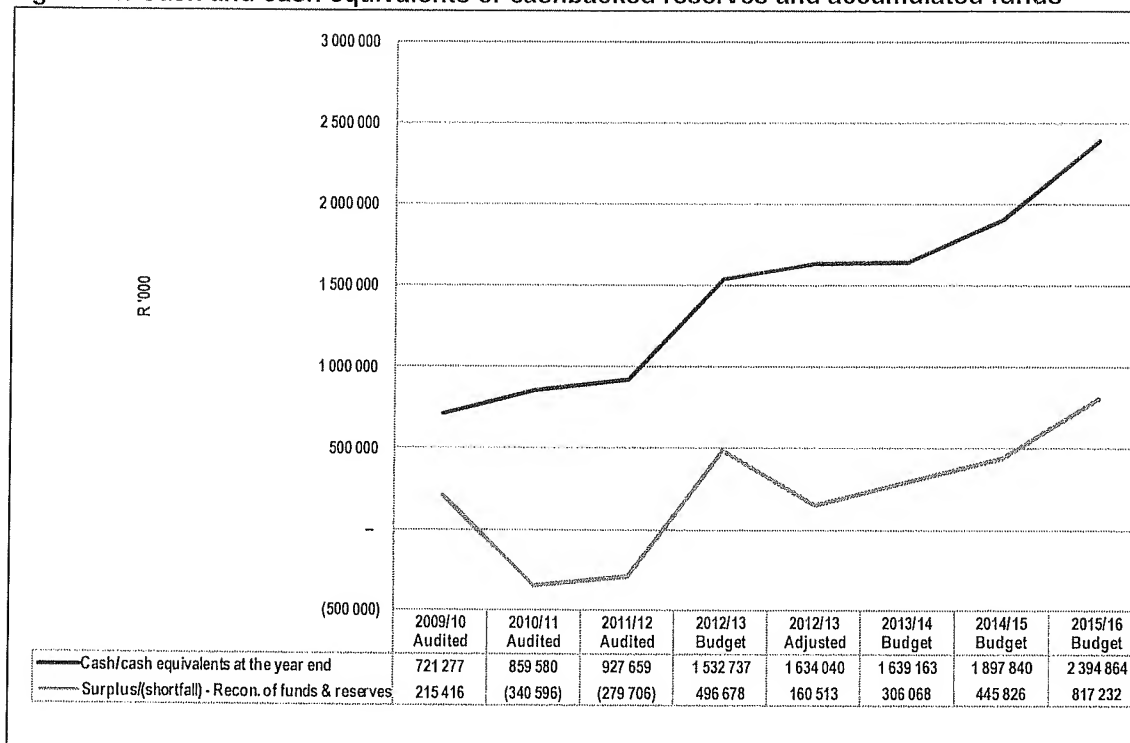
provided for. Although this can be considered prudent, the desired cash levels should be for 60 days to ensure continued liquidity of the Municipality. Any underperformance in relation to collections could place upward pressure on the ability of the City to meet its creditor obligations.

- Against other provisions, an amount of R47,4 million has been provided for the 2013/14 financial year and this increases to R54,8 million by 2015/16. This liability is informed by, among others, the supplementary pension liability.
- Long-term investments consist primarily of sinking funds for the repayment of future borrowings. The sinking fund value is held within long-term investments and must be "held to maturity". It is not available for spending.
- Most reserve fund cashbacking is discretionary in nature, but the reserve funds are not available to support a budget unless they are cashbacked. Currently, the reserve funds are not fully cashbacked. The level of cashbacking is directly informed by the Municipality's Cash Backing Policy.

It can be concluded that the City has a surplus against the cashbacked and accumulated surpluses reconciliation. The level of non-cashbacking from the 2009/10 to 2011/12 financial years progressively deteriorated from R215,4 million to (R279,7) million. As part of the planning strategy, this deficit is aggressively managed downwards as part of the medium-term planning objectives and an accumulated surplus of R160,5 million is forecasted for the 2012/13 financial year, increasing to R817,2 million for the 2015/16 financial year. The 2012/13 MTREF was funded when considering the funding requirements of sections 18 and 19 of the MFMA. The 2013/14 MTREF has been informed by ensuring that the financial plan meets the MFMA requirements and, from a pure cash flow perspective (cash outflow versus cash inflow), the budget is funded and therefore credible.

The following graph shows an analysis of the trends related to cash and cash equivalents and the cashbacked reserves or accumulated funds reconciliation over a period of seven years.

**Figure 14: Cash and cash equivalents or cashbacked reserves and accumulated funds**



### Funding compliance measurement

The National Treasury requires that the Municipality assesses its financial sustainability against 14 different measures that examine various aspects of the Municipality's financial health. These measures are given in the table below. All the information comes directly from the annual budgeted statements for financial performance, financial position and cash flows. The table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table 49: MBRR SA10 – funding compliance measurement

| Description   | MFMA section | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    |                   | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|   |              | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Funding measures</b>                                       |              |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Cash/cash equivalents at the year end - R000                  | 18(1)b       | 721 277         | 859 580         | 927 659         | 1 532 737            | 1 634 040       | 1 634 040          | 927 659           | 1 639 163   | 1 897 840              | 2 394 864              |
| Cash + investments at the year end less applications - R000   | 18(1)b       | 215 416         | (340 596)       | (279 706)       | 496 678              | 160 513         | 160 513            | –                 | 306 068   | 445 826                | 817 232                |
| Cash year end/monthly employee/supplier payments              | 18(1)b       | 0,7             | 0,8             | 0,7             | 1,0                  | 1,1             | 1,1                | –                 | 1,0   | 1,1                    | 1,3                    |
| Surplus/(Deficit) excluding depreciation offsets: R000        | 18(1)        | 762 696         | 1 083 256       | 2 032 579       | 2 022 858            | 2 136 188       | 2 136 188          | –                 | 2 097 039   | 2 742 228              | 3 145 108              |
| Service charge rev % change - macro CPX target exclusive      | 18(1)a,(2)   | N.A.            | 10,7%           | 16,3%           | 11,1%                | (5,5%)          | (6,0%)             | (106,0%)          | (1,0%)  | 3,3%                   | 2,7%                   |
| Cash receipts % of Ratepayer & Other revenue                  | 18(1)a,(2)   | 117,2%          | 113,4%          | 115,0%          | 92,9%                | 91,9%           | 91,9%              | 0,0%              | 94,8%   | 94,8%                  | 94,8%                  |
| Debt impairment expense as a % of total billable revenue      | 18(1)a,(2)   | 10,2%           | 5,5%            | 6,2%            | 5,0%                 | 5,0%            | 5,0%               | 0,0%              | 5,0%  | 5,0%                   | 5,0%                   |
| Capital payments % of capital expenditure                     | 18(1)c;19    | 99,0%           | 123,1%          | 148,6%          | 93,0%                | 93,0%           | 93,0%              | 0,0%              | 98,0%   | 98,0%                  | 98,0%                  |
| Borrowing receipts % of capital expenditure (excl. transfers) | 18(1)c       | 49,9%           | 77,9%           | 54,1%           | 67,5%                | 67,9%           | 67,9%              | 0,0%              | 71,2%   | 68,8%                  | 68,1%                  |
| Grants % of Govt. legislated/gazetted allocations             | 18(1)a       | N.A.            | 8,2%            | 10,1%           | 1,5%                 | 3,0%            | 0,0%               | (100,0%)          | 100,3%  | 100,0%                 | 100,0%                 |
| Current consumer debtors % change - incr(decr)                | 18(1)a       | N.A.            | 8,2%            | 10,1%           | 1,5%                 | 3,0%            | 0,0%               | (100,0%)          | 2,5%  | 2,3%                   | 1,3%                   |
| Long term receivables % change - incr(decr)                   | 18(1)a       | N.A.            | (39,5%)         | (19,6%)         | 88,7%                | (57,0%)         | 0,0%               | (100,0%)          | 6,7%  | 6,8%                   | 6,2%                   |
| R&M % of Property Plant & Equipment                           | 20(1)(v)     | 7,4%            | 6,4%            | 6,1%            | 6,1%                 | 6,3%            | 6,3%               | 0,0%              | 5,0%  | 5,2%                   | 5,5%                   |
| Asset renewal % of capital budget                             | 20(1)(v)     | 59,2%           | 71,9%           | 66,3%           | 53,7%                | 53,0%           | 53,0%              | 0,0%              | 52,0%   | 64,1%                  | 53,2%                  |

### 2.6.5.1 Cash or cash-equivalent position

The City's forecasted cash position was discussed as part of the budgeted cash flow statement. A "positive" cash position for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cashbacking of reserves and working capital requirements. If the Municipality's forecasted cash position is negative, for any year of the medium-term budget, the budget is very unlikely to meet MFMA requirements or to be sustainable and this could indicate a risk of not complying with section 45 of the MFMA, which deals with the repayment of short-term debt at the end of the financial year. The forecasted cash and cash equivalents for the 2013/14 MTREF indicate R1,6 billion, R1,9 billion and R2,4 billion for each respective financial year.

### 2.6.5.2 Cash plus investments less application of funds

This measure indicates how the Municipality has applied the available cash and investments identified in the budgeted cash flow statement. The detailed reconciliation of the cashbacked reserves or surpluses is contained in MBRR A8 above.

### 2.6.5.3 Monthly average payments covered by cash or cash equivalents

This measure aids understanding of the level of financial risk should the Municipality be under stress from a collection and cash inflow perspective. Notably, the ratio has significantly increased for the 2009/10 to 2012/13 period, moving from 0,7 to 1,0 with the approved 2012/13 adjustments budget. As part of the 2013/14 MTREF, the Municipality's improving cash position causes the ratio to move upwards from 1,0 to 1,3 for the period ending 2015/16. This indicates that the Municipality will be able to meet monthly payments when they are due. Furthermore, the City aims to achieve at least one month's cash coverage in the medium term, and then to gradually move towards two months' coverage.

### 2.6.5.4 Surplus or deficit excluding depreciation offsets

A surplus or deficit is achieved by offsetting the amount of depreciation related to externally funded assets. For the 2013/14 MTREF, the indicative outcome is a surplus of R2,1 billion, R2,7 billion and

R3,1 billion. The community therefore contributes sufficiently through rates and service charges to the economic benefit that they receive.

#### **2.6.5.5 Property rates or service charge revenue as a percentage increase less macro-inflation target**

This measure indicates whether the Municipality contributes appropriately to achieving national inflation targets. It is based on the increase in "revenue", which will include both the tariff change and any assumptions about real growth such as new property development, services consumption growth, etc.

The factor is calculated by deducting the maximum macroeconomic inflation target increase (which is currently 3% to 6%). The result is an approximation of the real increase in revenue. From the table above, it can be seen that the percentage growth totals -1,1%, 3,3% and 2,7% for the respective financial years of the 2013/14 MTREF. However, the exclusion of internal charges from the 2013/14 financial year impacts negatively on this outcome. The outcome is furthermore lower than it might be due to the slowdown in the economy and a reduction in consumption patterns.

#### **2.6.5.6 Cash receipts as a percentage of ratepayers and other revenue**

This factor is a macro-measure of the rate at which funds are "collected". This measure analyses the underlying assumed collection rate for the MTREF to determine the relevance and credibility of the assumptions contained in the budget. It can be seen that the outcome is at 94,8% for each of the respective financial years. Given that the assumed collection rate was based on a 95,0% performance target, the cash flow statement has been conservatively determined.

#### **2.6.5.7 Debt impairment expense as a percentage of billable revenue**

This factor measures whether the provision for debt impairment is being adequately funded. It is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset undercollection of billed revenues. The provision has been appropriated at 5,0% per year over the MTREF. Considering the debt incentive scheme and the Municipality's revenue management strategy's objective to collect outstanding debts of 90 days, the provision is well within the accepted leading practice.

#### **2.6.5.8 Capital payments as a percentage of capital expenditure**

This measure determines whether the timing of payments has been considered when forecasting the cash position. It can be seen that a 95,0% timing discount per year has been factored into the cash position forecasted over the MTREF. The Municipality aims to keep this at an achievable level (based on historic performance trends) through strict compliance with the legislative requirement that debtors should be paid within 30 days.

#### **2.6.5.9 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)**

This measurement determines the proportion of a municipality's "own-funded" capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers, grants and contributions) has been excluded. It can be seen that borrowing equates to 71,2%, 68,8% and 68,1% of own-funded capital.

#### **2.6.5.10 Transfers or grants revenue as a percentage of government transfers or grants available**

This measurement mainly ensures that all available transfers from the national and provincial government have been budgeted for. A percentage of less than 100% could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The City has budgeted for all transfers.

#### **2.6.5.11 Consumer debtors change (Current and non-current)**

These measures ascertain whether budgeted reductions of outstanding debtors are realistic. There are two measures shown for this factor: the change in current debtors and the change in long-term receivables, both from the budgeted financial position.

#### **2.6.5.12 Repairs and maintenance expenditure level**

This measure is important within the context of funding measures criteria. This is because a trend indicating that insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected. Details of the City's strategy pertaining to asset management and repairs and maintenance are contained in MBRR SA34c.

#### **2.6.5.13 Asset renewal/rehabilitation expenditure level**

This measure has a similar objective to the previous objective that relates to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28, which was issued in December 2005) is to categorise each capital project as a new asset or a renewal or rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets as well as asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for "repairs and maintenance" budgets. Further details in this regard are contained in MBRR SA34b. It is clear from the table above that the City is investing considerably in the renewal of its assets, because an average of 56,4% is maintained over the medium term.

2.7 EXPENDITURE ON GRANTS AND RECON-  
CILIATIONS OF UNSPENT FUNDS

Table 50: MBRR SA19 – expenditure on transfers and grant programmes

| Description  | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>EXPENDITURE:</b>  |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Operating expenditure of Transfers and Grants</b>                           |                  |                  |                  |                      |                  |                    |   |                        |                        |
| National Government:   | 1 659 768        | 1 924 433        | 2 134 424        | 2 438 411            | 2 472 208        | 2 472 208          | 2 727 675   | 2 999 477              | 3 457 569              |
| Local Government Equitable Share   | 528 547          | 717 978          | 923 020          | 1 040 630            | 1 040 630        | 1 040 630          | 1 166 964   | 1 371 322              | 1 628 130              |
| Fuel Levy  | 969 463          | 1 085 816        | 1 191 521        | 1 326 054            | 1 326 054        | 1 326 054          | 1 308 179   | 1 368 460              | 1 431 410              |
| Finance Management Grant   | 1 422            | 1 612            | 5 116            | 4 500                | 3 283            | 3 283              | 4 500   | 5 000                  | 4 700                  |
| Municipal Systems Improvement  | 498              | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Restructuring  | 29 627           | 11 243           | —                | —                    | —                | —                  | —   | —                      | —                      |
| Water Services Operating Subsidy Grant   | 9 103            | 6 664            | 6 926            | 2 227                | 2 323            | 2 323              | —   | —                      | —                      |
| Public Transport Infrastructure & Systems Grant                                | 37 754           | 60 816           | 3 645            | 10 000               | 46 919           | 46 919             | 178 362   | 209 695                | 343 329                |
| 2010 FIFA World Cup Host City Operating Grant                                  | 49 170           | 26 496           | 6                | —                    | —                | —                  | —   | —                      | —                      |
| 2010 FIFA World Cup Loftus Stadium   | 34 165           | 12 122           | —                | —                    | —                | —                  | —   | —                      | —                      |
| Electricity Demand Side (EDSM)   | —                | —                | 141              | —                    | —                | —                  | —   | —                      | —                      |
| Urban Settlement development Grant   | —                | 1 685            | 3 060            | 55 000               | 49 500           | 49 500             | 40 000  | 45 000                 | 50 000                 |
| Neighbourhood Development Grant  | —                | —                | 61               | —                    | —                | —                  | —   | —                      | —                      |
| Expanded Public Works Programme Incentive (EPWP)                               | —                | —                | 928              | —                    | 3 500            | 3 500              | 29 670  | —                      | —                      |
| Provincial Government:   | 70 153           | 93 343           | 200 673          | 114 705              | 181 970          | 181 970            | 136 633   | 118 373                | 124 073                |
| Primary Health Care  | 24 260           | 27 271           | 27 325           | 33 773               | 33 773           | 33 773             | 35 837  | 39 967                 | 42 085                 |
| Emergency Medical Services   | 40 713           | 44 415           | 47 902           | 49 676               | 49 676           | 49 676             | 53 750  | 56 683                 | 59 687                 |
| HIV and Aids Grant   | 1 500            | 1 627            | 5 310            | 9 908                | 9 998            | 9 998              | 10 403  | 10 923                 | 11 501                 |
| Opex Grants: DACE  | 54               | 102              | —                | —                    | —                | —                  | —   | —                      | —                      |
| Sustainable Resource Management (Arts & Culture)                               | —                | —                | —                | 1 000                | —                | —                  | —   | —                      | —                      |
| Research & Technology Development & Services                                   | —                | —                | —                | 250                  | 250              | 250                | —   | —                      | —                      |
| Performance Management   | —                | —                | 1 231            | —                    | —                | —                  | —   | —                      | —                      |
| Housing Accreditation  | 368              | 207              | —                | —                    | 1 302            | 1 302              | —   | —                      | —                      |
| Housing Top Structure  | —                | 13 294           | 93 057           | 17 208               | 81 484           | 81 484             | 30 043  | —                      | —                      |
| Incorporation of Metawedding   | —                | —                | 20 000           | —                    | —                | —                  | —   | —                      | —                      |
| Sports and Recreation : Community Libraries                                    | 3 269            | 6 427            | 5 848            | 2 890                | 4 487            | 4 487              | 3 100   | 10 800                 | 10 800                 |
| Operation Clean Audit (OPCA)   | —                | —                | —                | —                    | 1 000            | 1 000              | —   | —                      | —                      |
| Debtors Book (Now)   | —                | —                | —                | —                    | —                | —                  | 3 500   | —                      | —                      |
| Social Infrastructure Grant : 20 Priority Township Project: Hammanskraal (Now) | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| District Municipality:   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| [insert description]   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other grant providers:   | 978              | 2 362            | 447              | —                    | 1 180            | 1 180              | 1 716   | —                      | —                      |
| DBSA   | 54               | —                | —                | —                    | 780              | 780                | 780   | —                      | —                      |
| Opex Bonthe Ko Botho   | 683              | 739              | 353              | —                    | —                | —                  | —   | —                      | —                      |
| NDMC Reservists  | 235              | 1 365            | —                | —                    | —                | —                  | —   | —                      | —                      |
| EPWP   | 5                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Event Sponsorship  | —                | 258              | —                | —                    | —                | —                  | —   | —                      | —                      |
| Sport and Recreation: Drakensburg Promotions CC.                               | —                | —                | 94               | —                    | —                | —                  | —   | —                      | —                      |
| Industrial Development Corporation (IDC)                                       | —                | —                | —                | —                    | 400              | 400                | —   | —                      | —                      |
| Housing Company Tshwane  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| LGSETA   | —                | —                | —                | —                    | —                | —                  | 936   | —                      | —                      |
| <b>Total operating expenditure of Transfers and Grants:</b>                    | <b>1 730 889</b> | <b>2 020 130</b> | <b>2 335 544</b> | <b>2 553 116</b>     | <b>2 655 358</b> | <b>2 655 358</b>   | <b>2 866 024</b>                                    | <b>3 117 850</b>       | <b>3 581 642</b>       |
| <b>Capital expenditure of Transfers and Grants</b>                             |                  |                  |                  |                      |                  |                    |   |                        |                        |
| National Government:   | 732 481          | 480 149          | 1 152 636        | 1 834 990            | 2 086 495        | 2 086 495          | 2 025 510   | 2 415 326              | 2 450 032              |
| Urban Settlement Development Grant   | 342 629          | 373 069          | 877 903          | 996 070              | 1 011 688        | 1 011 688          | 1 250 611   | 1 424 450              | 1 471 361              |
| Public Transport Infrastructure & Systems Grant                                | 326 889          | 20 815           | 158 745          | 738 702              | 839 393          | 839 393            | 595 399   | 785 876                | 756 671                |
| Integrated National Electrification Programme                                  | 55 921           | 54 613           | 21 000           | 30 000               | 30 000           | 30 000             | 65 000  | 40 000                 | 72 000                 |
| Electricity Demand Side Management   | —                | 20 469           | 46 361           | —                    | 11 030           | 11 030             | —   | 10 000                 | 10 000                 |
| Water Affairs  | —                | —                | —                | —                    | —                | —                  | 14 000  | 15 000                 | —                      |
| Restructuring  | —                | 73               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Neighbourhood Development Partnership Grant                                    | 6 725            | 10 735           | 48 304           | 59 567               | 186 017          | 186 017            | 100 000   | 140 000                | 140 000                |
| Finance Management Grant   | —                | 231              | 323              | 500                  | 1 717            | 1 717              | 500   | —                      | —                      |
| Expanded Public Works Programme Incentive Grant                                | 318              | —                | —                | 10 151               | 6 651            | 6 651              | —   | —                      | —                      |
| Gautrans Job Creation  | —                | 145              | —                | —                    | —                | —                  | —   | —                      | —                      |
| Provincial Government:   | 30 758           | 10 999           | 42 564           | 75 842               | 77 836           | 77 836             | 59 529  | 27 000                 | 48 500                 |
| Sport and Recreation: HM Piljo Stadium   | —                | —                | —                | —                    | 516              | 516                | —   | —                      | —                      |
| Sport and Recreation: Community Libraries                                      | —                | 1 454            | 4 095            | 2 300                | 5 133            | 5 133              | 1 000   | —                      | —                      |
| Housing  | 30 227           | 9 400            | —                | —                    | —                | —                  | 58 029  | —                      | —                      |
| Housing: Acquisition of Land   | —                | —                | 38 468           | 72 187               | 72 187           | 72 187             | —   | —                      | —                      |
| Housing: Accreditation   | 531              | —                | 0                | —                    | —                | —                  | —   | —                      | —                      |
| Economic development   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Gautrans Job Creation  | —                | 145              | —                | 1 355                | —                | —                  | —   | —                      | —                      |
| District Municipality:   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| [insert description]   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other grant providers:   | —                | 880              | 15 000           | 13 000               | 14 355           | 14 355             | 12 000  | —                      | —                      |
| Ringfencing of Bulk Containers Cost for Blue IQ                                | —                | —                | 15 000           | 13 000               | 13 000           | 13 000             | 12 000  | —                      | —                      |
| Monument Golf Club   | —                | 864              | —                | —                    | —                | —                  | —   | —                      | —                      |
| Merit Award: LGSETA  | —                | 24               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Gautrans Job Creation  | —                | —                | —                | —                    | 1 355            | 1 355              | —   | —                      | —                      |
| <b>Total capital expenditure of Transfers and Grants</b>                       | <b>763 239</b>   | <b>492 036</b>   | <b>1 210 199</b> | <b>1 923 832</b>     | <b>2 178 686</b> | <b>2 178 686</b>   | <b>2 097 039</b>                                    | <b>2 442 326</b>       | <b>2 498 532</b>       |
| <b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>                               | <b>2 494 128</b> | <b>2 512 173</b> | <b>3 545 744</b> | <b>4 476 948</b>     | <b>4 834 044</b> | <b>4 834 044</b>   | <b>4 963 063</b>                                    | <b>5 560 176</b>       | <b>6 080 174</b>       |

Table 51: MBRR SA20 – reconciliation between transfers, grant receipts and unspent funds

| Description   | 2009/10              | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|----------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome      | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                                       |                      |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Operating transfers and grants:</b>                  |                      |                  |                  |                      |                  |                    |   |                        |                        |
| <b>National Government:</b>                             |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | 190 386 776          | 82 230           | (18 959)         | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | 1 551 602 038        | 1 823 244        | 2 140 705        | 2 438 411            | 2 472 208        | 2 472 208          | 2 727 675   | 2 999 477              | 3 457 569              |
| Conditions met - transferred to revenue                 | 1 659 758 385        | 1 924 434        | 2 134 424        | 2 438 411            | 2 472 208        | 2 472 208          | 2 727 675   | 2 999 477              | 3 457 569              |
| Conditions still to be met - transferred to liabilities | 82 230 429           | (18 959)         | (12 678)         | –                    | –                | –                  | –   | –                      | –                      |
| <b>Provincial Government:</b>                           |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | 6 195 470            | 7 183            | (23 962)         | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | 71 140 939           | 62 289           | 260 766          | 114 705              | 181 970          | 181 970            | 136 633   | 118 373                | 124 073                |
| Conditions met - transferred to revenue                 | 70 153 000           | 93 434           | 200 763          | 114 705              | 181 970          | 181 970            | 136 633   | 118 373                | 124 073                |
| Conditions still to be met - transferred to liabilities | 7 183 409            | (23 962)         | 36 042           | –                    | –                | –                  | –   | –                      | –                      |
| <b>District Municipality:</b>                           |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Conditions met - transferred to revenue                 | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Conditions still to be met - transferred to liabilities | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| <b>Other grant providers:</b>                           |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | 1 617 400            | 2 239            | 774              | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | 977 600              | 2 362            | 447              | –                    | 1 180            | 1 180              | 1 716   | –                      | –                      |
| Conditions met - transferred to revenue                 | 355 600              | 3 827            | 167              | –                    | 1 180            | 1 180              | 1 716   | –                      | –                      |
| Conditions still to be met - transferred to liabilities | 2 239 400            | 774              | 1 055            | –                    | –                | –                  | –   | –                      | –                      |
| <b>Total operating transfers and grants revenue</b>     | <b>1 730 266 985</b> | <b>2 021 694</b> | <b>2 335 354</b> | <b>2 553 116</b>     | <b>2 655 358</b> | <b>2 655 358</b>   | <b>2 866 024</b>                                    | <b>3 117 850</b>       | <b>3 581 642</b>       |
| <b>Total operating transfers and grants - CTBM</b>      | <b>91 653 238</b>    | <b>(42 146)</b>  | <b>24 419</b>    | <b>–</b>             | <b>–</b>         | <b>–</b>           | <b>–</b>  | <b>–</b>               | <b>–</b>               |
| <b>Capital transfers and grants:</b>                    |                      |                  |                  |                      |                  |                    |   |                        |                        |
| <b>National Government:</b>                             |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | 221 505 853          | 305 713          | 282 006          | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | 816 688 037          | 503 855          | 1 054 561        | 1 834 990            | 2 086 495        | 2 086 495          | 2 025 510   | 2 415 326              | 2 450 032              |
| Conditions met - transferred to revenue                 | 732 481 000          | 527 562          | 1 152 636        | 1 834 990            | 2 086 495        | 2 086 495          | 2 025 510   | 2 415 326              | 2 450 032              |
| Conditions still to be met - transferred to liabilities | 305 712 890          | 282 006          | 183 932          | –                    | –                | –                  | –   | –                      | –                      |
| <b>Provincial Government:</b>                           |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | –                    | 1 209            | 118 297          | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | 31 967 422           | 128 087          | 38 468           | 75 842               | 77 836           | 77 836             | 59 529  | 27 000                 | 48 500                 |
| Conditions met - transferred to revenue                 | 30 758 000           | 10 999           | 42 564           | 75 842               | 77 836           | 77 836             | 59 529  | 27 000                 | 48 500                 |
| Conditions still to be met - transferred to liabilities | 1 209 422            | 118 297          | 114 201          | –                    | –                | –                  | –   | –                      | –                      |
| <b>District Municipality:</b>                           |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Conditions met - transferred to revenue                 | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Conditions still to be met - transferred to liabilities | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| <b>Other grant providers:</b>                           |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | 1 617 400            | 1 617            | (37 493)         | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | –                    | 39 999           | –                | 13 000               | 14 355           | 14 355             | 12 000  | –                      | –                      |
| Conditions met - transferred to revenue                 | –                    | 79 110           | 15 000           | 13 000               | 14 355           | 14 355             | 12 000  | –                      | –                      |
| Conditions still to be met - transferred to liabilities | 1 617 400            | (37 493)         | (52 493)         | –                    | –                | –                  | –   | –                      | –                      |
| <b>Total capital transfers and grants revenue</b>       | <b>763 239 000</b>   | <b>617 671</b>   | <b>1 210 200</b> | <b>1 923 832</b>     | <b>2 178 686</b> | <b>2 178 686</b>   | <b>2 097 039</b>                                    | <b>2 442 326</b>       | <b>2 498 532</b>       |
| <b>Total capital transfers and grants - CTBM</b>        | <b>308 539 712</b>   | <b>362 810</b>   | <b>245 640</b>   | <b>–</b>             | <b>–</b>         | <b>–</b>           | <b>–</b>  | <b>–</b>               | <b>–</b>               |
| <b>TOTAL TRANSFERS AND GRANTS REVENUE</b>               | <b>2 493 505 985</b> | <b>2 639 365</b> | <b>3 545 554</b> | <b>4 476 948</b>     | <b>4 834 044</b> | <b>4 834 044</b>   | <b>4 963 063</b>                                    | <b>5 560 176</b>       | <b>6 080 174</b>       |
| <b>TOTAL TRANSFERS AND GRANTS - CTBM</b>                | <b>400 192 950</b>   | <b>320 664</b>   | <b>270 059</b>   | <b>–</b>             | <b>–</b>         | <b>–</b>           | <b>–</b>  | <b>–</b>               | <b>–</b>               |



## 2.8 TRANSFERS AND GRANTS MADE BY THE MUNICIPALITY

Table 52: MBRR SA21 – transfers and grants made by the Municipality

| Description  | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <u>Cash Transfers to other municipalities</u><br><i>Insert description</i>                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Cash Transfers To Municipalities:</b>   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <u>Cash Transfers to Entities/Other External Mechanisms</u><br><i>Municipal Entity</i>       | –               | –               | –               | –                    | –               | –                  | 219 596   | 224 041                | 230 744                |
| <b>Total Cash Transfers To Entities/Ems'</b>   | –               | –               | –               | –                    | –               | –                  | 219 596   | 224 041                | 230 744                |
| <u>Cash Transfers to other Organs of State</u><br><i>Insert description</i>                  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Cash Transfers To Other Organs Of State:</b>  | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <u>Cash Transfers to Organisations</u><br><i>Insert description</i>                          |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Cash Transfers To Organisations</b>   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <u>Cash Transfers to Groups of Individuals</u><br><i>Insert description</i>                  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Cash Transfers To Groups Of Individuals:</b>  | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>TOTAL CASH TRANSFERS AND GRANTS</b>   | –               | –               | –               | –                    | –               | –                  | 219 596   | 224 041                | 230 744                |
| <u>Non-Cash Transfers to other municipalities</u><br><i>Insert description</i>               |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Non-Cash Transfers To Municipalities:</b>   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <u>Non-Cash Transfers to Entities/Other External Mechanisms</u><br><i>Insert description</i> |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Non-Cash Transfers To Entities/Ems'</b>   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <u>Non-Cash Transfers to other Organs of State</u><br><i>Insert description</i>              |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Non-Cash Transfers To Other Organs Of State:</b>                                    | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <u>Non-Cash Grants to Organisations</u><br><i>Insert description</i>                         |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Non-Cash Grants To Organisations</b>  | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <u>Groups of Individuals</u><br>Grants-in-Aid: Assessment Rates                              | 12 544          | 27 626          | 21 496          | 21 202               | 21 202          | 21 202             | 23 322  | 25 654                 | 26 834                 |
| <b>Total Non-Cash Grants To Groups Of Individuals:</b>                                       | 12 544          | 27 626          | 21 496          | 21 202               | 21 202          | 21 202             | 23 322  | 25 654                 | 26 834                 |
| <b>TOTAL NON-CASH TRANSFERS AND GRANTS</b>   | 12 544          | 27 626          | 21 496          | 21 202               | 21 202          | 21 202             | 23 322  | 25 654                 | 26 834                 |
| <b>TOTAL TRANSFERS AND GRANTS</b>  | 12 544          | 27 626          | 21 496          | 21 202               | 21 202          | 21 202             | 242 918   | 249 694                | 257 578                |

## 2.9 COUNCILLOR AND EMPLOYEE BENEFITS

Table 53: MBRR SA22 – summary of councillor and staff benefits

| Summary of Employee and Councillor remuneration          | 2008/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>  |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Councillors (Political Office Bearers plus Other)</b> |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Basic Salaries and Wages                                 | 36 002           | 39 466           | 60 430           | 66 741               | 66 441           | 66 441             | 66 660  | 108 436                | 110 201                |
| Pension and UIF Contributions                            | 3 604            | 3 340            | 26               | —                    | —                | —                  | —   | —                      | —                      |
| Medical Aid Contributions                                | 1 034            | 682              | —                | —                    | —                | —                  | —   | —                      | —                      |
| Motor Vehicle Allowance                                  | 19 653           | 16 738           | 20 046           | —                    | —                | —                  | —   | —                      | —                      |
| Cellphone Allowance                                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Housing Allowances                                       | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other benefits and allowances                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Sub Total - Councillors</b>                           | <b>64 053</b>    | <b>60 616</b>    | <b>80 406</b>    | <b>66 741</b>        | <b>66 441</b>    | <b>66 441</b>      | <b>66 660</b>                                       | <b>108 436</b>         | <b>110 201</b>         |
| % Increase   |                  | 10,1%            | 60,2%            | 8,2%                 | (10,0%)          | —                  | 14,0%   | 10,0%                  | 10,0%                  |
| <b>Senior Managers of the Municipality</b>               |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Basic Salaries and Wages                                 | 18 008           | 20 121           | 27 618           | 30 666               | 30 666           | 30 666             | 43 161  | 49 420                 | 49 484                 |
| Pension and UIF Contributions                            | 761              | 1 441            | 1 801            | —                    | —                | —                  | —   | —                      | —                      |
| Medical Aid Contributions                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Overtime   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Performance Bonus  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Motor Vehicle Allowance                                  | 2 602            | 4 342            | 4 109            | —                    | —                | —                  | —   | —                      | —                      |
| Cellphone Allowance                                      | 192              | 262              | 640              | 262                  | 640              | 640                | 640   | 640                    | 640                    |
| Housing Allowances                                       | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other benefits and allowances                            | 3 782            | 5 603            | 7 173            | 9 200                | 9 200            | 9 200              | —   | —                      | —                      |
| Payments in lieu of leave                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long service awards                                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Post-retirement benefit obligations                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Sub Total - Senior Managers of Municipality</b>       | <b>26 645</b>    | <b>37 669</b>    | <b>41 301</b>    | <b>40 127</b>        | <b>40 406</b>    | <b>40 406</b>      | <b>43 721</b>                                       | <b>49 060</b>          | <b>60 024</b>          |
| % Increase   |                  | 47,8%            | 9,6%             | (2,8%)               | 0,7%             | —                  | 8,2%  | 7,4%                   | 6,5%                   |
| <b>Other Municipal Staff</b>                             |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Basic Salaries and Wages                                 | 2 140 414        | 2 661 442        | 3 003 369        | 3 706 340            | 3 420 818        | 3 420 818          | 3 668 667   | 4 166 236              | 4 422 611              |
| Pension and UIF Contributions                            | 587 536          | 600 762          | 686 010          | 863 663              | 869 032          | 869 032            | 871 846   | 1 034 010              | 1 102 088              |
| Medical Aid Contributions                                | 192 046          | 217 640          | 253 310          | 276 036              | 279 664          | 279 664            | 304 009   | 420 627                | 447 919                |
| Overtime   | 100 400          | 284 808          | 302 607          | 137 806              | 231 133          | 231 133            | 101 373   | 108 600                | 177 246                |
| Performance Bonus  | 216              | —                | 476              | 257                  | 237              | 237                | 160   | 171                    | 162                    |
| Motor Vehicle Allowance                                  | 197 847          | 219 746          | 242 536          | 272 136              | 282 176          | 282 176            | 303 644   | 323 290                | 344 224                |
| Cellphone Allowance                                      | 13 283           | 14 018           | 16 523           | 20 308               | 20 067           | 20 067             | 21 027  | 22 344                 | 22 916                 |
| Housing Allowances                                       | 24 191           | 21 424           | 21 984           | 27 238               | 27 801           | 27 801             | 31 273  | 33 299                 | 36 466                 |
| Other benefits and allowances                            | 160 204          | 166 910          | 189 404          | 206 562              | 207 704          | 207 704            | 261 879   | 278 629                | 296 032                |
| Payments in lieu of leave                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long service awards                                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Post-retirement benefit obligations                      | (141 016)        | 329 067          | 54 440           | 80 026               | 68 326           | 68 326             | 73 303  | 76 370                 | 82 070                 |
| <b>Sub Total - Other Municipal Staff</b>                 | <b>3 360 084</b> | <b>4 643 273</b> | <b>4 760 566</b> | <b>5 598 026</b>     | <b>5 420 997</b> | <b>5 420 997</b>   | <b>6 070 472</b>                                    | <b>6 614 398</b>       | <b>6 930 842</b>       |
| % Increase   |                  | 38,0%            | 6,0%             | 17,4%                | (3,1%)           | —                  | 12,0%   | 7,2%                   | 6,4%                   |
| <b>Total Parent Municipality</b>                         | <b>3 445 681</b> | <b>4 640 467</b> | <b>4 900 262</b> | <b>5 734 897</b>     | <b>5 663 843</b> | <b>5 663 843</b>   | <b>6 220 773</b>                                    | <b>6 609 796</b>       | <b>7 100 148</b>       |
| <b>Board Members of Entities</b>                         |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Basic Salaries and Wages                                 | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Pension and UIF Contributions                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Medical Aid Contributions                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Overtime   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Performance Bonus  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Motor Vehicle Allowance                                  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Cellphone Allowance                                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Housing Allowances                                       | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other benefits and allowances                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Board Fees   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Payments in lieu of leave                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long service awards                                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Post-retirement benefit obligations                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Sub Total - Board Members of Entities</b>             | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| % Increase   |                  | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Senior Managers of Entities</b>                       |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Basic Salaries and Wages                                 | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Pension and UIF Contributions                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Medical Aid Contributions                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Overtime   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Performance Bonus  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Motor Vehicle Allowance                                  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Cellphone Allowance                                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Housing Allowances                                       | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other benefits and allowances                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Payments in lieu of leave                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long service awards                                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Post-retirement benefit obligations                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Sub Total - Senior Managers of Entities</b>           | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| % Increase   |                  | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Other Staff of Entities</b>                           |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Basic Salaries and Wages                                 | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Pension and UIF Contributions                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Medical Aid Contributions                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Overtime   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Performance Bonus  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Motor Vehicle Allowance                                  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Cellphone Allowance                                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Housing Allowances                                       | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other benefits and allowances                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Payments in lieu of leave                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long service awards                                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Post-retirement benefit obligations                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Sub Total - Other Staff of Entities</b>               | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| % Increase   |                  | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Total Municipal Entities</b>                          | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| <b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>           | <b>3 445 681</b> | <b>4 640 467</b> | <b>4 900 262</b> | <b>5 734 897</b>     | <b>5 663 843</b> | <b>5 663 843</b>   | <b>6 220 773</b>                                    | <b>6 609 796</b>       | <b>7 100 148</b>       |
| % Increase   |                  | 34,7%            | 6,6%             | 17,0%                | (3,2%)           | —                  | 12,0%   | 7,2%                   | 6,6%                   |
| <b>TOTAL MANAGERS AND STAFF</b>                          | <b>3 391 629</b> | <b>4 600 942</b> | <b>4 910 667</b> | <b>5 636 166</b>     | <b>5 467 403</b> | <b>5 467 403</b>   | <b>6 122 193</b>                                    | <b>6 601 366</b>       | <b>6 960 660</b>       |

**Table 54: MBRR SA23 – salaries, allowances and benefits (political office bearers/ councillors/senior managers)**

| Disclosure of Salaries, Allowances & Benefits 1.                         | No.        | Salary            | Contributions<br>1. | Allowances | Performance<br>Bonuses | In-kind<br>benefits | Total<br>Package<br>2. |
|--|------------|-------------------|---------------------|------------|------------------------|---------------------|------------------------|
| <b>Rand per annum</b>  |            |                   |                     |            |                        |                     |                        |
| <b><u>Councillors</u></b>  |            |                   |                     |            |                        |                     |                        |
| Speaker  | 1          | 939 975           |                     |            |                        |                     | 939 975                |
| Chief Whip   | 1          | 881 225           |                     |            |                        |                     | 881 225                |
| Executive Mayor  | 1          | 1 174 968         |                     |            |                        |                     | 1 174 968              |
| Deputy Executive Mayor   |            |                   |                     |            |                        |                     | –                      |
| Executive Committee  | 10         | 8 812 250         |                     |            |                        |                     | 8 812 250              |
| <b>Total for all other councillors</b>                                   | <b>211</b> | <b>86 771 218</b> |                     |            |                        |                     | <b>86 771 218</b>      |
| <b>Total Councillors</b>   | <b>224</b> | <b>98 579 636</b> | <b>–</b>            | <b>–</b>   |                        |                     | <b>98 579 636</b>      |
| <b><u>Senior Managers of the Municipality</u></b>                        |            |                   |                     |            |                        |                     |                        |
| City Manager (CM)  | 1          | 2 675 812         | –                   | –          | –                      |                     | 2 675 812              |
| Strategic Executive Head: Office of the Executive Mayor                  | 1          | 1 525 042         | –                   | –          | –                      |                     | 1 525 042              |
| Strategic Executive Head: Office of the Speaker                          | 1          | 1 391 424         | –                   | –          | –                      |                     | 1 391 424              |
| Strategic Executive Head: Office of the Chief Whip                       | 1          | 1 391 422         | –                   | –          | –                      |                     | 1 391 422              |
| Strategic Executive Director: Community and Business Safety              | 1          | 1 391 422         | –                   | –          | –                      |                     | 1 391 422              |
| Deputy City Manager: Strategy Development and Implementation             | 1          | 2 148 478         | –                   | –          | –                      |                     | 2 148 478              |
| Deputy City Manager: Operations and Service Delivery                     | 1          | 1 819 552         | –                   | –          | –                      |                     | 1 819 552              |
| Deputy City Manager: Infrastructure and Program Management               | 1          | 1 819 552         | –                   | –          | –                      |                     | 1 819 552              |
| Chief Audit Executive  | 1          | 1 391 412         | –                   | –          | –                      |                     | 1 391 412              |
| Chief Financial Officer  | 1          | 1 766 036         | –                   | –          | –                      |                     | 1 766 036              |
| Chief of Police  | 1          | 1 507 500         | –                   | –          | –                      |                     | 1 507 500              |
| Strategic Executive Director: Corporate and Shared Services              | 1          | 1 525 042         | –                   | –          | –                      |                     | 1 525 042              |
| Strategic Executive Director: Legal Services                             | 1          | 1 686 826         | –                   | –          | –                      |                     | 1 686 826              |
| Chief Information Officer  | 1          | 1 557 750         | –                   | –          | –                      |                     | 1 557 750              |
| Chief of Emergency Services  | 1          | 1 535 745         | –                   | –          | –                      |                     | 1 535 745              |
| Service Delivery Coordinator and Transformation Manager                  | 1          | 1 819 548         | –                   | –          | –                      |                     | 1 819 548              |
| <i>List of each official with packages &gt;= senior manager</i>          |            |                   |                     |            |                        |                     |                        |
| Strategic Executive Director: City Planning and Development              | 1          | 1 525 042         | –                   | –          | –                      |                     | 1 525 042              |
| Strategic Executive Director: Economic Development                       | 1          | 1 525 042         | –                   | –          | –                      |                     | 1 525 042              |
| Strategic Executive Director: City Strategies and Performance Management | 1          | 1 431 964         | –                   | –          | –                      |                     | 1 431 964              |
| Strategic Executive Director: Communications, Marketing and Events       | 1          | 1 525 042         | –                   | –          | –                      |                     | 1 525 042              |
| Strategic Executive Director: Research and Innovation                    | 1          | 1 525 042         | –                   | –          | –                      |                     | 1 525 042              |
| Strategic Executive Director: Sport and Recreation                       | 1          | 1 391 422         | –                   | –          | –                      |                     | 1 391 422              |
| Strategic Executive Director: Environmental Management                   | 1          | 1 424 840         | –                   | –          | –                      |                     | 1 424 840              |
| Strategic Executive Director: Health and Social Development              | 1          | 1 444 939         | –                   | –          | –                      |                     | 1 444 939              |
| Strategic Executive Director: Service Infrastructure                     | 1          | 1 525 042         | –                   | –          | –                      |                     | 1 525 042              |
| Strategic Executive Director: Transport                                  | 1          | 1 593 714         | –                   | –          | –                      |                     | 1 593 714              |
| Strategic Executive Director: Housing and Human Settlement               | 1          | 1 316 702         | –                   | –          | –                      |                     | 1 316 702              |
| <b>Total Senior Managers of the Municipality</b>                         | <b>27</b>  | <b>43 181 354</b> | <b>–</b>            | <b>–</b>   | <b>–</b>               |                     | <b>43 181 354</b>      |

## MBRR SA24 – summary of personnel numbers

| Summary of Personnel Numbers                                  |           |                     | 2011/12            |           |                     | Current Year 2012/13 |           |                     | Budget Year 2013/14 |  |  |
|---|-----------|---------------------|--------------------|-----------|---------------------|----------------------|-----------|---------------------|---------------------|--|--|
| Number  | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees   | Positions | Permanent employees | Contract employees  |  |  |
| Municipal Council and Boards of Municipal Entities            |           |                     |                    |           |                     |                      |           |                     |                     |  |  |
| Councillors (Political Office Bearers plus Other Councillors) | -         | -                   | -                  | -         | -                   | -                    | 211       | -                   | 211                 |  |  |
| Board Members of municipal entities                           | -         | -                   | -                  | -         | -                   | -                    | -         | -                   | -                   |  |  |
| Municipal employees   |           |                     |                    |           |                     |                      |           |                     |                     |  |  |
| Municipal Manager and Senior Managers                         | 78        | 3                   | 50                 | 112       | 10                  | 88                   | 112       | 10                  | 88                  |  |  |
| Other Managers  | 786       | 513                 | -                  | 946       | 538                 | -                    | 946       | 538                 | -                   |  |  |
| Professionals   | 2 785     | 1 293               | 2                  | 2 186     | 1 124               | 2                    | 2 186     | 1 124               | 2                   |  |  |
| Finance   | 323       | 152                 | -                  | 338       | 168                 | -                    | 338       | 168                 | -                   |  |  |
| Spatial/town planning   | 128       | 117                 | -                  | 203       | 122                 | -                    | 203       | 122                 | -                   |  |  |
| Information Technology  | 36        | 17                  | -                  | 36        | 15                  | -                    | 36        | 15                  | -                   |  |  |
| Roads   | 183       | 74                  | -                  | 175       | 60                  | -                    | 175       | 60                  | -                   |  |  |
| Electricity   | 333       | 257                 | -                  | 158       | 115                 | -                    | 158       | 115                 | -                   |  |  |
| Water   | 217       | 61                  | -                  | 217       | 63                  | -                    | 217       | 63                  | -                   |  |  |
| Sanitation  | -         | -                   | -                  | -         | -                   | -                    | -         | -                   | -                   |  |  |
| Refuse  | 5         | 4                   | -                  | 5         | 5                   | -                    | 5         | 5                   | -                   |  |  |
| Other   | 1 560     | 611                 | 2                  | 1 054     | 576                 | 2                    | 1 054     | 576                 | 2                   |  |  |
| Technicians   | 9 294     | 6 110               | 22                 | 9 096     | 5 883               | 17                   | 9 096     | 5 883               | 17                  |  |  |
| Finance   | 77        | 60                  | -                  | 84        | 62                  | -                    | 84        | 62                  | -                   |  |  |
| Spatial/town planning   | 120       | 119                 | -                  | 121       | 129                 | -                    | 121       | 129                 | -                   |  |  |
| Information Technology  | 130       | 55                  | 1                  | 130       | 48                  | -                    | 130       | 48                  | -                   |  |  |
| Roads   | 523       | 250                 | 19                 | 370       | 160                 | 17                   | 370       | 160                 | 17                  |  |  |
| Electricity   | 1 362     | 957                 | -                  | 1 089     | 824                 | -                    | 1 089     | 824                 | -                   |  |  |
| Water   | 396       | 201                 | -                  | 396       | 219                 | -                    | 396       | 219                 | -                   |  |  |
| Sanitation  | -         | -                   | -                  | -         | -                   | -                    | -         | -                   | -                   |  |  |
| Refuse  | 47        | 42                  | -                  | 43        | 40                  | -                    | 43        | 40                  | -                   |  |  |
| Other   | 6 639     | 4 426               | 2                  | 6 863     | 4 401               | -                    | 6 863     | 4 401               | -                   |  |  |
| Clerks (Clerical and administrative)                          | 4 933     | 3 159               | 216                | 4 295     | 3 227               | 55                   | 4 295     | 3 227               | 55                  |  |  |
| Service and sales workers                                     | -         | -                   | -                  | -         | -                   | -                    | -         | -                   | -                   |  |  |
| Skilled agricultural and fishery workers                      | -         | -                   | -                  | -         | -                   | -                    | -         | -                   | -                   |  |  |
| Craft and related trades                                      | -         | -                   | -                  | -         | -                   | -                    | -         | -                   | -                   |  |  |
| Plant and Machine Operators                                   | -         | -                   | -                  | -         | -                   | -                    | -         | -                   | -                   |  |  |
| Elementary Occupations  | 7 697     | 5 882               | 1 352              | 6 746     | 5 947               | 3 547                | 6 746     | 5 947               | 3 547               |  |  |
| TOTAL PERSONNEL NUMBERS                                       | 25 573    | 16 960              | 1 642              | 23 381    | 16 729              | 3 709                | 23 592    | 16 729              | 3 920               |  |  |
| % increase  |           |                     |                    | (8,6%)    | (1,4%)              | 125,9%               | 0,9%      | -                   | 5,7%                |  |  |
| Total municipal employees headcount                           |           |                     |                    |           |                     |                      |           |                     |                     |  |  |
| Finance personnel headcount                                   | -         | -                   | -                  | -         | -                   | -                    | -         | -                   | -                   |  |  |
| Human Resources personnel headcount                           | -         | -                   | -                  | -         | -                   | -                    | -         | -                   | -                   |  |  |

2.10 MONTHLY TARGETS FOR REVENUE,  
EXPENDITURE AND CASH FLOW

Table 55: MBRR SA25 – budgeted monthly revenue and expenditure

| Description  | Budget Year 2013/14 |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  | Medium Term Revenue and Expenditure Framework |                        |                        |  |
|--|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|------------------------|------------------------|--|
|  | July                | August           | September        | October          | November         | December         | January          | February         | March            | April            | May              | June             | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |  |
| <b>Revenue By Source</b>   |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |   |                        |                        |  |
| Property rates   | 371 878             | 371 878          | 371 878          | 371 878          | 371 878          | 371 878          | 371 878          | 371 878          | 371 878          | 371 878          | 371 878          | 371 878          | 4 454 238                                     | 4 895 661              | 5 370 227              |  |
| Service charges - penalties & collection charges                     | —                   | 843 906          | 860 903          | 726 636          | 708 749          | 464 131          | 743 418          | 702 466          | 599 050          | 597 222          | 778 392          | 903 361          | 8 916 104                                     | 9 502 333              | 10 358 878             |  |
| Service charges - water revenue                                      | 172 172             | 178 665          | 256 267          | 214 712          | 209 310          | 196 814          | 198 891          | 199 897          | 202 926          | 201 100          | 197 440          | 207 651          | 2 435 867                                     | 2 679 454              | 2 947 359              |  |
| Service charges - sanitation revenue                                 | 46 706              | 46 624           | 64 259           | 53 724           | 51 321           | 52 796           | 48 382           | 51 988           | 49 407           | 50 384           | 50 220           | 54 014           | 619 815                                       | 581 523                | 736 045                |  |
| Service charges - refuse revenue                                     | 61 461              | 55 344           | 58 175           | 61 343           | 58 649           | 62 944           | 58 979           | 63 887           | 63 639           | 60 298           | 63 368           | 63 190           | 741 497                                       | 926 870                | 1 017 516              |  |
| Service charges - other  | 16 390              | 16 584           | 16 922           | 17 283           | 17 228           | 18 098           | 18 180           | 18 180           | 18 180           | 18 180           | 18 180           | 34 577           | 227 971                                       | 240 237                | 251 288                |  |
| Rental of facilities and equipment                                   | 10 166              | 10 179           | 10 190           | 10 182           | 10 194           | 10 305           | 10 300           | 10 204           | 10 205           | 10 204           | 10 204           | 10 263           | 122 595                                       | 128 482                | 133 558                |  |
| Interest earned - external investments                               | 3 193               | 3 193            | 3 193            | 3 193            | 3 193            | 3 193            | 3 193            | 3 193            | 3 193            | 3 193            | 3 193            | 3 210            | 38 337  | 28 952                 | 29 789                 |  |
| Interest earned - outstanding debtors                                | 17 799              | 17 799           | 17 799           | 17 799           | 17 799           | 17 799           | 17 799           | 17 799           | 17 799           | 17 799           | 17 799           | 17 929           | 213 723                                       | 229 410                | 245 877                |  |
| Dividends received   | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                      | —                      |  |
| Fines  | 6 599               | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 600            | 79 185  | 79 417                 | 79 647                 |  |
| Licences and permits   | 240                 | 4 414            | 4 414            | 4 414            | 4 414            | 4 414            | 4 414            | 4 414            | 4 414            | 4 414            | 4 414            | 8 607            | 52 984  | 55 578                 | 58 134                 |  |
| Agency services  | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                      | —                      |  |
| Transfers recognised - operational                                   | 11 772              | 902 557          | 68 017           | 1 030            | 377 617          | 552 328          | 1 030            | 45 621           | 860 364          | 1 030            | 1 030            | 23 427           | 2 865 024                                     | 3 117 850              | 3 581 542              |  |
| Other revenue  | 65 227              | 72 009           | 72 315           | 72 341           | 71 845           | 71 387           | 72 305           | 72 288           | 72 278           | 72 279           | 72 287           | 82 073           | 856 534                                       | 909 280                | 990 664                |  |
| Gains on disposal of PPE   | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                      | —                      |  |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>1 571 475</b>    | <b>2 529 732</b> | <b>1 820 952</b> | <b>1 561 135</b> | <b>1 908 996</b> | <b>1 832 866</b> | <b>1 555 369</b> | <b>1 568 413</b> | <b>2 399 931</b> | <b>1 514 581</b> | <b>1 595 025</b> | <b>1 788 481</b> | <b>21 646 976</b>                             | <b>23 575 047</b>      | <b>25 800 465</b>      |  |
| <b>Expenditure By Type</b>   |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |   |                        |                        |  |
| Employee related costs   | 478 933             | 478 947          | 478 946          | 478 949          | 754 551          | 478 935          | 478 942          | 478 952          | 478 954          | 478 955          | 478 969          | 483 830          | 6 027 662                                     | 6 462 644              | 6 875 881              |  |
| Remuneration of councillors  | 8 420               | 8 420            | 8 420            | 8 420            | 8 420            | 8 420            | 8 420            | 8 420            | 8 420            | 8 420            | 8 420            | 8 458            | 101 050                                       | 110 938                | 121 781                |  |
| Debt impairment  | 72 300              | 72 300           | 72 300           | 72 300           | 72 300           | 72 300           | 72 300           | 72 300           | 72 300           | 72 300           | 72 300           | 72 680           | 857 976                                       | 948 392                | 1 030 593              |  |
| Depreciation & asset impairment                                      | 79 267              | 79 267           | 79 267           | 79 267           | 79 267           | 79 267           | 79 267           | 79 267           | 79 267           | 79 267           | 79 267           | 79 321           | 951 258                                       | 981 554                | 956 793                |  |
| Finance charges  | 71 543              | 71 543           | 71 543           | 71 543           | 71 543           | 71 543           | 71 543           | 71 543           | 71 543           | 71 543           | 71 543           | 71 833           | 858 811                                       | 941 863                | 1 034 399              |  |
| Bulk purchases   | 715 363             | 1 103 980        | 605 705          | 432 242          | 806 838          | 544 032          | 468 260          | 531 433          | 445 041          | 468 014          | 456 795          | 850 741          | 7 429 446                                     | 8 035 085              | 8 731 946              |  |
| Other materials  | 47 833              | 48 960           | 48 539           | 48 812           | 48 662           | 48 497           | 48 928           | 48 723           | 48 778           | 48 542           | 48 593           | 49 737           | 564 704                                       | 631 522                | 669 095                |  |
| Contracted services  | 90 400              | 112 480          | 116 699          | 113 997          | 114 028          | 115 617          | 113 908          | 115 502          | 119 202          | 115 966          | 115 150          | 172 918          | 1 415 857                                     | 1 588 663              | 1 792 295              |  |
| Transfers and grants   | 20 242              | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 252           | 242 916                                       | 249 694                | 257 578                |  |
| Other expenditure  | 251 873             | 293 550          | 291 206          | 249 199          | 249 628          | 291 639          | 245 904          | 291 803          | 248 818          | 250 243          | 246 243          | 256 958          | 3 167 055                                     | 3 304 790              | 3 683 526              |  |
| Loss on disposal of PPE  | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                      | —                      |  |
| <b>Total Expenditure</b>   | <b>1 836 174</b>    | <b>2 289 690</b> | <b>1 793 968</b> | <b>1 574 972</b> | <b>2 225 460</b> | <b>1 730 494</b> | <b>1 607 716</b> | <b>1 718 185</b> | <b>1 592 565</b> | <b>1 613 482</b> | <b>1 597 922</b> | <b>2 066 729</b> | <b>21 646 976</b>                             | <b>23 275 145</b>      | <b>25 153 889</b>      |  |
| <b>Surplus/(Deficit)</b>   | <b>(264 699)</b>    | <b>240 062</b>   | <b>26 984</b>    | <b>(13 837)</b>  | <b>(316 463)</b> | <b>102 373</b>   | <b>(52 347)</b>  | <b>(149 772)</b> | <b>807 366</b>   | <b>(98 901)</b>  | <b>(2 497)</b>   | <b>(278 248)</b> | <b>0</b>                                      | <b>299 902</b>         | <b>646 576</b>         |  |
| Transfers recognised - capital                                       | 169 169             | 185 975          | 230 197          | 222 647          | 224 097          | 170 500          | 139 799          | 139 097          | 203 797          | 156 429          | 148 414          | 106 918          | 2 097 039                                     | 2 442 326              | 2 498 532              |  |
| Contributions recognised - capital                                   | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                      | —                      |  |
| Contributed assets   | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                      | —                      |  |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(95 530)</b>     | <b>426 037</b>   | <b>257 181</b>   | <b>208 810</b>   | <b>(92 366)</b>  | <b>272 873</b>   | <b>87 452</b>    | <b>(10 675)</b>  | <b>1 011 163</b> | <b>57 528</b>    | <b>145 917</b>   | <b>(171 330)</b> | <b>2 097 039</b>                              | <b>2 742 228</b>       | <b>3 145 108</b>       |  |
| Taxation   | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                      | —                      |  |
| Attributable to minorities   | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                      | —                      |  |
| Share of surplus/ (deficit) of associate                             | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                      | —                      |  |
| <b>Surplus/(Deficit)</b>   | <b>(95 530)</b>     | <b>426 037</b>   | <b>257 181</b>   | <b>208 810</b>   | <b>(92 366)</b>  | <b>272 873</b>   | <b>87 452</b>    | <b>(10 675)</b>  | <b>1 011 163</b> | <b>57 528</b>    | <b>145 917</b>   | <b>(171 330)</b> | <b>2 097 039</b>                              | <b>2 742 228</b>       | <b>3 145 108</b>       |  |



Table 56: MBRR SA26 – budgeted monthly revenue and expenditure (municipal vote)

| R thousand      | Description                                  | Budget Year 2013/14 |           |           |           |           |           |           |           |           |           |           |           | Medium Term Revenue and Expenditure Framework |                        |                        |         |
|-----------------|--|---------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---|------------------------|------------------------|---------|
|                 |  | July                | August    | September | October   | November  | December  | January   | February  | March     | April     | May       | June      | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |         |
|                 |  |                     |           |           |           |           |           |           |           |           |           |           |           |   |                        |                        |         |
| Revenue by Vote |  |                     |           |           |           |           |           |           |           |           |           |           |           |   |                        |                        |         |
|                 | City Planning and Development                | 10 665              | 10 665    | 10 665    | 10 665    | 10 665    | 10 665    | 10 665    | 10 665    | 10 665    | 10 665    | 10 665    | 10 665    | 10 717  | 128 036                | 132 538                | 136 858 |
|                 | Corporate & Shared Services                  | 6 901               | 6 901     | 6 901     | 6 901     | 6 901     | 6 901     | 6 901     | 6 901     | 6 901     | 6 901     | 6 901     | 6 901     | 6 938   | 82 853                 | 86 308                 | 89 269  |
|                 | Economic Development                         | 2 713               | 2 713     | 2 713     | 2 713     | 2 713     | 2 713     | 2 713     | 2 713     | 2 713     | 2 713     | 2 713     | 2 713     | 2 713   | 32 552                 | 3 041                  | 3 181   |
|                 | Emergency Services                           | 1 046               | 1 046     | 14 483    | 1 046     | 1 046     | 14 483    | 1 046     | 1 046     | 1 046     | 14 483    | 1 046     | 1 046     | 14 488  | 66 303                 | 66 764                 | 73 370  |
|                 | Environmental Management                     | 77 558              | 71 440    | 84 271    | 77 439    | 74 945    | 79 041    | 75 075    | 79 984    | 79 736    | 76 395    | 79 485    | 79 351    | 934 720                                       | 1 133 167              | 1 237 540              |         |
|                 | Group Financial Services                     | 378 251             | 1 230 688 | 373 751   | 373 751   | 746 177   | 858 262   | 373 751   | 373 751   | 1 230 688 | 373 751   | 373 751   | 375 511   | 7 052 055                                     | 7 750 030              | 8 549 827              |         |
|                 | Housing & Human Settlement                   | 152 238             | 58 593    | 75 516    | 39 916    | 34 916    | 34 916    | 34 916    | 34 916    | 34 916    | 34 916    | 21 283    | 4 239     | 561 278                                       | 991 357                | 942 600                |         |
|                 | Group Information & Communication Technology | 1                   | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1         | 1   | 15                     | 17                     |         |
|                 | Metro Police Services                        | 8 538               | 18 703    | 18 703    | 18 703    | 18 703    | 18 881    | 18 703    | 18 703    | 18 703    | 8 333     | 8 333     | 8 333     | 29 126  | 224 668                | 232 650                | 239 929 |
|                 | Office of the City Manager                   | 8 333               | 8 333     | 8 333     | 8 333     | 8 333     | 8 333     | 8 333     | 8 333     | 8 333     | 8 333     | 8 333     | 8 333     | 100 000                                       | 140 000                | 140 000                |         |
|                 | Office of the Speaker                        | —                   | —         | —         | —         | —         | —         | —         | —         | —         | —         | —         | —         | —   | —                      | —                      | —       |
|                 | Regional Service Delivery                    | 14 246              | 14 861    | 14 858    | 14 859    | 15 495    | 13 397    | 12 857    | 15 260    | 17 057    | 18 859    | 19 857    | 16 731    | 188 338                                       | 146 480                | 151 270                |         |
|                 | Service Infrastructure                       | 1 047 439           | 1 166 258 | 1 287 809 | 1 111 107 | 1 088 425 | 797 176   | 1 097 088 | 1 050 289 | 1 070 064 | 1 019 220 | 1 088 943 | 1 219 793 | 13 043 613                                    | 13 936 172             | 14 623 868             |         |
|                 | Transport                                    | 11 284              | 110 335   | 128 996   | 103 159   | 105 422   | 134 411   | 37 930    | 89 760    | 85 320    | 84 320    | 96 569    | 103 197   | 1 119 559                                     | 1 119 559              | 1 762 063              |         |
|                 | Other Votes                                  | 21 430              | 15 188    | 24 148    | 15 188    | 19 349    | 24 186    | 15 188    | 15 188    | 24 148    | 15 188    | 15 188    | 24 261    | 228 650                                       | 276 292                | 349 206                |         |
|                 | Total Revenue by Vote                        | 1 740 644           | 2 715 726 | 2 051 149 | 1 783 782 | 2 133 093 | 2 003 367 | 1 695 168 | 1 707 510 | 2 603 728 | 1 671 011 | 1 743 439 | 1 895 399 | 23 744 015                                    | 26 017 373             | 28 298 997             |         |
|                 | Expenditure by Vote to be appropriated       |                     |           |           |           |           |           |           |           |           |           |           |           |   |                        |                        |         |
|                 | City Planning and Development                | 19 665              | 19 665    | 19 618    | 19 665    | 29 223    | 19 618    | 19 665    | 19 665    | 19 618    | 19 665    | 19 665    | 19 900    | 246 234                                       | 259 685                | 275 305                |         |
|                 | Corporate & Shared Services                  | 119 517             | 119 517   | 119 679   | 119 517   | 136 735   | 119 678   | 119 517   | 119 517   | 119 678   | 119 517   | 119 517   | 120 065   | 1 452 455                                     | 1 551 719              | 1 663 241              |         |
|                 | Economic Development                         | 18 980              | 18 980    | 19 016    | 18 980    | 19 519    | 19 016    | 18 980    | 18 980    | 19 016    | 18 980    | 18 980    | 19 022    | 228 452                                       | 213 870                | 228 404                |         |
|                 | Emergency Services                           | 36 805              | 37 613    | 37 113    | 37 374    | 54 716    | 36 864    | 37 459    | 37 331    | 37 286    | 36 985    | 37 036    | 37 009    | 463 590                                       | 489 424                | 516 924                |         |
|                 | Environmental Management                     | 77 152              | 77 152    | 77 235    | 77 152    | 108 920   | 77 235    | 77 152    | 77 152    | 77 235    | 77 152    | 77 152    | 77 601    | 958 287                                       | 1 035 929              | 1 107 474              |         |
|                 | Group Financial Services                     | 110 383             | 105 914   | 105 919   | 105 897   | 125 256   | 105 934   | 105 983   | 106 117   | 106 138   | 106 158   | 108 102   | 105 378   | 1 295 180                                     | 1 381 927              | 1 496 876              |         |
|                 | Housing & Human Settlement                   | 23 551              | 23 551    | 23 587    | 23 551    | 26 663    | 23 587    | 23 551    | 23 551    | 23 587    | 23 551    | 23 551    | 23 659    | 265 938                                       | 271 493                | 287 419                |         |
|                 | Group Information & Communication Technology | 33 972              | 33 972    | 34 008    | 33 972    | 37 025    | 34 008    | 33 972    | 33 972    | 34 008    | 33 972    | 33 972    | 34 134    | 410 985                                       | 444 984                | 461 326                |         |
|                 | Metro Police Services                        | 95 480              | 115 893   | 115 941   | 115 971   | 163 209   | 115 990   | 115 847   | 115 951   | 116 164   | 116 174   | 116 128   | 136 976   | 1 439 722                                     | 1 518 402              | 1 601 957              |         |
|                 | Office of the City Manager                   | 12 750              | 12 750    | 13 001    | 12 750    | 14 651    | 13 001    | 12 750    | 12 750    | 13 001    | 12 750    | 12 750    | 13 031    | 155 933                                       | 134 478                | 144 811                |         |
|                 | Office of the Speaker                        | 13 907              | 13 907    | 13 931    | 13 907    | 15 319    | 13 931    | 13 907    | 13 907    | 13 931    | 13 907    | 13 907    | 13 957    | 168 453                                       | 179 867                | 192 377                |         |
|                 | Regional Service Delivery                    | 175 646             | 176 199   | 175 416   | 175 208   | 228 145   | 175 423   | 175 379   | 176 517   | 176 480   | 176 487   | 176 444   | 186 264   | 2 173 619                                     | 2 385 631              | 2 596 482              |         |
|                 | Service Infrastructure                       | 924 937             | 1 318 119 | 822 278   | 649 432   | 1 056 000 | 760 081   | 695 633   | 748 132   | 664 310   | 665 415   | 674 440   | 1 105 698 | 10 094 674                                    | 10 972 613             | 11 868 932             |         |
|                 | Transport                                    | 87 148              | 133 669   | 133 743   | 88 577    | 104 277   | 134 429   | 88 199    | 134 032   | 90 225    | 90 241    | 87 809    | 90 962    | 1 264 311                                     | 1 385 257              | 1 595 187              |         |
|                 | Other Votes                                  | 88 281              | 82 788    | 83 284    | 82 018    | 105 824   | 81 501    | 79 522    | 80 611    | 81 690    | 82 518    | 80 068    | 82 038    | 1 003 143                                     | 1 059 857              | 1 117 194              |         |
|                 | Total Expenditure by Vote                    | 1 836 174           | 2 289 690 | 1 793 968 | 1 574 972 | 2 225 480 | 1 730 494 | 1 607 716 | 1 718 165 | 1 592 565 | 1 613 492 | 1 597 522 | 2 066 729 | 21 646 976                                    | 23 275 145             | 25 153 889             |         |
|                 | Surplus/(Deficit) before assoc.              | (95 530)            | 426 037   | 257 181   | 208 810   | (92 386)  | 272 873   | 87 452    | (10 675)  | 1 011 163 | 57 528    | 145 917   | (171 330) | 2 097 039                                     | 2 742 228              | 3 145 108              |         |
|                 | Taxation                                     | —                   | —         | —         | —         | —         | —         | —         | —         | —         | —         | —         | —         | —   | —                      | —                      | —       |
|                 | Attributable to minorities                   | —                   | —         | —         | —         | —         | —         | —         | —         | —         | —         | —         | —         | —   | —                      | —                      | —       |
|                 | Share of surplus/ (deficit) of associate     | —                   | —         | —         | —         | —         | —         | —         | —         | —         | —         | —         | —         | —   | —                      | —                      | —       |
|                 | Surplus/(Deficit)                            | (95 530)            | 426 037   | 257 181   | 208 810   | (92 386)  | 272 873   | 87 452    | (10 675)  | 1 011 163 | 57 528    | 145 917   | (171 330) | 2 097 039                                     | 2 742 228              | 3 145 108              |         |

Table 57: MBRR SA27 – budgeted monthly revenue and expenditure (standard classification)

| R thousand                                 | Description                              | Budget Year 2013/14 |           |           |           |           |           |           |           |           |           |           |           | Medium Term Revenue and Expenditure Framework |                        |                        |  |
|--|--|---------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---|------------------------|------------------------|--|
|  |  | July                | August    | September | October   | November  | December  | January   | February  | March     | April     | May       | June      | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |  |
|  |  |                     |           |           |           |           |           |           |           |           |           |           |           |   |                        |                        |  |
| <b>Revenue - Standard</b>                  |  |                     |           |           |           |           |           |           |           |           |           |           |           |   |                        |                        |  |
| <i>Governance and administration</i>       |  |                     |           |           |           |           |           |           |           |           |           |           |           |   |                        |                        |  |
|  | Executive and council                    | 408 496             | 1 260 933 | 403 996   | 403 996   | 776 422   | 888 507   | 403 996   | 403 996   | 1 260 933 | 403 996   | 403 996   | 403 996   | 7 425 138                                     | 8 162 353              | 9 013 795              |  |
|  | Budget and treasury office               | 8 712               | 8 712     | 8 712     | 8 712     | 8 712     | 8 712     | 8 712     | 8 712     | 8 712     | 8 712     | 8 712     | 8 712     | 104 547                                       | 140 140                | 140 140                |  |
|  | Corporate services                       | 395 284             | 1 252 221 | 395 284   | 395 284   | 567 710   | 879 795   | 395 284   | 395 284   | 1 252 221 | 395 284   | 395 284   | 395 284   | 7 316 091                                     | 8 017 219              | 8 868 915              |  |
| <i>Community and public safety</i>         |  |                     |           |           |           |           |           |           |           |           |           |           |           |   |                        |                        |  |
|  | Community and social services            | 1 677               | 1 677     | 1 677     | 1 677     | 2 877     | 2 877     | 1 677     | 1 677     | 55 998    | 76 594    | 55 998    | 55 998    | 44 060  | 876 748                | 1 325 257              |  |
|  | Sport and recreation                     | 3 953               | 3 953     | 3 953     | 3 953     | 3 953     | 3 953     | 1 953     | 1 953     | 1 953     | 1 953     | 1 953     | 1 953     | 25 137  | 30 147                 | 26 971                 |  |
|  | Public safety                            | 8 882               | 8 914     | 8 914     | 8 914     | 8 914     | 9 131     | 8 914     | 8 914     | 8 914     | 8 914     | 8 914     | 8 914     | 9 226   | 107 439                | 108 924                |  |
|  | Housing                                  | 154 064             | 50 420    | 77 342    | 41 742    | 35 742    | 35 742    | 36 742    | 35 742    | 35 742    | 35 742    | 23 110    | 6 075     | 583 207                                       | 1 014 473              | 985 780                |  |
|  | Health                                   | 6 953               | 711       | 23 108    | 711       | 4 872     | 23 108    | 711       | 711       | 23 108    | 711       | 711       | 23 111    | 108 525                                       | 116 577                | 122 691                |  |
| <i>Economic and environmental services</i> |  |                     |           |           |           |           |           |           |           |           |           |           |           |   |                        |                        |  |
|  | Planning and development                 | 23 368              | 132 521   | 151 181   | 125 344   | 127 608   | 156 596   | 60 115    | 111 945   | 107 506   | 106 505   | 118 754   | 135 560   | 1 357 004                                     | 1 369 641              | 2 025 155              |  |
|  | Road transport                           | 16 711              | 16 711    | 16 711    | 16 711    | 16 711    | 16 711    | 16 711    | 16 711    | 16 711    | 16 711    | 16 711    | 16 753    | 200 588                                       | 180 578                | 190 039                |  |
|  | Environmental protection                 | 6 644               | 115 797   | 134 457   | 108 820   | 110 894   | 139 872   | 43 391    | 95 221    | 90 782    | 89 781    | 102 030   | 118 784   | 1 156 253                                     | 1 188 902              | 1 834 949              |  |
| <i>Trading services</i>                    |  |                     |           |           |           |           |           |           |           |           |           |           |           |   |                        |                        |  |
|  | Electricity                              | 1 116 798           | 1 230 074 | 1 364 454 | 1 180 921 | 1 155 182 | 887 830   | 1 164 536 | 1 122 649 | 1 142 172 | 1 087 989 | 1 160 800 | 1 293 306 | 13 886 771                                    | 14 951 496             | 15 737 767             |  |
|  | Water                                    | 815 240             | 871 274   | 896 821   | 771 955   | 755 057   | 504 449   | 786 237   | 750 835   | 732 168   | 722 540   | 809 710   | 928 815   | 9 345 211                                     | 10 310 302             | 10 754 866             |  |
|  | Waste water management                   | 178 217             | 184 830   | 262 988   | 221 774   | 216 416   | 204 365   | 206 757   | 207 774   | 210 797   | 208 970   | 205 320   | 232 048   | 2 540 257                                     | 2 790 371              | 3 054 688              |  |
|  | Waste management                         | 55 671              | 112 458   | 130 201   | 119 680   | 118 680   | 90 001    | 106 994   | 93 983    | 129 399   | 90 010    | 76 212    | 63 073    | 1 185 762                                     | 843 496                | 802 679                |  |
|  | Waste management                         | 67 631              | 61 513    | 74 344    | 67 512    | 65 018    | 69 114    | 65 148    | 70 057    | 69 809    | 66 468    | 69 558    | 69 369    | 815 541                                       | 1 007 327              | 1 105 534              |  |
|  | Other                                    | 16 522              | 16 522    | 16 522    | 16 522    | 16 522    | 16 522    | 16 522    | 16 522    | 16 522    | 16 522    | 16 522    | 16 522    | 16 522  | 16 522                 | 16 522                 |  |
|  | Total Revenue - Standard                 | 1 740 644           | 2 715 726 | 2 051 149 | 1 783 782 | 2 133 093 | 2 003 367 | 1 695 168 | 1 707 510 | 2 603 728 | 1 671 011 | 1 743 439 | 1 895 399 | 23 744 015                                    | 26 017 373             | 28 298 997             |  |
| <b>Expenditure - Standard</b>              |  |                     |           |           |           |           |           |           |           |           |           |           |           |   |                        |                        |  |
| <i>Governance and administration</i>       |  |                     |           |           |           |           |           |           |           |           |           |           |           |   |                        |                        |  |
|  | Executive and council                    | 347 502             | 343 034   | 344 605   | 343 016   | 399 399   | 344 623   | 343 102   | 343 018   | 344 604   | 343 058   | 343 002   | 345 892   | 4 184 855                                     | 4 432 165              | 4 736 056              |  |
|  | Budget and treasury office               | 49 844              | 49 844    | 51 281    | 49 844    | 63 676    | 51 279    | 49 829    | 49 859    | 51 261    | 49 870    | 49 844    | 51 507    | 519 018                                       | 558 566                | 695 155                |  |
|  | Corporate services                       | 9 924               | 5 424     | 5 424     | 5 424     | 6 607     | 5 424     | 5 424     | 5 424     | 5 424     | 5 424     | 5 424     | 5 434     | 70 785  | 67 118                 | 68 822                 |  |
|  | Community and public safety              | 287 734             | 287 765   | 287 919   | 287 748   | 329 116   | 287 919   | 287 748   | 287 734   | 287 919   | 287 734   | 287 734   | 288 951   | 3 496 053                                     | 3 706 482              | 3 972 079              |  |
|  | Community and social services            | 269 021             | 286 577   | 284 731   | 285 740   | 397 113   | 282 745   | 283 205   | 284 395   | 283 752   | 286 272   | 283 735   | 304 572   | 3 531 856                                     | 3 734 377              | 3 957 837              |  |
|  | Sport and recreation                     | 35 948              | 38 603    | 37 173    | 37 925    | 35 390    | 35 390    | 35 430    | 36 645    | 35 798    | 38 645    | 35 102    | 35 720    | 455 074                                       | 488 947                | 515 020                |  |
|  | Public safety                            | 50 517              | 50 517    | 50 517    | 50 517    | 69 108    | 50 517    | 50 517    | 50 517    | 50 517    | 50 517    | 50 517    | 50 702    | 624 976                                       | 682 921                | 741 442                |  |
|  | Housing                                  | 117 471             | 139 419   | 138 162   | 138 356   | 194 835   | 137 998   | 138 231   | 138 384   | 138 466   | 138 272   | 138 272   | 159 052   | 1 715 872                                     | 1 808 425              | 1 906 878              |  |
|  | Health                                   | 31 011              | 31 011    | 31 046    | 31 011    | 36 160    | 31 046    | 31 011    | 31 011    | 31 046    | 31 011    | 31 011    | 31 152    | 377 525                                       | 372 171                | 393 778                |  |
|  | Health                                   | 34 075              | 28 028    | 27 833    | 27 930    | 45 316    | 27 833    | 28 017    | 27 838    | 27 925    | 27 833    | 27 833    | 27 945    | 358 410                                       | 381 913                | 400 719                |  |
| <i>Economic and environmental services</i> |  |                     |           |           |           |           |           |           |           |           |           |           |           |   |                        |                        |  |
|  | Planning and development                 | 154 109             | 200 708   | 201 559   | 156 617   | 197 603   | 202 244   | 155 238   | 201 071   | 158 040   | 157 280   | 154 848   | 158 998   | 2 098 305                                     | 2 242 641              | 2 530 000              |  |
|  | Road transport                           | 42 578              | 42 578    | 43 645    | 42 578    | 52 651    | 43 645    | 42 578    | 42 578    | 43 645    | 42 578    | 42 578    | 43 735    | 525 364                                       | 531 093                | 566 707                |  |
|  | Environmental protection                 | 106 883             | 153 482   | 153 183   | 109 390   | 137 700   | 153 868   | 108 012   | 153 845   | 109 564   | 110 054   | 107 622   | 110 500   | 1 514 204                                     | 1 647 989              | 1 895 853              |  |
|  | Environmental protection                 | 4 646               | 4 646     | 4 731     | 4 648     | 7 251     | 4 648     | 4 648     | 4 648     | 4 731     | 4 648     | 4 648     | 4 753     | 59 736  | 67 439                 | 87 439                 |  |
| <i>Trading services</i>                    |  |                     |           |           |           |           |           |           |           |           |           |           |           |   |                        |                        |  |
|  | Electricity                              | 1 049 457           | 1 443 286 | 946 614   | 773 514   | 1 211 966 | 864 424   | 810 085   | 873 617   | 789 710   | 810 786   | 799 852   | 1 240 748 | 11 634 060                                    | 12 655 636             | 13 706 824             |  |
|  | Water                                    | 797 487             | 1 171 710 | 672 841   | 485 634   | 895 112   | 610 470   | 548 005   | 510 375   | 548 100   | 548 005   | 548 005   | 548 005   | 8 358 924                                     | 9 058 813              | 9 784 419              |  |
|  | Waste water management                   | 154 875             | 174 092   | 176 324   | 190 472   | 188 621   | 176 353   | 164 574   | 164 622   | 142 914   | 164 180   | 153 111   | 209 638   | 2 069 777                                     | 2 268 306              | 2 487 645              |  |
|  | Waste water management                   | 50 347              | 50 735    | 50 701    | 50 659    | 56 839    | 50 652    | 50 758    | 51 871    | 51 948    | 51 853    | 51 988    | 60 974    | 629 525                                       | 685 757                | 750 587                |  |
|  | Waste management                         | 46 748              | 46 748    | 46 748    | 46 748    | 61 395    | 46 748    | 46 748    | 46 748    | 46 748    | 46 748    | 46 748    | 46 957    | 575 834                                       | 622 760                | 684 173                |  |
|  | Other                                    | 16 085              | 16 085    | 16 459    | 16 085    | 19 399    | 16 459    | 16 085    | 16 085    | 16 459    | 16 085    | 16 085    | 16 528    | 197 900                                       | 210 326                | 223 172                |  |
|  | Total Expenditure - Standard             | 1 836 174           | 2 289 690 | 1 793 958 | 1 574 972 | 2 225 480 | 1 730 494 | 1 607 716 | 1 718 185 | 1 992 563 | 1 613 482 | 1 597 522 | 2 066 729 | 21 646 976                                    | 23 275 145             | 25 153 889             |  |
|  | Surplus/(Deficit) before assoc.          | (95 530)            | 426 037   | 257 181   | 208 810   | (92 386)  | 272 873   | 87 452    | (10 675)  | 1 011 163 | 57 528    | 145 917   | (171 330) | 2 097 039                                     | 2 742 228              | 3 145 108              |  |
|  | Share of surplus/ (deficit) of associate | —                   | —         | —         | —         | —         | —         | —         | —         | —         | —         | —         | —         | —   | —                      | —                      |  |
|  | Surplus/(Deficit)                        | (95 530)            | 426 037   | 257 181   | 208 810   | (92 386)  | 272 873   | 87 452    | (10 675)  | 1 011 163 | 57 528    | 145 917   | (171 330) | 2 097 039                                     | 2 742 228              | 3 145 108              |  |

Table 58: MBRR SA28 – budgeted monthly capital expenditure (municipal vote)

| R thousand | Description                                       | Budget Year 2013/14 |         |           |         |          |          |         |          |         |         |         |         | Medium Term Revenue and Expenditure Framework |                        |                        |  |
|------------|---|---------------------|---------|-----------|---------|----------|----------|---------|----------|---------|---------|---------|---------|---|------------------------|------------------------|--|
|            |   | July                | August  | September | October | November | December | January | February | March   | April   | May     | June    | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |  |
|            | <u>Multi-year expenditure to be appropriated</u>  |                     |         |           |         |          |          |         |          |         |         |         |         |   |                        |                        |  |
|            | City Planning and Development                     | –                   | –       | 60        | 40      | 100      | –        | –       | 250      | 50      | –       | –       | 700     | 1 200   | 1 200                  | 1 200                  |  |
|            | Corporate & Shared Services                       | –                   | –       | 60        | 50      | 80       | 15       | 2 165   | 40 050   | 41 070  | 2 060   | 2 050   | 900     | 69 500  | 55 500                 | 30 500                 |  |
|            | Economic Development                              | –                   | –       | 200       | 200     | 300      | –        | –       | 350      | 200     | 150     | –       | 100     | 1 500   | 2 100                  | 2 100                  |  |
|            | Emergency Services                                | –                   | –       | 2 900     | 3 600   | 3 400    | 2 200    | 1 800   | 2 100    | 1 000   | 400     | 400     | –       | 17 800  | 27 800                 | 5 500                  |  |
|            | Environmental Management                          | 100                 | 650     | 5 000     | 2 850   | 3 900    | 6 950    | 2 500   | 5 650    | 4 300   | 5 900   | 2 500   | 2 500   | 42 800  | 54 000                 | 62 100                 |  |
|            | Group Financial Services                          | 625                 | 625     | 625       | 625     | 625      | 625      | 625     | 625      | 625     | 625     | 625     | 625     | 7 500   | 5 500                  | 5 500                  |  |
|            | Housing & Human Settlement                        | 163 452             | 64 988  | 72 730    | 42 130  | 45 900   | 32 130   | 32 130  | 32 130   | 32 130  | 32 130  | 18 748  | 1 702   | 570 303                                       | 1 051 305              | 1 002 385              |  |
|            | Group Information & Communication Technology      | 1 000               | 57 000  | 8 125     | 43 000  | 3 000    | 14 125   | 2 000   | 13 000   | 13 125  | 17 000  | 3 125   | 11 000  | 165 500                                       | 90 300                 | 95 500                 |  |
|            | Metro Police Services                             | 417                 | 417     | 8 667     | 8 917   | 8 917    | 9 417    | 417     | 9 417    | 7 917   | 1 417   | 667     | 417     | 57 000  | 12 000                 | 15 000                 |  |
|            | Office of the City Manager                        | 8 500               | 8 500   | 8 500     | 8 500   | 8 500    | 8 500    | 8 500   | 8 500    | 8 500   | 8 500   | 8 500   | 8 500   | 102 000                                       | 141 850                | 141 850                |  |
|            | Office of the Speaker                             | 42                  | 42      | 42        | 42      | 42       | 42       | 42      | 42       | 42      | 42      | 42      | 42      | 500   | 500                    | 500                    |  |
|            | Regional Service Delivery                         | 37 639              | 37 899  | 31 934    | 37 669  | 39 069   | 34 729   | 12 437  | 16 402   | 17 502  | 20 502  | 19 002  | 17 417  | 322 172                                       | 138 350                | 100 050                |  |
|            | Service Infrastructure                            | 12 535              | 107 341 | 120 110   | 131 430 | 167 213  | 77 481   | 136 983 | 153 008  | 158 050 | 157 567 | 91 800  | 34 652  | 1 348 181                                     | 1 643 495              | 1 173 400              |  |
|            | Transport   | 1 650               | 73 750  | 99 600    | 125 800 | 140 330  | 126 300  | 46 502  | 72 450   | 190 050 | 188 340 | 217 859 | 251 669 | 1 534 300                                     | 1 313 676              | 1 792 547              |  |
|            | Other Votes                                       | 2 917               | 2 917   | 2 917     | 4 467   | 5 737    | 4 517    | 3 517   | 5 247    | 5 517   | 5 417   | 4 417   | 4 417   | 52 000  | 83 500                 | 114 500                |  |
|            | Capital multi-year expenditure sub-total          | 228 877             | 354 098 | 361 469   | 409 319 | 427 112  | 317 031  | 249 627 | 359 220  | 480 078 | 440 050 | 369 734 | 334 640 | 4 331 256                                     | 4 621 076              | 4 542 632              |  |
|            | <u>Single-year expenditure to be appropriated</u> |                     |         |           |         |          |          |         |          |         |         |         |         |   |                        |                        |  |
|            | City Planning and Development                     | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |  |
|            | Corporate & Shared Services                       | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |  |
|            | Economic Development                              | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |  |
|            | Emergency Services                                | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |  |
|            | Environmental Management                          | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |  |
|            | Group Financial Services                          | –                   | 300     | 534       | 4 074   | 1 982    | 109      | –       | –        | –       | –       | –       | –       | 7 000   | –                      | –                      |  |
|            | Housing & Human Settlement                        | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |  |
|            | Group Information & Communication Technology      | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |  |
|            | Metro Police Services                             | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | 5 000                  |  |
|            | Office of the City Manager                        | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |  |
|            | Office of the Speaker                             | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |  |
|            | Regional Service Delivery                         | 500                 | 500     | 500       | 500     | 500      | 500      | 1 000   | 1 250    | 250     | 500     | 500     | 500     | 7 000   | –                      | 4 500                  |  |
|            | Service Infrastructure                            | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |  |
|            | Transport   | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |  |
|            | Other Votes                                       | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | 500                    | 1 000                  |  |
|            | Capital single-year expenditure sub-total         | 500                 | 800     | 1 034     | 4 574   | 2 482    | 609      | 1 000   | 1 250    | 250     | 500     | 500     | 500     | 14 000  | 500                    | 10 500                 |  |
|            | Total Capital Expenditure                         | 229 377             | 354 898 | 362 504   | 413 894 | 429 595  | 317 640  | 250 627 | 360 470  | 480 328 | 440 550 | 370 234 | 335 140 | 4 345 256                                     | 4 621 576              | 4 553 132              |  |

Table 59: MBRR SA29 – budgeted monthly capital expenditure (standard classification)

| R thousand | Description                                 | Budget Year 2013/14 |         |           |         |          |          |         |          |         |         |         |         | Medium Term Revenue and Expenditure Framework |                        |                        |
|------------|---|---------------------|---------|-----------|---------|----------|----------|---------|----------|---------|---------|---------|---------|---|------------------------|------------------------|
|            |   | July                | August  | September | October | November | December | January | February | March   | April   | May     | June    | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
|            |   |                     |         |           |         |          |          |         |          |         |         |         |         |   |                        |                        |
|            | <b>Capital Expenditure - Standard</b>       |                     |         |           |         |          |          |         |          |         |         |         |         |   |                        |                        |
|            | <i>Governance and administration</i>        |                     |         |           |         |          |          |         |          |         |         |         |         |   |                        |                        |
|            | Executive and council                       | 12 017              | 68 546  | 20 231    | 58 436  | 16 844   | 25 266   | 15 411  | 64 691   | 65 506  | 30 371  | 16 486  | 23 146  | 416 950                                       | 318 900                | 295 350                |
|            | Budget and treasury office                  | 9 433               | 9 963   | 10 522    | 13 852  | 11 990   | 9 557    | 9 728   | 9 878    | 9 798   | 9 788   | 9 778   | 9 663   | 123 950                                       | 154 100                | 150 350                |
|            | Corporate services                          | 2 593               | 58 553  | 9 708     | 44 553  | 4 653    | 15 708   | 5 653   | 54 813   | 55 708  | 20 583  | 6 708   | 13 483  | 233 000                                       | 164 500                | 145 000                |
|            | <i>Community and public safety</i>          | 199 161             | 100 696 | 113 589   | 91 224  | 97 193   | 77 729   | 45 307  | 60 257   | 58 257  | 54 307  | 37 675  | 18 459  | 953 853                                       | 1 250 705              | 1 185 435              |
|            | Community and social services               | –                   | –       | –         | 1 430   | 2 830    | 2 980    | 1 480   | 5 130    | 7 230   | 9 380   | 8 480   | 5 960   | 44 900  | 39 100                 | 31 000                 |
|            | Sport and recreation                        | 33 167              | 33 167  | 27 167    | 31 522  | 31 022   | 26 877   | 7 355   | 7 355    | 5 355   | 6 855   | 5 755   | 6 755   | 222 350                                       | 60 000                 | 54 550                 |
|            | Public safety                               | 417                 | 417     | 11 567    | 12 517  | 12 317   | 11 617   | 2 217   | 11 517   | 8 917   | 1 817   | 1 087   | 417     | 74 800  | 39 800                 | 25 500                 |
|            | Housing                                     | 163 452             | 64 988  | 72 730    | 42 130  | 45 900   | 32 130   | 32 130  | 32 130   | 32 130  | 32 130  | 18 748  | 1 702   | 570 303                                       | 1 051 305              | 1 002 385              |
|            | Health                                      | 2 125               | 2 125   | 2 125     | 3 625   | 5 125    | 4 125    | 2 125   | 4 125    | 4 625   | 4 125   | 3 625   | 3 625   | 41 500  | 60 500                 | 72 000                 |
|            | <i>Economic and environmental services</i>  | 1 792               | 73 392  | 99 402    | 125 082 | 140 372  | 124 792  | 46 393  | 72 842   | 189 292 | 186 482 | 215 801 | 249 761 | 1 525 400                                     | 1 314 926              | 1 805 147              |
|            | Planning and development                    | 42                  | 42      | 102       | 282     | 242      | 42       | 42      | 542      | 292     | 192     | 42      | 842     | 2 700   | 3 300                  | 3 300                  |
|            | Road transport                              | 1 650               | 73 250  | 98 550    | 124 050 | 138 480  | 124 000  | 45 602  | 71 550   | 187 250 | 185 540 | 215 009 | 248 169 | 1 513 100                                     | 1 301 426              | 1 787 047              |
|            | Environmental protection                    | 100                 | 100     | 750       | 750     | 1 650    | 750      | 750     | 750      | 1 750   | 750     | 750     | 750     | 9 600   | 10 200                 | 14 800                 |
|            | <i>Trading services</i>                     | 16 408              | 111 214 | 125 733   | 137 053 | 172 836  | 83 104   | 142 616 | 158 630  | 163 673 | 163 190 | 97 423  | 40 275  | 1 412 153                                     | 1 702 995              | 1 235 900              |
|            | Electricity                                 | 6 252               | 7 558   | 20 827    | 33 147  | 61 930   | 27 267   | 34 017  | 77 357   | 60 367  | 65 552  | 34 917  | 10 969  | 440 157                                       | 897 250                | 639 000                |
|            | Water                                       | 3 200               | 20 200  | 19 700    | 18 700  | 23 700   | 5 800    | 23 400  | 18 700   | 19 100  | 18 800  | 18 800  | 19 100  | 209 200                                       | 179 000                | 214 050                |
|            | Waste water management                      | 6 956               | 83 456  | 83 456    | 83 456  | 85 456   | 48 287   | 83 449  | 60 824   | 82 456  | 77 088  | 41 956  | 8 456   | 745 296                                       | 604 245                | 360 350                |
|            | Waste management                            | –                   | –       | 1 750     | 1 750   | 1 750    | 1 750    | 1 750   | 1 750    | 1 750   | 1 750   | 1 750   | 1 750   | 17 500  | 22 500                 | 22 500                 |
|            | <i>Other</i>                                | –                   | 1 050   | 3 550     | 2 100   | 2 350    | 6 750    | 900     | 4 050    | 3 600   | 6 200   | 2 950   | 3 500   | 36 900  | 34 050                 | 31 300                 |
|            | <b>Total Capital Expenditure - Standard</b> | 229 377             | 354 898 | 362 504   | 413 894 | 429 595  | 317 640  | 250 627 | 360 470  | 480 328 | 440 550 | 370 234 | 335 140 | 4 345 256                                     | 4 621 576              | 4 553 132              |



**2.11 ANNUAL BUDGETS AND SERVICE DELIVERY AND  
BUDGET IMPLEMENTATION PLANS – INTERNAL  
DEPARTMENTS**

Table 61: Audit and Risk – budgeted financial performance

| Description  | Group Audit and Risk |                     |                     |                      |                     |                     |   |                        |                        |
|--|----------------------|---------------------|---------------------|----------------------|---------------------|---------------------|---|------------------------|------------------------|
|  | 2009/10              | 2010/11             | 2011/12             | Current Year 2012/13 |                     |                     | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome      | Audited Outcome     | Audited Outcome     | Original Budget      | Adjusted Budget     | Full Year Forecast  | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                      |                     |                     |                      |                     |                     |   |                        |                        |
| Property rates   | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - water revenue                                      | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - other  | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Interest earned - external investments                               | (12 814 955)         | (8 660 152)         | (6 868 654)         | (14 834 912)         | (14 834 912)        | (14 834 912)        | (7 219 000)   | (7 572 700)            | (7 921 000)            |
| Interest earned - outstanding debtors                                | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Dividends received   | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Fines  | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Licences and permits   | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Agency services  | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Other revenue  | (25 677 463)         | (25 044 665)        | (28 522 575)        | (19 495 900)         | (43 717 593)        | (43 717 593)        | (167 771 900)   | (177 081 800)          | (225 333 485)          |
| Transfers recognised - operational                                   | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Gains on disposal of PPE   | -                    | (76)                | (28)                | -                    | -                   | -                   | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(38 492 418)</b>  | <b>(33 704 894)</b> | <b>(35 391 257)</b> | <b>(34 330 812)</b>  | <b>(58 552 505)</b> | <b>(58 552 505)</b> | <b>(174 990 900)</b>                                  | <b>(184 654 500)</b>   | <b>(233 254 485)</b>   |
| <b>Expenditure By Type</b>   |                      |                     |                     |                      |                     |                     |   |                        |                        |
| Employee related costs   | 33 239 883           | 38 151 481          | 44 439 586          | 52 953 807           | 58 725 888          | 58 725 888          | 62 003 273  | 66 000 400             | 70 257 100             |
| Remuneration of councillors  | -                    | -                   | 109 950             | -                    | -                   | -                   | -   | -                      | -                      |
| Debt impairment  | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 305 993              | 215 608             | 270 267             | 772 292              | 772 292             | 772 292             | 133 186   | 101 919                | 27 694                 |
| Finance charges  | 729                  | 39 200              | 863                 | 35 060               | 35 000              | 35 000              | 35 000  | 35 000                 | 36 600                 |
| Bulk purchases   | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Other materials  | 117 076              | 117 115             | 224 867             | 296 900              | 296 900             | 296 900             | 254 602   | 263 114                | 271 406                |
| Contracted services  | 41 345               | 190 261             | 173 277             | 528 200              | 528 200             | 528 200             | 448 244   | 479 601                | 547 652                |
| Transfer and grants  | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Other expenditure  | 135 140 869          | 107 698 798         | 108 961 314         | 219 683 900          | 219 537 168         | 219 537 168         | 211 302 506   | 223 885 486            | 237 700 381            |
| Loss on disposal of PPE  | 4 012                | 16 424              | 3 646               | -                    | -                   | -                   | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>168 849 908</b>   | <b>146 428 887</b>  | <b>154 182 769</b>  | <b>274 270 159</b>   | <b>279 895 448</b>  | <b>279 895 448</b>  | <b>274 176 811</b>                                    | <b>290 765 520</b>     | <b>308 840 833</b>     |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>130 357 490</b>   | <b>112 723 994</b>  | <b>118 791 512</b>  | <b>239 939 347</b>   | <b>221 342 943</b>  | <b>221 342 943</b>  | <b>99 185 911</b>                                     | <b>106 111 020</b>     | <b>75 586 348</b>      |
| Transfers recognised - capital                                       | -                    | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>130 357 490</b>   | <b>112 723 994</b>  | <b>118 791 512</b>  | <b>239 939 347</b>   | <b>221 342 943</b>  | <b>221 342 943</b>  | <b>99 185 911</b>                                     | <b>106 111 020</b>     | <b>75 586 348</b>      |

Table 62: City Planning and Development – budgeted financial performance

| City Planning and Development  |                     |                      |                      |                      |                      |                      |   |                        |                        |
|--|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---|------------------------|------------------------|
| Description  | 2009/10             | 2010/11              | 2011/12              | Current Year 2012/13 |                      |                      | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome     | Audited Outcome      | Audited Outcome      | Original Budget      | Adjusted Budget      | Full Year Forecast   | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                     |                      |                      |                      |                      |                      |   |                        |                        |
| Property rates   | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - water revenue                                      | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - other  | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -                   | (0)                  | -                    | (9 500)              | (9 500)              | (9 500)              | (5 178)   | (5 432)                | (5 682)                |
| Interest earned - external investments                               | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Dividends received   | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Fines  | (420 145)           | (314 850)            | (294 972)            | (590 060)            | (590 060)            | (590 060)            | (310 220)   | (325 408)              | (340 366)              |
| Licences and permits   | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Agency services  | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other revenue  | (90 244 954)        | (99 690 089)         | (131 526 013)        | (121 308 250)        | (124 370 250)        | (124 370 250)        | (127 720 718)   | (132 206 787)          | (136 512 059)          |
| Transfers recognised - operational                                   | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Gains on disposal of PPE   | -                   | (1 951)              | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(90 665 098)</b> | <b>(100 006 890)</b> | <b>(131 820 986)</b> | <b>(121 907 810)</b> | <b>(124 969 810)</b> | <b>(124 969 810)</b> | <b>(128 036 116)</b>                                  | <b>(132 537 627)</b>   | <b>(136 858 107)</b>   |
| <b>Expenditure By Type</b>   |                     |                      |                      |                      |                      |                      |   |                        |                        |
| Employee related costs   | 138 323 585         | 150 370 782          | 167 591 620          | 185 998 576          | 189 335 032          | 189 335 032          | 206 129 006   | 219 526 300            | 233 777 600            |
| Remuneration of councillors  | 474 188             | 711 356              | 759 350              | 759 350              | 759 350              | 759 350              | 881 225   | 969 348                | 1 066 283              |
| Debt impairment  | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 4 904 485           | 3 240 008            | 9 431 770            | 4 833 761            | 4 833 761            | 4 833 761            | 6 923 260   | 7 682 608              | 7 499 848              |
| Finance charges  | 1 626 098           | 1 044 808            | 1 193 137            | 1 406 843            | 1 048 506            | 1 048 506            | 1 492 814   | 1 641 060              | 1 807 759              |
| Bulk purchases   | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other materials  | 856 999             | 945 886              | 914 243              | 1 440 439            | 1 440 439            | 1 440 439            | 1 090 639   | 1 132 070              | 1 168 474              |
| Contracted services  | 4 746 964           | 8 385 357            | 6 491 240            | 1 125 500            | 1 125 500            | 1 125 500            | 812 170   | 827 068                | 840 568                |
| Transfer and grants  | -                   | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other expenditure  | 7 937 717           | 9 006 524            | 7 983 570            | 32 415 127           | 31 616 027           | 31 616 027           | 28 904 745  | 27 906 153             | 29 144 623             |
| Loss on disposal of PPE  | 10 481              | 26 306               | 29 777 788           | -                    | -                    | -                    | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>158 880 518</b>  | <b>173 731 026</b>   | <b>224 142 716</b>   | <b>227 979 596</b>   | <b>230 158 615</b>   | <b>230 158 615</b>   | <b>246 233 859</b>                                    | <b>259 684 607</b>     | <b>275 305 154</b>     |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>68 215 419</b>   | <b>73 724 136</b>    | <b>92 321 731</b>    | <b>106 071 786</b>   | <b>105 188 805</b>   | <b>105 188 805</b>   | <b>118 197 743</b>                                    | <b>127 146 980</b>     | <b>138 447 047</b>     |
| <b>Transfers recognised - capital</b>                                | <b>(6 725 125)</b>  | <b>(1 151 164)</b>   | <b>-</b>             | <b>-</b>             | <b>-</b>             | <b>-</b>             | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| <b>(Surplus)/Deficit for the year</b>                                | <b>61 490 294</b>   | <b>72 572 972</b>    | <b>92 321 731</b>    | <b>106 071 786</b>   | <b>105 188 805</b>   | <b>105 188 805</b>   | <b>118 197 743</b>                                    | <b>127 146 980</b>     | <b>138 447 047</b>     |



Table 63: City Strategies and Performance Management – budgeted financial performance

| City Strategies and Performance Management                           |                   |                   |                   |                      |                   |                    |   |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
| Description  | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Property rates   | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - water revenue                                      | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - other  | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Interest earned - external investments                               | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Dividends received   | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Fines  | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Licences and permits   | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Agency services  | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Other revenue  | -                 | (59 492)          | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Transfers recognised - operational                                   | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Gains on disposal of PPE   | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | -                 | (59 492)          | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| <b>Expenditure By Type</b>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Employee related costs   | 11 458 840        | 15 067 513        | 15 299 786        | 11 444 872           | 12 092 497        | 12 092 497         | 17 722 169  | 18 677 500             | 19 691 300             |
| Remuneration of councillors  | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Debt impairment  | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 87 133            | 74 005            | 85 745            | 157 378              | 157 378           | 157 378            | 50 483  | 45 726                 | 23 483                 |
| Finance charges  | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Bulk purchases   | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Other materials  | 53 803            | 56 154            | 58 747            | 85 400               | 165 400           | 165 400            | 73 511  | 76 218                 | 78 612                 |
| Contracted services  | 4 533 493         | 4 434 812         | 473 637           | 3 022 600            | 3 022 600         | 3 022 600          | 3 362 150   | 4 208 534              | 4 336 820              |
| Transfer and grants  | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Other expenditure  | 710 835           | 1 088 428         | 1 272 157         | 4 584 500            | 3 504 500         | 3 504 500          | 2 229 056   | 2 408 391              | 2 505 310              |
| Loss on disposal of PPE  | -                 | 4 776             | 5 521             | -                    | -                 | -                  | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>16 844 104</b> | <b>20 726 288</b> | <b>17 195 592</b> | <b>19 294 750</b>    | <b>18 942 375</b> | <b>18 942 375</b>  | <b>23 437 369</b>                                     | <b>25 416 369</b>      | <b>26 638 525</b>      |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>16 844 104</b> | <b>20 666 796</b> | <b>17 195 592</b> | <b>19 294 750</b>    | <b>18 942 375</b> | <b>18 942 375</b>  | <b>23 437 369</b>                                     | <b>25 416 369</b>      | <b>26 638 525</b>      |
| Transfers recognised - capital                                       | -                 | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>16 844 104</b> | <b>20 666 796</b> | <b>17 195 592</b> | <b>19 294 750</b>    | <b>18 942 375</b> | <b>18 942 375</b>  | <b>23 437 369</b>                                     | <b>25 416 369</b>      | <b>26 638 525</b>      |

Table 64: Communication, Marketing and Events – budgeted financial performance

| Communication, Marketing and Events                                  |                   |                   |                   |                      |                    |                    |   |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|--------------------|--------------------|---|------------------------|------------------------|
| Description  | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                    |                    | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget    | Full Year Forecast | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                   |                   |                   |                      |                    |                    |   |                        |                        |
| Property rates   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - water revenue                                      | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - other  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Interest earned - external investments                               | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Dividends received   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Fines  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Licences and permits   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Agency services  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Other revenue  | (150 000)         | (87 578)          | -                 | (167 000)            | (167 000)          | (167 000)          | (176 200)   | (185 900)              | (194 500)              |
| Transfers recognised - operational                                   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Gains on disposal of PPE   | -                 | (183)             | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(150 000)</b>  | <b>(87 762)</b>   | <b>-</b>          | <b>(167 000)</b>     | <b>(167 000)</b>   | <b>(167 000)</b>   | <b>(176 200)</b>                                      | <b>(185 900)</b>       | <b>(194 500)</b>       |
| <b>Expenditure By Type</b>   |                   |                   |                   |                      |                    |                    |   |                        |                        |
| Employee related costs   | 23 102 520        | 26 687 137        | 26 883 625        | 36 065 570           | 35 846 042         | 35 846 042         | 32 964 158  | 35 105 300             | 37 385 400             |
| Remuneration of councillors  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Debt impairment  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 622 010           | 251 587           | 323 400           | 369 452              | 369 452            | 369 452            | 139 185   | 108 093                | 30 279                 |
| Finance charges  | 457               | 171               | -                 | 239                  | -                  | -                  | -   | -                      | -                      |
| Bulk purchases   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Other materials  | 107 720           | 103 979           | 93 832            | 161 500              | 161 500            | 161 500            | 109 502   | 113 583                | 117 151                |
| Contracted services  | 125 362           | 124 696           | 336 725           | 46 800               | 46 800             | 46 800             | 48 500  | 51 200                 | 53 500                 |
| Transfer and grants  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Other expenditure  | 8 857 911         | 11 555 609        | 10 886 386        | 94 898 400           | 93 366 936         | 93 366 936         | 98 649 153  | 99 266 016             | 99 764 345             |
| Loss on disposal of PPE  | 20 885            | 1 504             | 14 758            | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>32 837 664</b> | <b>38 724 684</b> | <b>38 538 726</b> | <b>131 541 961</b>   | <b>129 790 730</b> | <b>129 790 730</b> | <b>131 910 498</b>                                    | <b>134 644 192</b>     | <b>137 350 675</b>     |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>32 687 664</b> | <b>38 636 922</b> | <b>38 538 726</b> | <b>131 374 961</b>   | <b>129 623 730</b> | <b>129 623 730</b> | <b>131 734 298</b>                                    | <b>134 458 292</b>     | <b>137 156 175</b>     |
| Transfers recognised - capital                                       | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>32 687 664</b> | <b>38 636 922</b> | <b>38 538 726</b> | <b>131 374 961</b>   | <b>129 623 730</b> | <b>129 623 730</b> | <b>131 734 298</b>                                    | <b>134 458 292</b>     | <b>137 156 175</b>     |

Table 65: Corporate and Shared Services – budgeted financial performance

| Corporate and Shared Services  |                     |                     |                     |                      |                     |                     |   |                        |                        |
|--|---------------------|---------------------|---------------------|----------------------|---------------------|---------------------|---|------------------------|------------------------|
| Description  | 2009/10             | 2010/11             | 2011/12             | Current Year 2012/13 |                     |                     | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome     | Audited Outcome     | Audited Outcome     | Original Budget      | Adjusted Budget     | Full Year Forecast  | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                     |                     |                     |                      |                     |                     |   |                        |                        |
| Property rates   | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - water revenue                                      | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - other  | -                   | 860                 | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Rental of facilities and equipment                                   | (36 480 179)        | (48 138 236)        | (45 080 973)        | (46 614 200)         | (47 400 462)        | (47 400 462)        | (62 713 473)  | (65 452 301)           | (67 866 906)           |
| Interest earned - external investments                               | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Dividends received   | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Fines  | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Licences and permits   | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Agency services  | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Other revenue  | (17 668 585)        | (18 045 789)        | (30 846 457)        | (21 507 300)         | (27 472 200)        | (27 472 200)        | (20 139 100)  | (20 855 420)           | (21 401 870)           |
| Transfers recognised - operational                                   | (5 000)             | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Gains on disposal of PPE   | -                   | (6 885 985)         | (20 950 582)        | -                    | -                   | -                   | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(54 153 764)</b> | <b>(73 069 150)</b> | <b>(96 878 011)</b> | <b>(68 121 500)</b>  | <b>(74 872 662)</b> | <b>(74 872 662)</b> | <b>(82 852 581)</b>                                   | <b>(86 307 721)</b>    | <b>(89 268 776)</b>    |
| <b>Expenditure By Type</b>   |                     |                     |                     |                      |                     |                     |   |                        |                        |
| Employee related costs   | 241 846 243         | 265 859 103         | 289 103 504         | 313 617 216          | 320 110 172         | 320 110 172         | 364 949 307   | 387 978 175            | 412 474 975            |
| Remuneration of councillors  | -                   | 15 705              | 759 350             | 759 350              | 759 350             | 759 350             | 881 225   | 969 348                | 1 066 283              |
| Debt impairment  | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 24 328 746          | 15 046 809          | 22 195 447          | 22 815 949           | 22 815 949          | 22 815 949          | 17 200 997  | 14 331 154             | 11 616 384             |
| Finance charges  | 7 593 438           | 6 539 589           | 7 215 635           | 8 526 958            | 6 340 963           | 6 340 963           | 9 027 965   | 9 924 495              | 10 932 624             |
| Bulk purchases   | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Other materials  | 8 065 184           | 8 325 151           | 11 119 826          | 11 995 021           | 11 389 951          | 11 389 951          | 120 474 308   | 128 858 708            | 137 573 475            |
| Contracted services  | 17 225 216          | 9 580 070           | 12 750 423          | 16 025 786           | 35 025 786          | 35 025 786          | 21 250 429  | 21 895 379             | 23 015 275             |
| Transfer and grants  | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Other expenditure  | 248 838 657         | 248 726 041         | 289 865 474         | 369 127 803          | 382 409 245         | 382 409 245         | 918 670 529   | 987 761 307            | 1 066 562 119          |
| Loss on disposal of PPE  | 255 487             | 545 881             | 92 346              | -                    | -                   | -                   | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>548 152 971</b>  | <b>554 638 348</b>  | <b>633 110 005</b>  | <b>742 868 083</b>   | <b>778 851 416</b>  | <b>778 851 416</b>  | <b>1 452 454 760</b>                                  | <b>1 551 718 567</b>   | <b>1 663 241 135</b>   |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>493 999 207</b>  | <b>481 569 198</b>  | <b>536 231 993</b>  | <b>674 746 583</b>   | <b>703 978 754</b>  | <b>703 978 754</b>  | <b>1 369 602 179</b>                                  | <b>1 465 410 845</b>   | <b>1 573 972 359</b>   |
| Transfers recognised - capital                                       | -                   | (24 375)            | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>493 999 207</b>  | <b>481 544 823</b>  | <b>536 231 993</b>  | <b>674 746 583</b>   | <b>703 978 754</b>  | <b>703 978 754</b>  | <b>1 369 602 179</b>                                  | <b>1 465 410 845</b>   | <b>1 573 972 359</b>   |

Table 66: Economic Development – budgeted financial performance

| Economic Development   |                    |                    |                    |                      |                    |                    |   |                        |                        |
|--|--------------------|--------------------|--------------------|----------------------|--------------------|--------------------|---|------------------------|------------------------|
| Description  | 2009/10            | 2010/11            | 2011/12            | Current Year 2012/13 |                    |                    | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome    | Audited Outcome    | Audited Outcome    | Original Budget      | Adjusted Budget    | Full Year Forecast | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Property rates   | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - water revenue                                      | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - other  | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Rental of facilities and equipment                                   | (16 677)           | (45 850)           | 201 788            | -                    | -                  | -                  | -   | -                      | -                      |
| Interest earned - external investments                               | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Dividends received   | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Fines  | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Licences and permits   | (1 909 606)        | (2 083 273)        | (2 479 013)        | (2 742 900)          | (2 742 900)        | (2 742 900)        | (2 882 177)   | (3 040 700)            | (3 180 523)            |
| Agency services  | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Other revenue  | -                  | (113 768)          | (458)              | -                    | -                  | -                  | -   | -                      | -                      |
| Transfers recognised - operational                                   | -                  | -                  | -                  | -                    | (400 000)          | (400 000)          | (29 670 000)  | -                      | -                      |
| Gains on disposal of PPE   | -                  | (2)                | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(1 926 284)</b> | <b>(2 242 893)</b> | <b>(2 277 683)</b> | <b>(2 742 900)</b>   | <b>(3 142 900)</b> | <b>(3 142 900)</b> | <b>(32 552 177)</b>                                   | <b>(3 040 700)</b>     | <b>(3 180 523)</b>     |
| <b>Expenditure By Type</b>   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Employee related costs   | 18 622 980         | 21 589 372         | 25 220 204         | 28 455 054           | 38 447 381         | 38 447 381         | 50 525 637  | 53 808 300             | 57 305 000             |
| Remuneration of councillors  | 680 742            | 711 556            | 2 201              | -                    | -                  | -                  | -   | -                      | -                      |
| Debt impairment  | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 3 225 544          | 3 118 161          | 3 432 050          | 3 827 704            | 3 827 704          | 3 827 704          | 3 316 927   | 3 162 794              | 3 024 848              |
| Finance charges  | 1 148 271          | 780 870            | 1 022 688          | 1 047 698            | 898 719            | 898 719            | 1 279 554   | 1 406 621              | 1 549 506              |
| Bulk purchases   | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Other materials  | 259 274            | 130 322            | 212 154            | 346 950              | 346 950            | 346 950            | 257 973   | 267 807                | 275 885                |
| Contracted services  | 2 117 337          | 1 797 096          | 1 393 453          | 77 033 300           | 129 818 300        | 129 818 300        | 60 034 600  | 70 036 700             | 80 038 400             |
| Transfer and grants  | -                  | -                  | -                  | -                    | -                  | -                  | 47 500 000  | 47 500 000             | 47 500 000             |
| Other expenditure  | 16 756 069         | 18 405 576         | 14 604 343         | 32 809 465           | 31 977 224         | 31 977 224         | 65 537 172  | 37 687 934             | 38 710 664             |
| Loss on disposal of PPE  | 34 361             | 10 059             | 13 969             | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>42 844 578</b>  | <b>46 543 012</b>  | <b>45 901 062</b>  | <b>143 520 171</b>   | <b>205 316 278</b> | <b>205 316 278</b> | <b>228 451 863</b>                                    | <b>213 870 156</b>     | <b>228 404 302</b>     |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>40 918 294</b>  | <b>44 300 119</b>  | <b>43 623 378</b>  | <b>140 777 271</b>   | <b>202 173 378</b> | <b>202 173 378</b> | <b>195 899 686</b>                                    | <b>210 829 456</b>     | <b>225 223 779</b>     |
| Transfers recognised - capital                                       | (1 974 216)        | -                  | -                  | (10 151 000)         | -                  | -                  | -   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>38 944 078</b>  | <b>44 300 119</b>  | <b>43 623 378</b>  | <b>130 626 271</b>   | <b>202 173 378</b> | <b>202 173 378</b> | <b>195 899 686</b>                                    | <b>210 829 456</b>     | <b>225 223 779</b>     |

Table 67: Emergency Services – budgeted financial performance

| Description  | Emergency Services  |                     |                     |                      |                     |                     |   |                        |                        |
|--|---------------------|---------------------|---------------------|----------------------|---------------------|---------------------|---|------------------------|------------------------|
|  | 2009/10             | 2010/11             | 2011/12             | Current Year 2012/13 |                     |                     | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome     | Audited Outcome     | Audited Outcome     | Original Budget      | Adjusted Budget     | Full Year Forecast  | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                     |                     |                     |                      |                     |                     |   |                        |                        |
| Property rates   | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - water revenue                                      | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - other  | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Interest earned - external investments                               | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Dividends received   | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Fines  | -                   | -                   | (46 893)            | -                    | (11 000)            | (11 000)            | (36 600)  | (37 900)               | (39 600)               |
| Licences and permits   | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Agency services  | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Other revenue  | (11 686 018)        | (29 195 246)        | (12 446 739)        | (10 975 400)         | (12 296 300)        | (12 296 300)        | (12 515 978)  | (13 043 006)           | (13 643 034)           |
| Transfers recognised - operational                                   | (40 947 850)        | (45 779 150)        | (47 901 500)        | (49 676 000)         | (49 676 000)        | (49 676 000)        | (53 750 000)  | (56 683 000)           | (59 687 000)           |
| Gains on disposal of PPE   | -                   | (177 144)           | (182 930)           | -                    | -                   | -                   | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(52 633 868)</b> | <b>(75 151 540)</b> | <b>(60 578 062)</b> | <b>(60 651 400)</b>  | <b>(61 983 300)</b> | <b>(61 983 300)</b> | <b>(66 302 578)</b>                                   | <b>(69 763 906)</b>    | <b>(73 369 634)</b>    |
| <b>Expenditure By Type</b>   |                     |                     |                     |                      |                     |                     |   |                        |                        |
| Employee related costs   | 250 054 133         | 304 162 336         | 335 149 109         | 341 488 656          | 361 019 784         | 361 019 784         | 423 352 241   | 450 628 300            | 479 797 600            |
| Remuneration of councillors  | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Debt impairment  | 11 112 242          | 1 793 408           | 1 039 347           | 1 000 000            | 1 000 000           | 1 000 000           | 1 000 000   | 1 000 000              | 1 000 000              |
| Depreciation & asset impairment                                      | 15 127 842          | 14 816 855          | 19 718 214          | 19 791 142           | 19 791 142          | 19 791 142          | 16 598 964  | 13 536 452             | 9 875 004              |
| Finance charges  | 3 872 541           | 2 394 076           | 3 011 249           | 3 328 803            | 2 646 229           | 2 646 229           | 3 767 576   | 4 141 719              | 4 562 434              |
| Bulk purchases   | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Other materials  | 3 655 625           | 4 965 109           | 8 965 688           | 8 493 085            | 8 127 585           | 8 127 585           | 2 157 095   | 2 269 149              | 2 375 182              |
| Contracted services  | 1 573 469           | 1 309 431           | 1 252 485           | 1 691 316            | 1 811 316           | 1 811 316           | 1 601 574   | 1 691 739              | 1 777 178              |
| Transfer and grants  | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Other expenditure  | 17 459 300          | 16 997 242          | 25 188 870          | 26 332 749           | 26 381 180          | 26 381 180          | 15 112 507  | 16 156 474             | 17 536 641             |
| Loss on disposal of PPE  | 47 109              | 401 357             | 165 182             | -                    | -                   | -                   | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>302 902 261</b>  | <b>346 839 814</b>  | <b>394 491 145</b>  | <b>402 125 751</b>   | <b>420 777 236</b>  | <b>420 777 236</b>  | <b>463 589 957</b>                                    | <b>489 423 834</b>     | <b>516 924 039</b>     |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>250 268 393</b>  | <b>271 688 274</b>  | <b>333 913 083</b>  | <b>341 474 351</b>   | <b>358 793 936</b>  | <b>358 793 936</b>  | <b>397 287 379</b>                                    | <b>419 659 928</b>     | <b>443 554 405</b>     |
| Transfers recognised - capital                                       | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>250 268 393</b>  | <b>271 688 274</b>  | <b>333 913 083</b>  | <b>341 474 351</b>   | <b>358 793 936</b>  | <b>358 793 936</b>  | <b>397 287 379</b>                                    | <b>419 659 928</b>     | <b>443 554 405</b>     |

Table 68: Environmental Management – budgeted financial performance

| Environmental Management   |                      |                      |                      |                      |                      |                      |   |                        |                        |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---|------------------------|------------------------|
| Description  | 2009/10              | 2010/11              | 2011/12              | Current Year 2012/13 |                      |                      | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome      | Audited Outcome      | Audited Outcome      | Original Budget      | Adjusted Budget      | Full Year Forecast   | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                      |                      |                      |                      |                      |                      |   |                        |                        |
| Property rates   | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - water revenue                                      | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - refuse revenue                                     | (352 884 033)        | (394 931 295)        | (480 000 616)        | (606 250 000)        | (606 250 000)        | (606 250 000)        | (741 497 400)   | (926 870 100)          | (1 017 516 120)        |
| Service charges - other  | -                    | (10 440 156)         | (24 963 021)         | (14 770 000)         | (14 770 000)         | (14 770 000)         | (15 582 400)  | (16 439 400)           | (17 195 600)           |
| Rental of facilities and equipment                                   | (10 652 551)         | (14 718 466)         | (12 691 727)         | (13 809 800)         | (13 809 800)         | (13 809 800)         | (15 094 000)  | (15 837 900)           | (16 328 500)           |
| Interest earned - external investments                               | (1 373 170)          | (1 255 944)          | (1 216 850)          | (1 162 313)          | (1 162 313)          | (1 162 313)          | (1 087 287)   | (1 087 287)            | (1 087 287)            |
| Interest earned - outstanding debtors                                | (2 294)              | (6 055)              | (13 975)             | (22 228 900)         | (22 228 900)         | (22 228 900)         | (14 664 900)  | (15 741 300)           | (16 871 500)           |
| Dividends received   | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Fines  | (20 319)             | (6 214)              | (1 259)              | (33 100)             | (33 100)             | (33 100)             | (1 300)   | (1 400)                | (1 500)                |
| Licences and permits   | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Agency services  | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other revenue  | (141 655 220)        | (154 961 980)        | (129 318 301)        | (145 198 542)        | (145 198 542)        | (145 198 542)        | (146 792 272)   | (157 189 887)          | (168 538 742)          |
| Transfers recognised - operational                                   | -                    | -                    | -                    | (1 250 000)          | (250 000)            | (250 000)            | -   | -                      | -                      |
| Gains on disposal of PPE   | -                    | (334 257)            | (45 858)             | -                    | -                    | -                    | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(506 595 586)</b> | <b>(576 654 368)</b> | <b>(648 251 646)</b> | <b>(804 702 655)</b> | <b>(803 702 655)</b> | <b>(803 702 655)</b> | <b>(934 719 559)</b>                                  | <b>(1 133 167 274)</b> | <b>(1 237 539 649)</b> |
| <b>Expenditure By Type</b>   |                      |                      |                      |                      |                      |                      |   |                        |                        |
| Employee related costs   | 373 699 209          | 544 121 968          | 549 590 379          | 719 831 826          | 594 735 502          | 594 735 502          | 645 754 568   | 697 663 000            | 742 431 800            |
| Remuneration of councillors  | 6 880                | 6 970                | 755 030              | 759 350              | 759 350              | 759 350              | 881 225   | 969 348                | 1 066 283              |
| Debt impairment  | 15 298 948           | 14 388 843           | 20 759 588           | 39 418 803           | 39 566 038           | 39 566 038           | 43 808 080  | 50 607 903             | 54 953 576             |
| Depreciation & asset impairment                                      | 38 248 108           | 48 415 482           | 24 419 403           | 57 573 177           | 57 573 177           | 57 573 177           | 22 346 141  | 20 726 056             | 19 660 461             |
| Finance charges  | 21 167 295           | 26 438 935           | 30 005 629           | 31 378 663           | 31 785 510           | 31 785 510           | 38 288 700  | 41 365 857             | 44 159 190             |
| Bulk purchases   | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other materials  | 43 287 888           | 48 299 458           | 46 651 122           | 55 525 902           | 55 525 902           | 55 525 902           | 1 997 836   | 2 074 288              | 2 150 092              |
| Contracted services  | 178 656 606          | 183 950 006          | 227 890 250          | 178 467 919          | 178 467 919          | 178 467 919          | 155 929 635   | 167 685 988            | 180 685 746            |
| Transfer and grants  | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other expenditure  | 297 536 319          | 352 363 599          | 360 433 545          | 401 535 823          | 401 374 505          | 401 374 505          | 49 281 217  | 54 836 336             | 62 366 531             |
| Loss on disposal of PPE  | 356 878              | 277 328              | 282 105              | -                    | -                    | -                    | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>968 258 131</b>   | <b>1 218 252 589</b> | <b>1 260 777 051</b> | <b>1 484 491 463</b> | <b>1 359 787 903</b> | <b>1 359 787 903</b> | <b>958 287 402</b>                                    | <b>1 035 928 776</b>   | <b>1 107 473 678</b>   |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>461 662 545</b>   | <b>641 598 221</b>   | <b>612 525 405</b>   | <b>679 788 808</b>   | <b>556 085 248</b>   | <b>556 085 248</b>   | <b>23 567 843</b>                                     | <b>(97 238 498)</b>    | <b>(130 065 971)</b>   |
| Transfers recognised - capital                                       | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>461 662 545</b>   | <b>641 598 221</b>   | <b>612 525 405</b>   | <b>679 788 808</b>   | <b>556 085 248</b>   | <b>556 085 248</b>   | <b>23 567 843</b>                                     | <b>(97 238 498)</b>    | <b>(130 065 971)</b>   |

Table 69: Financial Services – budgeted financial performance

| Description  | Group Financial Services |                        |                        |                        |                        |                        |   |                        |                        |
|--|--------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|---|------------------------|------------------------|
|  | 2009/10                  | 2010/11                | 2011/12                | Current Year 2012/13   |                        |                        | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome          | Audited Outcome        | Audited Outcome        | Original Budget        | Adjusted Budget        | Full Year Forecast     | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                          |                        |                        |                        |                        |                        |   |                        |                        |
| Property rates   | (2 699 790 195)          | (2 915 622 492)        | (3 391 312 310)        | (3 737 900 000)        | (3 937 900 000)        | (3 937 900 000)        | (4 464 237 500)                                       | (4 895 661 400)        | (5 370 227 000)        |
| Property rates - penalties & collection charges                      | -                        | -                      | -                      | -                      | -                      | -                      | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                        | -                      | -                      | -                      | -                      | -                      | -   | -                      | -                      |
| Service charges - water revenue                                      | -                        | -                      | -                      | -                      | -                      | -                      | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                        | -                      | -                      | -                      | -                      | -                      | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                        | (818)                  | -                      | -                      | -                      | -                      | -   | -                      | -                      |
| Service charges - other  | -                        | -                      | -                      | -                      | -                      | -                      | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -                        | -                      | -                      | -                      | -                      | -                      | -   | -                      | -                      |
| Interest earned - external investments                               | (82 334 895)             | (99 959 934)           | (44 046 899)           | (29 381 454)           | (30 463 700)           | (30 463 700)           | (30 031 113)  | (20 291 613)           | (20 780 213)           |
| Interest earned - outstanding debtors                                | (165 283 641)            | (132 229 687)          | (172 059 344)          | (79 816 234)           | (79 816 234)           | (79 816 234)           | (56 099 000)  | (60 215 800)           | (64 535 700)           |
| Dividends received   | -                        | -                      | -                      | -                      | -                      | -                      | -   | -                      | -                      |
| Fines  | (9 240)                  | -                      | -                      | -                      | -                      | -                      | -   | -                      | -                      |
| Licences and permits   | -                        | -                      | -                      | -                      | -                      | -                      | -   | -                      | -                      |
| Agency services  | -                        | -                      | -                      | -                      | -                      | -                      | -   | -                      | -                      |
| Other revenue  | (44 000 379)             | (12 162 492)           | (773 028 958)          | (47 472 900)           | (40 628 309)           | (40 628 309)           | (28 074 689)  | (29 079 645)           | (30 043 919)           |
| Transfers recognised - operational                                   | (1 529 557 234)          | (1 804 466 962)        | (2 139 886 072)        | (2 371 184 000)        | (2 370 966 960)        | (2 370 966 960)        | (2 483 143 000)                                       | (2 744 782 000)        | (3 064 240 000)        |
| Gains on disposal of PPE   | -                        | (2 635 266)            | (3 312 020)            | -                      | -                      | -                      | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(4 520 975 584)</b>   | <b>(4 967 077 652)</b> | <b>(6 523 645 601)</b> | <b>(6 265 754 588)</b> | <b>(6 459 775 203)</b> | <b>(6 459 775 203)</b> | <b>(7 061 585 702)</b>                                | <b>(7 750 030 458)</b> | <b>(8 549 826 832)</b> |
| <b>Expenditure By Type</b>   |                          |                        |                        |                        |                        |                        |   |                        |                        |
| Employee related costs   | 230 126 030              | 241 931 073            | 295 193 322            | 480 556 862            | 348 603 724            | 348 603 724            | 436 928 937   | 462 789 200            | 490 223 400            |
| Remuneration of councillors  | 1 474 755                | 986 169                | 767 668                | 759 350                | 759 350                | 759 350                | 881 225   | 969 048                | 1 066 283              |
| Debt impairment  | 748 183 528              | 397 143 018            | 456 360 089            | 116 166 691            | 117 074 482            | 117 074 482            | 127 256 556   | 148 541 561            | 171 366 716            |
| Depreciation & asset impairment                                      | 110 175 982              | 108 858 250            | 137 364 947            | 123 912 251            | 123 912 251            | 123 912 251            | 138 153 550   | 142 475 552            | 146 197 471            |
| Finance charges  | 119 259 732              | 136 141 918            | 19 993 173             | 153 582 699            | 88 109 805             | 88 109 805             | 117 910 669   | 128 214 688            | 139 674 138            |
| Bulk purchases   | -                        | -                      | -                      | -                      | -                      | -                      | -   | -                      | -                      |
| Other materials  | 6 654 025                | 8 561 517              | 10 823 613             | 15 401 930             | 15 401 930             | 15 401 930             | 11 168 918  | 11 684 823             | 12 174 098             |
| Contracted services  | 12 324 609               | 14 503 008             | 1 749 778              | 6 083 587              | 6 083 587              | 6 083 587              | 8 476 220   | 5 681 061              | 5 939 838              |
| Transfer and grants  | 12 544 162               | 27 625 621             | 21 495 798             | 21 201 500             | 21 201 500             | 21 201 500             | 23 321 700  | 25 653 815             | 26 833 900             |
| Other expenditure  | 25 241 606               | 432 208 353            | 131 634 689            | 363 651 809            | 366 234 769            | 366 234 769            | 432 081 999   | 455 916 613            | 503 400 590            |
| Loss on disposal of PPE  | 87 339                   | 238 628                | 1 574 255              | -                      | -                      | -                      | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>1 286 071 768</b>     | <b>1 368 197 556</b>   | <b>1 076 957 333</b>   | <b>1 281 316 679</b>   | <b>1 087 381 398</b>   | <b>1 087 381 398</b>   | <b>1 296 179 774</b>                                  | <b>1 381 926 660</b>   | <b>1 496 876 433</b>   |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>(3 254 903 816)</b>   | <b>(3 598 880 096)</b> | <b>(5 446 688 268)</b> | <b>(4 984 437 909)</b> | <b>(5 372 393 805)</b> | <b>(5 372 393 805)</b> | <b>(5 765 405 928)</b>                                | <b>(6 368 103 798)</b> | <b>(7 052 950 399)</b> |
| Transfers recognised - capital                                       | -                        | (231 131)              | (322 513)              | (500 000)              | (1 022 862)            | (1 022 862)            | (500 000)   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>(3 254 903 816)</b>   | <b>(3 599 111 227)</b> | <b>(5 447 010 781)</b> | <b>(4 984 937 909)</b> | <b>(5 373 416 667)</b> | <b>(5 373 416 667)</b> | <b>(5 765 905 928)</b>                                | <b>(6 368 103 798)</b> | <b>(7 052 950 399)</b> |

Table 70: Health and Social Development – budgeted financial performance

| Health and Social Development  |                     |                     |                     |                      |                     |                     |   |                        |                        |
|--|---------------------|---------------------|---------------------|----------------------|---------------------|---------------------|---|------------------------|------------------------|
| Description  | 2009/10             | 2010/11             | 2011/12             | Current Year 2012/13 |                     |                     | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome     | Audited Outcome     | Audited Outcome     | Original Budget      | Adjusted Budget     | Full Year Forecast  | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                     |                     |                     |                      |                     |                     |   |                        |                        |
| Property rates   | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - water revenue                                      | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Service charges - other  | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Interest earned - external investments                               | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Dividends received   | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Fines  | (31 600)            | (16 450)            | (5 050)             | (38 600)             | (38 600)            | (38 600)            | (5 300)   | (5 600)                | (5 900)                |
| Licences and permits   | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Agency services  | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Other revenue  | (649 117)           | (2 450 694)         | (1 804 235)         | (1 707 900)          | (2 207 900)         | (2 207 900)         | (2 258 784)   | (2 355 425)            | (2 463 764)            |
| Transfers recognised - operational                                   | (25 663 313)        | (28 897 290)        | (32 634 963)        | (43 681 000)         | (43 770 651)        | (43 770 651)        | (46 240 000)  | (50 890 000)           | (53 506 000)           |
| Gains on disposal of PPE   | -                   | (45 693)            | (27 886)            | -                    | -                   | -                   | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(26 344 029)</b> | <b>(31 410 126)</b> | <b>(34 472 133)</b> | <b>(45 427 500)</b>  | <b>(46 017 151)</b> | <b>(46 017 151)</b> | <b>(48 504 084)</b>                                   | <b>(53 251 025)</b>    | <b>(56 055 664)</b>    |
| <b>Expenditure By Type</b>   |                     |                     |                     |                      |                     |                     |   |                        |                        |
| Employee related costs   | 114 688 158         | 134 930 657         | 152 301 459         | 170 611 385          | 170 758 969         | 170 758 969         | 187 351 954   | 201 295 900            | 214 344 700            |
| Remuneration of councillors  | -                   | -                   | 756 470             | 759 350              | 759 350             | 759 350             | 881 225   | 969 348                | 1 066 283              |
| Debt impairment  | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 5 442 366           | 4 368 004           | 6 926 067           | 4 895 973            | 4 895 973           | 4 895 973           | 6 197 905   | 5 442 118              | 2 479 715              |
| Finance charges  | 1 303 587           | 1 490 056           | 1 193 137           | 1 593 919            | 1 048 507           | 1 048 507           | 1 492 816   | 1 641 061              | 1 807 759              |
| Bulk purchases   | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Other materials  | 2 666 633           | 3 135 453           | 3 131 712           | 5 093 200            | 5 306 338           | 5 306 338           | 2 713 495   | 3 070 330              | 3 210 382              |
| Contracted services  | 5 650 397           | 1 574 968           | 1 934 703           | 3 341 242            | 3 139 149           | 3 139 149           | 2 024 169   | 2 219 422              | 2 311 073              |
| Transfer and grants  | -                   | -                   | -                   | -                    | -                   | -                   | -   | -                      | -                      |
| Other expenditure  | 19 984 702          | 18 004 049          | 26 578 510          | 36 410 608           | 45 999 781          | 45 999 781          | 60 124 576  | 63 155 188             | 64 845 168             |
| Loss on disposal of PPE  | 64 860              | 88 217              | 88 356              | -                    | -                   | -                   | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>149 800 702</b>  | <b>163 591 405</b>  | <b>192 910 414</b>  | <b>222 705 677</b>   | <b>231 908 067</b>  | <b>231 908 067</b>  | <b>260 786 151</b>                                    | <b>277 793 366</b>     | <b>290 065 079</b>     |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>123 456 673</b>  | <b>132 181 279</b>  | <b>158 438 280</b>  | <b>177 278 177</b>   | <b>185 890 916</b>  | <b>185 890 916</b>  | <b>212 282 067</b>                                    | <b>224 542 341</b>     | <b>234 009 415</b>     |
| Transfers recognised - capital                                       | -                   | -                   | -                   | -                    | -                   | -                   | (500 000)   | (27 000 000)           | (48 500 000)           |
| <b>(Surplus)/Deficit for the year</b>                                | <b>123 456 673</b>  | <b>132 181 279</b>  | <b>158 438 280</b>  | <b>177 278 177</b>   | <b>185 890 916</b>  | <b>185 890 916</b>  | <b>211 782 067</b>                                    | <b>197 542 341</b>     | <b>185 509 415</b>     |



Table 71: Housing and Human Settlement – budgeted financial performance

| Housing and Human Settlement   |                    |                     |                      |                      |                      |                      |   |                        |                        |
|--|--------------------|---------------------|----------------------|----------------------|----------------------|----------------------|---|------------------------|------------------------|
| Description  | 2009/10            | 2010/11             | 2011/12              | Current Year 2012/13 |                      |                      | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome    | Audited Outcome     | Audited Outcome      | Original Budget      | Adjusted Budget      | Full Year Forecast   | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                    |                     |                      |                      |                      |                      |   |                        |                        |
| Property rates   | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - water revenue                                      | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - other  | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Rental of facilities and equipment                                   | (4 660 373)        | (701 206)           | (592 990)            | (5 446 500)          | (5 446 500)          | (5 446 500)          | (3 381 086)   | (3 551 826)            | (3 715 186)            |
| Interest earned - external investments                               | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Dividends received   | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Fines  | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Licences and permits   | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Agency services  | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other revenue  | (3 159 000)        | (261 448)           | (32 701 161)         | -                    | -                    | -                    | -   | -                      | -                      |
| Transfers recognised - operational                                   | (367 600)          | (13 501 011)        | (93 056 868)         | (17 208 080)         | (132 265 931)        | (132 285 931)        | (30 043 000)  | -                      | -                      |
| Gains on disposal of PPE   | -                  | (121)               | (517 546)            | -                    | -                    | -                    | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(8 186 973)</b> | <b>(14 463 785)</b> | <b>(126 868 566)</b> | <b>(22 654 580)</b>  | <b>(137 732 431)</b> | <b>(137 732 431)</b> | <b>(33 424 086)</b>                                   | <b>(3 551 826)</b>     | <b>(3 715 186)</b>     |
| <b>Expenditure By Type</b>   |                    |                     |                      |                      |                      |                      |   |                        |                        |
| Employee related costs   | 36 453 981         | 40 602 324          | 50 759 187           | 58 139 890           | 61 166 686           | 61 166 686           | 62 701 026  | 66 776 100             | 71 116 100             |
| Remuneration of councillors  | 778 278            | 646 024             | 828 013              | 759 350              | 759 350              | 759 350              | 801 225   | 969 348                | 1 066 283              |
| Debt impairment  | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 106 296 748        | 87 997 118          | 104 199 174          | 78 999 516           | 78 999 516           | 78 999 516           | 62 681 280  | 67 333 611             | 71 135 929             |
| Finance charges  | 40 968 613         | 39 785 966          | 49 032 230           | 54 237 090           | 43 088 590           | 43 088 590           | 61 347 504  | 67 439 678             | 74 290 201             |
| Bulk purchases   | -                  | -                   | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other materials  | 465 014            | 335 614             | 509 256              | 727 000              | 769 000              | 769 000              | 430 562   | 449 067                | 466 502                |
| Contracted services  | 3 471 816          | 52 474 612          | 56 194 899           | 68 183 600           | 65 537 144           | 65 537 144           | 49 233 773  | 49 304 193             | 49 375 070             |
| Transfer and grants  | -                  | -                   | -                    | -                    | -                    | -                    | 12 825 000  | 12 825 000             | 12 825 000             |
| Other expenditure  | 3 048 204          | 20 879 320          | 99 060 940           | 41 156 760           | 158 839 087          | 158 839 087          | 35 837 454  | 6 396 396              | 7 144 129              |
| Loss on disposal of PPE  | 122 523            | 78 260              | 42 691               | -                    | -                    | -                    | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>191 605 178</b> | <b>242 799 257</b>  | <b>360 626 390</b>   | <b>302 203 226</b>   | <b>409 159 373</b>   | <b>409 159 373</b>   | <b>285 937 824</b>                                    | <b>271 493 393</b>     | <b>287 419 214</b>     |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>183 418 205</b> | <b>228 335 472</b>  | <b>233 757 824</b>   | <b>279 548 646</b>   | <b>271 426 942</b>   | <b>271 426 942</b>   | <b>252 513 738</b>                                    | <b>267 941 567</b>     | <b>283 704 028</b>     |
| Transfers recognised - capital                                       | (31 388 191)       | (13 938 247)        | (454 662 462)        | (459 135 920)        | (464 635 920)        | (464 635 920)        | (527 853 650)   | (987 804 765)          | (938 884 650)          |
| <b>(Surplus)/Deficit for the year</b>                                | <b>152 030 014</b> | <b>214 397 226</b>  | <b>(220 904 638)</b> | <b>(179 587 274)</b> | <b>(193 208 978)</b> | <b>(193 208 978)</b> | <b>(275 339 912)</b>                                  | <b>(719 863 198)</b>   | <b>(655 180 622)</b>   |

Table 72: Information and Communication Technology – budgeted financial performance

| Group Information and Communication Technology                       |                    |                    |                    |                      |                    |                    |   |                        |                        |
|--|--------------------|--------------------|--------------------|----------------------|--------------------|--------------------|---|------------------------|------------------------|
| Description  | 2009/10            | 2010/11            | 2011/12            | Current Year 2012/13 |                    |                    | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome    | Audited Outcome    | Audited Outcome    | Original Budget      | Adjusted Budget    | Full Year Forecast | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Property rates   | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - water revenue                                      | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - other  | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Interest earned - external investments                               | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Dividends received   | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Fines  | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Licences and permits   | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Agency services  | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Other revenue  | (179 102)          | (761 707)          | (61 757)           | (189 300)            | (189 300)          | (189 300)          | (15 938)  | (16 713)               | (17 488)               |
| Transfers recognised - operational                                   | -                  | -                  | (1 002 749)        | -                    | -                  | -                  | -   | -                      | -                      |
| Gains on disposal of PPE   | -                  | (17)               | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(179 102)</b>   | <b>(761 723)</b>   | <b>(1 064 506)</b> | <b>(189 300)</b>     | <b>(189 300)</b>   | <b>(189 300)</b>   | <b>(15 938)</b>                                       | <b>(16 713)</b>        | <b>(17 488)</b>        |
| <b>Expenditure By Type</b>   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Employee related costs   | 30 854 829         | 35 185 186         | 41 643 667         | 52 381 804           | 57 559 267         | 57 559 267         | 67 817 359  | 72 224 700             | 76 917 600             |
| Remuneration of councillors  | -                  | -                  | 21 600             | -                    | -                  | -                  | -   | -                      | -                      |
| Debt impairment  | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 61 635 088         | 52 807 952         | 64 733 627         | 27 928 900           | 27 928 900         | 27 928 900         | 67 124 589  | 57 694 789             | 40 283 633             |
| Finance charges  | 12 577 659         | 8 501 978          | 14 658 535         | 11 792 068           | 12 881 641         | 12 881 641         | 18 340 274  | 20 161 573             | 22 209 585             |
| Bulk purchases   | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Other materials  | 845 775            | 1 054 688          | 721 298            | 1 324 000            | 1 316 000          | 1 316 000          | 1 137 759   | 1 180 655              | 1 216 826              |
| Contracted services  | 36 829 676         | 55 912 821         | 57 898 635         | 64 214 000           | 63 584 811         | 63 584 811         | 65 549 000  | 92 937 031             | 110 644 467            |
| Transfer and grants  | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Other expenditure  | 124 709 305        | 133 006 030        | 144 056 309        | 159 651 500          | 169 030 312        | 169 030 312        | 191 016 428   | 200 784 790            | 210 053 932            |
| Loss on disposal of PPE  | 136 938            | 216 208            | 2 827 761          | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>267 589 271</b> | <b>286 684 862</b> | <b>326 561 431</b> | <b>317 292 272</b>   | <b>332 300 931</b> | <b>332 300 931</b> | <b>410 985 409</b>                                    | <b>444 983 538</b>     | <b>461 326 043</b>     |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>267 410 169</b> | <b>285 923 139</b> | <b>325 496 925</b> | <b>317 102 972</b>   | <b>332 111 631</b> | <b>332 111 631</b> | <b>410 969 471</b>                                    | <b>444 966 825</b>     | <b>461 308 555</b>     |
| Transfers recognised - capital                                       | -                  | -                  | -                  | -                    | (51 894 178)       | (51 894 178)       | -   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>267 410 169</b> | <b>285 923 139</b> | <b>325 496 925</b> | <b>317 102 972</b>   | <b>280 217 453</b> | <b>280 217 453</b> | <b>410 969 471</b>                                    | <b>444 966 825</b>     | <b>461 308 555</b>     |

Table 73: Legal Services – budgeted financial performance

| Description  | Group Legal Services |                   |                   |                      |                   |                    |   |                        |                        |
|--|----------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|  | 2009/10              | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome      | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                      |                   |                   |                      |                   |                    |   |                        |                        |
| Property rates   | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - water revenue                                      | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - other  | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Interest earned - external investments                               | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Dividends received   | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Fines  | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Licences and permits   | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Agency services  | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Other revenue  | (353 550)            | (349 980)         | (280 119)         | (337 500)            | (337 500)         | (337 500)          | (356 100)   | (375 700)              | (375 700)              |
| Transfers recognised - operational                                   | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Gains on disposal of PPE   | -                    | (129)             | (9)               | -                    | -                 | -                  | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(353 550)</b>     | <b>(350 108)</b>  | <b>(280 128)</b>  | <b>(337 500)</b>     | <b>(337 500)</b>  | <b>(337 500)</b>   | <b>(356 100)</b>                                      | <b>(375 700)</b>       | <b>(375 700)</b>       |
| <b>Expenditure By Type</b>   |                      |                   |                   |                      |                   |                    |   |                        |                        |
| Employee related costs   | 45 724 888           | 48 845 930        | 50 188 571        | 60 392 975           | 60 953 885        | 60 953 885         | 66 358 587  | 70 671 697             | 75 256 400             |
| Remuneration of councillors  | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Debt impairment  | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 1 018 999            | 544 458           | 684 452           | 662 166              | 662 166           | 662 166            | 402 808   | 318 891                | 51 731                 |
| Finance charges  | 8 684                | 28 847            | -                 | 6 494                | -                 | -                  | -   | -                      | -                      |
| Bulk purchases   | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Other materials  | 280 737              | 206 148           | 210 842           | 247 500              | 291 456           | 291 456            | 213 864   | 221 938                | 229 568                |
| Contracted services  | 16 555 451           | 16 726 355        | 27 158 958        | 24 535 800           | 26 300 587        | 26 300 587         | 23 103 692  | 24 155 069             | 25 236 020             |
| Transfer and grants  | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Other expenditure  | 2 893 509            | 2 251 956         | 2 735 650         | 2 720 800            | 3 028 800         | 3 028 800          | 2 282 606   | 2 377 051              | 2 463 248              |
| Loss on disposal of PPE  | 13 060               | 7 193             | 48 403            | -                    | -                 | -                  | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>66 495 327</b>    | <b>68 610 887</b> | <b>81 026 876</b> | <b>88 565 735</b>    | <b>91 236 894</b> | <b>91 236 894</b>  | <b>92 361 557</b>                                     | <b>97 744 646</b>      | <b>103 236 967</b>     |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>66 141 777</b>    | <b>68 260 779</b> | <b>80 746 748</b> | <b>88 228 235</b>    | <b>90 899 394</b> | <b>90 899 394</b>  | <b>92 005 457</b>                                     | <b>97 368 946</b>      | <b>102 861 267</b>     |
| Transfers recognised - capital                                       | -                    | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>66 141 777</b>    | <b>68 260 779</b> | <b>80 746 748</b> | <b>88 228 235</b>    | <b>90 899 394</b> | <b>90 899 394</b>  | <b>92 005 457</b>                                     | <b>97 368 946</b>      | <b>102 861 267</b>     |

Table 74: Metro Police Services – budgeted financial performance

| Metro Police Services  |                      |                      |                      |                      |                      |                      |   |                        |                        |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---|------------------------|------------------------|
| Description  | 2009/10              | 2010/11              | 2011/12              | Current Year 2012/13 |                      |                      | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome      | Audited Outcome      | Audited Outcome      | Original Budget      | Adjusted Budget      | Full Year Forecast   | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                      |                      |                      |                      |                      |                      |   |                        |                        |
| Property rates   | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - water revenue                                      | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - other  | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Rental of facilities and equipment                                   | (15 287)             | (13 343)             | (12 177)             | (119 100)            | (9 700)              | (9 700)              | (9 800)   | (9 900)                | (10 300)               |
| Interest earned - external investments                               | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Dividends received   | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Fines  | (2 906 853)          | (1 796 250)          | (3 245 367)          | (1 377 600)          | (1 508 450)          | (1 508 450)          | (77 835 718)  | (78 002 818)           | (78 167 392)           |
| Licences and permits   | (22 756 162)         | (33 362 469)         | (48 858 786)         | (40 989 300)         | (47 989 300)         | (47 989 300)         | (50 102 100)  | (52 537 030)           | (54 953 700)           |
| Agency services  | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other revenue  | (106 078 841)        | (80 423 539)         | (84 725 905)         | (119 583 843)        | (119 256 893)        | (119 256 893)        | (96 920 748)  | (102 100 624)          | (106 797 175)          |
| Transfers recognised - operational                                   | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Gains on disposal of PPE   | -                    | (418 657)            | (173 681)            | -                    | -                    | -                    | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(131 757 143)</b> | <b>(116 014 257)</b> | <b>(137 015 916)</b> | <b>(162 069 843)</b> | <b>(168 764 343)</b> | <b>(168 764 343)</b> | <b>(224 868 366)</b>                                  | <b>(232 650 372)</b>   | <b>(239 928 567)</b>   |
| <b>Expenditure By Type</b>   |                      |                      |                      |                      |                      |                      |   |                        |                        |
| Employee related costs   | 547 114 871          | 609 552 241          | 677 105 718          | 797 893 295          | 789 894 683          | 789 894 683          | 1 031 232 730   | 1 097 791 600          | 1 168 281 700          |
| Remuneration of councillors  | -                    | -                    | 759 350              | 759 350              | 759 350              | 759 350              | 881 225   | 969 348                | 1 066 283              |
| Debt impairment  | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 16 229 073           | 22 755 850           | 30 287 998           | 18 012 751           | 18 012 751           | 18 012 751           | 19 071 282  | 15 018 020             | 12 249 748             |
| Finance charges  | 4 093 126            | 4 009 879            | 7 338 033            | 5 457 620            | 6 441 592            | 6 441 592            | 9 152 551   | 10 059 041             | 11 077 709             |
| Dulk purchases   | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other materials  | 9 823 588            | 9 604 294            | 16 150 599           | 17 620 676           | 21 920 676           | 21 920 676           | 5 135 976   | 5 404 325              | 5 638 777              |
| Contracted services  | 27 061 616           | 152 421 724          | 187 279 087          | 242 700 257          | 264 997 828          | 264 997 828          | 266 544 015   | 278 992 311            | 290 440 053            |
| Transfer and grants  | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other expenditure  | 36 740 327           | 38 955 026           | 56 173 709           | 76 286 391           | 83 702 331           | 83 702 331           | 107 704 519   | 110 167 692            | 113 202 836            |
| Loss on disposal of PPE  | 92 014               | 392 494              | 1 454 817            | -                    | -                    | -                    | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>641 155 014</b>   | <b>837 691 507</b>   | <b>976 549 312</b>   | <b>1 158 730 340</b> | <b>1 185 729 211</b> | <b>1 185 729 211</b> | <b>1 439 722 298</b>                                  | <b>1 518 402 337</b>   | <b>1 601 957 106</b>   |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>509 397 872</b>   | <b>721 677 250</b>   | <b>839 533 396</b>   | <b>996 660 497</b>   | <b>1 016 964 868</b> | <b>1 016 964 868</b> | <b>1 214 853 932</b>                                  | <b>1 285 751 965</b>   | <b>1 362 028 539</b>   |
| Transfers recognised - capital                                       | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>509 397 872</b>   | <b>721 677 250</b>   | <b>839 533 396</b>   | <b>996 660 497</b>   | <b>1 016 964 868</b> | <b>1 016 964 868</b> | <b>1 214 853 932</b>                                  | <b>1 285 751 965</b>   | <b>1 362 028 539</b>   |

Table 75: Office of the Chief Whip – budgeted financial performance

| Office of the Chief Whip   |                 |                 |                 |                      |                 |                    |   |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Description  | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Property rates   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - electricity revenue                                | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - water revenue                                      | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - other  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Interest earned - external investments                               | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Dividends received   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Fines  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licences and permits   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Agency services  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other revenue  | -               | (5 960)         | -               | -                    | -               | -                  | -   | -                      | -                      |
| Transfers recognised - operational                                   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Gains on disposal of PPE   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | -               | (5 960)         | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Expenditure By Type</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Employee related costs   | -               | 8 497 203       | 8 406 338       | 13 052 849           | 14 266 475      | 14 266 475         | 14 840 321  | 15 804 800             | 16 832 200             |
| Remuneration of councillors  | 1 936 705       | 2 196 180       | 2 761 451       | 3 259 350            | 3 259 350       | 3 259 350          | 3 381 225   | 3 469 348              | 3 566 283              |
| Debt impairment  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 11 206          | 9 096           | 10 345          | 59 747               | 59 747          | 59 747             | 1 501   | 3 141                  | 3 542                  |
| Finance charges  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Bulk purchases   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other materials  | 1 951 441       | 110 301         | 127 587         | 168 100              | 98 100          | 98 100             | 144 476   | 149 982                | 154 765                |
| Contracted services  | 28 090          | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Transfer and grants  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other expenditure  | 664 987         | 679 707         | 1 263 916       | 2 874 300            | 2 927 299       | 2 927 299          | 3 246 520   | 3 353 488              | 3 502 288              |
| Loss on disposal of PPE  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Expenditure</b>   | 4 602 428       | 11 492 488      | 12 569 637      | 19 414 346           | 20 610 971      | 20 610 971         | 21 614 043  | 22 780 759             | 24 059 078             |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | 4 602 428       | 11 486 528      | 12 569 637      | 19 414 346           | 20 610 971      | 20 610 971         | 21 614 043  | 22 780 759             | 24 059 078             |
| Transfers recognised - capital                                       | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | 4 602 428       | 11 486 528      | 12 569 637      | 19 414 346           | 20 610 971      | 20 610 971         | 21 614 043  | 22 780 759             | 24 059 078             |

Table 76: Office of the City Manager – budgeted financial performance

| Office of the City Manager   |                   |                   |                   |                      |                    |                    |   |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|--------------------|--------------------|---|------------------------|------------------------|
| Description  | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                    |                    | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget    | Full Year Forecast | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                   |                   |                   |                      |                    |                    |   |                        |                        |
| Property rates   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - water revenue                                      | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - other  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Interest earned - external investments                               | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Dividends received   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Fines  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Licences and permits   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Agency services  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Other revenue  | (12 044)          | (293 945)         | (21)              | (708 900)            | (708 900)          | (708 900)          | -   | -                      | -                      |
| Transfers recognised - operational                                   | -                 | -                 | (60 510)          | -                    | -                  | -                  | -   | -                      | -                      |
| Gains on disposal of PPE   | -                 | (24)              | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(12 044)</b>   | <b>(293 969)</b>  | <b>(60 531)</b>   | <b>(708 900)</b>     | <b>(708 900)</b>   | <b>(708 900)</b>   | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| <b>Expenditure By Type</b>   |                   |                   |                   |                      |                    |                    |   |                        |                        |
| Employee related costs   | 19 956 300        | 18 167 460        | 22 369 041        | 82 712 241           | 81 777 334         | 81 777 334         | 63 904 589  | 71 249 080             | 75 875 000             |
| Remuneration of councillors  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Debt impairment  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 799 091           | 918 046           | 1 603 352         | 5 225 508            | 5 225 508          | 5 225 508          | 1 432 288   | 1 390 586              | 1 260 911              |
| Finance charges  | 388 059           | 779 643           | 2 102 193         | 1 084 042            | 1 847 367          | 1 847 367          | 2 630 194   | 2 891 388              | 3 185 096              |
| Bulk purchases   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Other materials  | 366 639           | 372 574           | 380 780           | 500 800              | 500 800            | 500 800            | 326 389   | 337 808                | 346 645                |
| Contracted services  | 5 439 762         | 217 859           | 3 469 445         | 11 522 800           | 11 405 645         | 11 405 645         | 1 253 030   | 1 685 295              | 1 736 132              |
| Transfer and grants  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Other expenditure  | 15 509 578        | 25 204 440        | 36 367 998        | 92 334 635           | 118 765 050        | 118 765 050        | 86 386 641  | 56 923 824             | 62 407 218             |
| Loss on disposal of PPE  | 24 080            | 23 620            | 20 922            | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>42 483 510</b> | <b>45 683 643</b> | <b>66 313 731</b> | <b>193 380 026</b>   | <b>219 521 704</b> | <b>219 521 704</b> | <b>155 933 131</b>                                    | <b>134 477 980</b>     | <b>144 811 002</b>     |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>42 471 466</b> | <b>45 389 674</b> | <b>66 253 200</b> | <b>192 671 126</b>   | <b>218 812 804</b> | <b>218 812 804</b> | <b>155 933 131</b>                                    | <b>134 477 980</b>     | <b>144 811 002</b>     |
| Transfers recognised - capital                                       | -                 | (9 583 484)       | (48 304 204)      | (59 567 000)         | (186 017 099)      | (186 017 099)      | (100 000 000)   | (140 000 000)          | (140 000 000)          |
| <b>(Surplus)/Deficit for the year</b>                                | <b>42 471 466</b> | <b>35 806 190</b> | <b>17 948 996</b> | <b>133 104 126</b>   | <b>32 795 705</b>  | <b>32 795 705</b>  | <b>55 933 131</b>                                     | <b>(5 522 020)</b>     | <b>4 811 002</b>       |

Table 77: Office of the Executive Mayor – budgeted financial performance

| Office of the Executive Mayor  |                   |                   |                   |                      |                    |                    |   |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|--------------------|--------------------|---|------------------------|------------------------|
| Description  | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                    |                    | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget    | Full Year Forecast | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                   |                   |                   |                      |                    |                    |   |                        |                        |
| Property rates   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - water revenue                                      | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - other  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Interest earned - external investments                               | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Dividends received   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Fines  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Licences and permits   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Agency services  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Other revenue  | -                 | (152 371)         | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Transfers recognised - operational                                   | -                 | (258 268)         | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Gains on disposal of PPE   | -                 | (13)              | (10)              | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | -                 | (410 651)         | (10)              | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Expenditure By Type</b>   |                   |                   |                   |                      |                    |                    |   |                        |                        |
| Employee related costs   | 51 491 674        | 44 033 884        | 45 662 055        | 65 319 077           | 66 353 444         | 66 353 444         | 64 925 336  | 71 948 700             | 76 231 600             |
| Remuneration of councillors  | 1 102 791         | 840 526           | 722 024           | 1 012 467            | 1 012 467          | 1 012 467          | 1 174 958   | 1 292 465              | 1 421 712              |
| Debt impairment  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 1 630 417         | 1 099 072         | 1 123 830         | 1 170 697            | 1 170 697          | 1 170 697          | 585 271   | 387 157                | 61 209                 |
| Finance charges  | 397 250           | 513 498           | 511 550           | 688 912              | 449 360            | 449 360            | 639 778   | 703 312                | 774 754                |
| Bulk purchases   | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Other materials  | 712 291           | 653 687           | 866 299           | 1 210 400            | 1 209 600          | 1 209 600          | 963 176   | 995 941                | 1 024 322              |
| Contracted services  | 2 738 392         | 1 190 129         | 1 133 289         | 3 628 000            | 3 427 212          | 3 427 212          | 2 114 258   | 2 126 332              | 2 141 255              |
| Transfer and grants  | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| Other expenditure  | 15 566 052        | 15 031 383        | 21 670 571        | 27 031 000           | 47 031 800         | 47 031 800         | 64 935 998  | 65 205 955             | 65 518 441             |
| Loss on disposal of PPE  | -                 | 20 260            | 92 192            | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>73 638 866</b> | <b>63 382 439</b> | <b>71 781 810</b> | <b>100 060 553</b>   | <b>120 654 580</b> | <b>120 654 580</b> | <b>135 338 785</b>                                    | <b>142 659 862</b>     | <b>147 173 294</b>     |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>73 638 866</b> | <b>62 971 788</b> | <b>71 781 800</b> | <b>100 060 553</b>   | <b>120 654 580</b> | <b>120 654 580</b> | <b>135 338 785</b>                                    | <b>142 659 862</b>     | <b>147 173 294</b>     |
| Transfers recognised - capital                                       | -                 | -                 | -                 | -                    | -                  | -                  | -   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>73 638 866</b> | <b>62 971 788</b> | <b>71 781 800</b> | <b>100 060 553</b>   | <b>120 654 580</b> | <b>120 654 580</b> | <b>135 338 785</b>                                    | <b>142 659 862</b>     | <b>147 173 294</b>     |

Table 78: Office of the Speaker – budgeted financial performance

| Description  | Office of the Speaker |                    |                    |                      |                    |                    |   |                        |                        |
|--|-----------------------|--------------------|--------------------|----------------------|--------------------|--------------------|---|------------------------|------------------------|
|  | 2009/10               | 2010/11            | 2011/12            | Current Year 2012/13 |                    |                    | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome       | Audited Outcome    | Audited Outcome    | Original Budget      | Adjusted Budget    | Full Year Forecast | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                       |                    |                    |                      |                    |                    |   |                        |                        |
| Property rates   | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - water revenue                                      | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Service charges - other  | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Interest earned - external investments                               | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Dividends received   | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Fines  | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Licences and permits   | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Agency services  | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Other revenue  | -                     | (54 796)           | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Transfers recognised - operational                                   | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Gains on disposal of PPE   | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | -                     | (54 796)           | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Expenditure By Type</b>   |                       |                    |                    |                      |                    |                    |   |                        |                        |
| Employee related costs   | 16 732 143            | 28 529 233         | 31 672 528         | 43 987 782           | 50 366 930         | 50 366 930         | 34 456 634  | 36 501 200             | 38 724 800             |
| Remuneration of councillors  | 49 599 410            | 55 597 405         | 80 055 249         | 87 375 804           | 77 075 409         | 77 075 409         | 87 711 193  | 96 482 355             | 106 130 548            |
| Debt impairment  | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 217 064               | 148 422            | 154 651            | 228 943              | 228 943            | 228 943            | 79 391  | 64 959                 | 18 956                 |
| Finance charges  | -                     | 86                 | -                  | 120                  | -                  | -                  | -   | -                      | -                      |
| Bulk purchases   | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Other materials  | 111 228               | 442 564            | 493 816            | 4 666 900            | 2 166 900          | 2 166 900          | 3 876 557   | 3 930 913              | 4 050 500              |
| Contracted services  | 5 086                 | 5 000              | 166 113            | 6 000                | 6 000              | 6 000              | 6 200   | 6 500                  | 6 800                  |
| Transfer and grants  | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Other expenditure  | 9 144 409             | 20 175 187         | 38 645 661         | 49 083 500           | 51 583 500         | 51 583 500         | 42 322 740  | 42 881 187             | 43 445 406             |
| Loss on disposal of PPE  | 13 461                | 503                | 2 575              | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>75 822 801</b>     | <b>104 898 400</b> | <b>151 190 591</b> | <b>185 349 049</b>   | <b>181 427 682</b> | <b>181 427 682</b> | <b>168 452 715</b>                                    | <b>179 867 114</b>     | <b>192 377 010</b>     |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>75 822 801</b>     | <b>104 843 604</b> | <b>151 190 591</b> | <b>185 349 049</b>   | <b>181 427 682</b> | <b>181 427 682</b> | <b>168 452 715</b>                                    | <b>179 867 114</b>     | <b>192 377 010</b>     |
| Transfers recognised - capital                                       | -                     | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>75 822 801</b>     | <b>104 843 604</b> | <b>151 190 591</b> | <b>185 349 049</b>   | <b>181 427 682</b> | <b>181 427 682</b> | <b>168 452 715</b>                                    | <b>179 867 114</b>     | <b>192 377 010</b>     |



Table 79: Regional Service Delivery – budgeted financial performance

| Regional Service Delivery  |                      |                      |                      |                      |                      |                      |   |                        |                        |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---|------------------------|------------------------|
| Description  | 2009/10              | 2010/11              | 2011/12              | Current Year 2012/13 |                      |                      | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome      | Audited Outcome      | Audited Outcome      | Original Budget      | Adjusted Budget      | Full Year Forecast   | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                      |                      |                      |                      |                      |                      |   |                        |                        |
| Property rates   | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - water revenue                                      | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - other  | (6 041 977)          | (21 393 343)         | (26 127 286)         | (21 100 000)         | (21 100 000)         | (21 100 000)         | (22 260 500)  | (23 484 800)           | (24 565 100)           |
| Rental of facilities and equipment                                   | (20 009 436)         | (26 199 027)         | (25 594 134)         | (26 100 800)         | (26 100 800)         | (26 100 800)         | (26 219 663)  | (27 648 141)           | (28 919 926)           |
| Interest earned - external investments                               | (246 000)            | (266 559)            | (52 696)             | -                    | -                    | -                    | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Dividends received   | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Fines  | (1 047 291)          | (830 612)            | (762 446)            | (1 236 700)          | (1 236 700)          | (1 236 700)          | (801 300)   | (840 600)              | (879 301)              |
| Licences and permits   | (596 111)            | (542 917)            | (1 088 004)          | -                    | -                    | -                    | -   | -                      | -                      |
| Agency services  | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other revenue  | (54 036 735)         | (88 549 459)         | (70 472 503)         | (88 768 150)         | (89 214 280)         | (89 214 280)         | (44 120 439)  | (44 506 019)           | (46 905 938)           |
| Transfers recognised - operational                                   | (97 566 380)         | (46 829 987)         | (9 008 005)          | (57 890 000)         | (7 986 944)          | (7 986 944)          | (40 936 000)  | (45 000 000)           | (50 000 000)           |
| Gains on disposal of PPE   | -                    | (2 341 512)          | (1 339 131)          | -                    | -                    | -                    | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(179 543 930)</b> | <b>(186 953 417)</b> | <b>(134 444 205)</b> | <b>(195 095 650)</b> | <b>(145 638 724)</b> | <b>(145 638 724)</b> | <b>(134 337 902)</b>                                  | <b>(141 479 560)</b>   | <b>(151 270 265)</b>   |
| <b>Expenditure By Type</b>   |                      |                      |                      |                      |                      |                      |   |                        |                        |
| Employee related costs   | 679 047 245          | 834 319 656          | 982 317 436          | 1 033 029 230        | 1 025 208 020        | 1 025 208 020        | 1 109 162 039   | 1 200 844 253          | 1 277 649 189          |
| Remuneration of councillors  | -                    | -                    | 102 559              | -                    | -                    | -                    | -   | -                      | -                      |
| Debt impairment  | -                    | 44 239               | 123 059              | -                    | -                    | -                    | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 91 469 609           | 115 075 471          | 182 242 066          | 124 330 667          | 124 330 667          | 124 330 667          | 129 746 923   | 128 419 661            | 120 618 928            |
| Finance charges  | 82 851 351           | 67 097 438           | 79 464 516           | 91 337 094           | 70 148 112           | 70 148 112           | 99 264 803  | 109 076 777            | 120 064 848            |
| Bulk purchases   | 3 286 754            | 1 806 475            | 2 951 816            | 7 686 900            | -                    | -                    | 9 531 800   | 11 724 100             | 13 529 600             |
| Other materials  | 51 073 233           | 56 485 171           | 79 123 683           | 85 132 247           | 85 333 742           | 85 333 742           | 42 485 314  | 53 076 636             | 55 705 110             |
| Contracted services  | 284 410 442          | 234 769 914          | 335 809 285          | 299 179 930          | 335 385 135          | 335 385 135          | 364 826 672   | 422 799 738            | 497 361 864            |
| Transfer and grants  | -                    | -                    | -                    | -                    | -                    | -                    | 123 147 200   | 126 410 400            | 132 143 800            |
| Other expenditure  | 604 789 488          | 391 648 444          | 547 095 766          | 669 910 080          | 630 922 360          | 630 922 360          | 295 454 110   | 333 279 841            | 379 408 648            |
| Loss on disposal of PPE  | 303 547              | 597 709              | 56 267 461           | -                    | -                    | -                    | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>1 797 231 669</b> | <b>1 701 844 515</b> | <b>2 265 497 647</b> | <b>2 310 606 148</b> | <b>2 271 328 036</b> | <b>2 271 328 036</b> | <b>2 173 618 861</b>                                  | <b>2 385 631 405</b>   | <b>2 596 481 986</b>   |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>1 617 687 739</b> | <b>1 514 891 099</b> | <b>2 131 053 442</b> | <b>2 115 510 498</b> | <b>2 125 689 312</b> | <b>2 125 689 312</b> | <b>2 039 280 959</b>                                  | <b>2 244 151 845</b>   | <b>2 445 211 721</b>   |
| Transfers recognised - capital                                       | (88 894 964)         | (11 965 251)         | (58 416 939)         | (76 666 935)         | (87 300 835)         | (87 300 835)         | (54 000 000)  | (5 000 000)            | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>1 528 792 775</b> | <b>1 502 925 848</b> | <b>2 072 636 503</b> | <b>2 038 843 563</b> | <b>2 038 388 477</b> | <b>2 038 388 477</b> | <b>1 985 280 959</b>                                  | <b>2 239 151 845</b>   | <b>2 445 211 721</b>   |

Table 80: Research and Innovation – budgeted financial performance

| Research and Innovation  |                 |                 |                 |                      |                 |                    |   |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Description  | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Property rates   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - electricity revenue                                | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - water revenue                                      | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - other  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Interest earned - external investments                               | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Dividends received   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Fines  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licences and permits   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Agency services  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other revenue  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Transfers recognised - operational                                   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Gains on disposal of PPE   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Expenditure By Type</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Employee related costs   | -               | -               | -               | -                    | -               | -                  | 9 994 800   | 10 644 400             | 11 336 200             |
| Remuneration of councillors  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Debt impairment  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Depreciation & asset impairment                                      | -               | -               | -               | 75 000               | 75 000          | 75 000             | -   | 822                    | 1 521                  |
| Finance charges  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Bulk purchases   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other materials  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Contracted services  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Transfer and grants  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other expenditure  | -               | -               | -               | 350 000              | 1 848 044       | 1 848 044          | 28 411 700  | 28 411 700             | 28 407 300             |
| Loss on disposal of PPE  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Expenditure</b>   | -               | -               | -               | 425 000              | 1 923 044       | 1 923 044          | 38 406 500  | 39 056 922             | 39 745 021             |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | -               | -               | -               | 425 000              | 1 923 044       | 1 923 044          | 38 406 500  | 39 056 922             | 39 745 021             |
| <b>Transfers recognised - capital</b>                                | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | -               | -               | -               | 425 000              | 1 923 044       | 1 923 044          | 38 406 500  | 39 056 922             | 39 745 021             |

Table 81: Service Infrastructure – budgeted financial performance

| Description  | Service Infrastructure |                        |                         |                         |                         |                         | 2013/14 Medium Term Revenue and Expenditure Framework |                         |                         |
|--|------------------------|------------------------|-------------------------|-------------------------|-------------------------|-------------------------|---|-------------------------|-------------------------|
|  | 2009/10                | 2010/11                | 2011/12                 | Current Year 2012/13    |                         |                         | Budget Year 2013/14                                   | Budget Year +1 2014/15  | Budget Year +2 2015/16  |
|  | Audited Outcome        | Audited Outcome        | Audited Outcome         | Original Budget         | Adjusted Budget         | Full Year Forecast      |   |                         |                         |
| <b>Revenue By Source</b>   |                        |                        |                         |                         |                         |                         |   |                         |                         |
| Property rates   | -                      | -                      | -                       | -                       | -                       | -                       | -   | -                       | -                       |
| Property rates - penalties & collection charges                      | -                      | -                      | -                       | -                       | -                       | -                       | -   | -                       | -                       |
| Service charges - electricity revenue                                | (4 953 777 685)        | (5 587 789 824)        | (7 526 605 529)         | (9 141 000 000)         | (8 941 000 000)         | (8 941 000 000)         | (8 916 104 400)                                       | (9 602 333 000)         | (10 358 678 400)        |
| Service charges - water revenue                                      | (1 342 377 911)        | (1 620 023 065)        | (2 043 169 855)         | (2 232 687 800)         | (2 311 773 754)         | (2 311 773 754)         | (2 435 867 180)                                       | (2 679 454 440)         | (2 947 399 360)         |
| Service charges - sanitation revenue                                 | (368 649 558)          | (426 403 418)          | (491 606 055)           | (564 287 100)           | (564 287 100)           | (564 287 100)           | (619 815 410)   | (681 523 450)           | (736 045 280)           |
| Service charges - refuse revenue                                     | -                      | -                      | -                       | -                       | -                       | -                       | -   | -                       | -                       |
| Service charges - other  | (142 989 184)          | (141 587 249)          | (108 124 452)           | (181 288 500)           | (181 288 500)           | (181 288 500)           | (150 127 800)   | (200 312 400)           | (209 526 800)           |
| Rental of facilities and equipment                                   | (53 603)               | (61 568)               | (64 173)                | (66 600)                | (66 600)                | (66 600)                | (30 000)  | (31 700)                | (33 200)                |
| Interest earned - external investments                               | -                      | -                      | -                       | -                       | -                       | -                       | -   | -                       | -                       |
| Interest earned - outstanding debtors                                | (62 994 341)           | (62 905 930)           | (72 569 893)            | (205 760 700)           | (205 760 700)           | (205 760 700)           | (142 959 100)   | (153 452 400)           | (164 470 200)           |
| Dividends received   | -                      | -                      | -                       | -                       | -                       | -                       | -   | -                       | -                       |
| Fines  | (68 997)               | (72 054)               | (184 738)               | (5 000)                 | (5 000)                 | (5 000)                 | (194 162)   | (203 674)               | (213 042)               |
| Licences and permits   | -                      | -                      | -                       | -                       | -                       | -                       | -   | -                       | -                       |
| Agency services  | -                      | -                      | -                       | -                       | -                       | -                       | -   | -                       | -                       |
| Other revenue  | (116 821 568)          | (132 231 564)          | (208 795 760)           | (126 261 200)           | (126 261 200)           | (126 261 200)           | (118 848 943)   | (122 315 300)           | (125 502 033)           |
| Transfers recognised - operational                                   | (9 103 157)            | (6 604 316)            | (7 057 155)             | (2 227 000)             | (3 102 528)             | (3 102 528)             | (780 000)   | -                       | -                       |
| Gains on disposal of PPE   | -                      | (72 825)               | (520 058)               | -                       | -                       | -                       | -   | -                       | -                       |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(6 996 835 985)</b> | <b>(8 378 211 871)</b> | <b>(10 548 709 476)</b> | <b>(12 453 583 900)</b> | <b>(12 333 545 382)</b> | <b>(12 333 545 382)</b> | <b>(12 424 726 995)</b>                               | <b>(13 439 626 404)</b> | <b>(14 541 868 315)</b> |
| <b>Expenditure By Type</b>   |                        |                        |                         |                         |                         |                         |   |                         |                         |
| Employee related costs   | 441 170 109            | 580 000 138            | 632 647 567             | 668 654 067             | 683 584 264             | 683 584 264             | 709 441 183   | 765 680 027             | 814 864 200             |
| Remuneration of councillors  | -                      | -                      | 759 350                 | 759 350                 | 759 350                 | 759 350                 | 881 225   | 959 348                 | 1 066 283               |
| Debt impairment  | 239 588 293            | 226 282 433            | 400 888 704             | 679 620 751             | 682 520 023             | 682 520 023             | 695 811 480   | 748 142 669             | 803 173 016             |
| Depreciation & asset impairment                                      | 159 582 972            | 170 307 708            | 223 713 662             | 240 255 787             | 240 255 787             | 240 255 787             | 246 895 080   | 297 438 473             | 304 972 035             |
| Finance charges  | 199 162 841            | 208 984 430            | 290 483 767             | 277 093 598             | 251 427 875             | 251 427 875             | 336 481 617   | 369 869 693             | 407 406 002             |
| Bulk purchases   | 3 638 576 279          | 4 560 593 229          | 6 251 783 229           | 7 101 137 600           | 7 071 822 334           | 7 071 822 334           | 7 419 914 300   | 8 043 360 980           | 8 718 416 830           |
| Other materials  | 182 021 058            | 229 768 654            | 250 258 121             | 348 705 630             | 279 784 130             | 279 784 130             | 308 027 581   | 329 706 860             | 350 426 717             |
| Contracted services  | 404 066 830            | 365 322 083            | 398 786 950             | 406 420 620             | 511 209 840             | 511 209 840             | 248 922 478   | 282 371 382             | 325 074 267             |
| Transfer and grants  | -                      | -                      | -                       | -                       | -                       | -                       | 36 123 600  | 37 305 100              | 38 275 000              |
| Other expenditure  | 187 059 307            | (212 412 834)          | 15 872 813              | 262 462 302             | 271 397 435             | 271 397 435             | 92 175 893  | 97 768 053              | 105 257 559             |
| Loss on disposal of PPE  | 157 379                | 145 917                | 931 573                 | -                       | -                       | -                       | -   | -                       | -                       |
| <b>Total Expenditure</b>   | <b>5 451 395 069</b>   | <b>6 128 991 760</b>   | <b>8 466 205 775</b>    | <b>9 985 110 745</b>    | <b>9 992 761 038</b>    | <b>9 992 761 038</b>    | <b>10 094 674 437</b>                                 | <b>10 972 612 574</b>   | <b>11 868 931 908</b>   |
| <b>(Surplus/Deficit before Transfers recognised - capital)</b>       | <b>(1 545 440 916)</b> | <b>(2 249 220 112)</b> | <b>(2 082 503 702)</b>  | <b>(2 468 473 155)</b>  | <b>(2 340 784 344)</b>  | <b>(2 340 784 344)</b>  | <b>(2 330 052 558)</b>                                | <b>(2 467 013 830)</b>  | <b>(2 672 936 407)</b>  |
| Transfers recognised - capital                                       | (156 684 193)          | (293 264 286)          | (264 732 740)           | (399 503 194)           | (417 183 717)           | (417 183 717)           | (618 885 544)   | (459 545 236)           | (82 000 000)            |
| <b>(Surplus/Deficit for the year)</b>                                | <b>(1 702 125 115)</b> | <b>(2 542 484 398)</b> | <b>(2 347 236 442)</b>  | <b>(2 867 976 349)</b>  | <b>(2 757 968 061)</b>  | <b>(2 757 968 061)</b>  | <b>(2 948 938 102)</b>                                | <b>(2 926 559 066)</b>  | <b>(2 754 936 407)</b>  |

Table 82: Sports and Recreation – budgeted financial performance

| Description  | Sports and Recreation |                   |                   |                      |                   |                    | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|--|-----------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|  | 2009/10               | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
|  | Audited Outcome       | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast |   |                        |                        |
| <b>Revenue By Source</b>   |                       |                   |                   |                      |                   |                    |   |                        |                        |
| Property rates   | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - water revenue                                      | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Service charges - other  | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Rental of facilities and equipment                                   | (6 316)               | (2 456)           | (1 316)           | (1 300)              | (1 300)           | (1 300)            | (1 400)   | (1 500)                | (1 600)                |
| Interest earned - external investments                               | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Dividends received   | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Fines  | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Licences and permits   | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Agency services  | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Other revenue  | (8 400)               | (82 086)          | (316)             | (20 700)             | (20 700)          | (20 700)           | (21 800)  | (23 000)               | (24 100)               |
| Transfers recognised - operational                                   | -                     | -                 | -                 | -                    | -                 | -                  | (3 100 000)   | (10 800 000)           | (10 800 000)           |
| Gains on disposal of PPE   | -                     | (0)               | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(14 716)</b>       | <b>(84 543)</b>   | <b>(1 632)</b>    | <b>(22 000)</b>      | <b>(22 000)</b>   | <b>(22 000)</b>    | <b>(3 123 200)</b>                                    | <b>(10 824 500)</b>    | <b>(10 825 700)</b>    |
| <b>Expenditure By Type</b>   |                       |                   |                   |                      |                   |                    |   |                        |                        |
| Employee related costs   | 8 014 160             | 9 322 108         | 8 738 885         | 10 943 814           | 14 301 574        | 14 301 574         | 15 427 318  | 16 430 300             | 17 497 700             |
| Remuneration of councillors  | -                     | -                 | 759 350           | 759 350              | 759 350           | 759 350            | 881 225   | 969 348                | 1 066 283              |
| Debt impairment  | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Depreciation & asset impairment                                      | 1 046 171             | 755 813           | 924 054           | 1 337 819            | 1 337 819         | 1 337 819          | 674 130   | 690 097                | 534 029                |
| Finance charges  | 125 239               | 227 915           | 227 264           | 316 900              | 199 715           | 199 715            | 284 345   | 312 582                | 344 334                |
| Bulk purchases   | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Other materials  | 328 775               | 276 510           | 402 586           | 389 600              | 389 600           | 389 600            | 330 747   | 343 383                | 354 103                |
| Contracted services  | 52 556                | 128 951           | 2 690 514         | 61 900               | 10 061 900        | 10 061 900         | 64 100  | 67 600                 | 70 700                 |
| Transfer and grants  | -                     | -                 | -                 | -                    | -                 | -                  | -   | -                      | -                      |
| Other expenditure  | 9 379 566             | 4 305 082         | 2 750 954         | 3 186 353            | 6 166 024         | 6 166 024          | 12 449 597  | 20 184 127             | 20 216 963             |
| Loss on disposal of PPE  | -                     | 7 686             | 8 110             | -                    | -                 | -                  | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>18 946 468</b>     | <b>15 024 066</b> | <b>16 501 718</b> | <b>16 995 735</b>    | <b>33 215 982</b> | <b>33 215 982</b>  | <b>30 111 462</b>                                     | <b>39 005 437</b>      | <b>40 084 112</b>      |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>18 931 752</b>     | <b>14 939 523</b> | <b>16 500 086</b> | <b>16 973 736</b>    | <b>33 193 982</b> | <b>33 193 982</b>  | <b>26 988 262</b>                                     | <b>28 180 937</b>      | <b>29 258 412</b>      |
| Transfers recognised - capital                                       | -                     | (1 453 605)       | (5 447 215)       | (2 300 000)          | (5 132 996)       | (5 132 996)        | (1 000 000)   | -                      | -                      |
| <b>(Surplus)/Deficit for the year</b>                                | <b>18 931 752</b>     | <b>13 485 918</b> | <b>11 052 871</b> | <b>14 673 736</b>    | <b>28 060 986</b> | <b>28 060 986</b>  | <b>25 988 262</b>                                     | <b>28 180 937</b>      | <b>29 258 412</b>      |

Table 83: Transport – budgeted financial performance

| Description  | Transport            |                      |                      |                      |                      |                      |   |                        |                        |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---|------------------------|------------------------|
|  | 2009/10              | 2010/11              | 2011/12              | Current Year 2012/13 |                      |                      | 2013/14 Medium Term Revenue and Expenditure Framework |                        |                        |
|  | Audited Outcome      | Audited Outcome      | Audited Outcome      | Original Budget      | Adjusted Budget      | Full Year Forecast   | Budget Year 2013/14                                   | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue By Source</b>   |                      |                      |                      |                      |                      |                      |   |                        |                        |
| Property rates   | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - electricity revenue                                | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - water revenue                                      | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Service charges - other  | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Rental of facilities and equipment                                   | (22 455 246)         | (11 147 402)         | (14 087 627)         | (29 675 700)         | (29 675 700)         | (29 675 700)         | (15 140 800)  | (15 943 100)           | (16 676 400)           |
| Interest earned - external investments                               | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Dividends received   | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Fines  | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Licences and permits   | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Agency services  | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other revenue  | (85 140 810)         | (74 547 447)         | (85 912 820)         | (131 870 700)        | (131 880 700)        | (131 880 700)        | (102 900 766)   | (107 944 002)          | (112 910 235)          |
| Transfers recognised - operational                                   | (37 808 118)         | (60 819 704)         | (4 573 093)          | (10 000 000)         | (46 918 950)         | (46 918 950)         | (178 362 031)   | (209 695 001)          | (343 328 914)          |
| Gains on disposal of PPE   | -                    | (7 284)              | (11 030)             | -                    | -                    | -                    | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>(145 404 174)</b> | <b>(146 521 837)</b> | <b>(114 584 577)</b> | <b>(171 546 400)</b> | <b>(208 475 350)</b> | <b>(208 475 350)</b> | <b>(296 403 597)</b>                                  | <b>(333 582 983)</b>   | <b>(472 915 549)</b>   |
| <b>Expenditure By Type</b>   |                      |                      |                      |                      |                      |                      |   |                        |                        |
| Employee related costs   | 207 639 338          | 237 038 980          | 287 611 900          | 301 292 751          | 323 911 655          | 323 911 655          | 349 919 316   | 372 604 800            | 397 606 400            |
| Remuneration of councillors  | -                    | -                    | 757 329              | 759 350              | 759 350              | 759 350              | 881 225   | 969 348                | 1 066 283              |
| Debt impairment  | 364 156              | 35 393               | 1 352 085            | 100 000              | 100 000              | 100 000              | 100 000   | 100 000                | 100 000                |
| Depreciation & asset impairment                                      | 150 626 239          | 172 892 649          | 228 290 710          | 218 325 573          | 218 325 573          | 218 325 573          | 211 502 617   | 205 173 707            | 205 165 858            |
| Finance charges  | 106 895 916          | 99 315 297           | 125 954 995          | 137 792 723          | 110 672 109          | 110 672 109          | 157 374 626   | 172 978 133            | 190 516 533            |
| Bulk purchases   | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other materials  | 54 567 801           | 59 415 930           | 96 292 422           | 95 390 402           | 95 391 502           | 95 391 502           | 81 333 930  | 85 913 970             | 90 087 789             |
| Contracted services  | 123 453 602          | 123 241 038          | 160 086 285          | 153 324 193          | 117 124 193          | 117 124 193          | 140 251 754   | 159 441 138            | 190 662 095            |
| Transfer and grants  | -                    | -                    | -                    | -                    | -                    | -                    | -   | -                      | -                      |
| Other expenditure  | 126 215 674          | 132 435 455          | 56 148 917           | 184 003 632          | 202 131 082          | 202 131 082          | 322 947 145   | 368 076 104            | 519 961 793            |
| Loss on disposal of PPE  | 1 382 719            | (258 847)            | 34 957               | -                    | -                    | -                    | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>771 145 447</b>   | <b>824 117 896</b>   | <b>956 829 590</b>   | <b>1 090 988 624</b> | <b>1 068 415 864</b> | <b>1 068 415 864</b> | <b>1 264 310 613</b>                                  | <b>1 365 257 199</b>   | <b>1 595 166 750</b>   |
| <b>(Surplus)/Deficit before Transfers recognised - capital</b>       | <b>625 741 273</b>   | <b>677 596 059</b>   | <b>841 945 012</b>   | <b>919 442 224</b>   | <b>859 940 514</b>   | <b>859 940 514</b>   | <b>967 907 016</b>                                    | <b>1 031 674 216</b>   | <b>1 122 251 201</b>   |
| Transfers recognised - capital                                       | (477 572 591)        | (164 882 919)        | (393 909 727)        | (916 007 850)        | (965 498 546)        | (965 498 546)        | (794 299 775)   | (785 975 919)          | (1 289 147 436)        |
| <b>(Surplus)/Deficit for the year</b>                                | <b>148 168 682</b>   | <b>512 713 139</b>   | <b>448 035 285</b>   | <b>3 434 374</b>     | <b>(105 558 032)</b> | <b>(105 558 032)</b> | <b>173 607 241</b>                                    | <b>245 698 297</b>     | <b>(166 896 235)</b>   |

## **2.12 ANNUAL BUDGETS AND SERVICE DELIVERY AGREEMENTS – ENTITIES**

### **Viable municipal entities**

The City of Tshwane has the following active municipal entities which are found to be viable and functioning in compliance with the Municipal Finance Management Act and the Local Government Systems Act:

- Sandspruit Works Association
- Housing Company Tshwane
- Tshwane Economic Development Agency (TEDA).

### **Entities not viable and deregistered or in process of liquidation**

#### **Deregistered municipal entities**

Metsweding Economic Development Agency (MEDA). MEDA was part of the former Metsweding District Municipality and it was resolved by Council on 25 August 2011 to disestablish the municipal entity. During the 2011/12 financial year all assets and liabilities of MEDA were taken over by the City of Tshwane and creditors outstanding were paid by the City of Tshwane. The amount of R480 474 relates to the net balance (accumulated surplus) between assets and liabilities on 1 July 2011. The final close down financial statements are still to be compiled and finalised.

Civirelo Water, a municipal entity, was disestablished on 30 June 2010. All transactions, assets and liabilities were taken over by the City of Tshwane on 1 July 2010.

## Consolidation of municipal entities

Separate consolidated financial statements were compiled for the City of Tshwane and its operational municipal entities.

**Table 84: Housing Company Tshwane – budgeted financial performance**

| Description  | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| R thousands  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue by Source</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Property rates   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Property rates - penalties & collection charges                      | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Service charges - electricity revenue                                | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Service charges - water revenue                                      | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Service charges - sanitation revenue                                 | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Service charges - refuse revenue                                     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Service charges - other  | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Rental of facilities and equipment                                   | 2 172           | 2 355           | 2 503           | 2 756                | 2 765           | 2 765              | 8 761   | 9 637                  | 10 601                 |
| Interest earned - external investments                               | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Interest earned - outstanding debtors                                | –               | –               | –               | 2                    | 6               | 6                  | 3   | 3                      | 3                      |
| Dividends received   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Fines  | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Licences and permits   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Agency services  | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Transfers recognised - operational                                   | 1 553           | 15 265          | 13 727          | 13 500               | 14 373          | 14 373             | 14 373  | 14 373                 | 14 373                 |
| Other revenue  | 43              | 6 435           | 71              | 56                   | 81              | 81                 | 54  | 60                     | 66                     |
| Gains on disposal of PPE   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>3 768</b>    | <b>24 056</b>   | <b>16 301</b>   | <b>16 314</b>        | <b>17 224</b>   | <b>17 224</b>      | <b>23 192</b>                                 | <b>24 074</b>          | <b>25 044</b>          |
| <b>Expenditure By Type</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Employee related costs   | 1 420           | 2 027           | 2 813           | 4 737                | 4 063           | 4 063              | 4 906   | 5 396                  | 5 936                  |
| Remuneration of Directors  | 216             | 355             | 433             | 530                  | 735             | 735                | 858   | 944                    | 1 039                  |
| Debt impairment  | 491             | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Collection costs   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Depreciation & asset impairment                                      | 36              | (65)            | 79              | 185                  | 200             | 200                | 202   | 222                    | 244                    |
| Finance charges  | 760             | 571             | 514             | 461                  | 464             | 464                | 428   | 470                    | 517                    |
| Bulk purchases   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Other materials  | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Contracted services  | 1 385           | 291             | 464             | 1 018                | 917             | 917                | 1 847   | 2 032                  | 2 235                  |
| Transfers and grants   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Other expenditure  | 2 484           | 2 426           | 2 116           | 9 384                | 10 845          | 10 845             | 14 952  | 15 009                 | 15 073                 |
| Loss on disposal of PPE  | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total Expenditure</b>   | <b>6 793</b>    | <b>5 605</b>    | <b>6 419</b>    | <b>16 314</b>        | <b>17 224</b>   | <b>17 224</b>      | <b>23 192</b>                                 | <b>24 074</b>          | <b>25 044</b>          |
| <b>Surplus/(Deficit)</b>   | <b>(3 024)</b>  | <b>18 451</b>   | <b>9 882</b>    | <b>0</b>             | <b>–</b>        | <b>–</b>           | <b>–</b>                                      | <b>(0)</b>             | <b>(0)</b>             |
| Transfers recognised - capital                                       | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Contributions recognised - capital                                   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Contributions of PPE   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(3 024)</b>  | <b>18 451</b>   | <b>9 882</b>    | <b>0</b>             | <b>–</b>        | <b>–</b>           | <b>–</b>                                      | <b>(0)</b>             | <b>(0)</b>             |
| Taxation   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Surplus/ (Deficit) for the year</b>                               | <b>(3 024)</b>  | <b>18 451</b>   | <b>9 882</b>    | <b>0</b>             | <b>–</b>        | <b>–</b>           | <b>–</b>                                      | <b>(0)</b>             | <b>(0)</b>             |

Table 85: Housing Company Tshwane – budgeted financial position

| Description                              | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| R thousands                              | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>ASSETS</b>                            |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Current assets</b>                    |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Cash                                     | 422             | 9 670           | 3 159           | 9 673                | 20 834          | 20 834             | 17 373  | 18 242                 | 19 154                 |
| Call investment deposits                 | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Consumer debtors                         | 41              | 34              | 255             | 12                   | 46              | 46                 | 23  | 24                     | 25                     |
| Other debtors                            | 43              | 19              | 19              | 113                  | 19              | 19                 | 240   | 252                    | 265                    |
| Current portion of long-term receivables | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Inventory                                | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total current assets</b>              | <b>506</b>      | <b>9 724</b>    | <b>3 433</b>    | <b>9 799</b>         | <b>20 899</b>   | <b>20 899</b>      | <b>17 636</b>                                 | <b>18 518</b>          | <b>19 443</b>          |
| <b>Non current assets</b>                |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Long-term receivables                    | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Investments                              | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Investment property                      | 9 600           | 15 791          | 15 871          | 21 343               | 16 188          | 16 188             | 24 863  | 26 106                 | 27 411                 |
| Property, plant and equipment            | 83              | 151             | 132             | 1 128                | 1 719           | 1 719              | 1 758   | 1 846                  | 2 031                  |
| Agricultural assets                      | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Biological assets                        | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Intangible assets                        | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total non current assets</b>          | <b>9 683</b>    | <b>15 942</b>   | <b>16 003</b>   | <b>22 470</b>        | <b>17 907</b>   | <b>17 907</b>      | <b>26 621</b>                                 | <b>27 952</b>          | <b>29 442</b>          |
| <b>TOTAL ASSETS</b>                      | <b>10 189</b>   | <b>25 665</b>   | <b>19 436</b>   | <b>32 269</b>        | <b>38 806</b>   | <b>38 806</b>      | <b>44 257</b>                                 | <b>46 469</b>          | <b>48 885</b>          |
| <b>LIABILITIES</b>                       |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Current liabilities</b>               |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Bank overdraft                           | –               | –               | –               | 9 670                | –               | –                  | –   | –                      | –                      |
| Borrowing                                | 1 043           | 315             | 315             | –                    | 315             | 315                | 315   | 315                    | 315                    |
| Consumer deposits                        | 340             | 348             | 437             | 348                  | 445             | 445                | 445   | 467                    | 490                    |
| Trade and other payables                 | 2 390           | 1 310           | 1 071           | 325                  | 536             | 536                | 1 775   | 1 864                  | 1 957                  |
| Provisions                               | 998             | 137             | 127             | 716                  | 185             | 185                | 185   | 195                    | 204                    |
| <b>Total current liabilities</b>         | <b>4 770</b>    | <b>2 110</b>    | <b>1 951</b>    | <b>11 059</b>        | <b>1 481</b>    | <b>1 481</b>       | <b>2 721</b>                                  | <b>2 841</b>           | <b>2 967</b>           |
| <b>Non current liabilities</b>           |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Borrowing                                | 4 043           | 3 728           | 3 119           | 3 189                | 2 871           | 2 871              | 2 555   | 1 925                  | 1 609                  |
| Provisions                               | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total non current liabilities</b>     | <b>4 043</b>    | <b>3 728</b>    | <b>3 119</b>    | <b>3 189</b>         | <b>2 871</b>    | <b>2 871</b>       | <b>2 555</b>                                  | <b>1 925</b>           | <b>1 609</b>           |
| <b>TOTAL LIABILITIES</b>                 | <b>8 813</b>    | <b>5 838</b>    | <b>5 070</b>    | <b>14 248</b>        | <b>4 352</b>    | <b>4 352</b>       | <b>5 276</b>                                  | <b>4 766</b>           | <b>4 576</b>           |
| <b>NET ASSETS</b>                        | <b>1 376</b>    | <b>19 827</b>   | <b>14 365</b>   | <b>18 021</b>        | <b>34 454</b>   | <b>34 454</b>      | <b>38 980</b>                                 | <b>41 704</b>          | <b>44 309</b>          |
| <b>COMMUNITY WEALTH/EQUITY</b>           |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Accumulated Surplus/(Deficit)            | 1 376           | 15 214          | 9 752           | 18 021               | 29 840          | 29 840             | 34 367  | 37 090                 | 39 695                 |
| Reserves                                 | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Share capital                            | –               | 4 614           | 4 614           | –                    | 4 614           | 4 614              | 4 614   | 4 614                  | 4 614                  |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b>     | <b>1 376</b>    | <b>19 827</b>   | <b>14 365</b>   | <b>18 021</b>        | <b>34 454</b>   | <b>34 454</b>      | <b>38 980</b>                                 | <b>41 704</b>          | <b>44 309</b>          |



Table 86: Housing Company Tshwane – budgeted cash flows

| Description                                       | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | Medium Term Revenue and Expenditure Framework |                        |                        |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| R thousands                                       | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>        |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Receipts</b>                                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Ratepayers and other                              | 4 041           | 2 628           | 2 282           | 2 744                | 2 488           | 2 488              | 8 625   | 9 057                  | 9 508                  |
| Government - operating                            | -               | 15 265          | 13 727          | 13 568               | 28 743          | 28 743             | 14 373  | 14 373                 | 14 373                 |
| Government - capital                              | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Interest  | -               | 2               | 0               | 2                    | 6               | 6                  | 3   | 3                      | 3                      |
| Dividends   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Payments</b>                                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Suppliers and employees                           | (3 494)         | (7 026)         | (21 259)        | (12 687)             | (11 187)        | (11 187)           | (16 805)                                      | (20 000)               | (22 169)               |
| Finance charges                                   | (670)           | (571)           | (514)           | (461)                | (464)           | (464)              | (426)   | (382)                  | (338)                  |
| Dividends paid                                    | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Transfers and Grants                              | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>  | <b>(123)</b>    | <b>10 298</b>   | <b>(5 763)</b>  | <b>3 167</b>         | <b>19 586</b>   | <b>19 586</b>      | <b>5 770</b>                                  | <b>3 051</b>           | <b>1 377</b>           |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>       |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Receipts</b>                                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Proceeds on disposal of PPE                       | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Decrease (increase) in non-current debtors        | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Decrease (increase) other non-current receivables | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Decrease (increase) in non-current investments    | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Payments</b>                                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Capital assets                                    | (7)             | (7)             | (140)           | (6 007)              | (1 596)         | (1 596)            | (8 915)                                       | (1 867)                | (150)                  |
| <b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>  | <b>(7)</b>      | <b>(7)</b>      | <b>(140)</b>    | <b>(6 007)</b>       | <b>(1 596)</b>  | <b>(1 596)</b>     | <b>(8 915)</b>                                | <b>(1 867)</b>         | <b>(150)</b>           |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>       |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Receipts</b>                                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Short term loans                                  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Borrowing long term/refinancing                   | 412             | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Increase (decrease) in consumer deposits          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Payments</b>                                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Repayment of borrowing                            | -               | (1 043)         | (608)           | (315)                | (315)           | (315)              | (315)   | (315)                  | (315)                  |
| <b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>  | <b>412</b>      | <b>(1 043)</b>  | <b>(608)</b>    | <b>(315)</b>         | <b>(315)</b>    | <b>(315)</b>       | <b>(315)</b>                                  | <b>(315)</b>           | <b>(315)</b>           |
| <b>NET INCREASE/ (DECREASE) IN CASH HELD</b>      | <b>281</b>      | <b>9 248</b>    | <b>(6 512)</b>  | <b>(3 156)</b>       | <b>17 675</b>   | <b>17 675</b>      | <b>(3 461)</b>                                | <b>869</b>             | <b>912</b>             |
| Cash/cash equivalents at the year begin:          | 141             | 422             | 9 670           | 3 159                | 3 159           | 3 159              | 20 834  | 17 373                 | 18 242                 |
| Cash/cash equivalents at the year end:            | 422             | 9 670           | 3 159           | 3                    | 20 834          | 20 834             | 17 373  | 18 242                 | 19 154                 |

Table 87: Sandspruit Works Association – budgeted financial performance

| Description  | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| R thousands  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue by Source</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Property rates   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - electricity revenue                                | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - water revenue                                      | 104 873         | 114 493         | 121 456         | 134 282              | 134 282         | 130 811            | 152 767                                       | 168 808                | 184 001                |
| Service charges - sanitation revenue                                 | 24 618          | 29 230          | 35 716          | 37 533               | 37 533          | 38 428             | 46 110  | 50 951                 | 56 046                 |
| Service charges - refuse revenue                                     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - other  | 28 170          | 33 509          | 32 961          | 46 623               | 46 623          | 46 482             | 51 413  | 56 297                 | 61 364                 |
| Rental of facilities and equipment                                   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Interest earned - external investments                               | 565             | 907             | 748             | 290                  | 290             | -                  | -   | 300                    | 320                    |
| Interest earned - outstanding debtors                                | 20 251          | 18 853          | 21 078          | 23 072               | 23 072          | 24 214             | 26 806  | 28 701                 | 31 191                 |
| Dividends received   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Fines  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licences and permits   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Agency services  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Transfers recognised - operational                                   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other revenue  | 74 845          | 88 780          | 104 322         | 126 906              | 141 529         | 145 826            | 177 232                                       | 189 125                | 202 548                |
| Gains on disposal of PPE   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>253 323</b>  | <b>285 771</b>  | <b>316 280</b>  | <b>368 706</b>       | <b>383 329</b>  | <b>385 760</b>     | <b>454 327</b>                                | <b>494 183</b>         | <b>535 469</b>         |
| <b>Expenditure By Type</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Employee related costs   | 48 469          | 64 375          | 71 969          | 79 447               | 80 056          | 79 524             | 87 770  | 96 547                 | 105 598                |
| Remuneration of Directors  | 94              | 134             | 175             | 288                  | 288             | 260                | 350   | 385                    | 424                    |
| Debt impairment  | 62 407          | 70 109          | 82 730          | 72 426               | 72 426          | 71 366             | 79 432  | 85 389                 | 91 367                 |
| Collection costs   | 3 985           | 4 194           | 5 620           | 6 135                | 6 135           | 6 942              | 6 844   | 7 357                  | 7 872                  |
| Depreciation & asset impairment                                      | 2 981           | 3 499           | 2 666           | 2 950                | 2 950           | 3 112              | 2 950   | 3 028                  | 3 510                  |
| Finance charges  | 1 161           | 233             | 2               | -                    | -               | -                  | -   | -                      | -                      |
| Bulk purchases   | 81 996          | 73 233          | 93 180          | 97 260               | 106 771         | 110 502            | 126 412                                       | 139 685                | 153 654                |
| Other materials  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Contracted services  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Transfers and grants   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other expenditure  | 57 559          | 72 730          | 76 546          | 110 200              | 114 702         | 114 055            | 150 569                                       | 161 791                | 173 045                |
| Loss on disposal of PPE  | 10              | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>258 661</b>  | <b>288 508</b>  | <b>332 890</b>  | <b>368 706</b>       | <b>383 329</b>  | <b>385 760</b>     | <b>454 327</b>                                | <b>494 183</b>         | <b>535 469</b>         |
| <b>Surplus/(Deficit)</b>   | <b>(5 338)</b>  | <b>(2 737)</b>  | <b>(16 610)</b> | <b>(0)</b>           | <b>(0)</b>      | <b>-</b>           | <b>-</b>                                      | <b>(0)</b>             | <b>(0)</b>             |
| Transfers recognised - capital                                       | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Contributions recognised - capital                                   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Contributions of PPE   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(5 338)</b>  | <b>(2 737)</b>  | <b>(16 610)</b> | <b>(0)</b>           | <b>(0)</b>      | <b>-</b>           | <b>-</b>                                      | <b>(0)</b>             | <b>(0)</b>             |
| Taxation   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Surplus/(Deficit) for the year</b>                                | <b>(5 338)</b>  | <b>(2 737)</b>  | <b>(16 610)</b> | <b>(0)</b>           | <b>(0)</b>      | <b>-</b>           | <b>-</b>                                      | <b>(0)</b>             | <b>(0)</b>             |

Table 88: Sandspruit Works Association – budgeted financial position

| Description                              | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| R thousands                              | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>ASSETS</b>                            |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Current assets</b>                    |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Cash                                     | 17 837          | 41 191          | 21 321          | 30 783               | 30 783          | 21 500             | 20 391  | 20 510                 | 19 510                 |
| Call investment deposits                 | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Consumer debtors                         | 17 641          | 7 488           | 13 566          | 12 530               | 12 530          | 13 530             | 15 566  | 16 931                 | 17 731                 |
| Other debtors                            | 89 182          | 88 886          | 54 346          | 72 674               | 72 674          | 54 850             | 51 372  | 53 916                 | 58 597                 |
| Current portion of long-term receivables | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Inventory                                | 1 900           | 2 104           | 2 517           | 2 415                | 2 415           | 2 415              | 3 080   | 3 400                  | 3 753                  |
| <b>Total current assets</b>              | <b>126 560</b>  | <b>139 670</b>  | <b>91 750</b>   | <b>118 402</b>       | <b>118 402</b>  | <b>92 295</b>      | <b>90 409</b>                                 | <b>94 757</b>          | <b>99 590</b>          |
| <b>Non current assets</b>                |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Long-term receivables                    | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Investments                              | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Investment property                      | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Property, plant and equipment            | 16 647          | 13 645          | 11 440          | 12 548               | 12 548          | 12 548             | 16 008  | 16 044                 | 16 280                 |
| Agricultural assets                      | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Biological assets                        | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Intangible assets                        | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total non current assets</b>          | <b>16 647</b>   | <b>13 645</b>   | <b>11 440</b>   | <b>12 548</b>        | <b>12 548</b>   | <b>12 548</b>      | <b>16 008</b>                                 | <b>16 044</b>          | <b>16 280</b>          |
| <b>TOTAL ASSETS</b>                      | <b>143 207</b>  | <b>153 315</b>  | <b>103 190</b>  | <b>130 950</b>       | <b>130 950</b>  | <b>104 843</b>     | <b>106 416</b>                                | <b>110 801</b>         | <b>115 870</b>         |
| <b>LIABILITIES</b>                       |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Current liabilities</b>               |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Bank overdraft                           | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Borrowing                                | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Consumer deposits                        | 2 309           | 2 761           | 3 085           | 3 100                | 3 100           | 3 100              | 3 500   | 3 700                  | 3 900                  |
| Trade and other payables                 | 121 307         | 133 700         | 99 719          | 110 996              | 110 996         | 100 960            | 102 133                                       | 106 318                | 111 187                |
| Provisions                               | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total current liabilities</b>         | <b>123 616</b>  | <b>136 461</b>  | <b>102 803</b>  | <b>114 096</b>       | <b>114 096</b>  | <b>104 060</b>     | <b>105 633</b>                                | <b>110 018</b>         | <b>115 087</b>         |
| <b>Non current liabilities</b>           |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Borrowing                                | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Provisions                               | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total non current liabilities</b>     | <b>–</b>        | <b>–</b>        | <b>–</b>        | <b>–</b>             | <b>–</b>        | <b>–</b>           | <b>–</b>                                      | <b>–</b>               | <b>–</b>               |
| <b>TOTAL LIABILITIES</b>                 | <b>123 616</b>  | <b>136 461</b>  | <b>102 803</b>  | <b>114 096</b>       | <b>114 096</b>  | <b>104 060</b>     | <b>105 633</b>                                | <b>110 018</b>         | <b>115 087</b>         |
| <b>NET ASSETS</b>                        | <b>19 591</b>   | <b>16 854</b>   | <b>387</b>      | <b>16 854</b>        | <b>16 854</b>   | <b>783</b>         | <b>783</b>                                    | <b>783</b>             | <b>783</b>             |
| <b>COMMUNITY WEALTH/EQUITY</b>           |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Accumulated Surplus/(Deficit)            | 19 591          | 16 854          | 387             | 16 854               | 16 854          | 783                | 783   | 783                    | 783                    |
| Reserves                                 | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Share capital                            | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b>     | <b>19 591</b>   | <b>16 854</b>   | <b>387</b>      | <b>16 854</b>        | <b>16 854</b>   | <b>783</b>         | <b>783</b>                                    | <b>783</b>             | <b>783</b>             |

Table 89: Sandspruit Works Association – budgeted cash flows

| Description                                       | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | Medium Term Revenue and Expenditure Framework |                        |                        |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousands</b>                                |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>        |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Receipts</b>                                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Ratepayers and other                              | 161 270         | 202 961         | 208 371         | 302 084              | 318 061         | 326 125            | 375 726                                       | 412 831                | 454 232                |
| Government - operating                            | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Government - capital                              | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Interest  | 20 816          | 19 760          | 21 826          | 22 148               | 22 148          | 24 214             | 26 806  | 29 001                 | 31 511                 |
| Dividends   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Payments</b>                                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Suppliers and employees                           | (166 051)       | (198 175)       | (249 602)       | (311 771)            | (327 747)       | (348 710)          | (395 841)                                     | (438 463)              | (483 293)              |
| Finance charges                                   | (1 161)         | (233)           | (2)             | -                    | -               | -                  | -   | -                      | -                      |
| Dividends paid                                    | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Transfers and Grants                              | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>  | <b>14 874</b>   | <b>24 314</b>   | <b>(19 407)</b> | <b>12 462</b>        | <b>12 462</b>   | <b>1 629</b>       | <b>6 691</b>                                  | <b>3 369</b>           | <b>2 450</b>           |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>       |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Receipts</b>                                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Proceeds on disposal of PPE                       | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Decrease (Increase) in non-current debtors        | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Decrease (Increase) other non-current receivables | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Decrease (Increase) in non-current investments    | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Payments</b>                                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Capital assets                                    | (1 861)         | (497)           | (462)           | (3 200)              | (3 200)         | (1 650)            | (8 000)                                       | (3 450)                | (3 650)                |
| <b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>  | <b>(1 861)</b>  | <b>(497)</b>    | <b>(462)</b>    | <b>(3 200)</b>       | <b>(3 200)</b>  | <b>(1 650)</b>     | <b>(8 000)</b>                                | <b>(3 450)</b>         | <b>(3 650)</b>         |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>       |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Receipts</b>                                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Short term loans                                  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Borrowing long term/refinancing                   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Increase (decrease) in consumer deposits          | (174)           | (463)           | -               | 200                  | 200             | 200                | 200   | 200                    | 200                    |
| <b>Payments</b>                                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Repayment of borrowing                            | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>  | <b>(174)</b>    | <b>(463)</b>    | <b>-</b>        | <b>200</b>           | <b>200</b>      | <b>200</b>         | <b>200</b>                                    | <b>200</b>             | <b>200</b>             |
| <b>NET INCREASE/(DECREASE) IN CASH HELD</b>       | <b>12 839</b>   | <b>23 354</b>   | <b>(19 870)</b> | <b>9 462</b>         | <b>9 462</b>    | <b>179</b>         | <b>(1 109)</b>                                | <b>119</b>             | <b>(1 000)</b>         |
| Cash/cash equivalents at the year begin:          | 4 998           | 17 837          | 41 191          | 21 321               | 21 321          | 21 321             | 21 500  | 20 391                 | 20 510                 |
| Cash/cash equivalents at the year end:            | 17 837          | 41 191          | 21 321          | 30 783               | 30 783          | 21 500             | 20 391  | 20 510                 | 19 510                 |

**Table 90: Tshwane Economic Development Agency (TEDA) – budgeted financial performance**

| Description  | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousands</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Revenue by Source</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Property rates   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Property rates - penalties & collection charges                      | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - electricity revenue                                | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - water revenue                                      | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - sanitation revenue                                 | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - refuse revenue                                     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Service charges - other  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rental of facilities and equipment                                   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Interest earned - external investments                               | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Interest earned - outstanding debtors                                | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Dividends received   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Fines  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licences and permits   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Agency services  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Transfers recognised - operational                                   | -               | -               | -               | -                    | -               | -                  | 47 500  | 47 500                 | 47 500                 |
| Other revenue  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Gains on disposal of PPE   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | -               | -               | -               | -                    | -               | -                  | 47 500  | 47 500                 | 47 500                 |
| <b>Expenditure By Type</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Employee related costs   | -               | -               | -               | -                    | -               | -                  | 17 500  | 18 375                 | 19 294                 |
| Remuneration of Directors  | -               | -               | -               | -                    | -               | -                  | 935   | 1 029                  | 1 131                  |
| Debt impairment  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Collection costs   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Depreciation & asset impairment                                      | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Finance charges  | -               | -               | -               | -                    | -               | -                  | 10  | 12                     | 15                     |
| Bulk purchases   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other materials  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Contracted services  | -               | -               | -               | -                    | -               | -                  | 9 372   | 10 309                 | 11 340                 |
| Transfers and grants   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other expenditure  | -               | -               | -               | -                    | -               | -                  | 19 683  | 17 776                 | 15 720                 |
| Loss on disposal of PPE  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Expenditure</b>   | -               | -               | -               | -                    | -               | -                  | 47 500  | 47 500                 | 47 500                 |
| <b>Surplus/(Deficit)</b>   | -               | -               | -               | -                    | -               | -                  | -   | -                      | (0)                    |
| Transfers recognised - capital                                       | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Contributions recognised - capital                                   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Contributions of PPE   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | -               | -               | -               | -                    | -               | -                  | -   | -                      | (0)                    |
| Taxation   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Surplus/ (Deficit) for the year</b>                               | -               | -               | -               | -                    | -               | -                  | -   | -                      | (0)                    |

Table 91: Tshwane Economic Development Agency (TEDA) – budgeted financial position

| Description                              | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| R thousands                              | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>ASSETS</b>                            |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Current assets</b>                    |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Cash                                     | –               | –               | –               | –                    | –               | –                  | 4 599   | 3 288                  | 7 000                  |
| Call investment deposits                 | –               | –               | –               | –                    | –               | –                  | 2 000   | 3 000                  | 9 933                  |
| Consumer debtors                         | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Other debtors                            | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Current portion of long-term receivables | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Inventory                                | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total current assets</b>              | –               | –               | –               | –                    | –               | –                  | <b>6 599</b>                                  | <b>6 288</b>           | <b>16 933</b>          |
| <b>Non current assets</b>                |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Long-term receivables                    | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Investments                              | –               | –               | –               | –                    | –               | –                  | 7 045   | 19 000                 | 19 000                 |
| Investment property                      | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Property, plant and equipment            | –               | –               | –               | –                    | –               | –                  | 7 200   | 9 000                  | 11 000                 |
| Agricultural assets                      | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Biological assets                        | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Intangible assets                        | –               | –               | –               | –                    | –               | –                  | 2 100   | 3 500                  | 4 000                  |
| <b>Total non current assets</b>          | –               | –               | –               | –                    | –               | –                  | <b>16 345</b>                                 | <b>31 500</b>          | <b>34 000</b>          |
| <b>TOTAL ASSETS</b>                      | –               | –               | –               | –                    | –               | –                  | <b>22 944</b>                                 | <b>37 788</b>          | <b>50 933</b>          |
| <b>LIABILITIES</b>                       |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Current liabilities</b>               |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Bank overdraft                           | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Borrowing                                | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Consumer deposits                        | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Trade and other payables                 | –               | –               | –               | –                    | –               | –                  | 11 000  | 13 000                 | 14 000                 |
| Provisions                               | –               | –               | –               | –                    | –               | –                  | 4 000   | 6 000                  | 7 000                  |
| <b>Total current liabilities</b>         | –               | –               | –               | –                    | –               | –                  | <b>15 000</b>                                 | <b>19 000</b>          | <b>21 000</b>          |
| <b>Non current liabilities</b>           |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Borrowing                                | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Provisions                               | –               | –               | –               | –                    | –               | –                  | 1 500   | 1 500                  | 1 500                  |
| <b>Total non current liabilities</b>     | –               | –               | –               | –                    | –               | –                  | <b>1 500</b>                                  | <b>1 500</b>           | <b>1 500</b>           |
| <b>TOTAL LIABILITIES</b>                 | –               | –               | –               | –                    | –               | –                  | <b>16 500</b>                                 | <b>20 500</b>          | <b>22 500</b>          |
| <b>NET ASSETS</b>                        | –               | –               | –               | –                    | –               | –                  | <b>6 444</b>                                  | <b>17 288</b>          | <b>28 433</b>          |
| <b>COMMUNITY WEALTH/EQUITY</b>           |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Accumulated Surplus/(Deficit)            | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Reserves                                 | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Share capital                            | –               | –               | –               | –                    | –               | –                  | 6 444   | 17 288                 | 28 433                 |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b>     | –               | –               | –               | –                    | –               | –                  | <b>6 444</b>                                  | <b>17 288</b>          | <b>28 433</b>          |

Table 92: Tshwane Economic Development Agency (TEDA) – budgeted cash flows

| Description                                       | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | Medium Term Revenue and Expenditure Framework |                        |                        |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| R thousands                                       | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>        |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Receipts  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Ratepayers and other                              | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Government - operating                            | -               | -               | -               | -                    | -               | -                  | 47 500  | 47 500                 | 47 500                 |
| Government - capital                              | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Interest  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Dividends   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Payments  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Suppliers and employees                           | -               | -               | -               | -                    | -               | -                  | (24 856)                                      | (28 856)               | (30 856)               |
| Finance charges                                   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Dividends paid                                    | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Transfers and Grants                              | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>  | -               | -               | -               | -                    | -               | -                  | 22 644  | 18 644                 | 16 644                 |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>       |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Receipts  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Proceeds on disposal of PPE                       | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Decrease (Increase) in non-current debtors        | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Decrease (Increase) other non-current receivables | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Decrease (Increase) in non-current investments    | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Payments  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Capital assets                                    | -               | -               | -               | -                    | -               | -                  | (9 000)                                       | (7 000)                | (6 000)                |
| <b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>  | -               | -               | -               | -                    | -               | -                  | (9 000)                                       | (7 000)                | (6 000)                |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>       |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Receipts  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Short term loans                                  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Borrowing long term/refinancing                   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Increase (decrease) in consumer deposits          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Payments  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Repayment of borrowing                            | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>NET INCREASE/(DECREASE) IN CASH HELD</b>       | -               | -               | -               | -                    | -               | -                  | 13 644  | 11 644                 | 10 644                 |
| Cash/cash equivalents at the year begin:          | -               | -               | -               | -                    | -               | -                  | -   | 13 644                 | 25 288                 |
| Cash/cash equivalents at the year end:            | -               | -               | -               | -                    | -               | -                  | 13 644  | 25 288                 | 35 933                 |

### 2.13 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS



Table 93: MBRR SA33 – contracts having future budgetary implications

| Description                                       | Preceding Years | Current Year 2012/13 | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        | Forecast 2016/17 | Forecast 2017/18 | Forecast 2018/19 | Forecast 2019/20 | Forecast 2020/21 | Forecast 2021/22 | Forecast 2022/23 | Total Contract Value |
|---|-----------------|----------------------|---|------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------------|
|   | Total           | Original Budget      | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Estimate         | Estimate         | Estimate         | Estimate         | Estimate         | Estimate         | Estimate         | Estimate             |
| <b>R thousand</b>                                 |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| <b>Parent Municipality:</b>                       |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| <u>Revenue Obligation By Contract</u>             |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Operating Revenue Implication</b>        | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <u>Expenditure Obligation By Contract</u>         |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Operating Expenditure Implication</b>    | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <u>Capital Expenditure Obligation By Contract</u> |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Capital Expenditure Implication</b>      | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <b>Total Parent Expenditure Implication</b>       | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <b>Entities:</b>                                  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| <u>Revenue Obligation By Contract</u>             |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Operating Revenue Implication</b>        | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <u>Expenditure Obligation By Contract</u>         |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Operating Expenditure Implication</b>    | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <u>Capital Expenditure Obligation By Contract</u> |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Capital Expenditure Implication</b>      | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <b>Total Entity Expenditure Implication</b>       | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |

In terms of the City's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Budget Office of the Financial Services Department.

**2.14 CAPITAL EXPENDITURE DETAILS**

The following three tables present details of the City’s capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Table 94: MBRR SA34a – capital expenditure on new assets by asset class

| Description<br>R thousand   | 2009/10         | 2010/11         | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----------------|-----------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Capital expenditure on new assets by Asset Class/Sub-class</b> |                 |                 |                  |                      |                  |                    |   |                        |                        |
| <b>Infrastructure</b>   | <b>801 958</b>  | <b>589 105</b>  | <b>848 326</b>   | <b>1 683 227</b>     | <b>1 778 366</b> | <b>1 778 366</b>   | <b>1 761 450</b>                                    | <b>1 494 976</b>       | <b>1 983 247</b>       |
| Infrastructure - Road transport                                   | 483 463         | 281 176         | 434 553          | 1 215 003            | 1 302 764        | 1 302 764          | 1 374 500   | 1 151 626              | 1 624 997              |
| Roads, Pavements & Bridges  | 305 683         | 184 719         | 270 026          | 911 703              | 1 011 594        | 1 011 594          | 1 087 350   | 971 126                | 1 407 247              |
| Storm water   | 177 580         | 96 457          | 164 526          | 303 300              | 291 170          | 291 170            | 287 150   | 160 500                | 217 750                |
| Infrastructure - Electricity                                      | 225 295         | 251 119         | 320 780          | 327 100              | 338 130          | 338 130            | 197 500   | 269 750                | 274 000                |
| Generation  | 205 000         | 199 863         | 218 232          | 217 000              | 217 000          | 217 000            | 183 500   | 251 250                | 257 000                |
| Transmission & Reticulation                                       | 20 295          | 51 256          | 95 351           | 105 000              | 116 030          | 116 030            | 6 000   | 18 500                 | 17 000                 |
| Street Lighting   | —               | —               | 7 197            | 5 100                | 5 100            | 5 100              | 8 000   | —                      | —                      |
| Infrastructure - Water  | 45 612          | 43 781          | 62 596           | 60 223               | 66 723           | 66 723             | 60 500  | 51 500                 | 64 550                 |
| Dams & Reservoirs   | 29 612          | 43 781          | 46 441           | 57 223               | 63 723           | 63 723             | 56 500  | 47 500                 | 46 550                 |
| Water purification  | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Reticulation  | 16 000          | —               | 16 155           | 3 000                | 3 000            | 3 000              | 4 000   | 4 000                  | 16 000                 |
| Infrastructure - Sanitation                                       | 9 023           | —               | 10 199           | 5 000                | 5 000            | 5 000              | 4 000   | —                      | —                      |
| Reticulation  | —               | —               | 10 199           | 5 000                | 5 000            | 5 000              | 4 000   | —                      | —                      |
| Sewerage purification   | 9 023           | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Infrastructure - Other  | 36 504          | 13 029          | 20 197           | 75 901               | 65 750           | 65 750             | 124 950   | 22 100                 | 19 700                 |
| Waste Management  | —               | —               | 3 371            | 43 000               | 43 000           | 43 000             | 10 500  | —                      | —                      |
| Transportation  | 19 525          | 1 128           | 10 372           | 12 750               | 12 750           | 12 750             | 24 450  | 19 100                 | 16 700                 |
| Gas   | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other   | 19 039          | 11 901          | 6 455            | 20 151               | 10 000           | 10 000             | 90 000  | 3 000                  | 3 000                  |
| <b>Community</b>  | <b>75 684</b>   | <b>20 961</b>   | <b>102 839</b>   | <b>211 814</b>       | <b>265 641</b>   | <b>265 641</b>     | <b>274 200</b>                                      | <b>124 100</b>         | <b>108 000</b>         |
| Parks & gardens   | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Sportsfields & stadia   | 41 646          | 994             | 30 732           | 93 000               | 154 972          | 154 972            | 173 800   | 15 000                 | —                      |
| Swimming pools  | 1 203           | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Community halls   | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Libraries   | 1 596           | 1 119           | 16 708           | 30 000               | 34 856           | 34 856             | 5 000   | 26 000                 | —                      |
| Recreational facilities   | 2 498           | 5 947           | —                | 10 000               | 10 000           | 10 000             | 10 000  | 10 000                 | 10 000                 |
| Fire, safety & emergency  | —               | —               | —                | 2 500                | 2 500            | 2 500              | 5 000   | —                      | —                      |
| Security and policing   | 20 979          | 2 498           | —                | —                    | —                | —                  | —   | —                      | —                      |
| Buses   | 3 800           | 2 384           | 560              | —                    | —                | —                  | —   | —                      | —                      |
| Clinics   | 1 749           | 147             | 9 741            | 48 000               | 35 000           | 35 000             | 46 000  | 40 000                 | 44 500                 |
| Museums & Art Galleries   | 1 861           | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Cemeteries  | 381             | 5 788           | 33 455           | 18 314               | 18 314           | 18 314             | 26 900  | 6 100                  | 5 000                  |
| Social rental housing   | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other   | —               | 2 084           | 11 642           | 10 000               | 10 000           | 10 000             | 7 500   | 27 000                 | 48 500                 |
| <b>Heritage assets</b>  | <b>—</b>        | <b>—</b>        | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| Buildings   | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other   | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Investment properties</b>                                      | <b>13 111</b>   | <b>—</b>        | <b>53 495</b>    | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| Housing development   | 13 111          | —               | 53 495           | —                    | —                | —                  | —   | —                      | —                      |
| Other   | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Other assets</b>   | <b>9 664</b>    | <b>19 645</b>   | <b>44 446</b>    | <b>120 500</b>       | <b>124 523</b>   | <b>124 523</b>     | <b>50 222</b>                                       | <b>38 400</b>          | <b>41 500</b>          |
| General vehicles  | —               | —               | —                | 20 000               | 20 000           | 20 000             | —   | —                      | —                      |
| Specialised vehicles  | —               | —               | 25 874           | 12 700               | 12 700           | 12 700             | —   | 1 200                  | 650                    |
| Plant & equipment   | —               | 2 901           | 695              | 3 700                | 3 700            | 3 700              | 700   | 700                    | 700                    |
| Computers - hardware/equipment                                    | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Furniture and other office equipment                              | 4 516           | 8 156           | 11 056           | 40 800               | 44 323           | 44 323             | 33 222  | 29 600                 | 25 850                 |
| Abattoirs   | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Markets   | 1 974           | 5 232           | 2 451            | 3 500                | 3 500            | 3 500              | 1 800   | 2 200                  | 2 600                  |
| Civic Land and Buildings  | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other Buildings   | 3 174           | 3 356           | 4 070            | 39 300               | 39 300           | 39 300             | 14 100  | 4 700                  | 11 300                 |
| Other Land  | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Surplus Assets - (Investment or Inventory)                        | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other   | —               | —               | 299              | 500                  | 1 000            | 1 000              | 400   | —                      | 400                    |
| <b>Agricultural assets</b>  | <b>—</b>        | <b>—</b>        | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| List sub-class  | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Biological assets</b>  | <b>—</b>        | <b>—</b>        | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| List sub-class  | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Intangibles</b>  | <b>—</b>        | <b>—</b>        | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| Computers - software & programming                                | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other (list sub-class)  | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Total Capital Expenditure on new assets</b>                    | <b>900 417</b>  | <b>629 711</b>  | <b>1 049 106</b> | <b>2 015 541</b>     | <b>2 168 530</b> | <b>2 168 530</b>   | <b>2 085 872</b>                                    | <b>1 657 476</b>       | <b>2 132 747</b>       |
| <b>Specialised vehicles</b>                                       | <b>—</b>        | <b>—</b>        | <b>25 874</b>    | <b>12 700</b>        | <b>12 700</b>    | <b>12 700</b>      | <b>—</b>  | <b>1 200</b>           | <b>650</b>             |
| Refuse  | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Fire  | —               | —               | 25 874           | 12 700               | 12 700           | 12 700             | —   | 1 200                  | 650                    |
| Conservancy   | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Ambulances  | —               | —               | —                | —                    | —                | —                  | —   | —                      | —                      |

Table 95: MBRR SA34b – capital expenditure on renewal of existing assets by asset class

| Description   | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>   |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b> |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Infrastructure</b>   | <b>962 301</b>   | <b>1 221 598</b> | <b>1 248 790</b> | <b>1 378 204</b>     | <b>1 411 975</b> | <b>1 411 975</b>   | <b>1 316 381</b>                                    | <b>1 534 695</b>       | <b>1 075 000</b>       |
| Infrastructure - Road transport   | 212 820          | 155 286          | 246 403          | 154 405              | 162 135          | 162 135            | 134 000   | 126 700                | 137 150                |
| Roads, Pavements & Bridges  | 195 553          | 125 563          | 219 262          | 114 805              | 120 035          | 120 035            | 108 100   | 100 000                | 110 950                |
| Storm water   | 17 274           | 29 724           | 27 141           | 39 600               | 42 100           | 42 100             | 25 900  | 26 700                 | 26 200                 |
| Infrastructure - Electricity  | 292 423          | 318 805          | 291 239          | 260 700              | 267 351          | 267 351            | 235 865   | 627 500                | 362 000                |
| Generation  | 170 442          | 194 704          | 162 366          | 143 800              | 150 451          | 150 451            | 120 235   | 490 000                | 257 500                |
| Transmission & Reticulation   | 79 821           | 76 437           | 91 629           | 77 500               | 77 500           | 77 500             | 67 500  | 87 500                 | 74 500                 |
| Street Lighting   | 42 160           | 47 664           | 37 245           | 39 400               | 39 400           | 39 400             | 48 150  | 50 000                 | 30 000                 |
| Infrastructure - Water  | 337 330          | 356 030          | 249 020          | 467 298              | 459 398          | 459 398            | 473 214   | 245 500                | 209 300                |
| Dams & Reservoirs   | 23 298           | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Water purification  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Reticulation  | 314 032          | 356 030          | 249 020          | 467 298              | 459 398          | 459 398            | 473 214   | 245 500                | 209 300                |
| Infrastructure - Sanitation   | 98 190           | 368 574          | 419 005          | 460 490              | 461 390          | 461 390            | 416 763   | 467 245                | 300 550                |
| Reticulation  | 21 541           | 316 480          | 367 556          | 413 990              | 414 890          | 414 890            | 376 365   | 443 666                | 251 550                |
| Sewerage purification   | 76 650           | 52 094           | 51 440           | 46 500               | 46 500           | 46 500             | 40 418  | 43 579                 | 49 000                 |
| Infrastructure - Other  | 21 531           | 22 902           | 43 122           | 35 400               | 61 700           | 61 700             | 56 500  | 47 750                 | 66 000                 |
| Waste Management  | 17 091           | 17 899           | 9 475            | 20 500               | 17 000           | 17 000             | 20 500  | 28 500                 | 27 500                 |
| Transportation  | 4 440            | 38               | 4 977            | 6 900                | 6 900            | 6 900              | 2 000   | 13 250                 | 16 500                 |
| Gas   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | -                | 4 965            | 28 670           | 8 000                | 37 800           | 37 800             | 34 000  | 8 000                  | 20 000                 |
| <b>Community</b>  | <b>89 605</b>    | <b>77 728</b>    | <b>62 536</b>    | <b>227 767</b>       | <b>280 224</b>   | <b>280 224</b>     | <b>181 800</b>                                      | <b>176 800</b>         | <b>189 500</b>         |
| Parks & gardens   | 5 171            | 3 442            | 4 267            | 150 000              | 85 000           | 85 000             | 27 000  | 29 000                 | 35 000                 |
| Sportsfields & stadia   | 6 734            | 2 020            | 1 135            | -                    | 2 208            | 2 208              | -   | -                      | -                      |
| Swimming pools  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Community halls   | 4 920            | 1 020            | -                | -                    | -                | -                  | -   | -                      | -                      |
| Libraries   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Recreational facilities   | 16 085           | 21 886           | -                | -                    | -                | -                  | -   | -                      | -                      |
| Fire, safety & emergency  | 3 310            | 3 183            | 596              | 1 200                | -                | -                  | 800   | 800                    | -                      |
| Security and policing   | 24 208           | 5 056            | 1 858            | 2 000                | 2 000            | 2 000              | 52 000  | 7 000                  | 10 000                 |
| Buses   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Clinics   | 9 393            | 24 349           | 3 023            | 1 000                | 1 000            | 1 000              | -   | -                      | -                      |
| Museums & Art Galleries   | 4 228            | 3 645            | 1 352            | 12 000               | 2 000            | 2 000              | -   | -                      | -                      |
| Cinemas   | 3 611            | (20)             | -                | -                    | -                | -                  | 2 000   | -                      | 4 500                  |
| Social rental housing   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | 11 343           | 13 140           | 50 304           | 61 587               | 188 017          | 188 017            | 100 000   | 140 000                | 140 000                |
| <b>Heritage assets</b>  | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Buildings   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Investment properties</b>  | <b>154 405</b>   | <b>150 312</b>   | <b>569 191</b>   | <b>561 731</b>       | <b>557 231</b>   | <b>557 231</b>     | <b>569 803</b>                                      | <b>1 050 805</b>       | <b>1 001 885</b>       |
| Housing development   | 154 405          | 150 312          | 569 191          | 561 731              | 557 231          | 557 231            | 569 803   | 1 050 805              | 1 001 885              |
| Other   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Other assets</b>   | <b>96 526</b>    | <b>162 516</b>   | <b>182 452</b>   | <b>168 715</b>       | <b>194 909</b>   | <b>194 909</b>     | <b>189 400</b>                                      | <b>199 800</b>         | <b>152 000</b>         |
| General vehicles  | 3 934            | 487              | -                | 30 000               | 12 000           | 12 000             | 80 000  | 55 000                 | 30 000                 |
| Specialised vehicles  | 12 162           | 3 016            | 25 477           | 22 500               | 22 500           | 22 500             | -   | -                      | -                      |
| Plant & equipment   | 2 000            | 1 321            | 1 956            | 2 000                | 2 000            | 2 000              | 3 000   | 3 000                  | 5 000                  |
| Computers - hardware/equipment  | -                | 4 190            | 5 917            | 6 000                | 6 000            | 6 000              | 20 000  | 6 000                  | 6 000                  |
| Furniture and other office equipment  | 1 583            | 10 409           | 1 325            | 16 000               | 16 000           | 16 000             | 16 000  | 16 000                 | 16 500                 |
| Abattoirs   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Markets   | 2 286            | 7 245            | 8 545            | 9 000                | 18 500           | 18 500             | 3 900   | 4 000                  | 5 500                  |
| Civic Land and Buildings  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other Buildings   | 26 781           | 28 820           | 25 820           | 18 060               | 14 360           | 14 360             | 16 500  | 42 000                 | 22 000                 |
| Other Land  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Surplus Assets - (Investment or Inventory)  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | 47 800           | 106 938          | 113 412          | 65 155               | 103 549          | 103 549            | 50 000  | 73 800                 | 67 000                 |
| <b>Agricultural assets</b>  | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| List sub-class  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Biological assets</b>  | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| List sub-class  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Intangibles</b>  | <b>1 159</b>     | <b>1 387</b>     | <b>3 924</b>     | <b>1 000</b>         | <b>1 000</b>     | <b>1 000</b>       | <b>2 000</b>  | <b>2 000</b>           | <b>2 000</b>           |
| Computers - software & programming  | 1 159            | 1 387            | 3 924            | 1 000                | 1 000            | 1 000              | 2 000   | 2 000                  | 2 000                  |
| Other (list sub-class)  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Total Capital Expenditure on renewal of existing assets</b>                    | <b>1 303 997</b> | <b>1 613 541</b> | <b>2 066 893</b> | <b>2 337 506</b>     | <b>2 445 338</b> | <b>2 445 338</b>   | <b>2 259 385</b>                                    | <b>2 964 100</b>       | <b>2 420 385</b>       |
| <b>Specialised vehicles</b>   | <b>12 162</b>    | <b>3 016</b>     | <b>25 477</b>    | <b>22 500</b>        | <b>22 500</b>    | <b>22 500</b>      | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Refuse  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Fire  | 12 162           | 3 016            | 25 477           | 22 500               | 22 500           | 22 500             | -   | -                      | -                      |
| Conservancy   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Ambulances  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Renewal of Existing Assets as % of total capex</b>                             | <b>59,2%</b>     | <b>71,0%</b>     | <b>66,3%</b>     | <b>53,7%</b>         | <b>53,0%</b>     | <b>53,0%</b>       | <b>52,0%</b>  | <b>64,1%</b>           | <b>53,2%</b>           |
| <b>Renewal of Existing Assets as % of deprecn"</b>                                | <b>164,4%</b>    | <b>195,9%</b>    | <b>194,6%</b>    | <b>244,6%</b>        | <b>255,9%</b>    | <b>255,9%</b>      | <b>237,5%</b>                                       | <b>297,7%</b>          | <b>257,9%</b>          |

Table 96: MBRR SA34c – repairs and maintenance expenditure by asset class

| Description   | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>   |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Repairs and maintenance expenditure by Asset Class/Sub-class</b> |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Infrastructure</b>   | <b>550 543</b>   | <b>477 327</b>   | <b>619 342</b>   | <b>593 385</b>       | <b>670 686</b>   | <b>670 686</b>     | <b>613 072</b>                                      | <b>715 799</b>         | <b>857 218</b>         |
| Infrastructure - Road transport                                     | 96 422           | 104 961          | 131 633          | 145 308              | 141 829          | 141 829            | 155 505   | 179 194                | 212 313                |
| Roads, Pavements & Bridges  | 73 016           | 78 797           | 98 107           | 107 729              | 98 472           | 98 472             | 117 895   | 134 720                | 158 439                |
| Storm water   | 23 406           | 26 164           | 33 726           | 37 579               | 43 357           | 43 357             | 37 610  | 44 474                 | 53 874                 |
| Infrastructure - Electricity  | 299 145          | 221 278          | 300 506          | 251 320              | 322 800          | 322 800            | 248 953   | 294 604                | 356 971                |
| Generation  | 74 388           | 37 170           | 49 771           | 71 012               | 101 612          | 101 612            | 71 935  | 85 063                 | 103 043                |
| Transmission & Reticulation   | 165 397          | 145 400          | 178 253          | 154 005              | 190 167          | 190 167            | 151 223   | 179 119                | 216 979                |
| Street Lighting   | 39 360           | 38 709           | 72 481           | 25 704               | 31 021           | 31 021             | 25 795  | 30 502                 | 36 949                 |
| Infrastructure - Water  | 120 700          | 112 460          | 128 547          | 136 139              | 145 439          | 145 439            | 146 339   | 169 088                | 200 192                |
| Dams & Reservoirs   | 12 200           | 12 594           | 9 999            | 10 504               | 9 784            | 9 784              | 10 901  | 12 891                 | 15 616                 |
| Water purification  | 2 516            | 3 446            | 5 854            | 4 810                | 7 710            | 7 710              | 7 894   | 8 805                  | 10 053                 |
| Reticulation  | 105 984          | 98 421           | 112 693          | 129 745              | 127 945          | 127 945            | 127 544   | 147 392                | 174 524                |
| Infrastructure - Sanitation   | 28 828           | 31 347           | 44 693           | 50 675               | 50 675           | 50 675             | 52 936  | 62 203                 | 75 351                 |
| Reticulation  | 6 330            | 10 341           | 12 598           | 14 299               | 14 299           | 14 299             | 14 213  | 10 807                 | 20 359                 |
| Sewerage purification   | 22 497           | 21 006           | 32 095           | 36 377               | 36 377           | 36 377             | 38 723  | 45 387                 | 54 982                 |
| Infrastructure - Other  | 5 448            | 7 281            | 13 464           | 9 942                | 9 942            | 9 942              | 9 338   | 10 630                 | 12 301                 |
| Waste Management  | 5 448            | 7 281            | 13 464           | 9 942                | 9 942            | 9 942              | 9 338   | 10 630                 | 12 301                 |
| Transportation  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Gas   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Community</b>  | <b>138 409</b>   | <b>172 011</b>   | <b>182 992</b>   | <b>207 749</b>       | <b>208 901</b>   | <b>208 901</b>     | <b>115 340</b>                                      | <b>132 316</b>         | <b>155 512</b>         |
| Parks & gardens   | 60 251           | 94 105           | 91 784           | 91 862               | 96 690           | 96 690             | 35 982  | 40 795                 | 47 253                 |
| Sportsfields & stadiums   | 46               | -                | 2 059            | 4 156                | 3 656            | 3 656              | 262   | 275                    | 288                    |
| Swimming pools  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Community halls   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Libraries   | 318              | 319              | 389              | 400                  | 400              | 400                | 400   | 431                    | 459                    |
| Recreational facilities   | 25 691           | 20 830           | 23 488           | 24 094               | 22 094           | 22 094             | 16 735  | 18 682                 | 21 262                 |
| Fire, safety & emergency  | 12 715           | 12 632           | 13 690           | 24 093               | 23 239           | 23 239             | 16 988  | 19 556                 | 23 188                 |
| Security and policing   | 31 989           | 33 757           | 35 537           | 46 179               | 45 858           | 45 858             | 35 893  | 42 198                 | 50 691                 |
| Busos   | 55               | 52               | 80               | 75                   | 75               | 75                 | 75  | 89                     | 107                    |
| Clinics   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Museums & Art Galleries   | -                | -                | 6                | 9                    | 9                | 9                  | 6   | 6                      | 6                      |
| Cometories  | 6 238            | 9 802            | 13 920           | 15 381               | 15 381           | 15 381             | 7 703   | 8 688                  | 10 565                 |
| Social rental housing   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | 1 106            | 513              | 1 253            | 1 500                | 1 500            | 1 500              | 1 296   | 1 396                  | 1 492                  |
| <b>Heritage assets</b>  | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Buildings   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Investment properties</b>  | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Housing development   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Other assets</b>   | <b>327 952</b>   | <b>341 525</b>   | <b>336 753</b>   | <b>455 185</b>       | <b>457 971</b>   | <b>457 971</b>     | <b>502 844</b>                                      | <b>581 001</b>         | <b>691 704</b>         |
| General vehicles  | 186 588          | 177 031          | 140 350          | 233 914              | 233 534          | 233 534            | 217 749   | 251 449                | 299 059                |
| Specialised vehicles  | 1 335            | 1 995            | 1 000            | 1 156                | 1 156            | 1 156              | -   | -                      | -                      |
| Plant & equipment   | 21 399           | 16 486           | 26 362           | 32 729               | 32 582           | 32 582             | 29 095  | 33 484                 | 39 676                 |
| Computers - hardware/equipment                                      | 2 652            | 1 602            | 2 633            | 3 593                | 3 644            | 3 644              | 3 597   | 4 253                  | 5 151                  |
| Furniture and other office equipment                                | 18 452           | 15 430           | 16 805           | 23 406               | 24 177           | 24 177             | 16 363  | 18 768                 | 22 140                 |
| Abattoirs   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Markets   | -                | -                | 9                | -                    | -                | -                  | -   | -                      | -                      |
| Civic Land and Buildings  | 1 335            | 2 204            | 2 450            | 2 879                | 2 879            | 2 879              | 2 666   | 3 076                  | 3 656                  |
| Other Buildings   | 81 309           | 87 208           | 100 016          | 108 767              | 115 736          | 115 736            | 116 589   | 135 609                | 162 960                |
| Other Land  | 6 481            | 27 171           | 25 349           | 41 207               | 36 557           | 36 557             | 104 543   | 120 605                | 143 316                |
| Surplus Assets - (Investment or Inventory)                          | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | 8 401            | 12 397           | 15 786           | 7 534                | 7 706            | 7 706              | 12 242  | 13 757                 | 15 746                 |
| <b>Agricultural assets</b>  | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| List sub-class  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Biological assets</b>  | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| List sub-class  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Intangibles</b>  | <b>29 231</b>    | <b>49 534</b>    | <b>51 508</b>    | <b>62 224</b>        | <b>61 595</b>    | <b>61 595</b>      | <b>58 707</b>                                       | <b>86 237</b>          | <b>104 189</b>         |
| Computers - software & programming                                  | 29 231           | 49 534           | 51 508           | 62 224               | 61 595           | 61 595             | 58 707  | 86 237                 | 104 189                |
| Other (list sub-class)  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Total Repairs and Maintenance Expenditure</b>                    | <b>1 046 135</b> | <b>1 040 397</b> | <b>1 190 595</b> | <b>1 318 543</b>     | <b>1 399 153</b> | <b>1 399 153</b>   | <b>1 289 963</b>                                    | <b>1 515 353</b>       | <b>1 808 623</b>       |
| <b>Specialised vehicles</b>   | <b>1 335</b>     | <b>1 995</b>     | <b>1 000</b>     | <b>1 156</b>         | <b>1 156</b>     | <b>1 156</b>       | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Refuse  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Fire  | -                | 1 053            | -                | -                    | -                | -                  | -   | -                      | -                      |
| Conservancy   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Ambulances  | 1 335            | 942              | 1 000            | 1 156                | 1 156            | 1 156              | -   | -                      | -                      |
| <b>R&amp;M as a % of PPE</b>  | <b>7.4%</b>      | <b>6.4%</b>      | <b>6.1%</b>      | <b>6.1%</b>          | <b>6.3%</b>      | <b>6.3%</b>        | <b>5.1%</b>   | <b>5.3%</b>            | <b>5.6%</b>            |
| <b>R&amp;M as % Operating Expenditure</b>                           | <b>6.0%</b>      | <b>7.2%</b>      | <b>6.7%</b>      | <b>6.4%</b>          | <b>6.8%</b>      | <b>6.8%</b>        | <b>6.0%</b>   | <b>6.5%</b>            | <b>7.1%</b>            |

Table 97: MBRR SA34d – depreciation by asset class

| Description                                  | 2009/10         | 2010/11         | 2011/12          | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----------------|-----------------|------------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome | Audited Outcome | Audited Outcome  | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Depreciation by Asset Class/Sub-class</b> |                 |                 |                  |                      |                 |                    |   |                        |                        |
| <b>Infrastructure</b>                        | <b>359 694</b>  | <b>390 392</b>  | <b>566 051</b>   | <b>672 052</b>       | <b>660 740</b>  | <b>660 740</b>     | <b>673 795</b>                                      | <b>643 457</b>         | <b>642 659</b>         |
| Infrastructure - Road transport              | 158 249         | 176 612         | 256 845          | 300 607              | 303 390         | 303 390            | 330 239   | 271 498                | 370 297                |
| Roads, Pavements & Bridges                   | 113 963         | 125 554         | 184 552          | 225 335              | 234 368         | 234 368            | 261 706   | 227 491                | 319 033                |
| Storm water                                  | 44 285          | 51 058          | 72 294           | 75 272               | 69 022          | 69 022             | 68 532  | 44 006                 | 51 264                 |
| Infrastructure - Electricity                 | 63 270          | 75 336          | 107 786          | 129 031              | 125 399         | 125 399            | 94 870  | 190 563                | 133 049                |
| Generation                                   | 45 883          | 52 157          | 67 029           | 79 201               | 76 101          | 76 101             | 66 493  | 157 431                | 108 117                |
| Transmission & Reticulation                  | 12 235          | 16 879          | 32 930           | 40 062               | 40 081          | 40 081             | 16 091  | 22 513                 | 19 228                 |
| Street Lighting                              | 5 152           | 6 301           | 7 827            | 9 768                | 9 216           | 9 216              | 12 292  | 10 619                 | 6 304                  |
| Infrastructure - Water                       | 100 489         | 72 097          | 76 035           | 115 799              | 108 963         | 108 963            | 116 840   | 63 078                 | 57 547                 |
| Dams & Reservoirs                            | 13 884          | 7 895           | 11 332           | 12 561               | 13 197          | 13 197             | 12 369  | 10 088                 | 9 782                  |
| Water purification                           | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Reticulation                                 | 86 605          | 64 202          | 64 704           | 103 238              | 95 766          | 95 766             | 104 471   | 52 990                 | 47 765                 |
| Infrastructure - Sanitation                  | 26 134          | 66 464          | 104 727          | 102 182              | 96 592          | 96 592             | 92 117  | 103 484                | 63 157                 |
| Reticulation                                 | 5 653           | 57 070          | 92 174           | 91 976               | 86 962          | 86 962             | 83 269  | 94 228                 | 52 861                 |
| Sewerage purification                        | 22 482          | 9 394           | 12 553           | 10 207               | 9 630           | 9 630              | 8 848   | 9 255                  | 10 297                 |
| Infrastructure - Other                       | 9 552           | 7 883           | 20 657           | 24 432               | 26 396          | 26 396             | 39 723  | 14 635                 | 18 009                 |
| Waste Management                             | 2 717           | 3 927           | 4 191            | 13 939               | 12 426          | 12 426             | 6 786   | 5 628                  | 5 779                  |
| Transportation                               | 3 809           | 256             | 5 007            | 4 313                | 4 070           | 4 070              | 5 790   | 6 871                  | 7 397                  |
| Gas  | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Other  | 3 026           | 3 701           | 11 459           | 6 180                | 9 900           | 9 900              | 27 146  | 2 336                  | 4 833                  |
| <b>Community</b>                             | <b>52 610</b>   | <b>55 530</b>   | <b>64 321</b>    | <b>96 495</b>        | <b>113 052</b>  | <b>113 052</b>     | <b>99 827</b>                                       | <b>63 907</b>          | <b>62 517</b>          |
| Parks & gardens                              | 1 646           | 1 937           | 1 660            | 32 927               | 17 604          | 17 604             | 5 911   | 6 159                  | 7 355                  |
| Sportsfields & stadium                       | 15 399          | 1 096           | 12 395           | 20 415               | 32 553          | 32 553             | 38 048  | 3 186                  | —                      |
| Swimming pools                               | 383             | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Community halls                              | 1 566           | 577             | —                | —                    | —               | —                  | —   | —                      | —                      |
| Libraries                                    | 498             | 629             | 6 498            | 6 585                | 7 219           | 7 219              | 1 095   | 5 522                  | —                      |
| Recreational facilities                      | 6 108           | 15 601          | —                | 2 195                | 2 071           | 2 071              | 2 189   | 2 124                  | 2 101                  |
| Fire, safety & emergency                     | 1 054           | 1 791           | 232              | 812                  | 518             | 518                | 1 270   | 170                    | —                      |
| Security and policing                        | 14 383          | 4 250           | 723              | 439                  | 414             | 414                | 11 384  | 1 487                  | 2 101                  |
| Buses  | 1 209           | 1 341           | 218              | —                    | —               | —                  | —   | —                      | —                      |
| Clinics                                      | 3 546           | 13 784          | 4 965            | 10 766               | 7 456           | 7 456              | 10 070  | 8 495                  | 9 351                  |
| Museums & Art Galleries                      | 1 938           | 2 051           | 526              | 2 634                | 414             | 414                | —   | —                      | —                      |
| Cemeteries                                   | 1 271           | 3 246           | 13 012           | 4 020                | 3 793           | 3 793              | 6 327   | 1 296                  | 1 996                  |
| Social rental housing                        | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Other  | 3 610           | 8 567           | 24 093           | 15 710               | 41 011          | 41 011             | 23 534  | 35 468                 | 39 611                 |
| <b>Heritage assets</b>                       | <b>—</b>        | <b>—</b>        | <b>—</b>         | <b>—</b>             | <b>—</b>        | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| Buildings                                    | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Other  | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| <b>Investment properties</b>                 | <b>1 826</b>    | <b>1 813</b>    | <b>759</b>       | <b>123 309</b>       | <b>115 406</b>  | <b>115 406</b>     | <b>124 741</b>                                      | <b>223 175</b>         | <b>210 536</b>         |
| Housing development                          | 1 826           | 1 813           | 759              | 123 309              | 115 406         | 115 406            | 124 741   | 223 175                | 210 536                |
| Other  | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| <b>Other assets</b>                          | <b>330 935</b>  | <b>326 118</b>  | <b>387 318</b>   | <b>63 487</b>        | <b>66 156</b>   | <b>66 156</b>      | <b>52 458</b>                                       | <b>50 590</b>          | <b>40 662</b>          |
| General vehicles                             | 12 261          | 872             | —                | 10 976               | 6 627           | 6 627              | 17 513  | 11 681                 | 6 304                  |
| Specialised vehicles                         | 37 901          | 5 400           | 87 658           | 7 727                | 7 290           | 7 290              | —   | 255                    | 137                    |
| Plant & equipment                            | 6 233           | 7 558           | 4 525            | 1 251                | 1 181           | 1 181              | 810   | 786                    | 1 198                  |
| Computers - hardware/equipment               | —               | 7 501           | 10 100           | 1 317                | 1 243           | 1 243              | 4 378   | 1 274                  | 1 261                  |
| Furniture and other office equipment         | 19 008          | 33 397          | 21 135           | 12 466               | 12 493          | 12 493             | 10 776  | 9 685                  | 8 899                  |
| Abattoirs                                    | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Markets                                      | 13 278          | 22 338          | 18 771           | 2 744                | 4 556           | 4 556              | 1 248   | 1 317                  | 1 702                  |
| Civic Land and Buildings                     | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Other Buildings                              | 93 288          | 57 603          | 51 023           | 12 591               | 11 113          | 11 113             | 6 699   | 9 918                  | 6 998                  |
| Other Land                                   | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Surplus Assets - (Investment or Inventory)   | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Other  | 148 966         | 191 449         | 194 106          | 14 412               | 21 653          | 21 653             | 11 034  | 15 674                 | 14 163                 |
| <b>Agricultural assets</b>                   | <b>—</b>        | <b>—</b>        | <b>—</b>         | <b>—</b>             | <b>—</b>        | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| List sub-class                               | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| <b>Biological assets</b>                     | <b>—</b>        | <b>—</b>        | <b>—</b>         | <b>—</b>             | <b>—</b>        | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| List sub-class                               | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| <b>Intangibles</b>                           | <b>47 967</b>   | <b>41 864</b>   | <b>43 686</b>    | <b>220</b>           | <b>207</b>      | <b>207</b>         | <b>438</b>  | <b>425</b>             | <b>420</b>             |
| Computers - software & programming           | 47 967          | 41 864          | 43 686           | 220                  | 207             | 207                | 438   | 425                    | 420                    |
| Other (list sub-class)                       | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| <b>Total Depreciation</b>                    | <b>793 032</b>  | <b>823 717</b>  | <b>1 062 135</b> | <b>955 562</b>       | <b>955 562</b>  | <b>955 562</b>     | <b>951 258</b>                                      | <b>981 554</b>         | <b>956 793</b>         |
| <b>Specialised vehicles</b>                  | <b>37 901</b>   | <b>5 400</b>    | <b>87 658</b>    | <b>7 727</b>         | <b>7 290</b>    | <b>7 290</b>       | <b>—</b>  | <b>255</b>             | <b>137</b>             |
| Refuse                                       | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Fire   | 37 901          | 5 400           | 87 658           | 7 727                | 7 290           | 7 290              | —   | 255                    | 137                    |
| Conveyance                                   | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Ambulances                                   | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |

Table 98: MBRR SA35 – future financial implications of the capital budget

| Vote Description<br>R thousand                   | 2013/14 Medium Term Revenue & |                              |                              | Forecasts           |                     |                     |                  |
|--|-------------------------------|------------------------------|------------------------------|---------------------|---------------------|---------------------|------------------|
|  | Budget<br>Year<br>2013/14     | Budget<br>Year +1<br>2014/15 | Budget<br>Year +2<br>2015/16 | Forecast<br>2016/17 | Forecast<br>2017/18 | Forecast<br>2018/19 | Present<br>value |
| <b><u>Capital expenditure</u></b>                |                               |                              |                              |                     |                     |                     |                  |
| City Planning and Development                    | 1 200                         | 1 200                        | 1 200                        | 1 200               | 1 200               | 1 200               | –                |
| Corporate & Shared Services                      | 88 500                        | 55 500                       | 30 500                       | 500                 | 500                 | 500                 | –                |
| Economic Development                             | 1 500                         | 2 100                        | 2 100                        | 2 100               | 2 100               | 2 100               | –                |
| Emergency Services                               | 17 800                        | 27 800                       | 5 500                        | 5 500               | 5 500               | 5 500               | –                |
| Environmental Management                         | 42 800                        | 54 000                       | 62 100                       | 56 350              | 63 500              | 63 500              | –                |
| Group Financial Services                         | 14 500                        | 5 500                        | 5 500                        | 5 500               | 5 500               | 5 500               | –                |
| Housing & Human Settlement                       | 570 303                       | 1 051 305                    | 1 002 385                    | 1 584 861           | 1 584 861           | 1 584 861           | –                |
| Group Information & Communication Technology     | 185 500                       | 90 300                       | 95 500                       | 83 500              | 83 500              | 83 500              | –                |
| Metro Police Services                            | 57 000                        | 12 000                       | 20 000                       | 45 000              | 24 000              | 30 000              | –                |
| Office of the City Manager                       | 102 000                       | 141 850                      | 141 850                      | 141 850             | 141 850             | 141 850             | –                |
| Office of the Speaker                            | 500                           | 500                          | 500                          | 500                 | 500                 | 500                 | –                |
| Regional Service Delivery                        | 329 172                       | 138 350                      | 104 550                      | 224 250             | 233 250             | 135 250             | –                |
| Service Infrastructure                           | 1 348 181                     | 1 643 495                    | 1 173 400                    | 1 319 250           | 1 406 750           | 1 514 750           | –                |
| Transport  | 1 534 300                     | 1 314 176                    | 1 793 547                    | 1 080 921           | 979 421             | 1 080 921           | –                |
| Other Votes                                      | 52 000                        | 83 500                       | 114 500                      | 34 000              | 34 000              | 25 000              | –                |
| <i>List entity summary if applicable</i>         |                               |                              |                              | –                   | –                   | –                   | –                |
| <b>Total Capital Expenditure</b>                 | <b>4 345 256</b>              | <b>4 621 576</b>             | <b>4 553 132</b>             | <b>4 585 282</b>    | <b>4 566 432</b>    | <b>4 674 932</b>    | <b>–</b>         |
| <b><u>Future operational costs by vote</u></b>   |                               |                              |                              |                     |                     |                     |                  |
| City Planning and Development                    | 190                           | –                            | –                            | –                   | –                   | –                   | –                |
| Corporate & Shared Services                      | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Economic Development                             | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Emergency Services                               | 5 000                         | –                            | –                            | –                   | –                   | –                   | –                |
| Environmental Management                         | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Group Financial Services                         | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Housing & Human Settlement                       | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Group Information & Communication Technology     | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Metro Police Services                            | 1 000                         | –                            | –                            | –                   | –                   | –                   | –                |
| Office of the City Manager                       | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Office of the Speaker                            | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Regional Service Delivery                        | 35 050                        | –                            | –                            | –                   | –                   | –                   | –                |
| Service Infrastructure                           | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Transport  | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Other Votes                                      | 750                           | –                            | –                            | –                   | –                   | –                   | –                |
| <i>List entity summary if applicable</i>         | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| <b>Total future operational costs</b>            | <b>41 990</b>                 | <b>–</b>                     | <b>–</b>                     | <b>–</b>            | <b>–</b>            | <b>–</b>            | <b>–</b>         |
| <b><u>Future revenue by source</u></b>           |                               |                              |                              |                     |                     |                     |                  |
| Property rates                                   | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Property rates - penalties & collection charges  | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Service charges - electricity revenue            | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Service charges - water revenue                  | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Service charges - sanitation revenue             | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Service charges - refuse revenue                 | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| Service charges - other                          | 23 140                        | –                            | –                            | –                   | –                   | –                   | –                |
| Rental of facilities and equipment               | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| <i>List other revenues sources if applicable</i> | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| <i>List entity summary if applicable</i>         | –                             | –                            | –                            | –                   | –                   | –                   | –                |
| <b>Total future revenue</b>                      | <b>23 140</b>                 | <b>–</b>                     | <b>–</b>                     | <b>–</b>            | <b>–</b>            | <b>–</b>            | <b>–</b>         |
| <b>Net Financial Implications</b>                | <b>4 364 106</b>              | <b>4 621 576</b>             | <b>4 553 132</b>             | <b>4 585 282</b>    | <b>4 566 432</b>    | <b>4 674 932</b>    | <b>–</b>         |

Table 99: MBRR SA36 – detailed capital budget per municipal vote

| Municipal Vote/Capital project                               |   |                |          |                   |                        |                        |                                  |                        |                          |                               |   |                        |  |                |
|--|---|----------------|----------|-------------------|------------------------|------------------------|----------------------------------|------------------------|--------------------------|-------------------------------|---|------------------------|--|----------------|
| R thousand   | Program/Project description   | Project number | IDP Code | Priority (Yes/No) | Asset Class            | Asset Sub-Class        | GPS coordinates                  | Total project estimate | Prior year outcomes      |                               | 2013/14 Medium Term Revenue & Expenditure Framework |                        | Ward location                              | New or renewed |
|  |   |                |          |                   |                        |                        |                                  |                        | Audited Outcomes 2012/13 | Current Year 2013/14 Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 |  |                |
| Parent municipality: Lir at least projects granted by Mavuso |   |                |          |                   |                        | 3                      | 5                                |                        |                          |                               |   |                        |  |                |
| Audit and Risk   | Insurance replacements (CTMA Continuation)                            | 71349          | D        | Yes               | Other Assets           | Other Assets           |                                  | 8 000                  | 384                      | 8 000                         | 8 000   | 8 000                  | Trompsburg Wide                            | Renewed        |
|  | Insurance replacements  | 71350          | D        | Yes               | Other Assets           | Other Assets           |                                  | 5 000                  | -                        | 5 000                         | 5 000   | 5 000                  | SS   | Renewed        |
|  | Capital Funded from Operating   | 71263          | F        | Yes               | Other Assets           | Other Assets           |                                  | 1 000                  | -                        | 1 000                         | 500   | 500                    | Trompsburg Wide                            | New            |
|  | Capital Funded from Operating (City Planning & Development)           | 71261          | F        | Yes               | Other Assets           | Other Assets           |                                  | 1 500                  | 272                      | 1 500                         | 500   | 500                    | Trompsburg Wide                            | New            |
|  | Survey equipment roll out (Technology/ resourcement)                  | 71264          | A        | Yes               | Other Assets           | Trompsburg Wide        |                                  | 700                    | 695                      | 700                           | 700   | 700                    | Trompsburg Wide                            | New            |
|  | Plan machine AD (development information services)                    | 71265          | F        | Yes               | Other Assets           |                        | \$ 25 -44 37 725 -E 28 11 33 746 | 3 500                  | -                        | 3 000                         | -   | -                      | Trompsburg Wide                            | New            |
|  | Capital Funded from Operating   | 71269          | F        | Yes               | Other Assets           | Other Assets           |                                  | 1 500                  | -                        | 1 000                         | 500   | 500                    | Trompsburg Wide                            | New            |
|  | Capital Funded from Operating   | 71270          | F        | Yes               | Other Assets           | Other Assets           |                                  | 1 500                  | -                        | 1 500                         | 500   | 500                    | Trompsburg Wide                            | New            |
|  | Purchase of Vehicles  | 71088          | D        | Yes               | Other Assets           | Other Assets           |                                  | 1 500                  | -                        | 12 000                        | 30 000  | 30 000                 | Trompsburg Wide                            | Renewed        |
|  | Purchase of Vehicles  | 71089          | D        | Yes               | Other Assets           | Other Assets           |                                  | -                      | -                        | 60 000                        | -   | -                      | Trompsburg Wide                            | Renewed        |
| Economic Development   | ASD Regional Offices  | 71260          | A        | Yes               | Infrastructure - Other | Infrastructure - Other |                                  | -                      | (138)                    | -                             | -   | -                      | 9, 20, 31, 36, 51, 74, 89                  | New            |
|  | Relocation/renovation of all the Lir within various Council Buildings | 71274          | A        | Yes               | Infrastructure - Other | Infrastructure - Other |                                  | -                      | 837                      | -                             | 5 900   | -                      | Trompsburg Wide                            | New            |
|  | Relocation/renovation of all the Lir within various Council Buildings | 71274          | A        | Yes               | Infrastructure - Other | Infrastructure - Other |                                  | -                      | -                        | 4 000                         | -   | -                      | Trompsburg Wide                            | New            |
|  | Capital Funded from Operating   | 71275          | F        | Yes               | Other Assets           | Other Assets           |                                  | 1 500                  | 431                      | 1 500                         | 500   | 500                    | Trompsburg Wide                            | New            |
|  | Shed/Store - Completion of Shene Bulding                              | 71280          | D        | Yes               | Other Assets           | Other Assets           |                                  | -                      | -                        | 2 100                         | -   | -                      | 78   | New            |
|  | Township Leadership and Management Academy                            | 71283          | F        | Yes               | Infrastructure - Other | Infrastructure - Other |                                  | -                      | -                        | 8 500                         | -   | -                      | Trompsburg Wide                            | New            |
|  | Establish Int. Trade Mart/Trade Mart City, Mavuso                     | 71298          | B        | Yes               | Other Assets           | Other Assets           |                                  | -                      | 1 897                    | -                             | -   | -                      | Trompsburg Wide                            | New            |
|  | Marketing & Training Staff - Gar-Buana                                | 71298          | B        | Yes               | Other Assets           | Other Assets           |                                  | -                      | -                        | -                             | -   | -                      | 15, 20, 31                                 | Renewed        |
|  | Marketing & Training Staff - Mavuso                                   | 71294          | F        | Yes               | Other Assets           | Other Assets           |                                  | 1 500                  | -                        | 1 500                         | 500   | 500                    | Trompsburg Wide                            | New            |
|  | Marketing & Training Staff - Brumkpanstad                             | 71290          | B        | Yes               | Other Assets           | Other Assets           |                                  | -                      | -                        | 1 500                         | -   | -                      | 6, 25, 67                                  | New            |
| Emergency Services   | Acquisition Emergency Vehicles  | 71054          | D        | Yes               | Specialised Vehicles   | Specialised Vehicles   |                                  | 1 500                  | -                        | -                             | 1 000   | 1 000                  | 102  | New            |
|  | Acquisition Emergency Vehicles  | 71054          | D        | Yes               | Specialised Vehicles   | Specialised Vehicles   |                                  | 35 000                 | 25 477                   | -                             | -   | -                      | Trompsburg Wide                            | Renewed        |
|  | Establishment/Construction of Fire House Havelwood                    | 71056          | C        | Yes               | Other Assets           | Other Assets           |                                  | -                      | 495                      | 4 300                         | 7 000   | 22 000                 | 48, 57, 61, 64, 65, 66, 68, 70, 72, 75, 79 | Renewed        |
|  | Relaunchment Of Fire Fighting Vehicles                                | 71155          | D        | Yes               | Other Assets           | Other Assets           |                                  | 3 000                  | -                        | 500                           | -   | -                      | Trompsburg wide                            | Renewed        |
|  | Renovation & Upgrading Of Facilities                                  | 71145          | C        | Yes               | Other Assets           | Other Assets           |                                  | 5 000                  | -                        | -                             | 2 000   | 2 000                  | Trompsburg wide                            | Renewed        |
|  | Disaster risk management tools and equipment                          | 71267          | C        | Yes               | Community              | Community              |                                  | 800                    | 505                      | -                             | 800   | 800                    | Trompsburg Wide                            | Renewed        |
|  | Capital Funded from Operating   | 71266          | C        | Yes               | Other Assets           | Other Assets           |                                  | 3 000                  | 505                      | 3 000                         | 3 000   | 3 500                  | 2, 43                                      | Renewed        |
|  | Capital Funded from Operating   | 71264          | F        | Yes               | Other Assets           | Other Assets           |                                  | -                      | 13                       | -                             | -   | -                      | Trompsburg Wide                            | New            |
|  | Upgrading of a Fire House in Burgula                                  | 71260          | C        | Yes               | Community              | Community              |                                  | -                      | -                        | 500                           | 3 000   | -                      | 103, 104, 105                              | New            |
|  | Upgrading of a Fire House in Burgula                                  | 71260          | C        | Yes               | Community              | Community              |                                  | -                      | -                        | 500                           | 2 000   | -                      | 100  | New            |
| Environment and Management                                   | Relocates medical equipment delivery system                           | 71026          | C        | Yes               | Community              | Community              |                                  | -                      | -                        | -                             | -   | -                      | Trompsburg Wide                            | New            |
|  | Upgrading And Extension Of Facilities                                 | 71027          | E        | Yes               | Other Assets           | Other Assets           |                                  | -                      | -                        | 1 500                         | -   | -                      | Trompsburg Wide                            | New            |
|  | Upgrading Of Building Processing Facilities                           | 71027          | E        | Yes               | Other Assets           | Other Assets           |                                  | 11 000                 | 5 917                    | 5 900                         | 2 500   | 13 000                 | 50   | Renewed        |
|  | Relocation To & Relaunching Of Radio                                  | 71020          | C        | Yes               | Infrastructure - Other | Infrastructure - Other |                                  | 1 000                  | 8 402                    | 3 000                         | 2 000   | 3 500                  | 60   | Renewed        |
|  | Upgrading Of Coal Rooms   | 71151          | D        | Yes               | Other Assets           | Other Assets           |                                  | 500                    | 682                      | 500                           | 500   | 500                    | 60   | Renewed        |
|  | Atmospheric Pollution Monitoring Network                              | 71252          | D        | Yes               | Other Assets           | Other Assets           |                                  | 1 500                  | 83                       | 1 000                         | 900   | 2 000                  | 60   | Renewed        |
|  | Bulk Containers   | 71250          | A        | Yes               | Other Assets           | Other Assets           |                                  | 3 000                  | 1 556                    | 2 000                         | 3 000   | 3 000                  | 1-59                                       | Renewed        |
|  | Bulk Containers   | 71250          | A        | Yes               | Infrastructure - Other | Infrastructure - Other |                                  | 9 000                  | 2 453                    | 7 000                         | 9 000   | 9 000                  | 1-59                                       | Renewed        |
|  | 340 Lm Containers   | 71250          | A        | Yes               | Infrastructure - Other | Infrastructure - Other |                                  | -                      | -                        | 7 000                         | -   | -                      | 1-59                                       | Renewed        |
|  | 340 Lm Containers   | 71250          | A        | Yes               | Infrastructure - Other | Infrastructure - Other |                                  | 10 000                 | 5 259                    | 7 000                         | 10 000  | 10 000                 | 1-59                                       | Renewed        |
| 1000 Lm Containers   | 1000 Lm Containers  | 71250          | A        | Yes               | Infrastructure - Other | Infrastructure - Other |                                  | -                      | -                        | 7 000                         | -   | -                      | 1-59                                       | Renewed        |
|  | 1000 Lm Containers  | 71250          | A        | Yes               | Infrastructure - Other | Infrastructure - Other |                                  | 4 000                  | 1 732                    | -                             | 3 000   | 4 000                  | 1-59                                       | Renewed        |



| Municipal Value/Capital project | Program/Project description   | Project number | IDP Goal code | Individuality (Yes/No) | Asset Class | Asset Sub-Class | GPS co-ordinates | Total Project Estimate | Prior year outcomes     |   | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        | Project Information |                |
|---------------------------------|---|----------------|---------------|------------------------|-------------|-----------------|------------------|------------------------|-------------------------|---|---|------------------------|------------------------|---------------------|----------------|
|                                 |   |                |               |                        |             |                 |                  |                        | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location       | New or renewed |
| Environmental Management        | Solid Bio<br>Green Burials Programme<br>Upgrading and Extension of Office Blocks<br>Capital Funded from Operating<br>Ratons of Municipal Buildings<br>Specialised Vehicles - New<br>Upgrading of the market trading system<br>Relocation of B&B with 240 beds<br>Buildings & Equipment (located at the stores)<br>Buildings & Equipment<br>Call Centre in the Home: Temba<br>Call Centre in the Home: Temba<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating<br>Capital Funded from Operating |                |               |                        |             |                 |                  |                        |                         |   |   |                        |                        |                     |                |

| Municipal Vote/Capital project           |                              | Program/Project description   | Project number | ICP Disposal code | Reliability Approved (Yes/No) | Asset Class                   | Asset Sub-Class                    | GPS co-ordinates | Total Project Estimate | Prior year outcomes     |   | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        | Project information |                |     |
|--|------------------------------|---|----------------|-------------------|-------------------------------|-------------------------------|------------------------------------|------------------|------------------------|-------------------------|---|---|------------------------|------------------------|---------------------|----------------|-----|
| IT/Information Technology                | Housing and Human Settlement |   |                |                   |                               |                               |                                    |                  |                        | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location       | New or renewed |     |
| Information and Communication Technology | Housing and Human Settlement | Upgrading/Relocatement of Schurkop Park                                       | 712529         | A                 | Yes                           | Infrastructure - Other Assets | Housing development - Other Assets |                  | -                      | 5 250                   | -                                       | -   | -                      | -                      | GD                  | New            |     |
|  |                              | Capital Funded from Operating   | 712527         | F                 | Yes                           | Other Assets                  | Other Assets                       |                  | -                      | (0)                     | -                                       | -   | -                      | -                      | Township Wide       | New            |     |
|  |                              | Capital Funded from Operating   | 712525         | F                 | Yes                           | Other Assets                  | Other Assets                       |                  | -                      | (38)                    | 1 500                                   | 500   | 500                    | 500                    | Township Wide       | New            |     |
|  |                              | Upgrade of IT Networks  | 710200         | D                 | Yes                           | Infrastructure - Other        | Infrastructure - Other             |                  | 8 000                  | 23 070                  | -                                       | -   | -                      | -                      | Township Wide       | Renewed        |     |
|  |                              | Upgrade of IT Networks  | 710200         | D                 | Yes                           | Infrastructure - Other        | Infrastructure - Other             |                  | -                      | -                       | 20 800                                  | -   | -                      | -                      | Township Wide       | Renewed        |     |
|  |                              | One Integrated Transaction Processing System                                  | 710200         | D                 | Yes                           | Infrastructure - Other        | Infrastructure - Other             |                  | -                      | -                       | 8 000                                   | 34 000  | 8 000                  | 20 000                 | Township Wide       | Renewed        |     |
|  |                              | One Integrated Transaction Processing System                                  | 710200         | D                 | Yes                           | Infrastructure - Other        | Infrastructure - Other             |                  | -                      | -                       | 7 300                                   | -   | -                      | -                      | Township Wide       | Renewed        |     |
|  |                              | One Integrated Transaction Processing System                                  | 710200         | D                 | Yes                           | Infrastructure - Other        | Infrastructure - Other             |                  | -                      | -                       | 14 500                                  | -   | -                      | -                      | Township Wide       | Renewed        |     |
|  |                              | One Integrated Transaction Processing System                                  | 710200         | D                 | Yes                           | Infrastructure - Other        | Infrastructure - Other             |                  | -                      | -                       | 654                                     | -   | -                      | -                      | Township Wide       | Renewed        |     |
|  |                              | One Integrated Transaction Processing System                                  | 710200         | D                 | Yes                           | Infrastructure - Other        | Infrastructure - Other             |                  | -                      | -                       | 35 000                                  | 18 000  | 35 000                 | 35 000                 | Township Wide       | Renewed        |     |
| Legal Services                           | Metro Police Services        | Integration Telecommunication Equipment                                       | 710208         | D                 | Yes                           | Other Assets                  | Other Assets                       |                  | 14 000                 | 13 276                  | 13 155                                  | 15 000  | 14 000                 | 14 000                 | 3                   | Renewed        |     |
|  |                              | Integration Telecommunication Equipment                                       | 710201         | D                 | Yes                           | Other Assets                  | Other Assets                       |                  | 6 000                  | 5 015                   | -                                       | -   | -                      | -                      | Township Wide       | Renewed        |     |
|  |                              | Integration Telecommunication Equipment                                       | 710201         | D                 | Yes                           | Other Assets                  | Other Assets                       |                  | -                      | 15 900                  | -                                       | -   | -                      | -                      | Township Wide       | Renewed        |     |
|  |                              | Implementation of Storage Area Network  | 710241         | D                 | Yes                           | Other Assets                  | Other Assets                       |                  | 6 000                  | -                       | 5 000                                   | 5 000   | 12 800                 | 6 000                  | Township Wide       | Renewed        |     |
|  |                              | Implementation of Storage Area Network  | 710241         | D                 | Yes                           | Other Assets                  | Other Assets                       |                  | 12 000                 | 11 025                  | -                                       | -   | -                      | -                      | Township Wide       | Renewed        |     |
|  |                              | GIS software licensing and infrastructure                                     | 712546         | F                 | Yes                           | Intangible                    | Intangible                         |                  | 2 000                  | 1 011                   | 1 000                                   | 1 000   | 2 000                  | 2 000                  | Township Wide       | Renewed        |     |
|  |                              | GIS software licensing and infrastructure                                     | 712546         | F                 | Yes                           | Intangible                    | Intangible                         |                  | -                      | -                       | -                                       | -   | -                      | -                      | Township Wide       | Renewed        |     |
|  |                              | Evolution Supporting the Smart City   | 712552         | D                 | Yes                           | Other Assets                  | Other Assets                       |                  | 6 000                  | 5 917                   | -                                       | -   | -                      | -                      | Township Wide       | Renewed        |     |
|  |                              | Evolution Supporting the Smart City   | 712554         | D                 | Yes                           | Other Assets                  | Other Assets                       |                  | -                      | -                       | 5 000                                   | 20 000  | 6 000                  | -                      | Township Wide       | Renewed        |     |
|  |                              | Enterprise Project Management   | 712729         | D                 | Yes                           | Intangible                    | Intangible                         |                  | -                      | 2 313                   | -                                       | -   | -                      | -                      | Township Wide       | Renewed        |     |
| Office of the Chief Whip                 | Office of the City Manager   | Capital Funded from Operating   | 712525         | F                 | Yes                           | Other Assets                  | Other Assets                       |                  | 1 500                  | -                       | 1 500                                   | 500   | 500                    | 500                    | Township Wide       | New            |     |
|  |                              | Recovery System Storage   | 712550         | E                 | Yes                           | Infrastructure - Other        | Infrastructure - Other             |                  | -                      | -                       | 30 000                                  | -   | -                      | -                      | Township Wide       | New            |     |
|  |                              | SAP HANA License  | 712551         | E                 | Yes                           | Infrastructure - Other        | Infrastructure - Other             |                  | -                      | -                       | -                                       | -   | -                      | -                      | Township Wide       | New            |     |
|  |                              | Access Control (Time and Attendance)  | 712552         | E                 | Yes                           | Infrastructure - Other        | Infrastructure - Other             |                  | -                      | -                       | 48 000                                  | -   | -                      | -                      | Township Wide       | New            |     |
|  |                              | Capital Funded from Operating   | 712524         | F                 | Yes                           | Other Assets                  | Other Assets                       |                  | -                      | -                       | 4 000                                   | -   | -                      | -                      | Township Wide       | New            |     |
|  |                              | Establishment of Motor Police Officer Region 3                                | 711517         | C                 | Yes                           | Other Assets                  | Other Assets                       |                  | 1 000                  | -                       | 1 000                                   | 500   | 500                    | 500                    | Township Wide       | New            |     |
|  |                              | Establishment of motor police officers for Region 5                           | 711519         | A                 | Yes                           | Other Buildings               | Other Buildings                    |                  | -                      | -                       | -                                       | -   | -                      | -                      | Township Wide       | New            |     |
|  |                              | Perforance of camera and other wireless equipment for speed limit enforcement | 712545         | C                 | Yes                           | Community                     | Security and policing              |                  | -                      | -                       | -                                       | -   | -                      | -                      | Township Wide       | Renewed        |     |
|  |                              | The establishment of network infrastructure (IT and CCTV)                     | 712545         | C                 | Yes                           | Community                     | Security and policing              |                  | -                      | -                       | -                                       | -   | -                      | -                      | Township Wide       | Renewed        |     |
|  |                              | The establishment of network infrastructure (IT and CCTV)                     | 712545         | C                 | Yes                           | Community                     | Security and policing              |                  | -                      | -                       | -                                       | -   | -                      | -                      | Township Wide       | Renewed        |     |
| Office of the Executive Mayor            | Office of the Speaker        | Capital Funded from Operating   | 712524         | F                 | Yes                           | Other Assets                  | Other Assets                       |                  | 2 000                  | 1 058                   | -                                       | -   | -                      | -                      | Township wide       | Renewed        |     |
|  |                              | Establishment of a CS supervised community and communication Centre (CC)      | 712550         | C                 | Yes                           | Other Assets                  | Other Assets                       |                  | -                      | -                       | 2 000                                   | 11 000  | -                      | -                      | Township Wide       | Renewed        |     |
|  |                              | Establishment of a CS supervised community and communication Centre (CC)      | 712550         | C                 | Yes                           | Other Assets                  | Other Buildings                    |                  | 10 000                 | 1 008                   | -                                       | -   | -                      | -                      | Township Wide       | New            |     |
|  |                              | Acquisition of specialised Metro police Vehicles                              | 712558         | C                 | Yes                           | Other Assets                  | Other Buildings                    |                  | -                      | -                       | 16 000                                  | -   | -                      | -                      | Township Wide       | New            |     |
|  |                              | Acquisition of specialised Metro police Vehicles                              | 712558         | C                 | Yes                           | Other Assets                  | Socialised Vehicles                |                  | 40 000                 | 20 991                  | -                                       | -   | -                      | -                      | Township Wide       | New            |     |
|  |                              | Upgrade/Relocatement of TYPD Buildings  | 712550         | C                 | Yes                           | Other Assets                  | Socialised Vehicles                |                  | -                      | -                       | 12 000                                  | -   | -                      | -                      | Township Wide       | New            |     |
|  |                              | Capital Funded from Operating   | 712524         | F                 | Yes                           | Other Assets                  | Other Buildings                    |                  | -                      | -                       | 5 000                                   | -   | -                      | -                      | Township Wide       | New            |     |
|  |                              | Traffic Signs   | 712579         | B                 | Yes                           | Community                     | Other Assets                       |                  | 1 000                  | -                       | 1 000                                   | 500   | 500                    | 500                    | Township Wide       | New            |     |
|  |                              | Implementation of Traffic Signs Programme                                     | 712523         | D                 | Yes                           | Community                     | Other                              |                  | 1 000                  | 2 000                   | 2 000                                   | -   | -                      | -                      | Township Wide       | Renewed        |     |
|  |                              | Capital Funded from Operating   | 712526         | F                 | Yes                           | Other Assets                  | Other Assets                       |                  | 52 367                 | 43 385                  | 105 017                                 | 100 000   | 140 000                | 140 000                | Township Wide       | Renewed        |     |
| Office of the Executive Mayor            | Office of the Speaker        | Capital Funded from Operating   | 712526         | F                 | Yes                           | Other Assets                  | Other Assets                       |                  | 350                    | -                       | 1 619                                   | 500   | 350                    | 350                    | 80                  | Township Wide  | New |
|  |                              | Capital Funded from Operating   | 712523         | F                 | Yes                           | Other Assets                  | Other Assets                       |                  | 550                    | -                       | 550                                     | 500   | 500                    | 500                    | Township Wide       | New            |     |
|  |                              | Capital Funded from Operating   | 712524         | F                 | Yes                           | Other Assets                  | Other Assets                       |                  | 550                    | -                       | 550                                     | 500   | 500                    | 500                    | Township Wide       | New            |     |
|  |                              | Capital Funded from Operating   | 712524         | F                 | Yes                           | Other Assets                  | Other Assets                       |                  | 550                    | -                       | 548                                     | 500   | 500                    | 500                    | Township Wide       | New            |     |
| Office of the Executive Mayor            | Office of the Speaker        | Capital Funded from Operating   | 712523         | F                 | Yes                           | Other Assets                  | Other Assets                       |                  | 1 500                  | -                       | 1 500                                   | 500   | 500                    | 500                    | Township Wide       | New            |     |
|  |                              | Capital Funded from Operating   | 712772         | F                 | Yes                           | Other Assets                  | Other Assets                       |                  | 1 500                  | -                       | 1 500                                   | 500   | 500                    | 500                    | 2, 43, 50           | New            |     |





| Municipal Vesp/Capital project                                 | Program/Project description   | Project number | IDP Goal Code | Intensity and Priority (Y/N/NA) | Asset Class                  | Asset Sub-Class           | GPS coordinates | Total Project Estimate | Prior year outcomes     |                       | 2019/20 Medium Term Revenue & Expenditure Framework |                     | Project information  |   |                 |
|--|---|----------------|---------------|---------------------------------|------------------------------|---------------------------|-----------------|------------------------|-------------------------|-----------------------|---|---------------------|--|---|-----------------|
|  |   |                |               |                                 |                              |                           |                 |                        | Audited Outcome 2017/18 | Current Year Forecast | Budget Year 2019/20                                 | Budget Year 2020/21 | Budget Year Full Year  | Ward location   | Ward or revenue |
| Service Infrastructure   | Water Supply To Agricultural Holdings                                 | 71025          | A             | Yes                             | Infrastructure - Water       | Relocation                | -               | 1 502                  | 2 000                   | -4 000                | -   | -                   | 1 - 58   | Revised   |                 |
|  | Water Supply To Agricultural Holdings                                 | 71025          | A             | Yes                             | Infrastructure - Water       | Relocation                | -               | -                      | -                       | 4 000                 | -   | -                   | 1 - 58   | Revised   |                 |
|  | Replacement Of Worn Out Network Pipes                                 | 71025          | A             | Yes                             | Infrastructure - Water       | Relocation                | -               | 37 258                 | -                       | -                     | -   | -                   | 1 - 58   | Revised   |                 |
|  | Replacement Of Worn Out Network Pipes                                 | 71025          | A             | Yes                             | Infrastructure - Water       | Relocation                | -               | -                      | -                       | -                     | -   | 50 000              | -  | 1 - 58  | Revised         |
|  | Sub Transmission System Equipment Replacement                         | 71013          | A             | Yes                             | Infrastructure - Electricity | Transmission & Relocation | -               | 14 298                 | 1 500                   | 15 000                | -   | -                   | 3, 4, 58, 59, 60, 61, 62   | Revised   |                 |
|  | Sub Transmission System Equipment Replacement                         | 71013          | A             | Yes                             | Infrastructure - Electricity | Transmission & Relocation | -               | -                      | 9 000                   | -                     | -   | -                   | 3, 4, 58, 59, 60, 61, 62   | Revised   |                 |
|  | 11kV Panel Extension In Suburbs                                       | 71014          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | 5 585                  | 2 000                   | 3 000                 | 8 500   | 4 500               | Township Wide  | Revised   |                 |
|  | Replacement of Obsolete And Dangerous Switchgear                      | 71016          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | 12 000                 | -                       | -                     | -   | -                   | Township Wide  | Revised   |                 |
|  | Replacement of Obsolete And Dangerous Switchgear                      | 71016          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | -                      | 13 500                  | -                     | -   | -                   | Township Wide  | Revised   |                 |
|  | Low Voltage Network Worn Towers                                       | 71017          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | 15 543                 | -                       | -                     | -   | -                   | Township Wide  | Revised   |                 |
|  | Electricity for All   | 71017          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | -                      | 15 000                  | -                     | -   | -                   | Township Wide  | Revised   |                 |
|  | Electricity for All   | 71017          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | 60 203                 | -                       | -                     | -   | -                   | Township Wide  | Revised   |                 |
|  | Electricity for All   | 71017          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | -                      | -                       | -                     | -   | 235 000             | 12, 15, 16, 17, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62 | Revised   |                 |
|  | Electricity for All   | 71017          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | 20 959                 | 30 000                  | 65 000                | 40 000  | -                   | 12, 15, 16, 17, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62 | Revised   |                 |
|  | Electricity for All   | 71017          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | -                      | 6 651                   | -                     | -   | -                   | -  | 12, 15, 16, 17, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62  | Revised         |
|  | Electricity for All   | 71017          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | -                      | 40 000                  | -                     | -   | -                   | -  | 12, 15, 16, 17, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62  | Revised         |
|  | Generation Information Technology Implementation                      | 71018          | A             | Yes                             | Infrastructure - Electricity | Transmission & Relocation | -               | -                      | -                       | -                     | -   | 50 000              | -  | Township Wide   | Revised         |
|  | Communication Upgrade Optical Fibre net                               | 71025          | A             | Yes                             | Infrastructure - Electricity | Transmission & Relocation | -               | 5 788                  | -                       | -                     | -   | -                   | -  | Township Wide   | Revised         |
|  | Communication Upgrade Optical Fibre net                               | 71025          | A             | Yes                             | Infrastructure - Electricity | Transmission & Relocation | -               | -                      | 4 000                   | 12 000                | 14 000  | 15 000              | -  | Township Wide   | Revised         |
|  | Replacement, Upgrade Construct Waste Water Treatment Works Facilities | 71041          | A             | Yes                             | Infrastructure - Sanitation  | Relocation                | -               | 54 520                 | 365 777                 | 329                   | -   | 4 650               | 43 000   | 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62 | Revised         |
|  | Replacement, Upgrade Construct Waste Water Treatment Works Facilities | 71041          | A             | Yes                             | Infrastructure - Sanitation  | Relocation                | -               | -                      | 27 553                  | 88 538                | 241 006   | 8 545               | -  | 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62 | Revised         |
|  | Replacement, Upgrade Construct Waste Water Treatment Works Facilities | 71041          | A             | Yes                             | Infrastructure - Sanitation  | Relocation                | -               | -                      | 15 687                  | -                     | 14 000  | 15 000              | -  | 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62 | Revised         |
|  | Strengthening 11kV Cable network                                      | 71049          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | -                      | 10 500                  | -                     | 103 301   | 415 671             | 130 550  | 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62 | Revised         |
|  | Strengthening 11kV Cable network                                      | 71049          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | -                      | -                       | -                     | -   | -                   | -  | Township Wide   | Revised         |
|  | Strengthening 11kV Overhead Network                                   | 71049          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | -                      | 11 312                  | 15 800                | 17 000  | 21 500              | 22 000   | Township Wide   | Revised         |
|  | Strengthening 11kV Overhead Network                                   | 71049          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | -                      | -                       | -                     | -   | -                   | -  | Township Wide   | Revised         |
|  | Substations   | 71054          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | 4 000                  | 2 387                   | -                     | 3 225   | 4 000               | 5 000  | Township Wide   | Revised         |
|  | Township Public Lighting Program                                      | 71056          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | -                      | -                       | 3 000                 | -   | -                   | -  | Township Wide   | Revised         |
|  | Township Public Lighting Program                                      | 71056          | A             | Yes                             | Infrastructure - Electricity | Generation                | -               | 25 313                 | 18 400                  | 48 169                | 25 000  | -                   | -  | Township Wide   | Revised         |
|  | Relocation of Water Networks and Backlog Eradication                  | 71078          | A             | Yes                             | Infrastructure - Water       | Relocation                | -               | -                      | -                       | 21 000                | -   | -                   | -  | Township Wide   | Revised         |
|  | Relocation of Water Networks and Backlog Eradication                  | 71078          | A             | Yes                             | Infrastructure - Water       | Relocation                | -               | 44 168                 | -                       | -                     | 30 900  | -                   | -  | 1, 14, 20, 21, 67, 72, 73, 74, 75, 76   | Revised         |
|  | Pipe reinforcement Kapa/Kapa/Warand                                   | 71121          | A             | Yes                             | Infrastructure - Water       | Relocation                | -               | 98 541                 | 238 968                 | 234 732               | 75 000  | -                   | -  | 1, 14, 20, 21, 67, 72, 73, 74, 75, 76   | Revised         |
|  | Pipe reinforcement Kapa/Kapa/Warand                                   | 71121          | A             | Yes                             | Infrastructure - Water       | Relocation                | -               | -                      | 35 516                  | 50 549                | 60 549  | 25 000              | 59 800   | 1, 14, 20, 21, 67, 72, 73, 74, 75, 76   | Revised         |
| Replacement & Upgrading Reservoir Bulk Pipeline Infrastructure | 71125   | A              | Yes           | Infrastructure - Water          | Relocation                   | -                         | 1 700           | 456                    | -                       | 10 000                | 2 000   | -                   | 1, 12, 24  | Revised   |                 |
| Replacement & Upgrading Reservoir Bulk Pipeline Infrastructure | 71125   | A              | Yes           | Infrastructure - Water          | Relocation                   | -                         | -               | -                      | -                       | -                     | -   | -                   | 1, 13, 20, 21, 26, 28, 30, 31, 32, 37, 38, 43, 58  | Revised   |                 |
| Guarantee pipe reinforcement                                   | 71135   | A              | Yes           | Infrastructure - Water          | Relocation                   | -                         | -               | 22 340                 | -                       | -                     | -   | -                   | 1, 13, 20, 21, 26, 28, 30, 31, 32, 37, 38, 43, 58  | Revised   |                 |
| Guarantee pipe reinforcement                                   | 71135   | A              | Yes           | Infrastructure - Water          | Relocation                   | -                         | -               | 8 029                  | -                       | -                     | -   | -                   | 28, 30, 43, 41, 43   | Revised   |                 |
| Waterline Substation Extension                                 | 71151   | A              | Yes           | Infrastructure - Electricity    | Transmission & Relocation    | -                         | -               | -                      | 4 000                   | -                     | -   | -                   | 20, 28, 43, 41, 43   | Revised   |                 |
| Relocation Water Losses: Water Networks                        | 71152   | A              | Yes           | Infrastructure - Water          | Relocation                   | -                         | -               | 3 000                  | -                       | -                     | -   | -                   | 45, 46, 47, 57, 65   | Revised   |                 |
| Relocation Water Losses: Water Networks                        | 71152   | A              | Yes           | Infrastructure - Water          | Relocation                   | -                         | -               | -                      | -                       | -                     | -   | -                   | 1 - 58   | Revised   |                 |
| Network Control System Extension                               | 71156   | A              | Yes           | Infrastructure - Water          | Relocation                   | -                         | -               | 9 955                  | -                       | 5 000                 | 7 000   | -                   | 1 - 58   | Revised   |                 |
| Network Control System Extension                               | 71156   | A              | Yes           | Infrastructure - Electricity    | Transmission & Relocation    | -                         | 11 000          | 9 955                  | -                       | 11 000                | 11 000  | -                   | Township Wide  | Revised   |                 |

| Municipal Year/Capital project |                        | Program/Project description                          | IDP<br>Goal<br>code         | Interventions<br>(Yes/No) | Asset Class | Asset Sub-Class                 | GPS co-ordinates            | Total<br>Project<br>Estimate | Prior year outcomes            |  | 2019/20 Medium Term Revenue & Expenditure Framework |                        | Project information  |   |               |         |
|--------------------------------|------------------------|--|-----------------------------|---------------------------|-------------|---------------------------------|-----------------------------|------------------------------|--------------------------------|--|---|------------------------|--|---|---------------|---------|
| It                             | thousand               |  |                             |                           |             |                                 |                             |                              | Audited<br>Outcomes<br>2017/18 | Current Year<br>2018/19<br>Full Year<br>Forecast | Budget Year<br>2018/19                              | Budget Year<br>2019/20 | Ward location  | New or<br>renewal   |               |         |
| Service Infrastructure         |                        | Physical Electricity Meters                          | 711892                      | A                         | Yes         | Infrastructure - Electricity    | Transmission & Distribution | -                            | 29 577                         | -  | -   | -                      | -  | Township Wide   | Renewal       |         |
|                                |                        | Pre-paid Electricity Meters                          | 711892                      | A                         | Yes         | Infrastructure - Electricity    | Transmission & Distribution | -                            | -                              | 31 000   | -   | -                      | -  | Township Wide   | Renewal       |         |
|                                |                        | Purification Plant Upgrades                          | 711891                      | A                         | Yes         | Infrastructure - Water          | Purification                | -                            | 35 136                         | -  | -   | -                      | -  | 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100 | Renewal       |         |
|                                |                        | Purification Plant Upgrades                          | 712006                      | A                         | Yes         | Infrastructure - Electricity    | Transmission & Distribution | 2 000                        | 583                            | 1 000  | 2 500   | 10 000                 | 1 239, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100 | Renewal   |               |         |
|                                |                        | Non-Industrial On-site sewer                         | 712131                      | A                         | Yes         | Infrastructure - Sanitation     | Sanitary Refuse             | -                            | 35 489                         | -  | -   | -                      | -  | 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100   | Renewal       |         |
|                                |                        | Non-Industrial On-site sewer                         | 712131                      | A                         | Yes         | Infrastructure - Sanitation     | Sanitary Refuse             | -                            | -                              | 31 500   | 25 118  | 23 979                 | 24 000   | 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100   | Renewal       |         |
|                                |                        | Sanitation at Water Distribution Depot               | 712124                      | A                         | Yes         | Infrastructure - Water          | Purification                | 4 000                        | -                              | 3 000  | 4 000   | 18 000                 | Township Wide  | Renewal   |               |         |
|                                |                        | BK - Reservoir - Borehole                            | 712142                      | A                         | Yes         | Infrastructure - Water          | Dams & Reservoirs           | -                            | 19 975                         | 7 000  | -   | -                      | -  | 73, 74, 75  | Renewal       |         |
|                                |                        | BK - Reservoir - Borehole                            | 712142                      | A                         | Yes         | Infrastructure - Water          | Dams & Reservoirs           | -                            | -                              | 2 000  | 5 000   | -                      | -  | 73, 74, 75  | Renewal       |         |
|                                |                        | Pump Unit Replacement Program                        | 712150                      | A                         | Yes         | Infrastructure - Water          | Dams & Reservoirs           | -                            | 3 042                          | -  | -   | -                      | -  | 47, 51  | Renewal       |         |
|                                |                        | New Bulk Infrastructure                              | 712179                      | A                         | Yes         | Infrastructure - Electricity    | Generation                  | -                            | 159 000                        | -  | -   | -                      | -  | 2, 4, 10, 40, 50, 57  | Renewal       |         |
|                                |                        | New Bulk Infrastructure                              | 712179                      | A                         | Yes         | Infrastructure - Electricity    | Generation                  | -                            | -                              | 195 000  | 160 000   | 220 000                | 220 000  | 2, 4, 10, 40, 50, 57  | Renewal       |         |
|                                |                        | New Bulk Infrastructure                              | 712483                      | A                         | Yes         | Infrastructure - Electricity    | Transmission & Distribution | -                            | 21 595                         | -  | -   | -                      | -  | Township Wide   | Renewal       |         |
|                                |                        | Sanitation at Waterfall                              | 712492                      | A                         | Yes         | Infrastructure - Electricity    | Generation                  | -                            | 13 000                         | -  | 23 000  | 28 000                 | 29 000   | Township Wide   | Renewal       |         |
|                                |                        | Reservoir Extensions                                 | 712534                      | A                         | Yes         | Infrastructure - Water          | Purification                | -                            | -                              | 10 000   | 15 000  | 19 000                 | 50 000   | 9, 12, 24   | Renewal       |         |
| Sports and Recreation          |                        | Reservoir Extensions                                 | 712534                      | A                         | Yes         | Infrastructure - Water          | Dams & Reservoirs           | -                            | 23 824                         | -  | -   | -                      | -  | 4, 5, 6, 22, 41, 42, 47, 50, 55   | Renewal       |         |
|                                |                        | Energy Efficiency and Demand Side Management         | 712588                      | A                         | Yes         | Infrastructure - Electricity    | Dams & Reservoirs           | -                            | -                              | 54 722   | 51 500  | 47 820                 | 48 550   | 4, 5, 6, 22, 41, 42, 47, 50, 55   | Renewal       |         |
|                                |                        | Capital Funded from Operating                        | 712759                      | F                         | Yes         | Infrastructure - Electricity    | Transmission & Distribution | -                            | 46 552                         | 11 050   | -   | -                      | -  | 4, 5, 6, 22, 41, 42, 47, 50, 55   | Renewal       |         |
|                                |                        | Capital Funded from Operating                        | 712759                      | F                         | Yes         | Other Assets                    | Other Assets                | 3 000                        | 2 397                          | 3 000  | 3 772   | 3 000                  | 10 000   | Township Wide   | Renewal       |         |
|                                |                        | Capital Funded from Operating                        | 712759                      | F                         | Yes         | Other Assets                    | Other Assets                | -                            | 797                            | -  | -   | -                      | -  | 1-38  | Renewal       |         |
|                                |                        | Replacement of On-site Pumps and Tracing Instruments | 712851                      | A                         | Yes         | Infrastructure - Electricity    | Transmission & Distribution | 1 000                        | 883                            | 1 000  | 1 000   | 1 000                  | 2 000  | Township Wide   | Renewal       |         |
|                                |                        | Replacement of On-site Pumps and Tracing Instruments | 712852                      | A                         | Yes         | Infrastructure - Electricity    | Generation                  | -                            | 8 232                          | -  | -   | -                      | -  | Township Wide   | Renewal       |         |
|                                |                        | Replacement of On-site Pumps and Tracing Instruments | 712853                      | A                         | Yes         | Infrastructure - Electricity    | Transmission & Distribution | -                            | -                              | 7 000  | 9 000   | 10 000                 | 15 000   | Township Wide   | Renewal       |         |
|                                |                        | Replacement of On-site Pumps and Tracing Instruments | 712853                      | A                         | Yes         | Infrastructure - Electricity    | Transmission & Distribution | -                            | 41 501                         | -  | -   | -                      | -  | Township Wide   | Renewal       |         |
|                                |                        | Laundromat Secondary Network Upgrade Project         | 712871                      | A                         | Yes         | Infrastructure - Electricity    | Transmission & Distribution | 2 500                        | 1 488                          | -  | -   | -                      | -  | Township Wide   | Renewal       |         |
|                                |                        | Laundromat Secondary Network Upgrade Project         | 712871                      | A                         | Yes         | Infrastructure - Electricity    | Transmission & Distribution | -                            | -                              | 2 000  | -   | -                      | -  | 61, 66  | Renewal       |         |
|                                |                        | Township Electricity Control Room Renovation         | 712872                      | A                         | Yes         | Infrastructure - Electricity    | Transmission & Distribution | 5 000                        | 1 976                          | -  | 5 000   | 5 000                  | 1 450  | 1-32  | Renewal       |         |
|                                |                        | Township Electricity Control Room Renovation         | 712872                      | A                         | Yes         | Infrastructure - Electricity    | Transmission & Distribution | -                            | -                              | 2 000  | -   | -                      | -  | 73  | Renewal       |         |
|                                |                        | Township Electricity Control Room Renovation         | 712874                      | A                         | Yes         | Infrastructure - Sanitation     | Purification                | 5 000                        | -                              | 1 000  | -   | -                      | -  | 99  | Renewal       |         |
|                                | Sectors and Recreation |  | Bulk Sewer Supply Franchise | 712876                    | A           | Yes                             | Infrastructure - Sanitation | Purification                 | -                              | 2 100  | 4 000   | -                      | -  | -   | 102, 104      | Renewal |
|                                |                        | Bulk Sewer Supply Franchise                          | 712876                      | A                         | Yes         | Infrastructure - Sanitation     | Purification                | -                            | -                              | -  | -   | -                      | -  | 4, 29   | Renewal       |         |
|                                |                        | Electricity Metering Network (MES)                   | 712877                      | A                         | Yes         | Infrastructure - Sanitation     | Purification                | -                            | 8 000                          | -  | -   | -                      | -  | Township Wide   | Renewal       |         |
|                                |                        | Construction of the new K3 132111 v. station         | 712907                      | A                         | Yes         | Infrastructure - Electricity    | Generation                  | -                            | -                              | -  | -   | -                      | -  | Township Wide   | Renewal       |         |
|                                |                        | Substation Upgrade at Equipment Programme            | 712905                      | A                         | Yes         | Infrastructure - Electricity    | Generation                  | 13 750                       | -                              | -  | 13 750  | 12 000                 | -  | -   | Township Wide | Renewal |
|                                |                        | Purchasing of new vehicles                           | 712907                      | A                         | Yes         | Other Assets                    | Other Assets                | 20 000                       | -                              | -  | -   | -                      | -  | Township Wide   | Renewal       |         |
|                                |                        | Electricity metering infrastructure                  | 712908                      | A                         | Yes         | Infrastructure - Electricity    | Generation                  | 2 500                        | -                              | 500  | 2 500   | 2 500                  | 5 000  | Township Wide   | Renewal       |         |
|                                |                        | Recreational infrastructure                          | 712919                      | A                         | Yes         | Infrastructure - Electricity    | Generation                  | 5 000                        | -                              | 500  | 10 000  | 5 000                  | 5 000  | Township Wide   | Renewal       |         |
|                                |                        | Schools Main Road Paving Scheme - Cultural Centre    | 711439                      | A                         | Yes         | Community                       | Generation                  | -                            | 1 302                          | -  | -   | -                      | -  | 67  | Renewal       |         |
|                                |                        | Schools Main Road Paving Scheme - Cultural Centre    | 711439                      | A                         | Yes         | Community                       | Generation                  | -                            | -                              | -  | -   | -                      | -  | 67  | Renewal       |         |
|                                |                        | Capital Funded from Operating                        | 712773                      | F                         | Yes         | Other Assets                    | Other Assets                | 1 500                        | -                              | 1 500  | 4 500   | 4 500                  | 5 500  | 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100 | Renewal       |         |
|                                |                        | Capital Funded from Operating                        | 712773                      | F                         | Yes         | Other Assets                    | Other Assets                | -                            | -                              | 5 133  | 1 000   | -                      | -  | 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100 | Renewal       |         |
|                                |                        | Contributions: Services For Township Development     | 710115                      | A                         | Yes         | Infrastructure - Road transport | Roads, Pavements & Bridges  | -                            | -                              | -  | -   | -                      | -  | 2, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100    | Renewal       |         |
|                                |                        | Contributions: Services For Township Development     | 710115                      | A                         | Yes         | Infrastructure - Road transport | Roads, Pavements & Bridges  | -                            | -                              | -  | -   | -                      | -  | 2, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100    | Renewal       |         |
|                                |                        | Essential Urban Stormwater Drainage Programs         | 710116                      | A                         | Yes         | Infrastructure - Road transport | Roads, Pavements & Bridges  | 70 000                       | 62                             | 17 000   | -   | 1 000                  | 10 000   | 1, 42   | Renewal       |         |

| Municipal Ward/Capital project | R thousand                                     | Program/Project description                    | Project number | IDP Code | Availability Approved (Years)   | Asset Class                     | Asset Sub-Class         | GPS co-ordinates                                  | Total Project Estimate | Prior year outcomes |   | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        | Project Information |                |
|--------------------------------|--|--|----------------|----------|---------------------------------|---------------------------------|-------------------------|---|------------------------|---------------------|---|---|------------------------|------------------------|---------------------|----------------|
|                                |  |  |                |          |                                 |                                 |                         |   |                        | Audited 2011/12     | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location       | How or renewal |
| Transport                      |  | Lower River Road Upgrade, Pekaia Central       | 710117         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 12 100E and 25 12 30S                          | 1 000                  | 5                   | 1 000                                   | 1 000   | 1 000                  | 1 000                  | 53                  | Renewal        |
|                                |  | Concrete Creek, San Isidro Road, Westville     | 710121         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 29 22'E - 29 42'E                              | 100                    | 50                  | 50                                      | -   | 1 000                  | 5 000                  | 9, 24               | Now            |
|                                |  | Major Stormwater System, Mamook X8             | 710125         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 42 14 S - 28 28 07 E to 25 43 16 S, 28 25 16 E | -                      | 7 887               | -                                       | 5 000   | 2 000                  | 13 200                 | 17                  | Now            |
|                                |  | Major Stormwater System, Mamook X8             | 710129         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 42 54 S - 28 25 07 E to 25 43 16 S, 28 25 16 E | -                      | -                   | 10 000                                  | -   | -                      | 1 000                  | 17                  | Now            |
|                                |  | Major Stormwater System, Kakaiautuan           | 710133         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 12 000                 | 300                 | -                                       | 14 250  | 12 000                 | -                      | 19 20 21, 22        | Now            |
|                                |  | Major Stormwater System, Kakaiautuan           | 710143         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | 7 854               | 2 000                                   | 7 150   | -                      | -                      | 19 20 21, 22        | Now            |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710220         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | 21 000              | 8 600                                   | -   | -                      | 12 000                 | 19 20 21, 22        | Now            |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710220         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 5 000                  | 1 200               | -                                       | -   | -                      | -                      | 13, 63, 62          | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710229         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | 9 887               | -                                       | -   | -                      | -                      | 13, 63, 62          | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710231         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | 10 000              | -                                       | -   | -                      | -                      | 13, 63, 62          | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710235         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 8 000                  | 50 000              | 2 350                                   | 2 000   | 8 000                  | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710235         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | 47 000              | -                                       | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710237         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 300                    | 20                  | 300                                     | 300   | 300                    | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710237         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 2 500                  | 1 000               | 2 000                                   | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710239         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 2 500                  | 2 875               | -                                       | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710239         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 3 000                  | 3 775               | -                                       | 7 000   | 10 000                 | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710255         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | -                   | -                                       | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710258         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 1 000                  | 5 472               | 1 000                                   | 4 000   | 11 000                 | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | -                   | -                                       | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 500                    | 4 597               | 1 000                                   | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | 3 459               | 500                                     | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | 2 965               | 3 100                                   | -   | 100                    | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | 5 500               | -                                       | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 5 000                  | 6 977               | -                                       | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | -                   | 10 000                                  | 5 000   | 5 000                  | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 9 000                  | 2 065               | 3 900                                   | 800   | -                      | 10 000                 | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 4 000                  | 2 013               | 1 500                                   | 4 000   | 4 000                  | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | -                   | 3 000                                   | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 8 500                  | -                   | -                                       | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | 703                 | 800                                     | 750   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 3 000                  | 700                 | -                                       | 9 700   | 3 000                  | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 3 000                  | -                   | 5 000                                   | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | 20 000              | -                                       | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | 10 000              | 4 200                                   | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | -                   | 10 000                                  | 32 000  | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 400                    | 2 100               | 7 200                                   | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | 5 000               | 7 200                                   | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 100                    | -                   | -                                       | 100   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | 10 000                 | 54                  | -                                       | -   | 5 000                  | -                      | 19 20 21, 22        | Renewal        |
|                                |  | Rehabilitation Of Stormwater Systems A Sowwaka | 710259         | A        | Yes                             | Infrastructure - Road transport | Stormwater              | 25 35 21 S - 29 00 20 E                           | -                      | -                   | -                                       | -   | -                      | -                      | 19 20 21, 22        | Renewal        |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21, 22           | Renewal             |                |
|                                | Rehabilitation Of Stormwater Systems A Sowwaka | 710259   | A              | Yes      | Infrastructure - Road transport | Stormwater                      | 25 35 21 S - 29 00 20 E | -   | -                      | -                   | -                                       | -   | -                      | 19 20 21,              |                     |                |

| Municipal Vets/Capital project | Program/Project description       | Project number | IDP Goal number | Funding Authority (Year/line) | Asset Class                     | Asset Sub-Class | GPS coordinates                | Total Project Cost \$ | Prior year estimates |   | 2019-21 Medium Term Revenue & Expenditure Framework |                        |                        | Project information   |                |
|--------------------------------|-----------------------------------|----------------|-----------------|-------------------------------|---------------------------------|-----------------|--------------------------------|-----------------------|----------------------|---|---|------------------------|------------------------|---|----------------|
|                                |                                   |                |                 |                               |                                 |                 |                                |                       | Audited 2017/18      | Current Year 2019/20 Full Year Forecast | Budget Year 2019/20                                 | Budget Year +1 2020/21 | Budget Year +2 2021/22 | Ward location   | New or renewal |
| Transport                      | Stormwater Drainage Maroon Valley | 711513         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | E 22 29' 57" Maroon valley x 3 | 1 000                 | 1 000                | -                                       | 1 000   | 1 000                  | 5 000                  | 10, 17  | New            |
|                                | Stormwater Drainage Maroon Valley | 711513         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | E 22 29' 57" Maroon valley x 3 | -                     | 589                  | -                                       | -   | -                      | -                      | 10, 17  | New            |
|                                | Stormwater Drainage Maroon Valley | 711513         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | E 22 29' 57" Maroon valley x 3 | -                     | -                    | 5 000                                   | -   | -                      | -                      | 10, 17  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | 5 000                 | 250                  | -                                       | 4 700   | 5 000                  | -                      | 73, 74  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 8 300                | 12 000                                  | 4 700   | -                      | -                      | 73, 74  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | 3 000                                   | -   | -                      | -                      | 73, 74  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | 100                                     | -   | -                      | 100                    | 8, 56   | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 13 007               | 1 000                                   | 3 000   | -                      | -                      | 42, 56  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 189                  | -                                       | -   | -                      | -                      | 45, 47  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 400                  | 100                                     | 100   | 100                    | -                      | 5   | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | 300                                     | -   | -                      | -                      | 5   | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | -                                       | 4 600   | 15 000                 | -                      | 74, 75  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 9 888                | 5 000                                   | 4 700   | -                      | -                      | 74, 75  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | 6 400                                   | -   | -                      | -                      | 74, 75  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | -                                       | -   | 15 000                 | -                      | 30, 31, 32  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 9 978                | 10 000                                  | 4 700   | -                      | -                      | 30, 31, 32  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | 5 000                                   | -   | -                      | -                      | 30, 31, 32  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | -                                       | 4 700   | 15 000                 | -                      | 30, 31, 32  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 9 723                | 10 000                                  | 9 700   | -                      | -                      | 30, 31, 32  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | 5 000                                   | -   | -                      | -                      | 30, 31, 32  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | 100                                     | -   | -                      | -                      | 64, 65  | Renewed        |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 5 000                | -                                       | -   | -                      | -                      | 6, 10, 15, 16, 17, 18, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32 | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 75 000               | 21 000                                  | 150 000   | -                      | -                      | 6, 10, 15, 16, 17, 18, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32 | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 52 184               | 69 581                                  | 86 600  | -                      | -                      | 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32                    | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | 68 950                                  | 159 100   | -                      | -                      | 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32                    | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | -                                       | 15 000  | -                      | -                      | 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32                    | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 2 355                | 5 000                                   | 3 700   | 100                    | -                      | 57, 65, 69  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 5 701                | -                                       | 8 700   | 5 000                  | -                      | 8, 13, 95   | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 4 895                | 5 000                                   | 4 700   | -                      | -                      | 8, 13, 95   | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | 29 500                                  | -   | -                      | -                      | 11, 25, 26, 27, 28, 29, 30, 31, 32  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 6 521                | 4 400                                   | -   | 8 200                  | -                      | 11, 25, 26, 27, 28, 29, 30, 31, 32  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 9 914                | 23 000                                  | -   | 6 800                  | 15 000                 | 11, 25, 26, 27, 28, 29, 30, 31, 32  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 4 524                | 10 000                                  | 7 200   | 15 000                 | -                      | 13, 20, 21, 22  | Renewed        |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | 15 000                                  | 8 700   | -                      | -                      | 13, 20, 21, 22  | Renewed        |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 1 255                | -                                       | 4 700   | -                      | -                      | 13, 20, 21, 22  | Renewed        |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 6 147                | 6 000                                   | 6 000   | -                      | -                      | 6, 10, 15, 16, 17, 18, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32 | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | 23 000                                  | -   | -                      | -                      | 6, 10, 15, 16, 17, 18, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32 | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 900                  | -                                       | -   | 500                    | 5 000                  | 57  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 300                  | -                                       | -   | 2 500                  | 3 000                  | 45  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 800                  | -                                       | -   | 800                    | -                      | 77  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 700                  | -                                       | -   | 1 400                  | 700                    | 61  | New            |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 4 000                | 1 507                                   | -   | -                      | -                      | 23, 25, 29  | Renewed        |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | 1 385                                   | -   | -                      | -                      | 23, 25, 29  | Renewed        |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | 2 000                                   | -   | -                      | -                      | 23, 25, 29  | Renewed        |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | 1 000                | 2 535                                   | 1 000   | 1 000                  | -                      | 50  | Renewed        |
|                                | Maroon Mountain Stormwater System | 711522         | A               | Yes                           | Infrastructure - Road transport | Stormwater      | 25 24 08 S, 28 07 09 E         | -                     | -                    | -                                       | -   | -                      | -                      | 50  | Renewed        |



| Municipal Value/Capital Project |  | Program/Project description                            | Project number | IDP Goal number | Indicatively Estimated Cost (Yen) | Asset Class                     | Asset Sub-Class        | GPS co-ordinates       | Total Project Budget (Million Yen) | Prior year outcomes     |                       | 2019/20 Medium Term Revenue & Expenditure Projections |                      | Project Information  |              |             |     |
|---------------------------------|--|--|----------------|-----------------|-----------------------------------|---------------------------------|------------------------|------------------------|------------------------------------|-------------------------|-----------------------|---|----------------------|----------------------|--------------|-------------|-----|
| Thousand                        | Yen  |  |                |                 |                                   |                                 |                        |                        |                                    | Audited Outcome 2017/12 | Current Year Forecast | Budget Year 2019/20                                   | Budget Year +2020/21 | Ward location        | How or where |             |     |
|                                 |  |  |                |                 |                                   |                                 |                        |                        |                                    |                         |                       |   |                      |                      |              |             |     |
| Transport                       |  | Feeding backlog: Network 3, Kusadon Unit 11            | 712501         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | 5,000                              | -                       | 300                   | 5,000   | -                    | -                    | 75           | New         |     |
|                                 |  | Feeding Backlog: Network 3, Kusadon Unit 11            | 712502         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | -                                  | 591                     | -                     | -   | -                    | -                    | 75           | New         |     |
|                                 |  | Feeding backlog: Network 26, Kusadon Unit 6            | 712504         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | 100                                | 2,993                   | -                     | 17,500  | 100                  | 100                  | 75           | New         |     |
|                                 |  | Feeding backlog: Network 26, Kusadon Unit 5            | 712504         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | -                                  | 4,995                   | -                     | -   | -                    | -                    | 75           | New         |     |
|                                 |  | Feeding backlog: Network 26, Kusadon Unit 6            | 712504         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | -                                  | -                       | 11,000                | -   | -                    | -                    | 75           | New         |     |
|                                 |  | Feeding backlog: Network 5A, Matsuyama                 | 712506         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | 5,000                              | 7,291                   | -                     | 5,000   | 5,000                | 5,000                | 8,13,95      | New         |     |
|                                 |  | Feeding backlog: Network 5A, Matsuyama                 | 712506         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | -                                  | 2,008                   | -                     | -   | -                    | -                    | 8,13,95      | New         |     |
|                                 |  | Feeding backlog: Network 24, Kusadon Unit 7            | 712507         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | 100                                | 200                     | 200                   | 1,400   | 100                  | 100                  | 8            | New         |     |
|                                 |  | Feeding backlog: Network 24, Kusadon Unit 7            | 712507         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | -                                  | 800                     | -                     | -   | -                    | -                    | 8            | New         |     |
|                                 |  | Feeding backlog: Network CS, CE, C11 & C12, Atsuyama   | 712511         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | 5,000                              | 1,000                   | 1,000                 | -   | 5,000                | 10,000               | 62,50        | New         |     |
|                                 |  | Feeding backlog: Network CS, CE, C11 & C12, Atsuyama   | 712511         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | -                                  | -                       | 1,070                 | -   | -                    | -                    | 62,50        | New         |     |
|                                 |  | Feeding backlog: Network 3D, Matsuyama Village Unit 12 | 712512         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | 100                                | -                       | 12,999                | -   | 4,000                | 100                  | -            | 75          | New |
|                                 |  | Feeding Backlog: Network 5D, Matsuyama Village Unit 12 | 712512         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | -                                  | -                       | 3,100                 | -   | 4,000                | -                    | -            | 75          | New |
|                                 |  | Feeding Backlog: Sanchigawa South & Akasaka Area       | 712513         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | -                                  | 8,800                   | -                     | -   | -                    | -                    | -            | 75          | New |
|                                 |  | Feeding Backlog: Sanchigawa South & Akasaka Area       | 712513         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | 15,000                             | 1,491                   | -                     | 9,250   | -                    | -                    | -            | 75          | New |
|                                 |  | Feeding Backlog: Sanchigawa South & Akasaka Area       | 712513         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | -                                  | 12,311                  | -                     | 26,100  | -                    | 6,000                | -            | 19,20,21,22 | New |
|                                 |  | Feeding Backlog: Sanchigawa South & Akasaka Area       | 712513         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | -                                  | -                       | -                     | 37,750  | -                    | 9,000                | -            | 19,20,21,22 | New |
|                                 |  | Feeding Backlog: Oshikawa & Chikawa Area               | 712514         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | 5,000                              | -                       | -                     | -   | 2,000                | 5,000                | -            | 19,20,21,22 | New |
|                                 |  | Feeding backlog: Network 2D, Matsuyama                 | 712515         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | 20,000                             | 172                     | 100                   | 700   | 20,000               | 20,000               | -            | 7           | New |
|                                 |  | Feeding backlog: Network 2D, Matsuyama                 | 712515         | A               | Yes                               | Infrastructure - Road transport | 3                      | 35,22,30 S, 28,14,02 E | 10,000                             | 12,597                  | -                     | 14,000  | 10,000               | 10,000               | -            | 8,13,95     | New |
|                                 | Feeding backlog: Network 3D, New Eisenstein 4,2                      | 712516   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | -                    | 8,13,95      | New         |     |
|                                 | Feeding backlog: Network 3D, New Eisenstein 4,2                      | 712516   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | 22,000                  | -                     | -   | -                    | -                    | 8,13,95      | New         |     |
|                                 | Feeding backlog: Drainage canal along Hara Shyom D, Minamida 4 and 5 | 712518   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | 9,000                 | -   | -                    | 10,15,16,18,40,57,59 | New          |             |     |
|                                 | Feeding backlog: Drainage canal along Hara Shyom D, Minamida 4 and 5 | 712518   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | 2,655                              | 4,000                   | -                     | -   | -                    | 10,15,16,18,40,57,59 | New          |             |     |
|                                 | Feeding backlog: Drainage canal along Hara Shyom D, Minamida 4 and 5 | 712518   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | 10,700                  | -                     | -   | -                    | 10,15,16,18,40,57,59 | New          |             |     |
|                                 | Feeding backlog: Network 1A, 1C & 1F, Futatabi                       | 712520   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | 10,000                 | 375                                | 200                     | -                     | 10,000  | 30,000               | -                    | 73,74        | New         |     |
|                                 | Collector Road Backlog: Minamida                                     | 712521   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | 62                                 | -                       | -                     | -   | -                    | 66                   | New          |             |     |
|                                 | Collector Road Backlog: Minamida                                     | 712521   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | 10,000                  | -                     | -   | -                    | 65                   | New          |             |     |
|                                 | Collector Road Backlog: Minamida                                     | 712522   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 65                   | New          |             |     |
|                                 | Collector Road Backlog: Minamida                                     | 712523   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | 45                                 | -                       | -                     | -   | -                    | 62                   | New          |             |     |
|                                 | Feeding backlog: Network 3A, Kusadon Unit 9                          | 712523   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 62                   | New          |             |     |
|                                 | Feeding backlog: Network 3A, Kusadon Unit 9                          | 712523   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | 100                    | 300                                | -                       | 200                   | 200   | 200                  | 73,74                | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | 750                                | -                       | -                     | -   | -                    | 66                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | 22,971                             | -                       | -                     | -   | -                    | 3,51,62,68,72        | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | 25,700                             | -                       | -                     | -   | -                    | 3,51,62,68,72        | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | 10,705                             | 500                     | -                     | -   | -                    | 20,25                | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 20,25                | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |
|                                 | Upgrading of Matsuo  | 712524   | A              | Yes             | Infrastructure - Road transport   | 3                               | 35,22,30 S, 28,14,02 E | -                      | -                                  | -                       | -                     | -   | -                    | 50                   | Renovated    |             |     |

Note: Other Assets relate to projects that do not fall under any of the other categories of asset classifications. The asset sub-class column (H) indicates the type of asset or similar type of asset to be created.

Table 100: MBRR SA37 – projects delayed from previous financial year/s

| Projects delayed from previous financial years       |   |              |                        |                          |  |                       |  |                      |                    |                     |                                      |                        |   |
|--|---|--------------|------------------------|--------------------------|--|-----------------------|--|----------------------|--------------------|---------------------|--------------------------------------|------------------------|---|
| Municipal Vote/Capital project                       |   | Project name | Project number         | Asset Class<br>3         | Asset Sub-Class<br>3   | GPS co-ordinates<br>4 | Previous target year to complete<br>Year | Current Year 2012/13 |                    |                     | 2013/14 Medium Term Revenue & Budget |                        |   |
|  |   |              |                        |                          |  |                       |  | Original Budget      | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15               | Budget Year +2 2015/16 |   |
| R thousand   |   |              |                        |                          |  |                       |  |                      |                    |                     |                                      |                        |   |
| Parent municipality:                                 |   |              |                        |                          |  |                       |  |                      |                    |                     |                                      |                        |   |
| List of capital projects grouped by Municipal Vote   |   |              |                        |                          |  |                       |  |                      |                    |                     |                                      |                        |   |
| Regional Service Delivery                            | New clinic in Doornpoort                          | 710075       | Community              | Clinics                  | 729 Cobhamwood street x28 Doornpoort (off 4428)                      | 2014                  | 15 000                                   | 11 000               | 5 000              | -                   | -                                    | -                      | - |
| Regional Service Delivery                            | Development of Parks and Traffic Islands (Baklog) | 710340       | Community              | Parks & gardens          | Parkour? Bakkhwaal 250/R. entrance at Weinstersla and Moorsboom ave. | 2017                  | 123 500                                  | 25 500               | 27 000             | 29 000              | 35 000                               | -                      | - |
| Emergency Services                                   | Establishment/Construction of Fire House Heurwiel | 710566       | Other Assets           | Other Buildings          | SS5 24 160/5028 17-472   | 2016                  | 8 000                                    | 4 300                | 7 000              | 22 000              | -                                    | -                      | - |
| Regional Service Delivery                            | Humanistkraal Multipurpose Sport & Recreation Ctr | 711433       | Community              | Sportsfields & clubs     | LAT-25 02 445 LONG 28 10 553 c/o Lagoon 5                            | 2014                  | 10 000                                   | 2 000                | 10 000             | -                   | -                                    | -                      | - |
| Regional Service Delivery                            | Extension of Clevenhoutbosch Clinic               | 712037       | Community              | Clinics                  | Rehabilitasie Owerlandbosch x 13                                     | 2013                  | 15 000                                   | 6 000                | 9 000              | -                   | -                                    | -                      | - |
| Environmental Management                             | Sewer Bins  | 712034       | Infrastructure - Other | Waste Management         | Tshwane weds   | ongoing               | 3 500                                    | -                    | 3 500              | 3 500               | 3 500                                | 3 500                  | - |
| Emergency Services                                   | Disaster risk management tools and equipment      | 712597       | Community              | Fire, safety & emergency | 133 Bockler str. Accadia, Pretoria, Pletzer Disaster Centre          | 2015                  | 1 200                                    | -                    | 500                | 500                 | -                                    | -                      | - |
| Entities:  |   |              |                        |                          |  |                       |  |                      |                    |                     |                                      |                        |   |
| List of capital projects grouped by Municipal Entity |   |              |                        |                          |  |                       |  |                      |                    |                     |                                      |                        |   |
| Entity Name  |   |              |                        |                          |  |                       |  |                      |                    |                     |                                      |                        |   |
| Project name   |   |              |                        |                          |  |                       |  |                      |                    |                     |                                      |                        |   |

## **2.15 LEGISLATION COMPLIANCE STATUS**

Compliance with the MFMA implementation requirements has been substantially adhered to through the following activities:

### **In-year reporting:**

Reporting to the National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within ten working days) includes monthly publishing on the CoT's website. Furthermore, in compliance with the NT regulation published in Government Gazette 32141, the monthly In-year financial reports were submitted to the Executive Mayor and on a quarterly basis to Council.

### **Internship programme:**

The City passed a resolution in December 2000 making a commitment to appoint and retain eight Financial Management (FM) Interns on a continuous basis. From 1 July 2012 the City had only two FM Interns remaining (owing to permanent appointments with the municipality or elsewhere) and during September 2012 six FM interns were appointed. One of the Interns was permanently appointed during December 2012 in the Revenue Management Division, reducing the number of existing Interns to seven. The vacant FM Internship position will be filled in due course.

### **Budget and Treasury Office:**

The Budget and Treasury Office has been established in accordance with the MFMA.

**Audit Committee:**

An Audit Committee has been established.

**SDBIP:**

The SDBIP document is at a draft stage and will be finalised after approval of the 2013/14 MTREF.

**MFMA Training:**

The MFMA training module in electronic format is presented at the CoT Training Academy and the training is ongoing.

**Policies:**

The Property Rates Policy has been amended, consulted on and will be submitted for approval on 30 May 2013 with effect from 1 July 2013.

## 2.16 OTHER SUPPORTING DOCUMENTS

Table 101: MBRR SA1 – supporting detail to budgeted financial performance

| Description  | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>A thousand</b>                                  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>REVENUE ITEMS:</b>                              |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>PROPERTY RATES</b>                              |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total Property Rates                               | 2 699 790       | 2 915 622       | 3 391 312       | 4 007 900            | 5 067 900       | 5 067 900          | 4 783 038   | 5 246 341              | 5 755 907              |
| less Revenue Foregone                              | —               | —               | —               | 1 130 000            | 1 130 000       | 1 130 000          | 316 000   | 350 660                | 385 740                |
| Net Property Rates                                 | 2 699 790       | 2 915 622       | 3 391 312       | 3 737 900            | 3 937 900       | 3 937 900          | 4 464 238   | 4 896 661              | 5 370 227              |
| <b>Service charges – electricity revenue</b>       |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total Service charges – electricity revenue        | 4 953 778       | 5 987 790       | 7 526 607       | 9 181 260            | 8 995 100       | 8 995 100          | 8 998 750   | 9 689 030              | 10 471 208             |
| less Revenue Foregone                              | —               | —               | —               | 40 280               | 64 100          | 64 100             | 83 666  | 97 267                 | 112 590                |
| Net Service charges – electricity revenue          | 4 953 778       | 5 987 790       | 7 526 607       | 9 141 000            | 8 941 000       | 8 941 000          | 8 916 104   | 9 602 333              | 10 368 678             |
| <b>Service charges – water revenue</b>             |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total Service charges – water revenue              | 1 342 378       | 1 620 023       | 2 043 170       | 2 286 838            | 2 365 724       | 2 365 724          | 2 566 167   | 2 762 754              | 3 045 599              |
| less Revenue Foregone                              | —               | —               | —               | 53 956               | 53 956          | 53 956             | 70 300  | 83 909                 | 98 200                 |
| Net Service charges – water revenue                | 1 342 378       | 1 620 023       | 2 043 170       | 2 232 886            | 2 311 774       | 2 311 774          | 2 495 867   | 2 679 454              | 2 947 399              |
| <b>Service charges – sanitation revenue</b>        |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total Service charges – sanitation revenue         | 368 650         | 426 493         | 491 606         | 564 207              | 564 207         | 564 207            | 619 815   | 681 523                | 736 045                |
| less Revenue Foregone                              | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Net Service charges – sanitation revenue           | 368 650         | 426 493         | 491 606         | 564 207              | 564 207         | 564 207            | 619 815   | 681 523                | 736 045                |
| <b>Service charges – refuse revenue</b>            |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total refuse removal revenue                       | 352 684         | 394 932         | 480 001         | 606 250              | 606 250         | 606 250            | 741 497   | 820 670                | 1 017 510              |
| Total landfill revenue                             | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| less Revenue Foregone                              | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Net Service charges – refuse revenue               | 352 684         | 394 932         | 480 001         | 606 250              | 606 250         | 606 250            | 741 497   | 820 670                | 1 017 510              |
| <b>Other Revenue by source</b>                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| List other revenue by source                       | 697 522         | 719 526         | 1 690 445       | 835 573              | 863 928         | 863 928            | 868 634   | 909 280                | 900 664                |
| <b>Total 'Other' Revenue</b>                       | 697 522         | 719 526         | 1 690 445       | 835 573              | 863 928         | 863 928            | 868 634   | 909 280                | 900 664                |
| <b>EXPENDITURE ITEMS:</b>                          |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Employee related costs</b>                      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Basic Salaries and Wages                           | 2 005 122       | 2 492 415       | 2 798 361       | 3 452 871            | 3 173 387       | 3 173 387          | 3 619 719   | 3 501 906              | 4 152 030              |
| Pension and UIF Contributions                      | 987 204         | 458 093         | 521 174         | 752 599              | 756 377         | 756 377            | 843 764   | 698 520                | 956 856                |
| Medical Aid Contributions                          | 192 946         | 217 640         | 253 310         | 270 836              | 279 584         | 279 584            | 304 909   | 420 627                | 447 910                |
| Overtime   | 160 409         | 264 066         | 302 617         | 137 895              | 231 133         | 231 133            | 161 373   | 166 809                | 177 240                |
| Performance Bonus                                  | 153 300         | 195 146         | 231 617         | 282 004              | 278 007         | 278 007            | 282 429   | 300 782                | 320 265                |
| Motor Vehicle Allowance                            | 200 649         | 224 087         | 246 704         | 272 136              | 282 175         | 282 175            | 303 644   | 323 268                | 344 224                |
| Cellphone Allowance                                | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Housing Allowances                                 | 24 181          | 21 424          | 21 694          | 27 236               | 27 091          | 27 091             | 31 273  | 30 299                 | 35 456                 |
| Other benefits and allowances                      | 176 830         | 207 015         | 215 011         | 235 952              | 238 684         | 238 684            | 264 133   | 312 838                | 352 425                |
| Payments in lieu of leave                          | 171 743         | 127 175         | 130 351         | 81 015               | 81 093          | 81 093             | 88 511  | 94 253                 | 100 369                |
| Long service awards                                | 8 005           | 0 193           | 7 075           | 0 740                | 0 740           | 0 740              | 0 010   | 0 538                  | 0 093                  |
| Post-retirement benefit obligations                | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| <b>sub-total</b>                                   | 3 519 361       | 4 236 966       | 4 739 694       | 5 520 624            | 5 359 019       | 5 359 019          | 6 027 652   | 6 462 644              | 6 875 681              |
| Less: Employee costs capitalised to PPE            | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Total Employee related costs                       | 3 519 361       | 4 236 966       | 4 739 694       | 5 520 624            | 5 359 019       | 5 359 019          | 6 027 652   | 6 462 644              | 6 875 681              |
| <b>Contributions recognised - capital</b>          |                 |                 |                 |                      |                 |                    |   |                        |                        |
| List contributions by contract                     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Total Contributions recognised - capital           | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| <b>Depreciation &amp; asset impairment</b>         |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Depreciation of Property, Plant & Equipment        | 793 032         | 823 717         | 1 002 135       | 955 562              | 955 562         | 955 562            | 951 258   | 901 554                | 956 793                |
| Leases amortisation                                | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Capital asset impairment                           | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Depreciation resulting from revaluation of PPE     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Total Depreciation & asset impairment              | 793 032         | 823 717         | 1 002 135       | 955 562              | 955 562         | 955 562            | 951 258   | 901 554                | 956 793                |
| <b>Bulk purchases</b>                              |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Electricity Bulk Purchases                         | 2 035 811       | 3 659 100       | 5 142 811       | 5 808 029            | 5 079 800       | 5 079 800          | 6 079 638   | 6 508 872              | 7 095 688              |
| Water Bulk Purchases                               | 708 052         | 909 210         | 1 112 104       | 1 210 709            | 1 192 950       | 1 192 950          | 1 349 808   | 1 488 213              | 1 638 259              |
| Total bulk purchases                               | 3 843 863       | 4 568 310       | 6 254 915       | 7 109 828            | 7 071 822       | 7 071 822          | 7 429 446   | 8 056 085              | 8 733 946              |
| <b>Transfers and grants</b>                        |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Cash transfers and grants                          | —               | —               | —               | —                    | —               | —                  | 219 590   | 224 041                | 230 744                |
| Non-cash transfers and grants                      | 12 544          | 27 026          | 21 496          | 21 202               | 21 202          | 21 202             | 23 322  | 25 654                 | 26 834                 |
| Total transfers and grants                         | 12 544          | 27 026          | 21 496          | 21 202               | 21 202          | 21 202             | 242 912   | 249 694                | 257 678                |
| <b>Contracted services</b>                         |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Consultant Fees                                    | 43 732          | 42 013          | 32 255          | 45 670               | 73 058          | 73 058             | 27 058  | 22 402                 | 20 320                 |
| Security Services                                  | 121 709         | 162 295         | 242 100         | 231 310              | 250 097         | 250 097            | 254 495   | 268 248                | 270 893                |
| Rental of Property, Plant and Equipment            | 199 815         | 173 440         | 220 225         | 262 697              | 267 718         | 267 718            | 250 188   | 303 760                | 365 600                |
| Labour Cost  | 304 131         | 513 773         | 590 480         | 320 544              | 391 480         | 391 480            | 181 839   | 185 079                | 252 783                |
| Management Systems                                 | 3 135           | 2 741           | 3 569           | 3 757                | 3 757           | 3 757              | 3 293   | 3 472                  | 3 847                  |
| Information and Communication Technology           | 38 408          | 56 375          | 100 621         | 136 595              | 166 005         | 166 005            | 136 332   | 177 105                | 205 989                |
| Other  | 422 118         | 475 018         | 505 648         | 554 361              | 605 415         | 605 415            | 551 070   | 622 519                | 714 056                |
| <b>sub-total</b>                                   | 1 131 108       | 1 226 260       | 1 486 117       | 1 561 144            | 1 768 109       | 1 768 109          | 1 416 057   | 1 608 663              | 1 792 295              |
| Allocations to organs of state:                    |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Electricity  | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Water  | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Sanitation   | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Other  | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Total contracted services                          | 1 131 108       | 1 226 260       | 1 486 117       | 1 561 144            | 1 768 109       | 1 768 109          | 1 416 057   | 1 608 663              | 1 792 295              |
| <b>Other Expenditure By Type</b>                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Collection costs                                   | 87 989          | 84 779          | 94 083          | 88 590               | 87 598          | 87 598             | 90 590  | 95 029                 | 99 400                 |
| Contributions to 'other' provisions                | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Consultant fees                                    | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Audit fees   | 20 742          | 27 200          | 34 708          | 41 753               | 41 605          | 41 605             | 42 708  | 43 745                 | 45 757                 |
| General expenses                                   | 1 160 371       | 1 016 489       | 1 000 312       | 1 674 353            | 2 120 717       | 2 120 717          | 1 980 509   | 2 008 748              | 2 390 072              |
| Insurance  | 117 000         | 84 870          | 87 032          | 104 000              | 104 000         | 104 000            | 215 000   | 227 000                | 239 668                |
| Advertising and Marketing                          | 7 897           | 11 622          | 17 556          | 15 000               | 14 000          | 14 000             | 10 329  | 10 700                 | 17 131                 |
| Rental of Property Plant and Equipment             | 270 887         | 274 100         | 404 084         | 231 160              | 284 692         | 284 692            | 242 538   | 255 490                | 297 207                |
| Lease of Property Plant and Equipment              | 105 550         | 188 717         | 188 770         | 479 211              | 491 218         | 491 218            | 491 696   | 493 773                | 473 778                |
| Management Systems                                 | 11 070          | 9 052           | 20 110          | 28 257               | 33 157          | 33 157             | 44 274  | 48 124                 | 48 102                 |
| Project Linked Housing                             | —               | 10 284          | 93 057          | 17 208               | 81 484          | 81 484             | 30 043  | —                      | —                      |
| Information and Communication Technology           | 71 105          | 78 909          | 87 132          | 81 862               | 81 333          | 81 333             | 83 373  | 88 093                 | 102 412                |
| <b>Total 'Other' Expenditure</b>                   | 1 914 184       | 1 708 203       | 1 999 262       | 3 182 601            | 3 349 774       | 3 349 774          | 3 167 065   | 3 304 790              | 3 683 526              |
| <b>Repairs and Maintenance by Expenditure Item</b> |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Employee related costs                             | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Other materials                                    | 10 044          | 11 388          | 6 387           | 13 003               | 13 795          | 13 795             | 10 704  | 12 347                 | 14 089                 |
| Contracted Services                                | 898 050         | 895 945         | 1 008 236       | 1 196 857            | 1 270 486       | 1 270 486          | 1 154 865   | 1 359 810              | 1 624 693              |
| Other Expenditure                                  | 137 441         | 133 007         | 177 872         | 198 283              | 114 852         | 114 852            | 124 383   | 149 190                | 169 261                |
| <b>Total Repairs and Maintenance Expenditure</b>   | 1 045 135       | 1 040 397       | 1 192 595       | 1 318 643            | 1 399 163       | 1 399 163          | 1 289 953   | 1 515 355              | 1 808 023              |

Table 102: MBRR SA2 – matrix financial performance budget (revenue source/expenditure type and department)

| Description  | Vote 1 - City Planning and Development | Vote 2 - Corporate & Shared Services | Vote 3 - Economic Development | Vote 4 - Emergency Services | Vote 5 - Environmental Management | Vote 6 - Group Financial Services | Vote 7 - Housing & Human Settlement | Vote 8 - Group Information & Communication Technology | Vote 9 - Metro Police Services | Vote 10 - Office of the City Manager | Vote 11 - Office of the Speaker | Vote 12 - Regional Service Delivery | Vote 13 - Service Infrastructure | Vote 14 - Transport | Vote 15 - Other Votes | Total             |
|--|--|--------------------------------------|-------------------------------|-----------------------------|-----------------------------------|-----------------------------------|-------------------------------------|---|--------------------------------|--------------------------------------|---------------------------------|-------------------------------------|----------------------------------|---------------------|-----------------------|-------------------|
| <b>Revenue By Source</b>   |  |                                      |                               |                             |                                   |                                   |                                     |   |                                |                                      |                                 |                                     |                                  |                     |                       |                   |
| Property rates   | -                                      | -                                    | -                             | -                           | -                                 | 4 464 238                         | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | 4 464 238         |
| Property rates - penalties & collection charges                      | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | -                 |
| Service charges - electricity revenue                                | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | 8 916 104                        | -                   | -                     | 8 916 104         |
| Service charges - water revenue                                      | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | 2 435 867                        | -                   | -                     | 2 435 867         |
| Service charges - sanitation revenue                                 | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | 519 615                          | -                   | -                     | 519 615           |
| Service charges - refuse revenue                                     | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | 741 497                          | -                   | -                     | 741 497           |
| Service charges - other  | -                                      | -                                    | -                             | -                           | 741 497                           | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | -                 |
| Rental of facilities and equipment                                   | 5                                      | 62 713                               | -                             | -                           | 15 592                            | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | 190 128                          | -                   | -                     | 227 971           |
| Interest earned - external investments                               | -                                      | -                                    | -                             | -                           | 1 037                             | 30 031                            | 3 381                               | -   | 10                             | -                                    | -                               | 25 220                              | 30                               | 15 141              | 1                     | 122 595           |
| Interest earned - outstanding debtors                                | -                                      | -                                    | -                             | -                           | 14 655                            | 56 039                            | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | 71 694            |
| Dividends received   | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | 38 337            |
| Fines  | 310                                    | -                                    | -                             | 37                          | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | 142 959                          | -                   | -                     | 213 723           |
| Licences and permits   | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | 801                                 | 194                              | -                   | -                     | 79 185            |
| Agency services  | -                                      | -                                    | 2 882                         | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | 52 984            |
| Other revenue  | 127 721                                | 20 139                               | -                             | 15 516                      | 146 792                           | 28 075                            | -                                   | -   | -                              | -                                    | -                               | 44 120                              | 118 649                          | 102 901             | 170 595               | 868 634           |
| Transfers recognised - operational                                   | -                                      | -                                    | 29 570                        | 53 750                      | -                                 | 2 483 143                         | 30 043                              | -   | -                              | -                                    | -                               | 40 636                              | 780                              | 173 352             | 49 340                | 2 865 024         |
| Gains on disposal of PPE   | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | -                 |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>128 036</b>                         | <b>82 853</b>                        | <b>32 552</b>                 | <b>66 303</b>               | <b>934 720</b>                    | <b>7 061 586</b>                  | <b>33 424</b>                       | <b>16</b>   | <b>224 868</b>                 | <b>-</b>                             | <b>-</b>                        | <b>134 338</b>                      | <b>12 424 727</b>                | <b>296 404</b>      | <b>227 150</b>        | <b>21 646 976</b> |
| <b>Expenditure By Type</b>   |  |                                      |                               |                             |                                   |                                   |                                     |   |                                |                                      |                                 |                                     |                                  |                     |                       |                   |
| Employees related costs  | 205 129                                | 364 949                              | 50 528                        | 429 352                     | 645 755                           | 435 929                           | 62 701                              | 57 817  | 1 031 233                      | 63 955                               | 34 457                          | 1 109 162                           | 709 441                          | 349 919             | 471 588               | 6 027 862         |
| Remuneration of councillors  | 881                                    | 881                                  | -                             | -                           | 881                               | 881                               | 881                                 | -   | 881                            | -                                    | 87 711                          | -                                   | 881                              | 881                 | 8 319                 | 101 080           |
| Debt impairment  | -                                      | -                                    | -                             | -                           | 43 808                            | 127 257                           | -                                   | -   | -                              | -                                    | -                               | -                                   | 659 811                          | 100                 | -                     | 867 976           |
| Depreciation & asset impairment                                      | 6 923                                  | 17 201                               | 3 317                         | 16 599                      | 22 346                            | 138 154                           | 62 681                              | 67 125  | 19 071                         | 1 432                                | 79                              | 129 747                             | 246 895                          | 211 503             | 8 164                 | 951 298           |
| Finance charges  | 1 493                                  | 9 028                                | 1 280                         | 3 768                       | 38 289                            | 117 911                           | 61 348                              | 18 340  | 9 153                          | 2 630                                | -                               | 59 265                              | 335 422                          | 157 375             | 2 452                 | 858 811           |
| Bank purchases   | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | 7 419 914                        | -                   | -                     | 7 429 446         |
| Other materials  | 1 091                                  | 120 474                              | 253                           | 2 157                       | 1 998                             | 11 169                            | 431                                 | 1 138   | 5 136                          | 326                                  | 3 877                           | 42 485                              | 308 028                          | 81 334              | 4 803                 | 584 704           |
| Contracted services  | 812                                    | 21 250                               | 60 035                        | 1 602                       | 155 930                           | 8 476                             | 49 234                              | 65 549  | 266 544                        | 1 253                                | 6                               | 364 827                             | 249 922                          | 140 252             | 31 165                | 1 415 657         |
| Transfers and grants   | -                                      | -                                    | 47 500                        | -                           | -                                 | 23 322                            | 12 825                              | -   | -                              | -                                    | -                               | 123 147                             | 36 124                           | -                   | -                     | 242 918           |
| Other expenditure  | 28 505                                 | 918 671                              | 65 537                        | 15 113                      | 49 281                            | 432 032                           | 35 837                              | 191 016   | 107 705                        | 86 387                               | 42 323                          | 295 454                             | 92 176                           | 322 947             | 483 632               | 3 167 065         |
| Loss on disposal of PPE  | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | -                 |
| <b>Total Expenditure</b>   | <b>246 234</b>                         | <b>1 432 455</b>                     | <b>228 452</b>                | <b>463 590</b>              | <b>958 287</b>                    | <b>1 295 180</b>                  | <b>285 938</b>                      | <b>410 965</b>  | <b>1 439 722</b>               | <b>155 933</b>                       | <b>168 453</b>                  | <b>2 173 619</b>                    | <b>10 094 674</b>                | <b>1 284 311</b>    | <b>1 008 143</b>      | <b>21 646 976</b> |
| <b>Surplus/(Deficit)</b>   | <b>(118 198)</b>                       | <b>(1 369 602)</b>                   | <b>(195 900)</b>              | <b>(397 287)</b>            | <b>(23 568)</b>                   | <b>5 765 406</b>                  | <b>(252 514)</b>                    | <b>(410 969)</b>                                      | <b>(1 214 854)</b>             | <b>(155 933)</b>                     | <b>(168 453)</b>                | <b>(2 039 281)</b>                  | <b>2 330 053</b>                 | <b>(987 907)</b>    | <b>(750 993)</b>      | <b>0</b>          |
| Transfers recognised - capital                                       | -                                      | -                                    | -                             | -                           | -                                 | 500                               | 527 854                             | -   | -                              | 100 000                              | -                               | 54 000                              | 618 886                          | 794 300             | 1 500                 | 2 097 039         |
| Contributions recognised - capital                                   | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | -                 |
| Contributed assets   | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | -                 |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(118 198)</b>                       | <b>(1 369 602)</b>                   | <b>(195 900)</b>              | <b>(397 287)</b>            | <b>(23 568)</b>                   | <b>5 765 906</b>                  | <b>276 340</b>                      | <b>(410 969)</b>                                      | <b>(1 214 854)</b>             | <b>(55 933)</b>                      | <b>(168 453)</b>                | <b>(1 985 281)</b>                  | <b>2 848 938</b>                 | <b>(173 607)</b>    | <b>(779 493)</b>      | <b>2 097 039</b>  |



Table 103: MBRR SA3 – supporting detail to statement of financial position

| Description   | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <b>ASSETS</b>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <u>Call investment deposits</u>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Call deposits < 90 days   | 641 037           | 496 338           | 323 852           | 1 374 487            | 1 475 790         | 1 475 790          | 1 472 209   | 1 721 704              | 2 210 625              |
| Other current investments > 90 days   | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Total Call investment deposits</b>   | <b>641 037</b>    | <b>496 338</b>    | <b>323 852</b>    | <b>1 374 487</b>     | <b>1 475 790</b>  | <b>1 475 790</b>   | <b>1 472 209</b>                                    | <b>1 721 704</b>       | <b>2 210 625</b>       |
| <u>Consumer debtors</u>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Consumer debtors  | 4 019 620         | 4 537 966         | 5 370 085         | 6 221 730            | 5 899 828         | 5 899 828          | 6 429 414   | 7 008 916              | 7 637 534              |
| Less: Provision for debt impairment   | (1 682 944)       | (1 932 890)       | (2 587 889)       | (3 323 725)          | (3 028 150)       | (3 028 150)        | (3 496 126)   | (4 044 518)            | (4 675 111)            |
| <b>Total Consumer debtors</b>   | <b>2 336 676</b>  | <b>2 605 076</b>  | <b>2 782 196</b>  | <b>2 898 005</b>     | <b>2 871 678</b>  | <b>2 871 678</b>   | <b>2 933 288</b>                                    | <b>2 964 398</b>       | <b>2 962 422</b>       |
| <u>Debt impairment provision</u>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Balance at the beginning of the year  | 1 102 728         | 1 682 944         | 1 932 890         | 2 887 418            | 2 587 889         | 2 587 889          | 3 028 150   | 3 496 126              | 4 044 518              |
| Contributions to the provision  | 580 216           | 249 946           | 654 999           | 836 306              | 840 261           | 840 261            | 867 976   | 948 392                | 1 030 593              |
| Bad debts written off   | —                 | —                 | —                 | (400 000)            | (400 000)         | (400 000)          | (400 000)   | (400 000)              | (400 000)              |
| <b>Balance at end of year</b>   | <b>1 682 944</b>  | <b>1 932 890</b>  | <b>2 587 889</b>  | <b>3 323 725</b>     | <b>3 028 150</b>  | <b>3 028 150</b>   | <b>3 496 126</b>                                    | <b>4 044 518</b>       | <b>4 675 111</b>       |
| <u>Property, plant and equipment (PPE)</u>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| PPE at cost/valuation (excl. finance leases)  | 18 435 742        | 21 268 948        | 25 371 913        | 29 177 804           | 28 932 925        | 28 932 925         | 33 128 185  | 37 619 386             | 42 080 710             |
| Leases recognised as PPE  | 307 882           | 430 447           | 418 361           | 502 118              | 460 197           | 460 197            | 506 216   | 556 838                | 612 522                |
| Less: Accumulated depreciation  | 4 599 653         | 5 385 235         | 6 118 068         | 7 975 305            | 7 046 812         | 7 046 812          | 7 995 689   | 8 974 684              | 9 928 774              |
| <b>Total Property, plant and equipment (PPE)</b>  | <b>14 143 972</b> | <b>16 314 160</b> | <b>19 672 206</b> | <b>21 704 616</b>    | <b>22 346 309</b> | <b>22 346 309</b>  | <b>25 638 712</b>                                   | <b>29 201 540</b>      | <b>32 764 458</b>      |
| <b>LIABILITIES</b>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <u>Current liabilities - Borrowing</u>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Short term loans (other than bank overdraft)  | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| Current portion of long-term liabilities  | 607 107           | 605 897           | 471 730           | 427 180              | 496 070           | 496 070            | 816 251   | 876 373                | 1 033 472              |
| <b>Total Current liabilities - Borrowing</b>  | <b>607 107</b>    | <b>605 897</b>    | <b>471 730</b>    | <b>427 180</b>       | <b>496 070</b>    | <b>496 070</b>     | <b>816 251</b>                                      | <b>876 373</b>         | <b>1 033 472</b>       |
| <u>Trade and other payables</u>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Trade and other creditors   | 3 087 839         | 3 408 615         | 4 527 311         | 4 081 442            | 4 776 313         | 4 776 313          | 5 039 010   | 5 316 155              | 5 560 699              |
| Unspent conditional transfers   | 323 638           | 396 201           | 317 435           | —                    | 15 872            | 15 872             | —   | —                      | —                      |
| VAT   | 163 285           | 154 453           | 258 535           | 189 676              | 272 754           | 272 754            | 287 756   | 303 582                | 317 547                |
| <b>Total Trade and other payables</b>   | <b>3 574 762</b>  | <b>3 959 269</b>  | <b>5 103 281</b>  | <b>4 271 118</b>     | <b>5 064 939</b>  | <b>5 064 939</b>   | <b>5 326 765</b>                                    | <b>5 619 738</b>       | <b>5 878 246</b>       |
| <u>Non current liabilities - Borrowing</u>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Borrowing   | 4 428 825         | 5 258 067         | 6 085 749         | 7 794 919            | 7 724 802         | 7 724 802          | 8 354 725   | 9 101 220              | 9 511 939              |
| Finance leases (including PPP asset element)  | 90 782            | 154 354           | 177 225           | 187 440              | 194 948           | 194 948            | 214 442   | 235 887                | 259 475                |
| <b>Total Non current liabilities - Borrowing</b>  | <b>4 519 607</b>  | <b>5 412 421</b>  | <b>6 262 974</b>  | <b>7 982 358</b>     | <b>7 919 749</b>  | <b>7 919 749</b>   | <b>8 569 167</b>                                    | <b>9 337 107</b>       | <b>9 771 415</b>       |
| <u>Provisions - non-current</u>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Retirement benefits   | 1 169 261         | 1 499 219         | 1 587 377         | 1 705 757            | 1 675 703         | 1 675 703          | 1 749 006   | 1 825 376              | 1 907 446              |
| List other major provision items  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Refuse landfill site rehabilitation   | 135 780           | 163 319           | 184 806           | 274 989              | 243 198           | 243 198            | 268 621   | 295 950                | 324 810                |
| Rehabilitation of Quarries  | 13 988            | 16 464            | 16 831            | 23 369               | 20 486            | 20 486             | 20 486  | 20 486                 | 20 486                 |
| Clearing of Alien Vegetation  | 7 005             | 25 520            | 25 362            | 27 337               | 26 249            | 26 249             | 26 249  | 27 693                 | 28 967                 |
| <b>Total Provisions - non-current</b>   | <b>1 326 035</b>  | <b>1 704 521</b>  | <b>1 814 175</b>  | <b>2 031 453</b>     | <b>1 965 637</b>  | <b>1 965 637</b>   | <b>2 064 363</b>                                    | <b>2 169 505</b>       | <b>2 281 709</b>       |
| <b>CHANGES IN NET ASSETS</b>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <u>Accumulated Surplus/(Deficit)</u>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Accumulated Surplus/(Deficit) - opening balance   | 885 042           | 1 233 872         | 1 877 166         | 2 902 853            | 11 260 940        | 11 260 940         | 13 247 111  | 15 326 202             | 18 047 806             |
| GRAP adjustments  | (49 276)          | 157 178           | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| Restated balance  | 835 766           | 1 391 050         | 1 877 166         | 2 902 853            | 11 260 940        | 11 260 940         | 13 247 111  | 15 326 202             | 18 047 806             |
| Surplus/(Deficit)   | 459 910           | 791 191           | 2 032 579         | 1 634 610            | 2 136 188         | 2 136 188          | 2 097 039   | 2 742 228              | 3 145 108              |
| Appropriations to Reserves  | —                 | —                 | —                 | 706 545              | 43 983            | 43 983             | 168 052   | 177 377                | 225 625                |
| Transfers from Reserves   | (85 357)          | (91 379)          | (3 065)           | —                    | (194 000)         | (194 000)          | (186 000)   | (198 000)              | (210 668)              |
| Depreciation offsets  | 302 786           | 292 065           | —                 | 388 248              | —                 | —                  | —   | —                      | —                      |
| Other adjustments   | (279 232)         | (505 761)         | 7 354 260         | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Accumulated Surplus/(Deficit)</b>  | <b>1 233 872</b>  | <b>1 877 166</b>  | <b>11 260 940</b> | <b>5 632 256</b>     | <b>13 247 111</b> | <b>13 247 111</b>  | <b>15 326 202</b>                                   | <b>18 047 806</b>      | <b>21 207 871</b>      |
| <u>Reserves</u>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Housing Development Fund  | 128 850           | 128 851           | 128 851           | 128 851              | 128 851           | 128 851            | 128 851   | 128 851                | 128 851                |
| Capital replacement   | 222 734           | 210 180           | —                 | 210 180              | —                 | —                  | —   | —                      | —                      |
| Self-insurance  | 146 257           | 135 591           | 109 653           | —                    | —                 | —                  | 24 300  | 47 252                 | 67 670                 |
| Other reserves  | 6 830 185         | 7 144 080         | —                 | 7 144 080            | —                 | —                  | —   | —                      | —                      |
| COVID Reserve   | 88 247            | 102 646           | 131 649           | 23 207               | 91 285            | 91 285             | 49 036  | 5 462                  | —                      |
| Revaluation   | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Total Reserves</b>   | <b>7 416 273</b>  | <b>7 721 348</b>  | <b>370 154</b>    | <b>7 506 318</b>     | <b>220 136</b>    | <b>220 136</b>     | <b>202 188</b>                                      | <b>181 565</b>         | <b>196 522</b>         |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b>  | <b>8 650 145</b>  | <b>9 598 514</b>  | <b>11 631 093</b> | <b>13 138 574</b>    | <b>13 467 247</b> | <b>13 467 247</b>  | <b>15 528 389</b>                                   | <b>18 229 371</b>      | <b>21 404 393</b>      |
| <b>Total capital expenditure includes expenditure on nationally significant priorities:</b> |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Provision of basic services   | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
|   | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |

Table 104: MBRR SA9 – social, economic and demographic statistics and assumptions

| Description of economic indicator                   | Basis of calculation   | 1996 Census | 2001 Census | 2007 Survey | 2009/10 Outcome | 2010/11 Outcome | 2011/12 Outcome | Current Year Original Budget | 2013/14 Medium Term Revenue & Expenditure Framework |         |         |
|---|--|-------------|-------------|-------------|-----------------|-----------------|-----------------|------------------------------|---|---------|---------|
|   |  |             |             |             |                 |                 |                 |                              | Outcome   | Outcome | Outcome |
| <b>Demographics</b>                                 |  |             |             |             |                 |                 |                 |                              |   |         |         |
| Population  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 1 670       | 1 986       | 2 346       | 2 491           | 2 556           | 2 771           | 2 843                        | 2 921   | 3 012   | 3 105   |
| Females aged 5 - 14                                 | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 153         | 171         | 251         | 189             | 194             | 218             | 224                          | 226   | 233     | 240     |
| Males aged 5 - 14                                   | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 144         | 161         | 236         | 178             | 183             | 206             | 211                          | 221   | 228     | 235     |
| Females aged 15 - 34                                | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 340         | 416         | 441         | 486             | 498             | 555             | 569                          | 590   | 598     | 616     |
| Males aged 15 - 34                                  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 320         | 391         | 415         | 457             | 469             | 534             | 548                          | 568   | 586     | 604     |
| Unemployment  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 165         | 306         | 334         | 343             | 348             | 391             | 398                          | 374   | 378     | 381     |
| <b>Monthly household income (no. of households)</b> |  |             |             |             |                 |                 |                 |                              |   |         |         |
| No income   | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -           | 348 959     | 267 103     | 286 272         | 295 459         | 323 275         | 331 856                      | 354 588   | 370 898 | 387 959 |
| R1 - R1 600   | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -           | 115 921     | 153 121     | 164 110         | 169 376         | 185 322         | 190 241                      | 203 273   | 212 623 | 222 403 |
| R1 601 - R3 200                                     | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -           | 44 815      | 45 318      | 48 571          | 50 129          | 54 849          | 56 305                       | 60 161  | 62 929  | 65 823  |
| R3 201 - R6 400                                     | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -           | 41 230      | 38 452      | 41 211          | 42 534          | 46 538          | 47 774                       | 51 046  | 53 394  | 55 850  |
| R6 401 - R12 800                                    | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -           | 26 291      | 36 392      | 39 004          | 40 255          | 44 045          | 45 214                       | 48 311  | 50 534  | 52 858  |
| R12 801 - R25 600                                   | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -           | 12 548      | 19 913      | 21 342          | 22 027          | 24 100          | 24 740                       | 26 435  | 27 651  | 28 922  |
| R25 601 - R51 200                                   | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -           | 4 183       | 10 300      | 11 039          | 11 393          | 12 466          | 12 797                       | 13 673  | 14 302  | 14 960  |
| R51 201 - R102 400                                  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -           | 1 793       | 3 433       | 3 680           | 3 798           | 4 155           | 4 266                        | 4 559   | 4 767   | 4 987   |
| R102 401 - R204 800                                 | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -           | 1 195       | 1 373       | 1 472           | 1 519           | 1 662           | 1 706                        | 1 823   | 1 907   | 1 995   |
| R204 801 - R409 600                                 | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -           | 598         | 667         | 736             | 760             | 831             | 853                          | 912   | 953     | 997     |
| R409 601 - R819 200                                 | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -           | -           | -           | -               | -               | -               | -                            | -   | -       | -       |
| > R819 200  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -           | -           | -           | -               | -               | -               | -                            | -   | -       | -       |
| Unspecified   | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -           | -           | 110 549     | 118 483         | 122 285         | 133 797         | 137 349                      | 146 757   | 153 508 | 160 569 |
| <b>Poverty profiles (no. of households)</b>         |  |             |             |             |                 |                 |                 |                              |   |         |         |
| < R2 050 per household per month                    | Indigent policy  |             |             |             |                 |                 |                 |                              |   |         |         |
| Insert description                                  |  |             |             |             |                 |                 |                 |                              |   |         |         |
| <b>Household demographics (000)</b>                 |  |             |             |             |                 |                 |                 |                              |   |         |         |
| Number of people in municipal area                  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 1 670       | 1 986       | 2 346       | 2 491           | 2 556           | 2 771           | 2 843                        | 2 921   | 3 012   | 3 105   |
| Number of poor people in municipal area             | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 802         | 1 160       | 1 214       | 1 230           | 1 237           | 1 425           | 1 440                        | 1 454   | 1 469   | 1 483   |
| Number of households in municipal area              | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 426         | 563         | 687         | 736             | 760             | 831             | 853                          | 912   | 953     | 997     |
| Number of poor households in municipal area         | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 29          | 99          | 122         | 129             | 132             | 150             | 154                          | 158   | 162     | 166     |
| Definition of poor household (R per month)          | Indigent policy of City of Tshwane                               | -           | -           | -           | 1 700           | 1 700           | 2 100           | 2 280                        | 2 520   | 2 772   | 3 049   |
| <b>Housing statistics</b>                           |  |             |             |             |                 |                 |                 |                              |   |         |         |
| Formal  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 337 609     | 423 085     | 486 141     | 538 254         | 553 009         | 606 659         | 622 763                      | 769 450   | 784 840 | 800 540 |
| Informal  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 88 477      | 139 567     | 200 499     | 197 664         | 195 527         | 224 331         | 230 337                      | 184 020   | 187 700 | 191 450 |
| Total number of households                          |  | 426 086     | 562 653     | 686 640     | 735 918         | 759 536         | 831 040         | 853 100                      | 953 470   | 972 540 | 991 990 |
| Dwellings provided by municipality                  |  | -           | -           | -           | -               | -               | -               | -                            | -   | -       | -       |
| Dwellings provided by province/s                    |  | -           | -           | -           | -               | -               | -               | -                            | -   | -       | -       |
| Dwellings provided by private sector                |  | -           | -           | -           | -               | -               | -               | -                            | -   | -       | -       |
| Total new housing dwellings                         |  | -           | -           | -           | -               | -               | -               | -                            | -   | -       | -       |
| <b>Economic</b>                                     |  |             |             |             |                 |                 |                 |                              |   |         |         |
| Inflation/inflation outlook (CPIX)                  |  |             |             |             | 4,6%            | 5,2%            | 5,5%            | 5,9%                         | 5,1%  | 4,9%    | 4,6%    |
| Interest rate - borrowing                           |  |             |             |             | 12,0%           | 12,0%           | 10,5%           | 9,0%                         | 9,0%  | 9,0%    | 9,0%    |
| Interest rate - investment                          |  |             |             |             | 15,0%           | 15,0%           | 8,0%            | 8,0%                         | 8,0%  | 8,0%    | 8,0%    |
| Remuneration increases                              |  |             |             |             | 10,5%           | 8,5%            | 7,5%            | 6,5%                         | 6,9%  | 6,4%    | 6,4%    |
| Consumption growth (electricity)                    |  |             |             |             | -0,7%           | 2,0%            | 0,0%            | 0,5%                         | 0,0%  | 0,0%    | 0,0%    |
| Consumption growth (water)                          |  |             |             |             | -16,4%          | 1,0%            | 0,0%            | 3,0%                         | 0,0%  | 0,0%    | 0,0%    |
| <b>Collection rates</b>                             |  |             |             |             |                 |                 |                 |                              |   |         |         |
| Property tax/service charges                        |  |             |             |             | 95,0%           | 94,0%           | 94,0%           | 95,0%                        | 95,0%   | 95,0%   | 95,0%   |
| Rental of facilities & equipment                    |  |             |             |             | 95,0%           | 94,0%           | 94,0%           | 95,0%                        | 95,0%   | 95,0%   | 95,0%   |
| Interest - external investments                     |  |             |             |             | 100,0%          | 100,0%          | 100,0%          | 100,0%                       | 100,0%  | 100,0%  | 100,0%  |
| Interest - debtors                                  |  |             |             |             | 50,0%           | 50,0%           | 50,0%           | 50,0%                        | 50,0%   | 50,0%   | 50,0%   |
| Revenue from agency services                        |  |             |             |             | 0,0%            | 0,0%            | 0,0%            | 0,0%                         | 0,0%  | 0,0%    | 0,0%    |

## MBRR SA9 – social, economic and demographic statistics and assumptions (contd)

| Total municipal services |   | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--------------------------|---|---------|---------|---------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|                          |   | Outcome | Outcome | Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
|                          | <b>Household service targets (000)</b>          |         |         |         |                      |                 |                    |   |                        |                        |
|                          | <b>Water:</b>                                   |         |         |         |                      |                 |                    |   |                        |                        |
|                          | Piped water inside dwelling                     | 658 790 | 695 417 | 750 569 | 775 031              | 775 031         | 826 059            | 863 090   | 881 420                | 904 090                |
|                          | Piped water inside yard (but not in dwelling)   | 72 943  | 61 636  | 66 405  | 64 077               | 61 677          | –                  | –   | –                      | –                      |
|                          | Using public tap (at least min service level)   | 1 464   | 751     | 4 362   | 4 463                | 4 463           | 60 600             | 50 260  | 57 870                 | 56 360                 |
|                          | Other water supply (at least min service level) | –       | –       | –       | –                    | –               | –                  | –   | –                      | –                      |
|                          | Minimum Service Level and Above sub-total       | 733 197 | 757 804 | 821 836 | 843 571              | 843 571         | 886 659            | 922 370   | 941 220                | 960 450                |
|                          | Using public tap (< min service level)          | –       | –       | –       | –                    | –               | –                  | –   | –                      | –                      |
|                          | Other water supply (< min service level)        | 2 721   | 1 731   | 9 214   | 9 509                | 9 509           | 30 880             | 31 100  | 31 320                 | 31 540                 |
|                          | No water supply                                 | –       | –       | –       | –                    | –               | –                  | –   | –                      | –                      |
|                          | Below Minimum Service Level sub-total           | 2 721   | 1 731   | 9 214   | 9 509                | 9 509           | 30 880             | 31 100  | 31 320                 | 31 540                 |
|                          | <b>Total number of households</b>               | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |
|                          | <b>Sanitation/sewage:</b>                       |         |         |         |                      |                 |                    |   |                        |                        |
|                          | Flush toilet (connected to sewerage)            | 555 429 | 568 054 | 638 552 | 658 347              | 658 347         | 758 250            | 781 270   | 799 730                | 816 460                |
|                          | Flush toilet (with septic tank)                 | 11 211  | 10 852  | 11 755  | 11 390               | 11 390          | –                  | –   | –                      | –                      |
|                          | Chemical toilet                                 | 9 343   | 9 044   | 14 158  | 13 705               | 13 705          | –                  | –   | –                      | –                      |
|                          | Pit toilet (ventilated)                         | 125 936 | 122 033 | 132 171 | 136 400              | 136 400         | 159 520            | 160 860   | 161 850                | 162 820                |
|                          | Other toilet provisions (> min service level)   | 26 221  | 23 365  | 27 255  | 26 389               | 26 389          | –                  | –   | –                      | –                      |
|                          | Minimum Service Level and Above sub-total       | 728 140 | 752 148 | 823 921 | 846 231              | 846 231         | 918 169            | 942 150   | 951 580                | 961 280                |
|                          | Bucket toilet                                   | –       | –       | –       | –                    | –               | –                  | –   | –                      | –                      |
|                          | Other toilet provisions (< min service level)   | –       | –       | –       | –                    | –               | –                  | –   | –                      | –                      |
|                          | No toilet provisions                            | 7 778   | 7 388   | 7 119   | 6 869                | 6 869           | 11 590             | 11 320  | 10 650                 | 10 710                 |
|                          | Below Minimum Service Level sub-total           | 7 778   | 7 388   | 7 119   | 6 869                | 6 869           | 11 590             | 11 320  | 10 650                 | 10 710                 |
|                          | <b>Total number of households</b>               | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |
|                          | <b>Energy:</b>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|                          | Electricity (at least min service level)        | 535 393 | 545 908 | 601 125 | 620 361              | 620 361         | 665 330            | 686 580   | 703 120                | 719 040                |
|                          | Electricity - prepaid (min service level)       | 149 452 | 161 856 | 175 209 | 169 609              | 169 609         | 214 440            | 218 730   | 223 100                | 228 470                |
|                          | Minimum Service Level and Above sub-total       | 684 845 | 710 364 | 776 415 | 801 269              | 801 269         | 879 770            | 905 310   | 926 220                | 947 510                |
|                          | Electricity (< min service level)               | –       | –       | –       | –                    | –               | –                  | –   | –                      | –                      |
|                          | Electricity - prepaid (< min service level)     | –       | –       | –       | –                    | –               | –                  | –   | –                      | –                      |
|                          | Other energy sources                            | 51 073  | 49 172  | 54 625  | 51 840               | 51 840          | 50 000             | 48 160  | 46 320                 | 44 480                 |
|                          | Below Minimum Service Level sub-total           | 51 073  | 49 172  | 54 625  | 51 840               | 51 840          | 50 000             | 48 160  | 46 320                 | 44 480                 |
|                          | <b>Total number of households</b>               | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |
|                          | <b>Refuse:</b>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|                          | Removed at least once a week                    | 629 500 | 664 967 | 717 091 | 740 038              | 740 038         | 768 200            | 833 150   | 863 350                | 893 550                |
|                          | Minimum Service Level and Above sub-total       | 629 500 | 664 967 | 717 091 | 740 038              | 740 038         | 768 200            | 833 150   | 863 350                | 893 550                |
|                          | Removed less frequently than once a week        | 41 984  | 44 923  | 51 607  | 53 405               | 53 405          | –                  | –   | –                      | –                      |
|                          | Using communal refuse dump                      | 2 774   | 1 798   | 4 609   | 4 759                | 4 759           | 131 480            | 120 320   | 109 160                | 98 000                 |
|                          | Using own refuse dump                           | 45 651  | 35 064  | 44 109  | 45 614               | 45 614          | –                  | –   | –                      | –                      |
|                          | Other rubbish disposal                          | 410     | 246     | 437     | 422                  | 422             | –                  | –   | –                      | –                      |
|                          | No rubbish disposal                             | 15 181  | 11 535  | 12 607  | 6 602                | 6 602           | –                  | –   | –                      | –                      |
|                          | Below Minimum Service Level sub-total           | 105 009 | 94 569  | 113 949 | 113 062              | 113 062         | 131 480            | 120 320   | 109 160                | 98 000                 |
|                          | <b>Total number of households</b>               | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |
|                          | <b>Household service targets (000)</b>          |         |         |         |                      |                 |                    |   |                        |                        |
|                          | <b>Water:</b>                                   |         |         |         |                      |                 |                    |   |                        |                        |
|                          | Piped water inside dwelling                     | 582 914 | 613 809 | 664 933 | 684 517              | 684 517         | 787 740            | 811 730   | 831 070                | 850 650                |
|                          | Piped water inside yard (but not in dwelling)   | 72 943  | 61 636  | 66 405  | 64 077               | 61 677          | –                  | –   | –                      | –                      |
|                          | Using public tap (at least min service level)   | 1 464   | 751     | 4 362   | 4 463                | 4 463           | 60 600             | 50 260  | 57 870                 | 56 360                 |
|                          | Other water supply (at least min service level) | –       | –       | –       | –                    | –               | –                  | –   | –                      | –                      |
|                          | Minimum Service Level and Above sub-total       | 657 321 | 676 197 | 735 760 | 753 077              | 753 077         | 848 540            | 871 010   | 889 830                | 907 010                |
|                          | Using public tap (< min service level)          | –       | –       | –       | –                    | –               | –                  | –   | –                      | –                      |
|                          | Other water supply (< min service level)        | 2 722   | 1 731   | 9 214   | 9 509                | 9 509           | 30 880             | 31 100  | 31 320                 | 31 540                 |
|                          | No water supply                                 | –       | –       | –       | –                    | –               | –                  | –   | –                      | –                      |
|                          | Below Minimum Service Level sub-total           | 2 722   | 1 731   | 9 214   | 9 509                | 9 509           | 30 880             | 31 100  | 31 320                 | 31 540                 |
|                          | <b>Total number of households</b>               | 660 043 | 677 916 | 744 974 | 762 586              | 762 586         | 879 420            | 902 110   | 920 150                | 938 550                |
|                          | <b>Sanitation/sewage:</b>                       |         |         |         |                      |                 |                    |   |                        |                        |
|                          | Flush toilet (connected to sewerage)            | 555 429 | 568 054 | 638 552 | 658 347              | 658 347         | 758 250            | 781 270   | 799 730                | 816 460                |
|                          | Flush toilet (with septic tank)                 | 11 211  | 10 852  | 11 755  | 11 390               | 11 390          | –                  | –   | –                      | –                      |
|                          | Chemical toilet                                 | 9 343   | 9 044   | 14 158  | 13 705               | 13 705          | –                  | –   | –                      | –                      |
|                          | Pit toilet (ventilated)                         | 125 936 | 122 033 | 132 171 | 136 400              | 136 400         | 159 520            | 160 860   | 161 850                | 162 820                |
|                          | Other toilet provisions (> min service level)   | 26 221  | 23 365  | 27 255  | 26 389               | 26 389          | –                  | –   | –                      | –                      |
|                          | Minimum Service Level and Above sub-total       | 728 140 | 752 148 | 823 921 | 846 231              | 846 231         | 918 169            | 942 150   | 951 580                | 961 280                |
|                          | Bucket toilet                                   | –       | –       | –       | –                    | –               | –                  | –   | –                      | –                      |
|                          | Other toilet provisions (< min service level)   | –       | –       | –       | –                    | –               | –                  | –   | –                      | –                      |
|                          | No toilet provisions                            | 7 778   | 7 388   | 7 119   | 6 869                | 6 869           | 11 590             | 11 320  | 10 650                 | 10 710                 |
|                          | Below Minimum Service Level sub-total           | 7 778   | 7 388   | 7 119   | 6 869                | 6 869           | 11 590             | 11 320  | 10 650                 | 10 710                 |
|                          | <b>Total number of households</b>               | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |
|                          | <b>Energy:</b>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|                          | Electricity (at least min service level)        | 535 393 | 545 908 | 601 125 | 620 361              | 620 361         | 665 330            | 686 580   | 703 120                | 719 040                |
|                          | Electricity - prepaid (min service level)       | 149 452 | 161 856 | 175 209 | 169 609              | 169 609         | 214 440            | 218 730   | 223 100                | 228 470                |
|                          | Minimum Service Level and Above sub-total       | 684 845 | 710 364 | 776 415 | 801 269              | 801 269         | 879 770            | 905 310   | 926 220                | 947 510                |
|                          | Electricity (< min service level)               | –       | –       | –       | –                    | –               | –                  | –   | –                      | –                      |
|                          | Electricity - prepaid (< min service level)     | –       | –       | –       | –                    | –               | –                  | –   | –                      | –                      |
|                          | Other energy sources                            | 51 073  | 49 172  | 54 625  | 51 840               | 51 840          | 50 000             | 48 160  | 46 320                 | 44 480                 |
|                          | Below Minimum Service Level sub-total           | 51 073  | 49 172  | 54 625  | 51 840               | 51 840          | 50 000             | 48 160  | 46 320                 | 44 480                 |
|                          | <b>Total number of households</b>               | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |
|                          | <b>Refuse:</b>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|                          | Removed at least once a week                    | 629 500 | 664 967 | 717 091 | 740 038              | 740 038         | 768 200            | 833 150   | 863 350                | 893 550                |
|                          | Minimum Service Level and Above sub-total       | 629 500 | 664 967 | 717 091 | 740 038              | 740 038         | 768 200            | 833 150   | 863 350                | 893 550                |
|                          | Removed less frequently than once a week        | 41 984  | 44 923  | 51 607  | 53 405               | 53 405          | –                  | –   | –                      | –                      |
|                          | Using communal refuse dump                      | 2 774   | 1 798   | 4 609   | 4 759                | 4 759           | 131 480            | 120 320   | 109 160                | 98 000                 |
|                          | Using own refuse dump                           | 45 651  | 35 064  | 44 109  | 45 614               | 45 614          | –                  | –   | –                      | –                      |
|                          | Other rubbish disposal                          | 410     | 246     | 437     | 422                  | 422             | –                  | –   | –                      | –                      |
|                          | No rubbish disposal                             | 15 181  | 11 535  | 12 607  | 6 602                | 6 602           | –                  | –   | –                      | –                      |
|                          | Below Minimum Service Level sub-total           | 105 009 | 94 569  | 113 949 | 113 062              | 113 062         | 131 480            | 120 320   | 109 160                | 98 000                 |
|                          | <b>Total number of households</b>               | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |

## MBRR SA9 – social, economic and demographic statistics and assumptions (contd)

| Municipal entity services                         |   | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|---|---------|---------|---------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |   | Outcome | Outcome | Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Randaprut   | <b>Household service targets (000)</b>          |         |         |         |                      |                 |                    |   |                        |                        |
|   | <b>Water:</b>                                   |         |         |         |                      |                 |                    |   |                        |                        |
|   | Piped water inside dwelling                     | 47 325  | 48 394  | 49 374  | 50 354               | 50 354          | 50 350             | 51 360  | 52 390                 | 53 440                 |
|   | Piped water inside yard (but not in dwelling)   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|   | Using public tap (at least min service level)   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|   | Other water supply (at least min service level) | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|   | Minimum Service Level and Above sub-total       | 47 325  | 48 394  | 49 374  | 50 354               | 50 354          | 50 350             | 51 360  | 52 390                 | 53 440                 |
|   | Using public tap (< min service level)          | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|   | Other water supply (< min service level)        | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|   | No water supply                                 | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Name of municipal entity                          | Below Minimum Service Level sub-total           | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|   | <b>Total number of households</b>               | 47 325  | 48 394  | 49 374  | 50 354               | 50 354          | 50 350             | 51 360  | 52 390                 | 53 440                 |
|   | <b>Sanitation/sewage:</b>                       |         |         |         |                      |                 |                    |   |                        |                        |
|   | Flush toilet (connected to sewerage)            |         |         |         |                      |                 |                    |   |                        |                        |
|   | Flush toilet (with septic tank)                 |         |         |         |                      |                 |                    |   |                        |                        |
|   | Chemical toilet                                 |         |         |         |                      |                 |                    |   |                        |                        |
|   | Pit toilet (ventilated)                         |         |         |         |                      |                 |                    |   |                        |                        |
|   | Other toilet provisions (> min service level)   |         |         |         |                      |                 |                    |   |                        |                        |
|   | Minimum Service Level and Above sub-total       |         |         |         |                      |                 |                    |   |                        |                        |
|   | Bucket toilet                                   |         |         |         |                      |                 |                    |   |                        |                        |
| Name of municipal entity                          | Other toilet provisions (< min service level)   |         |         |         |                      |                 |                    |   |                        |                        |
|   | No toilet provisions                            |         |         |         |                      |                 |                    |   |                        |                        |
|   | Below Minimum Service Level sub-total           |         |         |         |                      |                 |                    |   |                        |                        |
|   | <b>Total number of households</b>               |         |         |         |                      |                 |                    |   |                        |                        |
|   | <b>Energy:</b>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|   | Electricity (at least min service level)        |         |         |         |                      |                 |                    |   |                        |                        |
|   | Electricity - prepaid (min service level)       |         |         |         |                      |                 |                    |   |                        |                        |
|   | Minimum Service Level and Above sub-total       |         |         |         |                      |                 |                    |   |                        |                        |
|   | Electricity (< min service level)               |         |         |         |                      |                 |                    |   |                        |                        |
|   | Electricity - prepaid (< min service level)     |         |         |         |                      |                 |                    |   |                        |                        |
| Name of municipal entity                          | Other energy sources                            |         |         |         |                      |                 |                    |   |                        |                        |
|   | Below Minimum Service Level sub-total           |         |         |         |                      |                 |                    |   |                        |                        |
|   | <b>Total number of households</b>               |         |         |         |                      |                 |                    |   |                        |                        |
|   | <b>Refuse:</b>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|   | Removed at least once a week                    |         |         |         |                      |                 |                    |   |                        |                        |
|   | Minimum Service Level and Above sub-total       |         |         |         |                      |                 |                    |   |                        |                        |
|   | Removed less frequently than once a week        |         |         |         |                      |                 |                    |   |                        |                        |
|   | Using communal refuse dump                      |         |         |         |                      |                 |                    |   |                        |                        |
|   | Using own refuse dump                           |         |         |         |                      |                 |                    |   |                        |                        |
|   | Other rubbish disposal                          |         |         |         |                      |                 |                    |   |                        |                        |
| Name of municipal entity                          | No rubbish disposal                             |         |         |         |                      |                 |                    |   |                        |                        |
|   | Below Minimum Service Level sub-total           |         |         |         |                      |                 |                    |   |                        |                        |
|   | <b>Total number of households</b>               |         |         |         |                      |                 |                    |   |                        |                        |
| <b>Services provided by 'external mechanisms'</b> |   | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|   |   | Outcome | Outcome | Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Magalies Water                                    | <b>Household service targets (000)</b>          |         |         |         |                      |                 |                    |   |                        |                        |
|   | <b>Water:</b>                                   |         |         |         |                      |                 |                    |   |                        |                        |
|   | Piped water inside dwelling                     | 28 550  | 33 224  | 35 692  | 40 160               | 40 160          | 40 160             | -   | -                      | -                      |
|   | Piped water inside yard (but not in dwelling)   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|   | Using public tap (at least min service level)   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|   | Other water supply (at least min service level) | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|   | Minimum Service Level and Above sub-total       | 28 550  | 33 224  | 35 692  | 40 160               | 40 160          | 40 160             | -   | -                      | -                      |
|   | Using public tap (< min service level)          | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|   | Other water supply (< min service level)        | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|   | No water supply                                 | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Names of service providers                        | Below Minimum Service Level sub-total           | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|   | <b>Total number of households</b>               | 28 550  | 33 224  | 35 692  | 40 160               | 40 160          | 40 160             | -   | -                      | -                      |
|   | <b>Sanitation/sewage:</b>                       |         |         |         |                      |                 |                    |   |                        |                        |
|   | Flush toilet (connected to sewerage)            |         |         |         |                      |                 |                    |   |                        |                        |
|   | Flush toilet (with septic tank)                 |         |         |         |                      |                 |                    |   |                        |                        |
|   | Chemical toilet                                 |         |         |         |                      |                 |                    |   |                        |                        |
|   | Pit toilet (ventilated)                         |         |         |         |                      |                 |                    |   |                        |                        |
|   | Other toilet provisions (> min service level)   |         |         |         |                      |                 |                    |   |                        |                        |
|   | Minimum Service Level and Above sub-total       |         |         |         |                      |                 |                    |   |                        |                        |
|   | Bucket toilet                                   |         |         |         |                      |                 |                    |   |                        |                        |
| Names of service providers                        | Other toilet provisions (< min service level)   |         |         |         |                      |                 |                    |   |                        |                        |
|   | No toilet provisions                            |         |         |         |                      |                 |                    |   |                        |                        |
|   | Below Minimum Service Level sub-total           |         |         |         |                      |                 |                    |   |                        |                        |
|   | <b>Total number of households</b>               |         |         |         |                      |                 |                    |   |                        |                        |
|   | <b>Energy:</b>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|   | Electricity (at least min service level)        |         |         |         |                      |                 |                    |   |                        |                        |
|   | Electricity - prepaid (min service level)       |         |         |         |                      |                 |                    |   |                        |                        |
|   | Minimum Service Level and Above sub-total       |         |         |         |                      |                 |                    |   |                        |                        |
|   | Electricity (< min service level)               |         |         |         |                      |                 |                    |   |                        |                        |
|   | Electricity - prepaid (< min service level)     |         |         |         |                      |                 |                    |   |                        |                        |
| Names of service providers                        | Other energy sources                            |         |         |         |                      |                 |                    |   |                        |                        |
|   | Below Minimum Service Level sub-total           |         |         |         |                      |                 |                    |   |                        |                        |
|   | <b>Total number of households</b>               |         |         |         |                      |                 |                    |   |                        |                        |
|   | <b>Refuse:</b>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|   | Removed at least once a week                    |         |         |         |                      |                 |                    |   |                        |                        |
|   | Minimum Service Level and Above sub-total       |         |         |         |                      |                 |                    |   |                        |                        |
|   | Removed less frequently than once a week        |         |         |         |                      |                 |                    |   |                        |                        |
|   | Using communal refuse dump                      |         |         |         |                      |                 |                    |   |                        |                        |
|   | Using own refuse dump                           |         |         |         |                      |                 |                    |   |                        |                        |
|   | Other rubbish disposal                          |         |         |         |                      |                 |                    |   |                        |                        |
| Names of service providers                        | No rubbish disposal                             |         |         |         |                      |                 |                    |   |                        |                        |
|   | Below Minimum Service Level sub-total           |         |         |         |                      |                 |                    |   |                        |                        |
|   | <b>Total number of households</b>               |         |         |         |                      |                 |                    |   |                        |                        |

## Notes:

1) A residential household can only be registered as indigent if it meets all of the following criteria: (i) The total gross monthly income of all the members of the household does not exceed the joint amount of two old age state pensions. - (ii) The applicant as well as any other member of the household does not own other fixed property than the one in which they reside.

2) It should be noted that the service delivery measurement for the 2013/14 financial year was compiled taking the Census 2011 outcome and format (categories) into consideration.

Table 105: Supporting SA11 – property rates summary

| Description   | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Valuation:</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Date of valuation:  | 01/07/2007      | 01/07/2007      | 01/07/2007      | 01/07/2007           |                 |                    | 01/07/2012  |                        |                        |
| Financial year valuation used                                       | 2008/09         | 2008/09         | 2008/09         | 2008/09              |                 |                    | 2013/2014   |                        |                        |
| Municipal by-laws s6 in place? (Y/N)                                | 0               | 0               | 0               | 0                    |                 |                    | Y   |                        |                        |
| Municipal/assistant valuer appointed? (Y/N)                         | 0               | 0               | 0               | 0                    |                 |                    | Y   |                        |                        |
| Municipal partnership s38 used? (Y/N)                               | 0               | 0               | 0               | 0                    | 0               | 0                  | Y   | 0                      | 0                      |
| No. of assistant valuers (FTE)                                      | -               | -               | -               | -                    | -               | -                  | 25  | -                      | -                      |
| No. of data collectors (FTE)  | -               | -               | -               | -                    | -               | -                  | N   | -                      | -                      |
| No. of internal valuers (FTE)                                       | -               | -               | -               | -                    | -               | -                  | 25  | -                      | -                      |
| No. of external valuers (FTE)                                       | -               | -               | -               | -                    | -               | -                  | 1   | -                      | -                      |
| No. of additional valuers (FTE)                                     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Valuation appeal board established? (Y/N)                           | 0               | 0               | 0               | 0                    |                 |                    | Y   |                        |                        |
| Implementation time of new valuation roll (mths)                    | -               | -               | -               | -                    |                 |                    | 12  |                        |                        |
| No. of properties   | -               | -               | -               | -                    | -               | -                  | 590 193   | -                      | -                      |
| No. of sectional title values                                       | -               | -               | -               | -                    | -               | -                  | 135 433   | -                      | -                      |
| No. of unreasonably difficult properties s7(2)                      | -               | -               | -               | -                    | -               | -                  | N   | -                      | -                      |
| No. of supplementary valuations                                     | -               | -               | -               | -                    | -               | -                  | 74 496  | -                      | -                      |
| No. of valuation roll amendments                                    | -               | -               | -               | -                    | -               | -                  | 74 496  | -                      | -                      |
| No. of objections by rate payers                                    | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| No. of appeals by rate payers                                       | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| No. of successful objections  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| No. of successful objections > 10%                                  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Supplementary valuation   | -               | -               | -               | -                    | -               | -                  | 2012/2013   | -                      | -                      |
| Public service infrastructure value (Rm)                            | -               | -               | -               | -                    | -               | -                  | 261   | -                      | -                      |
| Municipality owned property value (Rm)                              | -               | -               | -               | -                    | -               | -                  | 6 579   | -                      | -                      |
| <b>Valuation reductions:</b>  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Valuation reductions-public infrastructure (Rm)                     | -               | -               | -               | -                    | -               | -                  | 469   | -                      | -                      |
| Valuation reductions-nature reserves/park (Rm)                      | -               | -               | -               | -                    | -               | -                  | 6   | -                      | -                      |
| Valuation reductions-mineral rights (Rm)                            | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Valuation reductions-R15,000 threshold (Rm)                         | -               | -               | -               | -                    | -               | -                  | 7 475   | -                      | -                      |
| Valuation reductions-public worship (Rm)                            | -               | -               | -               | -                    | -               | -                  | 3 186   | -                      | -                      |
| Valuation reductions-other (Rm)                                     | -               | -               | -               | -                    | -               | -                  | 34 030  | -                      | -                      |
| <b>Total valuation reductions:</b>                                  | -               | -               | -               | -                    | -               | -                  | 45 168  | -                      | -                      |
| Total value used for rating (Rm)                                    | -               | -               | -               | -                    | -               | -                  | 335 247   | -                      | -                      |
| Total land value (Rm)   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Total value of improvements (Rm)                                    | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Total market value (Rm)   | -               | -               | -               | -                    | -               | -                  | 383 800   | -                      | -                      |
| <b>Rating:</b>  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Residential rate used to determine rate for other categories? (Y/N) | 0               | 0               | 0               | 0                    |                 |                    | Y   |                        |                        |
| Differential rates used? (Y/N)                                      | 0               | 0               | 0               | 0                    |                 |                    | Y   |                        |                        |
| Limit on annual rate increase (s20)? (Y/N)                          | 0               | 0               | 0               | 0                    | 0               | 0                  | N   | 0                      | 0                      |
| Special rating area used? (Y/N)                                     | 0               | 0               | 0               | 0                    |                 |                    | N   |                        |                        |
| Phasing-in properties s21 (number)                                  | 0               | 0               | 0               | 0                    | 0               | 0                  | N   | 0                      | 0                      |
| Rates policy accompanying budget? (Y/N)                             | 0               | 0               | 0               | 0                    |                 |                    | Y   |                        |                        |
| Fixed amount minimum value (R'000)                                  | -               | -               | -               | -                    |                 |                    | N   |                        |                        |
| Non-residential prescribed ratio s19? (%)                           | 0,0%            | 0,0%            | 0,0%            | 0,0%                 |                 |                    | -   |                        |                        |
| <b>Rate revenue:</b>  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Rate revenue budget (R '000)  | -               | -               | -               | 3 737 900            | 3 937 900       | 3 937 900          | 4 481 690   | 4 914 859              | 5 391 345              |
| Rate revenue expected to collect (R'000)                            | -               | -               | -               | 3 551 005            | 3 741 005       | 3 741 005          | 4 257 605   | 4 669 116              | 5 121 450              |
| Expected cash collection rate (%)                                   | 0,0%            | 0,0%            | 0,0%            | 95,0%                | 95,0%           | 95,0%              | 95,0%   | 95,0%                  | 95,0%                  |
| Special rating areas (R'000)  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rebates, exemptions - indigent (R'000)                              | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rebates, exemptions - pensioners (R'000)                            | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rebates, exemptions - bona fide farm. (R'000)                       | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rebates, exemptions - other (R'000)                                 | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Phase-in reductions/discounts (R'000)                               | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total rebates,exemptns,eductns,discs (R'000)</b>                 | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

Table 106: Supporting SA12a – property rates by category (current year)

| Description  | Resi.                | Indust.      | Bus. & Comm. | Farm props.  | State-owned  | Muni props.  | Public service infra. | Private owned towns | Formal & Informal Settle. | Comm. Land   | State trust land | Section 8(2)(n) (note 1) | Protect. Areas | National Monuments | Public benefit organs. | Mining Props. |
|--|----------------------|--------------|--------------|--------------|--------------|--------------|-----------------------|---------------------|---------------------------|--------------|------------------|--------------------------|----------------|--------------------|------------------------|---------------|
| <b>Current Year 2012/13</b>                                    |                      |              |              |              |              |              |                       |                     |                           |              |                  |                          |                |                    |                        |               |
| <b>Valuations:</b>   |                      |              |              |              |              |              |                       |                     |                           |              |                  |                          |                |                    |                        |               |
| No. of properties  | 490 513              | 3 523        | 12 325       | 21 885       | 685          | 10 239       | 2 579                 | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of sectional title property values                         | 198 500              | 510          | 2 318        | 34           | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of unresidential difficult properties s7(2)                | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of supplementary valuations                                | 65325 all categories | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Supplementary valuation (Rm)                                   | 42 276 105 538       | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of valuation roll amendments                               | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of objections by rate-payers                               | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of appeals by rate-payers                                  | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of appeals by rate-payers finalised                        | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of successful objections                                   | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of successful objections > 10%                             | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Estimated no. of properties not valued                         | 1 487                | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Years since last valuation (select)                            | 4                    | 0            | 0            | 0            | 0            | 0            | 0                     | 0                   | 0                         | 0            | 0                | 0                        | 0              | 0                  | 0                      | 0             |
| Frequency of valuation (select)                                | 4                    | 0            | 0            | 0            | 0            | 0            | 0                     | 0                   | 0                         | 0            | 0                | 0                        | 0              | 0                  | 0                      | 0             |
| Method of valuation used (select)                              | Market               | Market       | Market       | Market       | Market       | Market       | Market                | Market              | Market                    | Market       | Market           | Market                   | Market         | Market             | Market                 | Market        |
| Base of valuation (select)                                     | Land & impr.         | Land & impr. | Land & impr. | Land & impr. | Land & impr. | Land & impr. | Land & impr.          | Land & impr.        | Land & impr.              | Land & impr. | Land & impr.     | Land & impr.             | Land & impr.   | Land & impr.       | Land & impr.           | Land & impr.  |
| Plus/minus properties s21 (number)                             | 0                    | 0            | 0            | 0            | 0            | 0            | 0                     | 0                   | 0                         | 0            | 0                | 0                        | 0              | 0                  | 0                      | 0             |
| Combination of rating types used? (Y/N)                        | Yes                  | No           | Yes          | Yes          | No           | No           | No                    | Yes                 | No                        | No           | No               | No                       | No             | No                 | No                     | No            |
| Flat rate used? (Y/N)  | No                   | No           | No           | No           | No           | No           | No                    | No                  | No                        | No           | No               | No                       | No             | No                 | No                     | No            |
| Is balance raised by uniform rate/variable rate?               | Variable             | 0            | 0            | 0            | 0            | 0            | 0                     | 0                   | 0                         | 0            | 0                | 0                        | 0              | 0                  | 0                      | 0             |
| <b>Valuation reductions:</b>                                   |                      |              |              |              |              |              |                       |                     |                           |              |                  |                          |                |                    |                        |               |
| Valuation reductions-public infrastructure (Rm)                | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-nature reserves/park (Rm)                 | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-mineral rights (Rm)                       | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-R15,000 threshold (Rm)                    | 7 280                | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-public worship (Rm)                       | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-other (Rm)                                | 16 956               | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| <b>Total valuation reductions:</b>                             |                      |              |              |              |              |              |                       |                     |                           |              |                  |                          |                |                    |                        |               |
| Total value used for rating (Rm)                               | 327 397              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Total land value (Rm)  | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Total value of improvements (Rm)                               | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Total market value (Rm)  | 327 397              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| <b>Ratios:</b>   |                      |              |              |              |              |              |                       |                     |                           |              |                  |                          |                |                    |                        |               |
| Average rate   | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Rate revenue budget (R '000)                                   | 3 737 900            | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Rate revenue expected to collect (R'000)                       | 3 588 384            | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Expected cash collection rate (%)                              | 96,0%                | 96,0%        | 96,0%        | 96,0%        | 96,0%        | 96,0%        | 96,0%                 | 96,0%               | 96,0%                     | 96,0%        | 96,0%            | 96,0%                    | 96,0%          | 96,0%              | 96,0%                  | 96,0%         |
| Special rating areas (R'000)                                   | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - indigent (R'000)                         | 223 400              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - pensioners (R'000)                       | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - bona fide farm. (R'000)                  | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - other (R'000)                            | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Phase-in reductions/discounts (R'000)                          | -                    | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| <b>Total rebates, exemptions, discounts, phase-ins (R'000)</b> |                      |              |              |              |              |              |                       |                     |                           |              |                  |                          |                |                    |                        |               |

Table 107: Supporting SA12b – property rates by category (budget year)

| Description  | Resi.          | Indust.     | Bus. & Comm.   | Farm props.    | State-owned | Muni props. | Public service infra. | Private owned towns | Formal & Informal Settle. | Comm. Land | State trust land | Section 8(2)(n) (note 1) | Protect. Areas | National Monuments | Public benefit organs. | Mining Props. |
|--|----------------|-------------|----------------|----------------|-------------|-------------|-----------------------|---------------------|---------------------------|------------|------------------|--------------------------|----------------|--------------------|------------------------|---------------|
| <b>Budget Year 2013/14</b>                           |                |             |                |                |             |             |                       |                     |                           |            |                  |                          |                |                    |                        |               |
| <b>Valuations:</b>                                   |                |             |                |                |             |             |                       |                     |                           |            |                  |                          |                |                    |                        |               |
| No. of properties                                    | 500 761        | 2 949       | 10 075         | 17 671         | 683         | 10 591      | 2 718                 | -                   | -                         | -          | -                | -                        | 31             | -                  | 31                     | 25            |
| No. of sectional title property values               | 132 266        | 493         | 2 602          | 71             | -           | 1           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| No. of unreasonably difficult properties s7(2)       | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| No. of supplementary valuations                      | 45002          | 342         | 2 248          | 10 966         | 101         | 933         | 773                   | -                   | -                         | -          | -                | -                        | 31             | -                  | 30                     | 25            |
| Supplementary valuation (Rm)                         | 24 734 844 659 | 814 386 004 | 41 318 982 393 | 10 900 925 763 | 388 218 400 | 300 138 630 | 72 900 962            | -                   | -                         | -          | -                | -                        | 6 430 100      | -                  | 327 468 000            | 54 835 000    |
| No. of valuation roll amendments                     | 45002          | 342         | 2 248          | 10 966         | 101         | 933         | 773                   | -                   | -                         | -          | -                | -                        | 31             | -                  | -                      | 25            |
| No. of objections by rate-payers                     | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| No. of appeals by rate-payers                        | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| No. of successful objections                         | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| No. of successful objections > 10%                   | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Estimated no. of properties not valued               | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Years since last valuation (select)                  | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Frequency of valuation (select)                      | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Method of valuation used (select)                    | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Base of valuation (select)                           | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Phrasing-in properties s21 (number)                  | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Combination of rating types used? (Y/N)              | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Flat rate used? (Y/N)                                | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Is balance rated by uniform rate/variable rate?      | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| <b>Valuation reductions:</b>                         |                |             |                |                |             |             |                       |                     |                           |            |                  |                          |                |                    |                        |               |
| Valuation reductions-public infrastructure (Rm)      | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-nature reserves/park (Rm)       | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-mineral rights (Rm)             | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-R15,000 threshold (Rm)          | 7 475          | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-public worship (Rm)             | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-other (Rm)                      | 27 152         | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| <b>Total valuation reductions:</b>                   |                |             |                |                |             |             |                       |                     |                           |            |                  |                          |                |                    |                        |               |
| Total value used for rating (Rm)                     | 227 936        | 8 994       | 52 656         | 21 919         | 4 732       | 6 584       | 469                   | -                   | -                         | -          | -                | -                        | -              | -                  | 356                    | 39            |
| Total land value (Rm)                                | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Total value of improvements (Rm)                     | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Total market value (Rm)                              | 227 936        | 8 994       | 52 656         | 21 919         | 4 732       | 6 584       | 469                   | -                   | -                         | -          | -                | -                        | -              | -                  | 356                    | 39            |
| <b>Rating:</b>                                       |                |             |                |                |             |             |                       |                     |                           |            |                  |                          |                |                    |                        |               |
| Average rate   | 0.00853        | 0.02573     | 0.02573        | 0.00213        | 0.02573     | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | 0.00213                | 0.02573       |
| Rate revenue budget (R'000)                          | 1 944 292      | 231 374     | 1 354 634      | 46 688         | 121 724     | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | 844                    | 1 007         |
| Rate revenue expected to collect (R'000)             | 1 847 078      | 219 805     | 1 286 902      | 44 354         | 115 647     | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | 801                    | 957           |
| Expected cash collection rate (%)                    | 95.0%          | 95.0%       | 95.0%          | 95.0%          | 95.0%       | 0.0%        | 0.0%                  | 0.0%                | 0.0%                      | 0.0%       | 0.0%             | 0.0%                     | 0.0%           | 0.0%               | 95.0%                  | 95.0%         |
| Special rating areas (R'000)                         | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - indigent (R'000)               | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - pensioners (R'000)             | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - bona fide farm. (R'000)        | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - other (R'000)                  | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Phase-in reductions/discounts (R'000)                | -              | -           | -              | -              | -           | -           | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| <b>Total rebates,exemptins,reductins,dis (R'000)</b> |                |             |                |                |             |             |                       |                     |                           |            |                  |                          |                |                    |                        |               |

Table 108: Supporting SA13(a) – service tariffs by category

| Description                                       | Provide description of tariff structure where appropriate | 2009/10                              | 2010/11                        | 2011/12                        | Current Year 2012/13           | 2013/14 Medium Term Revenue & Expenditure Framework |                                    |                                    |
|---|---|--------------------------------------|--------------------------------|--------------------------------|--------------------------------|---|------------------------------------|------------------------------------|
|   |   |                                      |                                |                                |                                | Budget Year 2013/14                                 | Budget Year +1 2014/15             | Budget Year +2 2015/16             |
|   |   |                                      |                                |                                |                                |   |                                    |                                    |
| <b>Property rates (rate in the Rand)</b>          |   | New GV to be implemented 1 July 2012 |                                |                                |                                |   |                                    |                                    |
| Residential properties                            |   | 1,017                                | 1,110                          | 1,209                          | 1,364                          | 0,863   | 0,930                              | 1,032                              |
| Residential properties - vacant land              |   | 4,620                                | 4,872                          | 6,370                          | 6,014                          | 6,533   | 6,086                              | 6,695                              |
| Formal/Informal settlements                       |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Small holdings                                    |   | 0,165                                | 0,182                          | 0,196                          | 0,220                          | 0,213   | 0,235                              | 0,266                              |
| Farm properties - used                            |   | 0,165                                | 0,182                          | 0,196                          | 0,220                          | 0,213   | 0,235                              | 0,258                              |
| Farm properties - not used                        |   | 1,017                                | 1,110                          | 1,209                          | 1,364                          | 0,863   | 0,930                              | 1,032                              |
| Industrial properties                             |   | 2,034                                | 2,236                          | 2,418                          | 2,708                          | 2,673   | 2,830                              | 3,113                              |
| Business and commercial properties                |   | 2,034                                | 2,236                          | 2,418                          | 2,708                          | 2,673   | 2,830                              | 3,114                              |
| Communal land - residential                       |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Communal land - small holdings                    |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Communal land - farm property                     |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Communal land - business and commercial           |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Communal land - other                             |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| State-owned properties                            |   | 2,034                                | 2,236                          | 2,418                          | 2,708                          | 2,673   | 2,830                              | 3,114                              |
| Municipal properties                              |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Public service infrastructure                     |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Privately owned towns serviced by the owner       |   | 1,017                                | 1,119                          | 1,208                          | 1,354                          | 0,863   | 0,938                              | 1,032                              |
| State trust land                                  |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Recreation and redistribution properties          |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Protected areas                                   |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| National monuments properties                     |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| <b>Exemptions, reductions and rebates (Rands)</b> |   |                                      |                                |                                |                                |   |                                    |                                    |
| <b>Residential properties</b>                     |   |                                      |                                |                                |                                |   |                                    |                                    |
| R115 000 threshold rebate                         |   | 15 000                               | 15 000                         | 15 000                         | 15 000                         | 15 000  | 15 000                             | 15 000                             |
| General residential rebate                        |   | 35 000                               | 35 000                         | 35 000                         | 35 000                         | 60 000  | 60 000                             | 60 000                             |
| Indigent rebate or exemption                      |   | No charge                            | No charge                      | No charge                      | No charge                      | No charge   | No charge                          | No charge                          |
| Pensioners/social grants rebate or exemption      |   | Forty to fifty percent               | Forty to fifty percent         | Forty to fifty percent         | Forty to fifty percent         | Forty to fifty percent                              | Forty to fifty percent             | Forty to fifty percent             |
| Temporary relief rebate or exemption              |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Bona fide farmers rebate or exemption             | Legislative rate ratio of 1 : 0.25 applies                | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| <b>Other rebates or exemptions</b>                |   | 35% tax rebate for residential       | 35% tax rebate for residential | 35% tax rebate for residential | 35% tax rebate for residential | 35% rebate replace by lower tariff                  | 35% rebate replace by lower tariff | 35% rebate replace by lower tariff |
| <b>Water tariffs</b>                              |   |                                      |                                |                                |                                |   |                                    |                                    |
| <b>Domestic</b>                                   |   |                                      |                                |                                |                                |   |                                    |                                    |
| Basic charge/linked fee (Rands/month)             |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Service point - vacant land (Rands/month)         |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Water usage - flat rate tariff (c/k)              |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Water usage - flat line tariff                    |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Water usage - Block 1 (c/k)                       | 0 to 6 kl per 30 day period (200 l a day)                 | 4                                    | 5                              | 5                              | 6                              | 6   | 7                                  | 7                                  |
| Water usage - Block 2 (c/k)                       | 7 to 30 kl per 30 day period                              | 6                                    | 7                              | 7                              | 8                              | 9   | 10                                 | 11                                 |
| Water usage - Block 3 (c/k)                       | 13 to 18 kl per 30 day period                             | 8                                    | 9                              | 10                             | 11                             | 12  | 13                                 | 14                                 |
| Water usage - Block 4 (c/k)                       | 19 kl to 24 kl per 30 day period                          | 9                                    | 10                             | 11                             | 12                             | 13  | 15                                 | 16                                 |
| Water usage - Block 5 (c/k)                       | 25 to 30 kl per 30 day period                             | 11                                   | 12                             | 13                             | 14                             | 15  | 17                                 | 19                                 |
| Water usage - Block 6 (c/k)                       | 31 to 42 kl per 30 day period                             | 11                                   | 13                             | 14                             | 15                             | 17  | 18                                 | 20                                 |
| Water usage - Block 7 (c/k)                       | 43 to 72 kl per 30 day period                             | 12                                   | 13                             | 15                             | 16                             | 18  | 20                                 | 21                                 |
| Water usage - Block 8 (c/k)                       | More than 72 kl per 30 day period                         | 13                                   | 14                             | 16                             | 17                             | 19  | 21                                 | 23                                 |
| <b>Other</b>                                      |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| <b>Waste water tariffs</b>                        |   |                                      |                                |                                |                                |   |                                    |                                    |
| <b>Domestic</b>                                   |   |                                      |                                |                                |                                |   |                                    |                                    |
| Basic charge/linked fee (Rands/month)             |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Service point - vacant land (Rands/month)         |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Waste water - flat rate tariff (c/k)              |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Volumetric charge - Block 1 (c/k)                 | 0 to 6 kl per 30 day period                               | 3                                    | 3                              | 4                              | 4                              | 5   | 5                                  | 6                                  |
| Volumetric charge - Block 2 (c/k)                 | 7 to 12 kl per 30 day period                              | 4                                    | 5                              | 5                              | 6                              | 6   | 7                                  | 7                                  |
| Volumetric charge - Block 3 (c/k)                 | 13 to 18 kl per 30 day period                             | 5                                    | 6                              | 7                              | 7                              | 8   | 9                                  | 10                                 |
| Volumetric charge - Block 4 (c/k)                 | 19 to 24 kl per 30 day period                             | 5                                    | 6                              | 7                              | 7                              | 8   | 9                                  | 10                                 |
| Volumetric charge - Block 5 (c/k)                 | 25 to 30 kl per 30 day period                             | 5                                    | 6                              | 7                              | 7                              | 8   | 9                                  | 10                                 |
| Volumetric charge - Block 6 (c/k)                 | 31 to 42 kl per 30 day period                             | 5                                    | 6                              | 7                              | 7                              | 8   | 9                                  | 10                                 |
| Volumetric charge - Block 7 (c/k)                 | More than 72 kl per 30 day period                         | 5                                    | 6                              | 7                              | 7                              | 8   | 9                                  | 10                                 |
| <b>Other</b>                                      |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| <b>Electricity tariffs</b>                        |   |                                      |                                |                                |                                |   |                                    |                                    |
| <b>Domestic</b>                                   |   |                                      |                                |                                |                                |   |                                    |                                    |
| Basic charge/linked fee (Rands/month)             |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Service point - vacant land (Rands/month)         |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| FEE   | 100 kWh per registered indigent household (per month)     | registered indigent                  | registered indigent            | registered indigent            | registered indigent            | registered indigent                                 | registered indigent                | registered indigent                |
| Life-line tariff - meter                          |   | 78,20c                               | 92,93c                         | -                              | -                              | -   | -                                  | -                                  |
| Life-line tariff - prepaid                        |   | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Meter - IBT Block 1 (c/kwh)                       | 1 - 100 kWh   | -                                    | -                              | 109,91c                        | 107,29c                        | 113,20c   | 122,26c                            | 132,04c                            |
| Meter - IBT Block 2 (c/kwh)                       | 101 - 400 kWh   | -                                    | -                              | 115,85c                        | 119,11c                        | 126,60c   | 136,94c                            | 147,60c                            |
| Meter - IBT Block 3 (c/kwh)                       | 401 - 650 kWh   | -                                    | -                              | 121,30c                        | 126,50c                        | 134,20c   | 144,94c                            | 156,54c                            |
| Meter - IBT Block 4 (c/kwh)                       | >650 kWh  | -                                    | -                              | 128,32c                        | 133,22c                        | 142,45c   | 153,05c                            | 166,16c                            |
| Flat rate tariff - meter (c/kwh)                  | c/kWh   | 74,20c                               | 88,30c                         | -                              | -                              | -   | -                                  | -                                  |
| Flat rate tariff - prepaid (c/kwh)                | c/kWh   | 74,20c                               | 88,30c                         | -                              | -                              | -   | -                                  | -                                  |
| Meter - IBT Block 1 (c/kwh)                       | 1 - 100 kWh   | -                                    | -                              | 98,94c                         | 101,79c                        | 107,26c   | 115,83c                            | 125,10c                            |
| Meter - IBT Block 2 (c/kwh)                       | 101 - 400 kWh   | -                                    | -                              | 102,94c                        | 113,85c                        | 121,20c   | 130,90c                            | 141,37c                            |
| Meter - IBT Block 3 (c/kwh)                       | 401 - 650 kWh   | -                                    | -                              | 108,44c                        | 120,37c                        | 128,35c   | 138,62c                            | 149,71c                            |
| Meter - IBT Block 4 (c/kwh)                       | >650 kWh  | -                                    | -                              | 115,54c                        | 128,25c                        | 137,10c   | 148,07c                            | 159,92c                            |
| Meter - IBT Block 5 (c/kwh)                       | (flat in thresholds)                                      | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| Prepaid - IBT Block 1 (c/kwh)                     | 1 - 100 kWh   | -                                    | -                              | 98,94c                         | 101,79c                        | 107,26c   | 115,83c                            | 125,10c                            |
| Prepaid - IBT Block 2 (c/kwh)                     | 101 - 400 kWh   | -                                    | -                              | 102,94c                        | 113,85c                        | 121,20c   | 130,90c                            | 141,37c                            |
| Prepaid - IBT Block 3 (c/kwh)                     | 401 - 650 kWh   | -                                    | -                              | 108,44c                        | 120,37c                        | 128,35c   | 138,62c                            | 149,71c                            |
| Prepaid - IBT Block 4 (c/kwh)                     | >650 kWh  | -                                    | -                              | 115,54c                        | 128,25c                        | 137,10c   | 148,07c                            | 159,92c                            |
| Prepaid - IBT Block 5 (c/kwh)                     | (flat in thresholds)                                      | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| <b>Other</b>                                      |   | 74,20c                               | 88,30c                         | -                              | -                              | -   | -                                  | -                                  |
| <b>Waste management tariffs</b>                   |   |                                      |                                |                                |                                |   |                                    |                                    |
| <b>Domestic</b>                                   |   |                                      |                                |                                |                                |   |                                    |                                    |
| Street cleaning charge                            | Tariff per litre per month or part of a month             | 0,1803c                              | 0,1704c                        | 0,1994c                        | 0,2492c                        | 0,3115c   | 0,3894c                            | 0,4283c                            |
| Basic charge/linked fee                           | Not applicable  | -                                    | -                              | -                              | -                              | -   | -                                  | -                                  |
| 85l bin - once a week                             |   | 0,1803c                              | 0,1704c                        | 0,1994c                        | 0,2492c                        | 0,3115c   | 0,3894c                            | 0,4283c                            |
| 250l bin - once a week                            |   | 0,1803c                              | 0,1704c                        | 0,1994c                        | 0,2492c                        | 0,3115c   | 0,3894c                            | 0,4283c                            |



Table 109: Supporting SA13(b) – service tariffs by category – explanatory

| Description   | Provide description of tariff structure where appropriate | 2009/10                        | 2010/11                        | 2011/12                        | Current Year 2012/13           | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|---|--------------------------------|--------------------------------|--------------------------------|--------------------------------|---|------------------------|------------------------|
|   |   |                                |                                |                                |                                | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>(Rands)</b>  |   |                                |                                |                                |                                |   |                        |                        |
| Residential properties  |   | -                              | -                              | -                              | -                              | -   | -                      | -                      |
| R15 000 threshold rebate  |   | 15 000                         | 15 000                         | 15 000                         | 15 000                         | 15 000  | 15 000                 | 15 000                 |
| General residential rebate  |   | 35 000                         | 35 000                         | 35 000                         | 35 000                         | 60 000  | 60 000                 | 60 000                 |
| Indigent rebate or exemption  |   | No charge                      | No charge                      | No charge                      | No charge                      | No charge   | No charge              | No charge              |
| Pensioners/social grants rebate or exemption  |   | forty to fifty                 | forty to fifty                 | forty to fifty                 | forty to fifty                 | forty to fifty                                      | forty to fifty         | forty to fifty         |
| Temporary relief rebate or exemption  |   | -                              | -                              | -                              | -                              | -   | -                      | -                      |
| Bona fide farmers rebate or exemption   | Legislative rate ratio of 1 : 0.25                        | -                              | -                              | -                              | -                              | -   | -                      | -                      |
| Other rebates or exemptions   |   | 35% tax rebate for residential | 35% tax rebate for residential | 35% tax rebate for residential | 35% tax rebate for residential | -   | -                      | -                      |
| <b>Water tariffs</b>  |   |                                |                                |                                |                                |   |                        |                        |
| This tariffs are applicable to a conventional metering, prepaid yard metering, assumed and shared consumption billing.This tariffs is applicable to a consumer in a dwelling-house for water consumed since the previous meter reading.                                     | 0 to 6 kl per 30 day period (200 l a                      | 4                              | 5                              | 5                              | 6                              | 6   | 7                      | 7                      |
|   | 7 to 30 kl per 30 day period                              | 6                              | 7                              | 7                              | 8                              | 9   | 10                     | 11                     |
|   | 13 to 18 kl per 30 day period                             | 8                              | 9                              | 10                             | 11                             | 12  | 13                     | 14                     |
|   | 19 kl to 24 kl per 30 day period                          | 9                              | 10                             | 11                             | 12                             | 13  | 15                     | 16                     |
|   | 25 to 30 kl per 30 day period                             | 11                             | 12                             | 13                             | 14                             | 15  | 17                     | 19                     |
|   | 31 to 42 kl per 30 day period                             | 11                             | 13                             | 14                             | 15                             | 17  | 18                     | 20                     |
|   | 43 to 72 kl per 30 day period                             | 12                             | 13                             | 15                             | 16                             | 18  | 20                     | 21                     |
|   | More than 72 kl per 30 day period                         | 13                             | 14                             | 16                             | 17                             | 19  | 21                     | 23                     |
| <b>Waste water tariffs</b>  |   |                                |                                |                                |                                |   |                        |                        |
| This tariffs are applicable all consumers in a dwelling-house supplied with water and that discharge waste water into the municipality's sewer system. The quantity of wastewater discharged since the previous water meter reading is calculated as a % of water supplied. | 0 to 6 kl per 30 day period (98%)                         | 3                              | 3                              | 4                              | 4                              | 5   | 5                      | 5                      |
|   | 7 to 12 kl per 30 day period (90%)                        | 4                              | 5                              | 5                              | 6                              | 6   | 7                      | 7                      |
|   | 13 to 18 kl per 30 day period (75%)                       | 5                              | 6                              | 7                              | 7                              | 8   | 9                      | 10                     |
|   | 19 to 24 kl per 30 day period (60%)                       | 5                              | 6                              | 7                              | 7                              | 8   | 9                      | 10                     |
|   | 25 to 30 kl per 30 day period (52%)                       | 5                              | 6                              | 7                              | 7                              | 8   | 9                      | 10                     |
|   | 31 to 42 kl per 30 day period (10%)                       | 5                              | 6                              | 7                              | 7                              | 8   | 9                      | 10                     |
|   | More than 72 kl per 30 day period                         | 5                              | 6                              | 7                              | 7                              | 8   | 9                      | 10                     |
|   | Basic Charges   | -                              | -                              | -                              | -                              | -   | -                      | -                      |
| <b>Electricity tariffs</b>  |   |                                |                                |                                |                                |   |                        |                        |
| Prepaid / Conventional  |   | -                              | -                              | -                              | -                              | -   | -                      | -                      |
| For a connection with a conventional meter,   |   | -                              | -                              | -                              | -                              | -   | -                      | -                      |
|   | Flat Rate   | 74,20c                         | 88,30c                         | -                              | -                              | -   | -                      | -                      |
| Meter - IBT Block 1 (c/kwh)   | 1 - 100 kWh   | -                              | -                              | 96,94c                         | 101,79c                        | 107,25c   | 115,83c                | 125,10c                |
| Meter - IBT Block 2 (c/kwh)   | 101 - 400 kWh   | -                              | -                              | 102,94c                        | 113,85c                        | 121,20c   | 130,90c                | 141,37c                |
| Meter - IBT Block 3 (c/kwh)   | 401 - 650 kWh   | -                              | -                              | 108,44c                        | 120,37c                        | 128,35c   | 138,62c                | 149,71c                |
| Meter - IBT Block 4 (c/kwh)   | >650 kWh  | -                              | -                              | 115,54c                        | 128,25c                        | 137,10c   | 148,07c                | 159,92c                |
| Basic charges   |   | -                              | -                              | -                              | -                              | -   | -                      | -                      |
| Life line prepaid   |   | -                              | -                              | -                              | -                              | -   | -                      | -                      |
| This scale will apply to premises situated  |   | -                              | -                              | -                              | -                              | -   | -                      | -                      |
| Flat rate tariff  | Prepaid   | 78,20c                         | 92,93c                         | -                              | -                              | -   | -                      | -                      |
|   | 1 - 100 kWh   | -                              | -                              | 109,91c                        | 107,29c                        | 113,20c   | 122,26c                | 132,04c                |
|   | 101 - 400 kWh   | -                              | -                              | 115,85c                        | 119,11c                        | 126,80c   | 136,94c                | 147,90c                |
|   | 401 - 650 kWh   | -                              | -                              | 121,30c                        | 125,50c                        | 134,20c   | 144,94c                | 156,54c                |
|   | >650 kWh  | -                              | -                              | 128,32c                        | 133,22c                        | 142,45c   | 153,85c                | 166,16c                |

Table 110: MBRR SA32 – list of external mechanisms

| External mechanism<br><br>Name of organisation  | Yrs/<br>Mths | Period of<br>agreement<br>1.<br><br>Number | Service provided  | Expiry date of<br>service delivery<br>agreement or<br>contract | Monetary<br>value of<br>agreement<br>2.<br>R<br>thousand |
|---|--------------|--|---|--|--|
| <b>Municipal Entities</b>   |              |  |   |  |  |
| Housing Company Tshwane (HCT)   | Yrs          | Ongoing                                    | The entity manages the rental of stock. They must also increase the rental of stock by buying and developing new properties that will be affordable to the community.         | Ongoing  | 12 800   |
| Sandspruit Water Association (WSA)  | Yrs          | Ongoing                                    | Provision Water and Sanitation Services In part of Region 1 (Northern Region of the City of Tshwane)  | Ongoing  | 167 654  |
| Tshwane Economic Development Agency (TEDA)  | Yrs          | Ongoing                                    | To promote Trade and Investment, Tourism Management Promotion and Implementation  | Ongoing  | 47 500   |
| <b>Core Municipal Services outsourced</b>   |              |  |   |  |  |
| Pumptron (Pty) Ltd.   | Yrs          | 3  | Condition monitoring, preventative maintenance and repair of self priming pumps at the City of Tshwane's Waste Water Treatment Works and Waste Water Collection Pump Stations | 30 March 2013  | 11 800   |
| James Howden Holdings Ltd. t/a Howden Projects and Howden Fan Equipment   | Yrs          | 3  | Repairs and maintenance on centrifugal blowers at Rooiwal and Zeekoegat Waste Water Treatment Works: as and when required   | 31 July 2015   | 3 352  |
| Johfre CC t/a Power Industrial Engineering  | Yrs          | 3  | Repairs and maintenance on inlet works equipment at the Waste Water Treatment Works: as and when required   | 30 June 2015   | 1 185  |
| Water and Sanitation Services South Africa (Pty) Ltd.   | Yrs          | 3  | Operation and maintenance of Rayton and Refilwe Waste Water Treatment Works as and when required  | 30 November 2014   | 7 177  |
| Zana Manzi Services (Pty) Ltd. JV   | Yrs          | 3  | Operation and maintenance of Sandspruit and Babelogi Waste Water Treatment works  | 30 November 2013   | 7 293  |
| Water and Sewage Treatment and Training CC  | Yrs          | 3  | Operation and maintenance of the sludge dewatering facility at the Rooiwal Waste Water Treatment Works  | 31 July 2015   | 13 422   |
| Agrimor (Pty) Ltd.  | Yrs          | 3  | Bio-monitoring of the rivers receiving effluent from the City of Tshwane's Waste Water Treatment Works  | 31 July 2015   | 2 271  |
| Parsons Brinckerhoff Africa (Pty) Ltd.  | Yrs          | 3  | Burial/cremation of the body of a destitute person or any other dead body for the Central, Southern and Northern Areas  | 31 December 2013   | 2 112  |
| Mbali Administrations CC  | Yrs          | 3  | General garden maintenance and cleaning of the Klippgat Waste Water Treatment Works   | 31 January 2014  | 655  |
| Estelle's Sites Cleaning CC   | Yrs          | 3  | General garden maintenance and cleaning of the Sunderland Ridge Waste Water Treatment Works   | 31 August 2013   | 772  |
| JPJ van Tonder  | Yrs          | 3  | Maintenance of steam boilers and cooling towers at the Waste Water Treatment Works  | 30 December 2014   | 1 000  |
| F & J Onderhoud en Bestuur CC   | Yrs          | 3  | Provision of inspection and non-destructive testing services, including semi-skilled assistants and equipment for the Rooiwal Power Station                                   | 31 December 2013   | 1 700  |
| Reitumetse Sinqobile Trading and Project CC   | Yrs          | 3  | Removal of sludge from the sludge drying beds at the Klippgat Waste Water Treatment Works   | 30 November 2013   | 1 739  |
| Hennox 865 CC t/a R & P Services  | Yrs          | 3  | Removal of sludge from the sludge drying beds at the Rietgat Waste Water Treatment Works  | 31 July 2014   | 2 289  |
| Turbo Systems and Engineering CC  | Yrs          | 2  | Repairs of air work of turbo alternator 2 high-pressure rotor and diaphragms Pretoria West Power station: ±2 year period as and when required.                                | 28 February 2014   | 5 590  |
| Lekhotla Construction CC  | Yrs          | 3  | Repairs of Waste Water Collection Infrastructure in City of Tshwane, as and when required   | 30 April 2014  | 5 729  |
| Big Eye Investments 210 CC  | Yrs          | 3  | Water meter connections, maintenance and related works within the boundaries of the City of Tshwane   | 31 August 2013   | 28 418   |
| Nkanyenzi Civil Enterprises CC and 23 other contractors   | Yrs          | 3  | Collection of refuse within the City of Tshwane: as and when required   | 31 July 2014   | 21 160   |
| 1. Counterpoint Trading 262 CC<br>2. Brinktech CC<br>3. Wakewood Technical Corporation CC<br>4. Standford M Electrical CC<br>5. Advanced Industrial Technology CC   | Yrs          | 3  | Appointment of a panel of electrical, mechanical and civil contractors for various repair and refurbishment work in the Water and Sanitation Division: as and when required   | 30 September 2014  | 17 000   |
| 1. Cally Developments & contractors CC  | Yrs          | 3  | Hiring of mobile drinking water tankers for Housing Resource Management : as and when required  | 30 September 2013  | 13 763   |
| 1. Ditsipe Dithole Construction CC<br>2. Miba Sanitation CC<br>3. Nosallo Trading Enterprise<br>4. Hopolang Production & Projects CC JV<br>5. Hlametlungeni Construction Enterprise CC<br>6. Long Distance Sanitation (Pty) Ltd.<br>7. Smallz Distributors CC<br>8. Thabathe Marketing CC<br>9. TA Molapo Local Transport<br>10. WACO Africa (Pty) Ltd.<br>11. W & S Services Toilet Hire and Sales CC & Black Athena Communications CC JV (CANCELLED)  | Yrs          | 3  | Hiring and servicing of chemical toilets, bio-degradable systems, vacuum and septic tanks : as and when required  | 31 October 2013  | 7 000  |
| 1. Ditsipe Dithole Construction CC<br>2. Miba Sanitation CC<br>3. Nosallo Trading Enterprise<br>4. Hopolang Production & Projects CC JV<br>5. Hlametlungeni Construction Enterprise CC<br>6. Long Distance Sanitation (Pty) Ltd.<br>7. Smallz Distributors CC<br>8. Thabathe Marketing CC<br>9. TA Molapo Local Transport<br>10. WACO Africa (Pty) Ltd.<br>11. W & S Services Toilet Hire and Sales CC & Black Athena Communications CC JV (CANCELLED)<br>12. White Urban Trading CC<br>13. Botswanaapi Trading Enterprise CC<br>14. Isutabasha Trading CC.<br>15. Aquacollzero Matrix CC | Yrs          | 3  | Hiring and servicing of chemical toilets, bio-degradable systems, vacuum and septic tanks : as and when required  | 31 October 2013  | 7 000  |

## MBRR SA32 – list of external mechanisms (contd)

| External mechanism  | Yrs/<br>Mths | Period of<br>agreement<br>1.<br>Number | Service provided  | Expiry date of<br>service delivery<br>agreement or<br>contract | Monetary<br>value of<br>agreement<br>2.<br>R<br>thousand |
|---|--------------|--|---|--|--|
| Name of organisation  |              |  |   |  |  |
| 1. Chippa Waste Management (Pty) Ltd<br>2. Tedcor (Pty) Ltd<br>3. New GX Investments (Pty) Ltd  | Yrs          | 3                                      | Contract to develop SMMEs through the rendering of comprehensive Waste Management services in various areas of the City of Tshwane  | 31 January 2015  | 882 338  |
| 1. Fluid Pumps CC<br>2. Wegezi Power Holdings (Pty) Ltd.  | Yrs          | 3                                      | Testing, stripping, quoting, mechanical repairing and rewinding of electric motors, submersible pumps and submersible mixers at the WWTW and Waste Water collection pump stations: as and when required | 30 June 2014   | 22 000   |
| <b>Other Municipal Services</b>   |              |  |   |  |  |
| Mabopane and Surrounding Business Forum<br>Primary Co-op  | Yrs          | 3                                      | General cleaning services of asphalt loading platforms, paved public parking areas, asphalt main routes and asphalt entrance road areas: on an as and when required basis: Fresh Produce Market         | 31 July 2015   | 1 350  |
| North West Valuation Services CC  | Yrs          | 3                                      | Registered professional valuer or professional associated valuer to act as assistant municipal valuer for general valuation 2013  | 30 June 2015   | 6 385  |
| Mabopane and Surrounding Business Forum<br>Primary Co-op  | Yrs          | 3                                      | Horticultural maintenance of gardens at Tshwane Market  | 31 January 2014  | 1 800  |
| Mawitly Trading Enterprise CC   | Yrs          | 3                                      | Maintenance and repair of control valves in the City of Tshwane: as and when required   | 31 October 2015  | 4 661  |
| GijimaAst Holdings (Pty) Ltd  | Yrs          | 3                                      | Provisioning of service desk and distributed computing support services   | 30 September 2014  | 40 268   |
| ADC Energy CC   | Yrs          | 3                                      | Refurbishment of electrical equipment: City of Tshwane: as and when required  | 31 May 2015  | 30 000   |
| D & F Diesel Fuel Services CC   | Yrs          | 3                                      | Re-manufacture/repair and or partial overhaul of petrol engines: as and when required   | 31 December 2013   | 1 800  |
| Prospect Cleaning Services CC.  | Yrs          | 3                                      | General cleaning services of roads, platforms, public parking areas at the Fresh Produce Market   | 31 July 2013   | 1 008  |
| Micoger CC t/a Truckpart  | Yrs          | 3                                      | Repairs and service to the Municipality's motor vehicle equipment and machines: tractors: as and when required  | 31 July 2015   | 6 000  |
| Hydraulic and Engineering Centre CC   | Yrs          | 3                                      | Repairs of vehicles, equipment and machines: general repairs earthmoving equipment: as and when required  | 30 November 2013   | 5 000  |
| Ludaka Trading CC   | Yrs          | 3                                      | Resurfacing of all weather courts (tennis, netball, volleyball and basketball) and related works in various regions within the City of Tshwane Municipal Boundaries: as and when required               | 31 August 2013   | 242  |
| 1.Mphokane<br>2.Hugo and Ngweni Incorporated<br>3.Kwinana and Partners Inc. & TS Credit<br>Consultants (Pty) Ltd<br>4.Magolego Troskie Inc. t/a MMT Attornes<br>5.Magoveni Business Trust<br>6.Makavla Zilwa Incorporated<br>7.MT Mtimandze Project and Consulting (Pty) Ltd<br>8.Norton Lambrianos (SA) Inc. (P) Ltd. & Best<br>Though Trading & Projects Consortium<br>9.Mullray Hassin Inc<br>10.Medaco Gauteng (Pty) Ltd.   | Mths         | 18                                     | Outsourced agencies for the collection of outstanding debtors accounts older than 90 days   | 30 August 2013   | 81 168   |
| Mball Administrations CC  | Yrs          | 3                                      | Burial/cremation of the body of a destitute person or any other dead body: for the Central, Southern and Northern Areas   | 31 December 2013   | 2 112  |
| 1. Anix Trading 143 CC<br>2. Mr AH Bokaba<br>3. Bokosi Projects CC  | Yrs          | 3                                      | Repairs of appurtenant works required due to maintenance and construction works: as and when required   | 17 July 2014   | 75 000   |
| 1. Mogatrax Trading CC<br>2. Kopano Weed & Pest Control CC<br>3. JPL Chemicals & Pest Control CC  | Yrs          | 3                                      | Chemical control of vegetation, pests, rodents and fungi: as and when required  | 31 August 2015   | 7 500  |
| 1. Nkuna Security Services & Professional Private<br>Investigators CC<br>2. Combined Private Investigations CC  | Yrs          | 3                                      | Contract for the protection of assets of the City of Tshwane Energy and Electricity Division  | 31 May 2014  | 108 000  |
| 1. A & J Cutlers CC<br>2. Mavulandela Trading Enterprise CC<br>3. H Boss Construction CC  | Yrs          | 3                                      | Cutting and removal of grass and vegetation at reservoir and pump station terrains within the City of Tshwane municipal area  | 31 May 2013  | 12 555   |
| 1. Tsholo Fela Basadi Business Enterprise CC<br>2. Estelle's Cleaning CC<br>3. Lucky Ramza Trading and Projects CC<br>4. Pokane Promotions & Projects CC<br>5. Yellowship 130 CC<br>6. KMY 246 Distributors CC<br>7. Mashudu's Garden Decor CC<br>8. Mpadima Contractors CC<br>9. Gau-Flora Nursery CC<br>10. Corporate Skills Development Services CC<br>11. Social Space Trading and Projects CC<br>12. Elephantik Trading CC | Yrs          | 3                                      | Cutting of grass on undeveloped road reserves, main routes, entrance roads reserves, undeveloped public open spaces and "Spruit" areas in the City of Tshwane   | 31 October 2014  | 40 000   |

## MBRR SA32 – list of external mechanisms (contd)

| External mechanism<br>Name of organisation   | Yrs/<br>Mths | Period of<br>agreement<br>1.<br>Number | Service provided  | Expiry date of<br>service delivery<br>agreement or<br>contract | Monetary<br>value of<br>agreement<br>2.<br>R<br>thousand |
|--|--------------|--|---|--|--|
| 1. RAMS Garden & Cleaning Services CC<br>2. Lessing Horticultural Services CC<br>3. P Khoza Refuse and Cleaning Services CC  | Yrs          | 3                                      | General garden maintenance and clearing of the Daspoort, Rooikwaal, Zeekoegat and Baviaanspoort Waste Water Treatment Works | 28 February 2013   | 29 500   |
| 1. Selahle and Maribe Services CC.<br>2. RDP's Business Enterprises CC<br>3. Quatrokor CC<br>4. Palmfern Garden Services CC<br>5. Ndabana Trading Enterprise CC<br>6. Mmabolepu Trading Enterprise CC<br>7. Mabopane Environmental Development Programmes<br>8. Alfredie Business Enterprise CC<br>9. Excell Homes CC and Moeng Civil and Construction<br>10. H Boss Construction CC<br>11. KP Business Enterprise CC<br>12. Letsoalo's Trading CC<br>13. Mavulandela Trading Enterprises CC<br>14. Senamete Building Construction and Cleaning CC               | Yrs          | 3                                      | General maintenance of cemeteries in all the regions of the City of Tshwane including Rebecca Street Crematorium            | 31 January 2013  | 19 533   |
| 2. Lights Up Construction CC<br>3. Sedma Removals CC<br>4. Premier Attraction 217 CC<br>5. Mogotladi Trading Enterprise CC<br>6. Teloc Waste Management CC<br>7. Supreme Sanitation CC<br>8. Labucon Resources (Pty) Ltd<br>9. Red Ant Security Services (Pty) Ltd.<br>10. Masekela Waste Management Services CC<br>11. PE Projects CC   | Yrs          | 3                                      | Horticultural landscape maintenance of various developed sites in the central western region of the City of Tshwane         | 30 November 2014   | 1 168  |
| 1. Mahore Danisa Trading CC<br>2. Vusaby Garden Services and Landscaping Primary Co-op<br>3. Re-Ya Shuma Projects CC<br>4. Letsoalos Trading CC<br>5. A J Cutlers CC<br>6. Imogene Building Construction CC<br>7. Estelle's Sites Cleaning CC<br>8. Realite Construction<br>9. Dibakes Construction & Civil CC<br>10. Clean to the Roots CC<br>11. Mavulandela Trading Enterprise CC<br>12. Mbongeni Earthmoving and Building Contractors CC<br>13. Maja Garden Services CC<br>14. Quatrokor CC<br>15. The Vafeni Construction CC<br>16. Realite Construction CC | Yrs          | 3                                      | Maintenance and installation of fences: as and when required  | 31 August 2014   | 1 550  |
| 1. Firetech CC<br>2. Jakaranda Omheinings CC<br>3. Splish Splash Construction CC   | Yrs          | 3                                      | Maintenance and repairs to concrete plant for mechanical, electrical and pneumatic systems                                  | 30 June 2014   | 840  |
| 1. Moepeng Trading 59 CC<br>2. Bags in Transit CC (NAME CHANGED TO GLOWCON CC)<br>3. Johfre CC   | Yrs          | 3                                      | Maintenance and upgrading of gravel/dirt roads in the Norther Areas within the City of Tshwane: as and when required        | 31 July 2014   | 187 200  |
| 1. Delta Plant Hire CC<br>2. Lekhotla Construction CC<br>3. Bosigogare Construction and Developers CC<br>4. Arner's Civil Construction and Electrical CC<br>5. David Diva Construction CC JV<br>6. Empyrean Construction (Pty ) Ltd.<br>7. Hammanskraal Cleaning Services CC<br>8. Hunadi and Mohwaduba Trading Enterprise CC<br>9. Katshesa Tendering Services CC<br>10. Monksannah Construction and Plant Hire CC<br>11. Phuthadichaba Trading Enterprise CC<br>12. Penolea Constructions CC<br>13. Amawakawaka Projects CC                                    | Yrs          | 3                                      |   |  |  |

## MBRR SA32 – list of external mechanisms (contd)

| External mechanism<br><br>Name of organisation   | Yrs/<br>Mths | Period of<br>agreement<br>1.<br><br>Number | Service provided   | Expiry date of<br>service delivery<br>agreement or<br>contract | Monetary<br>value of<br>agreement<br>2.<br>R<br>thousand |
|--|--------------|--|--|--|--|
| 1. A & J Cutlora CC<br>2. Tlhwale Logistics and Projects CC  | Yrs          | 3  | Maintenance of giant stadium, including marking of sports fields   | 31 March 2014  | 1 000<br>–   |
| A & J Cutlora CC   | Yrs          | 3  | Maintenance of Hammanskraal Sport Complex and Temba Stadium including marking of sports fields   | 28 February 2014   | 857<br>–   |
| Mukhari Signs and Marketing Enterprises CC   | Yrs          | 3  | Maintenance of permanent road traffic markings as well as the updating of the inventories on the road traffic markings management database in accordance with the provisions of the National road traffic Act 93 of 1996, in City of Tshwane: as and when required | 30 June 2015   | 8 717<br>–   |
| 1. Onkarabile Business Enterprise CC<br>2. APU Construction CC<br>3. Komapi and Madise General Construction CC<br>4. Motlogadi Trading CC  | Yrs          | 3  | Maintenance of various developed sites in Mamelodi, Eersterust and Nellmapius  | 31 August 2013   | 7 323<br>–   |
| 1. Elshadal Security Services CC<br>2. Senamele Building Construction and Cleaning CC<br>3. Geziman Projects CC<br>4. Holline Security CC<br>5. MCC Security and Projects CC<br>6. Thababontle Trading Enterprise and Projects CC<br>7. Majorie's Trading Enterprises CC   | Yrs          | 3  | Monitoring and prevention of illegal land and building occupation  | 30 April 2014  | 24 077<br>–  |
| 1. Baymont Holdings (Pty) Ltd.<br>2. Siemens (Pty) Ltd<br>3. Mace Technology CC<br>4. Savcio Holdings (Pty) Ltd<br>5. Maseno General Trade CC  | Yrs          | 3  | Pro-active/improvement maintenance of power transformers and accessories on site in  | 30 June 2015   | 3 656<br>–   |
| 1. Lekhotla Construction CC.<br>2. Advance Bulk Earthworks (Pty) Ltd. t/a Advance Projects (Pty) Ltd.<br>3. Neat and Fat Builders and Projects CC (CANCELLED)<br>4. Power Construction (Pty) Ltd.<br>5. Lotso Money Trading 95 CC<br>6. Chryselda Building Construction CC (CANCELLED)<br>7. Ramaleo Construction and Trading CC (CANCELLED)<br>8. Katsheda Tendering Services CC t/a Katsheda Services CC | Yrs          | 3  | Rehabilitation of damaged surfacing and foundation layers of streets and the surfacing thereof in various areas within the City of Tshwane : as and when required  | 30 September 2013  | 50 000<br>–  |
| 1. MA Jaffer & Sons t/a Air Power tool Specialist<br>2. Mapa Cleaning Technologies CC<br>3. Hamilton Hydraulic Services CC   | Yrs          | 3  | Repairs to the municipality's road plant- and miscellaneous small equipment (including emergency/rescue equipment, machinery and accessories)  | 30 November 2015   | 6 000<br>–   |

## 2.17 CONSOLIDATED OVERVIEW

Table 111: MBRR A1 – consolidated budget summary

| Description  | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousands</b>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <b>Financial Performance</b>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Property rates   | 2 699 680         | 2 915 520         | 3 391 195         | 3 737 900            | 3 937 900         | 3 937 900          | 4 464 238   | 4 895 661              | 5 370 227              |
| Service charges  | 7 234 224         | 8 594 488         | 10 679 047        | 12 979 822           | 12 858 908        | 12 856 190         | 13 191 545  | 14 406 474             | 15 612 337             |
| Investment revenue   | 97 584            | 111 038           | 52 934            | 45 669               | 46 751            | 46 461             | 38 337  | 29 252                 | 30 109                 |
| Transfers recognised - operational                                   | 1 745 531         | 2 007 217         | 2 335 191         | 2 566 616            | 2 669 731         | 2 669 731          | 2 927 897   | 3 179 723              | 3 643 515              |
| Other own revenue  | 1 149 721         | 1 132 464         | 2 175 235         | 1 465 028            | 1 515 861         | 1 521 300          | 1 549 978   | 1 629 694              | 1 752 290              |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>12 926 739</b> | <b>14 760 726</b> | <b>18 633 601</b> | <b>20 795 035</b>    | <b>21 029 151</b> | <b>21 031 582</b>  | <b>22 171 995</b>                                   | <b>24 140 804</b>      | <b>26 408 478</b>      |
| Employee costs   | 3 572 319         | 4 304 766         | 4 815 285         | 5 613 007            | 5 443 139         | 5 442 607          | 6 138 038   | 6 582 962              | 7 006 708              |
| Remuneration of councillors  | 56 054            | 61 712            | 91 436            | 100 059              | 89 963            | 89 935             | 103 223   | 113 295                | 124 375                |
| Depreciation & asset impairment                                      | 796 070           | 827 164           | 1 064 880         | 958 697              | 958 712           | 958 874            | 954 409   | 984 804                | 960 547                |
| Finance charges  | 605 637           | 605 036           | 633 925           | 781 169              | 629 534           | 629 534            | 859 248   | 942 345                | 1 034 931              |
| Materials and bulk purchases   | 4 030 495         | 4 917 018         | 6 695 734         | 7 861 008            | 7 765 928         | 7 769 659          | 8 140 562   | 8 826 292              | 9 554 697              |
| Transfers and grants   | 12 544            | 27 626            | 21 496            | 21 202               | 21 202            | 21 202             | 242 918   | 249 694                | 257 578                |
| Other expenditure  | 4 125 971         | 3 709 378         | 4 510 792         | 5 749 114            | 6 163 171         | 6 162 269          | 5 733 597   | 6 141 509              | 6 823 066              |
| <b>Total Expenditure</b>   | <b>13 199 090</b> | <b>14 452 699</b> | <b>17 833 548</b> | <b>21 084 256</b>    | <b>21 071 649</b> | <b>21 074 079</b>  | <b>22 171 995</b>                                   | <b>23 840 802</b>      | <b>25 761 902</b>      |
| <b>Surplus/(Deficit)</b>   | <b>(272 351)</b>  | <b>306 028</b>    | <b>800 052</b>    | <b>(289 222)</b>     | <b>(42 498)</b>   | <b>(42 498)</b>    | <b>(0)</b>  | <b>299 902</b>         | <b>646 576</b>         |
| Transfers recognised - capital                                       | 763 239           | 496 494           | 1 225 796         | 1 923 832            | 2 178 686         | 2 178 686          | 2 097 039   | 2 442 326              | 2 498 532              |
| Contributions recognised - capital & contributed assets              | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>490 888</b>    | <b>804 522</b>    | <b>2 025 848</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |
| Share of surplus/ (deficit) of associate                             | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Surplus/(Deficit) for the year</b>                                | <b>490 888</b>    | <b>804 522</b>    | <b>2 025 848</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |
| <b>Capital expenditure &amp; funds sources</b>                       |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <b>Capital expenditure</b>   | <b>2 204 414</b>  | <b>2 243 252</b>  | <b>3 115 999</b>  | <b>4 353 047</b>     | <b>4 613 868</b>  | <b>4 613 868</b>   | <b>4 345 256</b>                                    | <b>4 621 576</b>       | <b>4 553 132</b>       |
| Transfers recognised - capital                                       | 762 656           | 496 805           | 1 225 796         | 1 923 832            | 2 178 686         | 2 178 686          | 2 097 039   | 2 442 326              | 2 498 532              |
| Public contributions & donations                                     | —                 | —                 | —                 | 88 571               | 88 571            | 88 571             | 95 900  | 93 100                 | 80 500                 |
| Borrowing  | —                 | —                 | —                 | 1 640 000            | 2 140 000         | 2 140 000          | 1 600 000   | 1 500 000              | 1 400 000              |
| Internally generated funds   | 1 441 758         | 1 746 446         | 1 890 203         | 700 644              | 205 611           | 205 611            | 552 317   | 586 150                | 574 100                |
| <b>Total sources of capital funds</b>                                | <b>2 204 414</b>  | <b>2 243 252</b>  | <b>3 115 999</b>  | <b>4 353 047</b>     | <b>4 613 868</b>  | <b>4 613 868</b>   | <b>4 345 256</b>                                    | <b>4 621 576</b>       | <b>4 553 132</b>       |
| <b>Financial position</b>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Total current assets   | 3 982 832         | 4 465 261         | 5 030 379         | 5 700 736            | 5 999 318         | 5 973 211          | 6 099 365   | 6 475 880              | 7 061 693              |
| Total non current assets   | 15 078 389        | 17 190 635        | 20 750 912        | 22 699 186           | 23 528 335        | 23 528 335         | 26 867 869  | 30 488 821             | 34 114 532             |
| Total current liabilities  | 4 535 888         | 4 897 878         | 6 037 826         | 5 209 483            | 6 120 841         | 6 110 805          | 6 755 051   | 7 165 519              | 7 642 076              |
| Total non current liabilities  | 5 849 686         | 7 120 671         | 8 080 270         | 10 017 000           | 9 888 257         | 9 888 257          | 10 637 585  | 11 510 037             | 12 056 232             |
| Community wealth/Equity  | 8 675 648         | 9 637 348         | 11 663 196        | 13 173 448           | 13 518 555        | 13 502 484         | 15 574 597  | 18 289 146             | 21 477 917             |
| <b>Cash flows</b>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Net cash from (used) operating                                       | 1 957 135         | 2 042 612         | 4 035 996         | 2 774 980            | 3 117 714         | 3 106 881          | 3 265 324   | 3 940 928              | 4 331 778              |
| Net cash from (used) investing                                       | (1 926 961)       | (2 752 670)       | (4 694 732)       | (3 770 106)          | (4 207 027)       | (4 205 477)        | (4 231 679)   | (4 509 740)            | (4 428 881)            |
| Net cash from (used) financing                                       | 518 907           | 880 714           | 715 778           | 1 350 408            | 1 822 831         | 1 822 831          | 980 552   | 840 121                | 604 683                |
| Cash/cash equivalents at the year end                                | 739 786           | 910 442           | 967 483           | 1 563 523            | 1 685 657         | 1 676 374          | 1 690 571   | 1 961 880              | 2 469 460              |
| <b>Cash backing/surplus reconciliation</b>                           |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Cash and investments available                                       | 936 451           | 1 034 293         | 1 055 105         | 1 819 343            | 1 938 689         | 1 929 406          | 2 037 680   | 2 425 488              | 3 038 200              |
| Application of cash and investments                                  | 755 818           | 1 380 003         | 1 362 695         | 1 332 274            | 1 766 871         | 1 771 100          | 1 742 533   | 1 979 965              | 2 210 430              |
| <b>Balance - surplus (shortfall)</b>                                 | <b>180 633</b>    | <b>(345 710)</b>  | <b>(307 590)</b>  | <b>487 069</b>       | <b>171 818</b>    | <b>158 306</b>     | <b>295 147</b>                                      | <b>445 523</b>         | <b>827 770</b>         |
| <b>Asset management</b>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Asset register summary (WDV)   | 14 683 751        | 16 947 851        | 20 567 694        | 22 262 991           | 23 161 694        | 23 161 694         | 26 392 435  | 29 876 704             | 33 389 212             |
| Depreciation & asset impairment                                      | 796 070           | 827 164           | 1 064 880         | 958 697              | 958 712           | 958 874            | 954 409   | 984 804                | 960 547                |
| Renewal of Existing Assets   | 1 303 997         | 1 613 541         | 2 086 893         | 2 337 506            | 2 445 338         | 2 445 338          | 2 259 385   | 2 964 100              | 2 420 385              |
| Repairs and Maintenance  | 1 046 135         | 1 040 397         | 1 190 595         | 1 318 543            | 1 399 153         | 1 399 153          | 1 289 963   | 1 515 353              | 1 808 623              |
| <b>Free services</b>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Cost of Free Basic Services provided                                 | 159 164           | 186 066           | 213 067           | 284 932              | 283 284           | 283 284            | 371 386   | 461 032                | 540 232                |
| Revenue cost of free services provided                               | 333 012           | 373 497           | 411 930           | 556 288              | 554 348           | 554 348            | 599 130   | 719 424                | 842 691                |
| <b>Households below minimum service level</b>                        |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Water:   | 3                 | 2                 | 9                 | 10                   | 10                | 31                 | 31  | 31                     | 32                     |
| Sanitation/sewerage:   | 8                 | 7                 | 7                 | 7                    | 7                 | 12                 | 11  | 11                     | 11                     |
| Energy:  | 51                | 49                | 55                | 52                   | 52                | 50                 | 48  | 46                     | 44                     |
| Refuse:  | 106               | 95                | 114               | 113                  | 113               | 131                | 120   | 109                    | 98                     |

**Table 112: MBRR A2 – consolidated budgeted financial performance (revenue and expenditure by standard classification)**

| Standard Classification Description<br>R thousand | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue - Standard</b>                         |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <i>Governance and administration</i>              | 4 708 304         | 5 125 041         | 6 706 884         | 6 464 083            | 6 874 123         | 6 874 123          | 7 425 138   | 8 162 353              | 9 013 755              |
| Executive and council                             | 95 691            | 49 984            | 49 413            | 94 656               | 227 262           | 227 262            | 104 547   | 140 134                | 140 140                |
| Budget and treasury office                        | –                 | 930               | 5 439             | 4 500                | 3 283             | 3 283              | 4 500   | 5 000                  | 4 700                  |
| Corporate services                                | 4 612 613         | 5 074 127         | 6 652 032         | 6 364 927            | 6 643 578         | 6 643 578          | 7 316 091   | 8 017 219              | 8 868 915              |
| <i>Community and public safety</i>                | 262 218           | 268 133           | 830 234           | 789 951              | 924 551           | 924 551            | 899 940   | 1 349 331              | 1 329 441              |
| Community and social services                     | 17 296            | 53 926            | 64 069            | 41 362               | 48 315            | 48 315             | 44 137  | 60 147                 | 77 445                 |
| Sport and recreation                              | 62 327            | 24 048            | 47 980            | 58 288               | 63 066            | 63 066             | 33 439  | 25 136                 | 26 971                 |
| Public safety                                     | 31 787            | 42 380            | 25 398            | 55 894               | 57 185            | 57 185             | 107 439   | 108 924                | 110 511                |
| Housing   | 75 012            | 65 108            | 603 934           | 532 680              | 654 167           | 654 167            | 606 398   | 1 038 547              | 991 823                |
| Health  | 75 796            | 82 673            | 88 854            | 101 727              | 101 817           | 101 817            | 108 526   | 116 577                | 122 691                |
| <i>Economic and environmental services</i>        | 797 538           | 479 417           | 717 589           | 1 328 848            | 1 360 914         | 1 360 914          | 1 404 504   | 1 417 141              | 2 072 655              |
| Planning and development                          | 101 291           | 106 047           | 137 155           | 189 802              | 128 113           | 128 113            | 248 088   | 228 078                | 237 539                |
| Road transport                                    | 695 419           | 372 347           | 579 895           | 1 138 094            | 1 231 849         | 1 231 849          | 1 156 263   | 1 188 902              | 1 834 949              |
| Environmental protection                          | 829               | 1 023             | 539               | 953                  | 953               | 953                | 152   | 161                    | 168                    |
| <i>Trading services</i>                           | 7 775 727         | 9 231 190         | 11 434 591        | 13 935 131           | 13 847 397        | 13 849 827         | 14 341 098  | 15 445 679             | 16 273 237             |
| Electricity                                       | 5 244 443         | 6 331 897         | 8 016 789         | 9 547 421            | 9 365 881         | 9 365 881          | 9 345 211   | 10 310 302             | 10 764 866             |
| Water   | 1 640 100         | 1 736 885         | 2 172 265         | 2 724 352            | 2 818 156         | 2 820 587          | 2 994 584   | 3 284 554              | 3 600 158              |
| Waste water management                            | 493 846           | 691 176           | 696 783           | 973 869              | 973 869           | 973 869            | 1 185 762   | 843 496                | 802 679                |
| Waste management                                  | 397 339           | 471 232           | 548 754           | 689 490              | 689 490           | 689 490            | 815 541   | 1 007 327              | 1 105 534              |
| <i>Other</i>                                      | 146 191           | 153 440           | 170 099           | 200 853              | 200 853           | 200 853            | 198 354   | 208 626                | 217 921                |
| <b>Total Revenue - Standard</b>                   | <b>13 689 978</b> | <b>15 257 221</b> | <b>19 859 397</b> | <b>22 718 866</b>    | <b>23 207 837</b> | <b>23 210 268</b>  | <b>24 269 034</b>                                   | <b>26 583 130</b>      | <b>28 907 010</b>      |
| <b>Expenditure - Standard</b>                     |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <i>Governance and administration</i>              | 2 771 817         | 2 699 062         | 2 707 907         | 3 377 441            | 3 279 269         | 3 279 269          | 4 184 855   | 4 432 165              | 4 736 056              |
| Executive and council                             | 478 091           | 298 456           | 442 004           | 629 510              | 650 187           | 650 187            | 618 018   | 658 566                | 695 155                |
| Budget and treasury office                        | 15 981            | 18 458            | 28 180            | 52 425               | 51 115            | 51 115             | 70 785  | 67 118                 | 68 822                 |
| Corporate services                                | 2 277 745         | 2 382 148         | 2 237 723         | 2 695 505            | 2 577 967         | 2 577 967          | 3 496 053   | 3 706 482              | 3 972 079              |
| <i>Community and public safety</i>                | 2 078 370         | 2 457 238         | 3 017 429         | 3 450 657            | 3 507 438         | 3 507 438          | 3 555 048   | 3 758 451              | 3 982 880              |
| Community and social services                     | 261 237           | 299 926           | 425 114           | 443 175              | 465 891           | 465 891            | 455 074   | 488 947                | 515 020                |
| Sport and recreation                              | 506 638           | 570 368           | 653 713           | 863 065              | 745 395           | 745 395            | 624 976   | 682 921                | 741 442                |
| Public safety                                     | 810 447           | 1 059 277         | 1 215 201         | 1 402 637            | 1 449 056         | 1 449 056          | 1 715 872   | 1 808 425              | 1 906 878              |
| Housing   | 274 168           | 309 446           | 447 561           | 454 513              | 559 797           | 559 797            | 400 717   | 396 245                | 418 822                |
| Health  | 225 879           | 218 220           | 275 841           | 287 267              | 287 299           | 287 299            | 358 410   | 381 913                | 400 719                |
| <i>Economic and environmental services</i>        | 1 318 739         | 1 418 163         | 1 658 024         | 1 914 047            | 1 946 613         | 1 946 613          | 2 145 805   | 2 290 141              | 2 577 500              |
| Planning and development                          | 203 552           | 226 218           | 271 231           | 416 643              | 442 676           | 442 676            | 572 864   | 578 593                | 614 207                |
| Road transport                                    | 1 069 798         | 1 140 746         | 1 330 919         | 1 430 705            | 1 437 710         | 1 437 710          | 1 514 204   | 1 647 989              | 1 895 853              |
| Environmental protection                          | 45 388            | 51 199            | 55 874            | 66 699               | 66 228            | 66 228             | 58 736  | 63 559                 | 67 439                 |
| <i>Trading services</i>                           | 6 913 457         | 7 739 978         | 10 279 256        | 12 143 341           | 12 141 965        | 12 144 396         | 12 088 387  | 13 149 819             | 14 242 294             |
| Electricity                                       | 4 511 438         | 5 198 372         | 7 240 078         | 8 244 148            | 8 206 512         | 8 206 512          | 8 358 924   | 9 058 813              | 9 794 419              |
| Water   | 1 418 951         | 1 370 567         | 1 802 327         | 2 440 802            | 2 497 687         | 2 500 118          | 2 524 105   | 2 782 489              | 3 033 114              |
| Waste water management                            | 286 829           | 307 913           | 378 505           | 485 550              | 480 151           | 480 151            | 629 525   | 685 757                | 750 587                |
| Waste management                                  | 696 239           | 863 125           | 858 346           | 972 841              | 957 616           | 957 616            | 575 834   | 622 760                | 664 173                |
| <i>Other</i>                                      | 116 708           | 138 258           | 170 932           | 198 771              | 196 363           | 196 363            | 197 900   | 210 326                | 223 172                |
| <b>Total Expenditure - Standard</b>               | <b>13 199 090</b> | <b>14 452 699</b> | <b>17 833 548</b> | <b>21 084 256</b>    | <b>21 071 649</b> | <b>21 074 079</b>  | <b>22 171 995</b>                                   | <b>23 840 902</b>      | <b>25 761 902</b>      |
| <b>Surplus/(Deficit) for the year</b>             | <b>490 888</b>    | <b>804 522</b>    | <b>2 025 848</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |



**Table 113: MBRR A3 – consolidated budgeted financial performance (revenue and expenditure by municipal vote)**

| Vote Description<br>R thousand                | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Revenue by Vote</b>                        |                   |                   |                   |                      |                   |                    |   |                        |                        |
| City Planning and Development                 | 97 390            | 101 158           | 131 821           | 121 908              | 124 970           | 124 970            | 128 036   | 132 538                | 136 858                |
| Corporate & Shared Services                   | 54 154            | 73 094            | 96 878            | 68 122               | 74 873            | 74 873             | 82 853  | 86 308                 | 89 269                 |
| Economic Development                          | 3 900             | 3 242             | 2 274             | 12 894               | 3 143             | 3 143              | 80 052  | 50 541                 | 50 681                 |
| Emergency Services                            | 52 634            | 75 152            | 60 578            | 60 851               | 61 983            | 61 983             | 66 303  | 69 764                 | 73 370                 |
| Environmental Management                      | 506 596           | 576 654           | 648 252           | 804 703              | 803 703           | 803 703            | 934 720   | 1 133 167              | 1 237 540              |
| Group Financial Services                      | 4 520 976         | 4 967 309         | 6 523 968         | 6 266 255            | 6 460 798         | 6 460 798          | 7 062 086   | 7 750 030              | 8 549 827              |
| Housing & Human Settlement                    | 45 850            | 34 264            | 583 782           | 498 105              | 619 593           | 619 593            | 584 469   | 1 015 430              | 967 643                |
| Group Information & Communication Technology  | 179               | 762               | 1 065             | 189                  | 52 083            | 52 083             | 16  | 17                     | 17                     |
| Metro Police Services                         | 131 757           | 116 014           | 137 016           | 162 070              | 168 764           | 168 764            | 224 868   | 232 650                | 239 929                |
| Office of the City Manager                    | 12                | 9 877             | 48 365            | 60 276               | 186 726           | 186 726            | 100 000   | 140 000                | 140 000                |
| Office of the Speaker                         | –                 | 55                | –                 | –                    | –                 | –                  | –   | –                      | –                      |
| Regional Service Delivery                     | 268 439           | 198 919           | 192 861           | 271 763              | 232 940           | 232 940            | 188 338   | 146 480                | 151 270                |
| Service Infrastructure                        | 7 319 759         | 8 721 749         | 10 848 451        | 13 221 793           | 13 134 059        | 13 136 489         | 13 497 940  | 14 430 355             | 15 159 338             |
| Transport                                     | 622 977           | 311 405           | 508 494           | 1 087 554            | 1 173 974         | 1 173 974          | 1 090 703   | 1 119 559              | 1 762 063              |
| Other Votes                                   | 65 355            | 67 567            | 75 592            | 82 585               | 110 229           | 110 229            | 228 650   | 276 292                | 349 206                |
| <b>Total Revenue by Vote</b>                  | <b>13 689 978</b> | <b>15 257 221</b> | <b>19 859 397</b> | <b>22 718 866</b>    | <b>23 207 837</b> | <b>23 210 268</b>  | <b>24 269 034</b>                                   | <b>26 583 130</b>      | <b>28 907 010</b>      |
| <b>Expenditure by Vote to be appropriated</b> |                   |                   |                   |                      |                   |                    |   |                        |                        |
| City Planning and Development                 | 158 881           | 173 731           | 224 143           | 227 980              | 230 159           | 230 159            | 246 234   | 259 685                | 275 305                |
| Corporate & Shared Services                   | 548 153           | 554 638           | 633 110           | 742 868              | 778 851           | 778 851            | 1 452 455   | 1 551 719              | 1 663 241              |
| Economic Development                          | 42 845            | 46 544            | 45 901            | 143 520              | 205 316           | 205 316            | 275 952   | 261 370                | 275 904                |
| Emergency Services                            | 302 902           | 346 840           | 394 491           | 402 126              | 420 777           | 420 777            | 463 590   | 489 424                | 516 924                |
| Environmental Management                      | 968 258           | 1 218 253         | 1 260 777         | 1 484 491            | 1 359 788         | 1 359 788          | 958 287   | 1 035 929              | 1 107 474              |
| Group Financial Services                      | 1 266 072         | 1 368 198         | 1 076 957         | 1 281 317            | 1 087 381         | 1 087 381          | 1 296 180   | 1 381 927              | 1 496 876              |
| Housing & Human Settlement                    | 196 311           | 231 276           | 352 996           | 318 517              | 426 384           | 426 384            | 309 130   | 295 567                | 312 463                |
| Group Information & Communication Technology  | 267 589           | 286 685           | 326 561           | 317 292              | 332 301           | 332 301            | 410 985   | 444 984                | 461 326                |
| Metro Police Services                         | 641 155           | 837 692           | 976 549           | 1 158 730            | 1 185 729         | 1 185 729          | 1 439 722   | 1 518 402              | 1 601 957              |
| Office of the City Manager                    | 42 484            | 45 684            | 66 314            | 193 380              | 219 522           | 219 522            | 155 933   | 134 478                | 144 811                |
| Office of the Speaker                         | 75 823            | 104 898           | 151 191           | 185 349              | 181 428           | 181 428            | 168 453   | 179 867                | 192 377                |
| Regional Service Delivery                     | 1 797 232         | 1 701 845         | 2 265 498         | 2 310 606            | 2 271 328         | 2 271 328          | 2 173 619   | 2 385 631              | 2 596 482              |
| Service Infrastructure                        | 5 588 225         | 6 184 318         | 8 517 824         | 10 353 817           | 10 376 091        | 10 378 521         | 10 549 002  | 11 466 796             | 12 404 401             |
| Transport                                     | 771 145           | 824 118           | 956 530           | 1 090 989            | 1 068 416         | 1 068 416          | 1 264 311   | 1 365 257              | 1 595 167              |
| Other Votes                                   | 532 015           | 527 981           | 584 708           | 873 274              | 928 178           | 928 178            | 1 008 143   | 1 069 867              | 1 117 194              |
| <b>Total Expenditure by Vote</b>              | <b>13 199 090</b> | <b>14 452 699</b> | <b>17 833 548</b> | <b>21 084 256</b>    | <b>21 071 649</b> | <b>21 074 079</b>  | <b>22 171 995</b>                                   | <b>23 840 902</b>      | <b>25 761 902</b>      |
| <b>Surplus/(Deficit) for the year</b>         | <b>490 888</b>    | <b>804 522</b>    | <b>2 025 848</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |

**Table 114: MBRR A4 – consolidated budgeted financial performance (revenue and expenditure)**

| Description  | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <b>Revenue By Source</b>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Property rates   | 2 699 680         | 2 915 520         | 3 391 195         | 3 737 900            | 3 937 900         | 3 937 900          | 4 464 238   | 4 895 661              | 5 370 227              |
| Property rates - penalties & collection charges                      | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| Service charges - electricity revenue                                | 4 953 435         | 5 985 734         | 7 524 017         | 9 141 000            | 8 941 000         | 8 941 000          | 8 916 104   | 9 602 333              | 10 358 678             |
| Service charges - water revenue                                      | 1 280 732         | 1 613 598         | 1 951 177         | 2 366 970            | 2 446 056         | 2 442 585          | 2 588 634   | 2 848 262              | 3 131 400              |
| Service charges - sanitation revenue                                 | 368 650           | 426 403           | 491 606           | 601 820              | 601 820           | 602 715            | 665 925   | 732 475                | 792 092                |
| Service charges - refuse revenue                                     | 482 376           | 394 932           | 553 033           | 606 250              | 606 250           | 606 250            | 741 497   | 926 870                | 1 017 516              |
| Service charges - other  | 149 031           | 173 820           | 159 215           | 263 782              | 263 782           | 263 641            | 279 383   | 296 534                | 312 651                |
| Rental of facilities and equipment                                   | 96 522            | 103 048           | 100 221           | 124 600              | 125 285           | 125 285            | 131 357   | 138 119                | 144 159                |
| Interest earned - external investments                               | 97 584            | 111 038           | 52 934            | 45 669               | 46 751            | 46 461             | 38 337  | 29 252                 | 30 109                 |
| Interest earned - outstanding debtors                                | 248 531           | 213 995           | 265 721           | 330 880              | 330 884           | 332 025            | 240 532   | 258 114                | 277 072                |
| Dividends received   | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| Fines  | 4 512             | 3 036             | 4 541             | 3 281                | 3 423             | 3 423              | 79 185  | 79 417                 | 79 647                 |
| Licences and permits   | 25 262            | 35 989            | 52 426            | 43 732               | 50 732            | 50 732             | 52 984  | 55 578                 | 58 134                 |
| Agency services  | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| Transfers recognised - operational                                   | 1 745 531         | 2 007 217         | 2 335 191         | 2 566 616            | 2 669 731         | 2 669 731          | 2 927 897   | 3 179 723              | 3 643 515              |
| Other revenue  | 774 894           | 763 475           | 1 725 245         | 962 535              | 1 005 537         | 1 009 834          | 1 045 920   | 1 098 465              | 1 193 277              |
| Gains on disposal of PPE   | —                 | 12 921            | 27 081            | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>12 926 739</b> | <b>14 760 726</b> | <b>18 633 601</b> | <b>20 795 035</b>    | <b>21 029 151</b> | <b>21 031 582</b>  | <b>22 171 995</b>                                   | <b>24 140 804</b>      | <b>26 408 478</b>      |
| <b>Expenditure By Type</b>   |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Employee related costs   | 3 572 319         | 4 304 766         | 4 815 285         | 5 613 007            | 5 443 139         | 5 442 607          | 6 138 038   | 6 582 962              | 7 006 708              |
| Remuneration of councillors  | 56 054            | 61 712            | 91 436            | 100 059              | 89 963            | 89 935             | 103 223   | 113 295                | 124 375                |
| Debt impairment  | 1 077 083         | 709 796           | 963 359           | 908 733              | 912 687           | 911 626            | 947 408   | 1 033 781              | 1 121 960              |
| Depreciation & asset impairment                                      | 796 070           | 827 164           | 1 064 880         | 958 697              | 958 712           | 958 874            | 954 409   | 984 804                | 960 547                |
| Finance charges  | 605 637           | 605 036           | 633 925           | 781 169              | 629 534           | 629 534            | 859 248   | 942 345                | 1 034 931              |
| Bulk purchases   | 3 662 213         | 4 483 652         | 6 168 001         | 7 206 085            | 7 178 594         | 7 182 324          | 7 555 858   | 8 194 771              | 8 885 600              |
| Other materials  | 368 282           | 433 366           | 527 733           | 654 924              | 587 335           | 587 335            | 584 704   | 631 522                | 669 096                |
| Contracted services  | 1 131 108         | 1 228 260         | 1 454 431         | 1 562 161            | 1 769 026         | 1 769 026          | 1 427 076   | 1 601 004              | 1 805 870              |
| Transfers and grants   | 12 544            | 27 626            | 21 496            | 21 202               | 21 202            | 21 202             | 242 918   | 249 694                | 257 578                |
| Other expenditure  | 1 914 643         | 1 768 472         | 1 999 252         | 3 278 220            | 3 481 458         | 3 481 616          | 3 359 113   | 3 506 723              | 3 895 237              |
| Loss on disposal of PPE  | 3 137             | 2 850             | 93 750            | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Total Expenditure</b>   | <b>13 199 090</b> | <b>14 452 699</b> | <b>17 833 548</b> | <b>21 084 256</b>    | <b>21 071 649</b> | <b>21 074 079</b>  | <b>22 171 995</b>                                   | <b>23 840 902</b>      | <b>25 761 902</b>      |
| <b>Surplus/(Deficit)</b>   | <b>(272 351)</b>  | <b>308 028</b>    | <b>800 052</b>    | <b>(289 222)</b>     | <b>(42 498)</b>   | <b>(42 498)</b>    | <b>(0)</b>  | <b>299 902</b>         | <b>646 576</b>         |
| Transfers recognised - capital                                       | 763 239           | 496 494           | 1 225 796         | 1 923 832            | 2 178 686         | 2 178 686          | 2 097 039   | 2 442 326              | 2 498 532              |
| Contributions recognised - capital                                   | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| Contributed assets   | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>490 888</b>    | <b>804 522</b>    | <b>2 025 848</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |
| Taxation   | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>490 888</b>    | <b>804 522</b>    | <b>2 025 848</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |
| Attributable to minorities   | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Surplus/(Deficit) attributable to municipality</b>                | <b>490 888</b>    | <b>804 522</b>    | <b>2 025 848</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |
| Share of surplus/ (deficit) of associate                             | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Surplus/(Deficit) for the year</b>                                | <b>490 888</b>    | <b>804 522</b>    | <b>2 025 848</b>  | <b>1 634 610</b>     | <b>2 136 188</b>  | <b>2 136 188</b>   | <b>2 097 039</b>                                    | <b>2 742 228</b>       | <b>3 145 108</b>       |

**Table 115: MBRR A5 – consolidated budgeted capital expenditure by vote, standard classification and funding**

| Vote Description<br>R thousand                    | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Capital expenditure - Vote</b>                 |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <u>Multi-year expenditure to be appropriated</u>  |                  |                  |                  |                      |                  |                    |   |                        |                        |
| City Planning and Development                     | 20               | 2 893            | 967              | 5 200                | 5 200            | 5 200              | 1 200   | 1 200                  | 1 200                  |
| Corporate & Shared Services                       | 16 242           | 8 682            | 886              | 35 500               | 17 500           | 17 500             | 88 500  | 55 500                 | 30 500                 |
| Economic Development                              | 2 024            | 4 002            | 1 897            | 11 651               | 11 000           | 11 000             | 1 500   | 2 100                  | 2 100                  |
| Emergency Services                                | 9 583            | 9 667            | 27 468           | 35 700               | 30 800           | 30 800             | 17 800  | 27 800                 | 5 500                  |
| Environmental Management                          | 19 945           | 33 902           | 33 995           | 83 760               | 80 260           | 80 260             | 42 800  | 54 000                 | 62 100                 |
| Group Financial Services                          | 2 670            | 3 844            | 22 803           | 17 000               | 17 023           | 17 023             | 7 500   | 5 500                  | 5 500                  |
| Housing & Human Settlement                        | 117 355          | 129 999          | 602 065          | 512 978              | 518 478          | 518 478            | 570 303   | 1 051 305              | 1 002 385              |
| Group Information & Communication Technology      | 48 960           | 117 481          | 151 922          | 81 655               | 140 849          | 185 500            | 90 300  | 90 300                 | 95 500                 |
| Metro Police Services                             | 55 279           | 18 582           | 24 894           | 31 500               | 31 600           | 31 600             | 57 000  | 12 000                 | 15 000                 |
| Office of the City Manager                        | 15 615           | 16 810           | 50 304           | 64 567               | 191 284          | 191 284            | 102 000   | 141 850                | 141 850                |
| Office of the Speaker                             | —                | —                | —                | 1 500                | 1 500            | 1 500              | 500   | 500                    | 500                    |
| Regional Service Delivery                         | 222 329          | 119 810          | 154 374          | 433 860              | 429 594          | 429 594            | 322 172   | 138 350                | 100 050                |
| Service Infrastructure                            | 952 905          | 1 310 456        | 1 290 227        | 1 558 668            | 1 575 949        | 1 575 949          | 1 348 181   | 1 643 495              | 1 173 400              |
| Transport   | 724 572          | 394 020          | 690 603          | 1 388 408            | 1 483 899        | 1 483 899          | 1 534 300   | 1 313 676              | 1 792 547              |
| Other Votes                                       | 3 242            | 21 488           | 17 993           | 58 300               | 46 633           | 46 633             | 52 000  | 83 500                 | 114 500                |
| <b>Capital multi-year expenditure sub-total</b>   | <b>2 190 742</b> | <b>2 191 637</b> | <b>3 070 398</b> | <b>4 321 247</b>     | <b>4 581 568</b> | <b>4 581 568</b>   | <b>4 331 256</b>                                    | <b>4 621 076</b>       | <b>4 542 632</b>       |
| <u>Single-year expenditure to be appropriated</u> |                  |                  |                  |                      |                  |                    |   |                        |                        |
| City Planning and Development                     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Corporate & Shared Services                       | —                | 2 681            | —                | 3 800                | 3 800            | 3 800              | —   | —                      | —                      |
| Economic Development                              | —                | —                | —                | 1 500                | 1 500            | 1 500              | —   | —                      | —                      |
| Emergency Services                                | —                | —                | 13               | 1 500                | 1 500            | 1 500              | —   | —                      | —                      |
| Environmental Management                          | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Group Financial Services                          | —                | —                | —                | —                    | 500              | 500                | 7 000   | —                      | —                      |
| Housing & Human Settlement                        | —                | —                | 15 000           | —                    | —                | —                  | —   | —                      | —                      |
| Group Information & Communication Technology      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Metro Police Services                             | —                | —                | —                | 5 000                | 5 000            | 5 000              | —   | —                      | 5 000                  |
| Office of the City Manager                        | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Office of the Speaker                             | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Regional Service Delivery                         | 3 611            | (20)             | 17 252           | 20 000               | 20 000           | 20 000             | 7 000   | —                      | 4 500                  |
| Service Infrastructure                            | 4 000            | —                | 8 000            | —                    | —                | —                  | —   | —                      | —                      |
| Transport   | 4 200            | 48 954           | 5 336            | —                    | —                | —                  | —   | 500                    | 1 000                  |
| Other Votes                                       | 1 861            | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Capital single-year expenditure sub-total</b>  | <b>13 672</b>    | <b>51 615</b>    | <b>45 601</b>    | <b>31 800</b>        | <b>32 300</b>    | <b>32 300</b>      | <b>14 000</b>                                       | <b>500</b>             | <b>10 500</b>          |
| <b>Total Capital Expenditure - Vote</b>           | <b>2 204 414</b> | <b>2 243 252</b> | <b>3 115 999</b> | <b>4 353 047</b>     | <b>4 613 868</b> | <b>4 613 868</b>   | <b>4 345 256</b>                                    | <b>4 621 576</b>       | <b>4 553 132</b>       |
| <b>Capital Expenditure - Standard</b>             |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <u>Governance and administration</u>              |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Executive and council                             | 84 606           | 155 928          | 218 765          | 222 822              | 403 889          | 403 889            | 416 950   | 318 900                | 295 350                |
| Budget and treasury office                        | 16 202           | 18 793           | 56 455           | 81 867               | 221 240          | 221 240            | 123 950   | 154 100                | 150 350                |
| Corporate services                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <u>Community and public safety</u>                |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Community and social services                     | 338 785          | 253 060          | 799 228          | 1 028 895            | 1 000 629        | 1 000 629          | 953 853   | 1 250 705              | 1 185 435              |
| Sport and recreation                              | 7 494            | 10 748           | 66 808           | 60 314               | 55 170           | 55 170             | 44 800  | 39 100                 | 31 000                 |
| Public safety                                     | 87 240           | 37 752           | 44 633           | 282 650              | 281 828          | 281 828            | 222 350   | 60 000                 | 54 550                 |
| Housing   | 64 862           | 28 249           | 52 375           | 72 200               | 67 400           | 67 400             | 74 800  | 39 800                 | 25 500                 |
| Health  | 168 047          | 151 815          | 622 647          | 563 231              | 558 731          | 558 731            | 570 303   | 1 051 305              | 1 002 385              |
| <u>Economic and environmental services</u>        |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Planning and development                          | 11 142           | 24 496           | 12 765           | 50 500               | 37 500           | 37 500             | 41 500  | 60 500                 | 72 000                 |
| Road transport                                    | 716 330          | 407 673          | 692 638          | 1 403 809            | 1 498 149        | 1 498 149          | 1 525 400   | 1 314 926              | 1 805 147              |
| Environmental protection                          | 2 045            | 6 866            | 2 864            | 18 351               | 17 200           | 17 200             | 2 700   | 3 300                  | 3 300                  |
| <u>Trading services</u>                           |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Electricity                                       | 711 409          | 398 250          | 685 376          | 1 376 458            | 1 471 949        | 1 471 949          | 1 513 100   | 1 301 426              | 1 787 047              |
| Water   | 2 876            | 2 558            | 4 398            | 9 000                | 9 000            | 9 000              | 9 600   | 10 200                 | 14 800                 |
| Waste water management                            | 1 042 777        | 1 367 423        | 1 372 931        | 1 663 311            | 1 676 992        | 1 676 992          | 1 412 153   | 1 702 995              | 1 235 900              |
| Waste management                                  | 535 217          | 582 137          | 624 031          | 617 800              | 635 481          | 635 481            | 440 157   | 897 250                | 639 000                |
| Other   | 200 291          | 278 019          | 178 328          | 191 613              | 243 168          | 243 168            | 209 200   | 179 000                | 214 050                |
| <b>Total Capital Expenditure - Standard</b>       | <b>2 204 414</b> | <b>2 243 252</b> | <b>3 115 999</b> | <b>4 353 047</b>     | <b>4 613 868</b> | <b>4 613 868</b>   | <b>4 345 256</b>                                    | <b>4 621 576</b>       | <b>4 553 132</b>       |
| <b>Funded by:</b>                                 |                  |                  |                  |                      |                  |                    |   |                        |                        |
| National Government                               | 732 481          | 481 389          | 1 168 233        | 1 834 990            | 2 086 495        | 2 086 495          | 2 025 510   | 2 415 326              | 2 450 032              |
| Provincial Government                             | 30 174           | 15 416           | 57 563           | 88 842               | 92 191           | 92 191             | 71 529  | 27 000                 | 48 500                 |
| District Municipality                             | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other transfers and grants                        | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <u>Transfers recognised - capital</u>             |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Public contributions & donations                  | 762 656          | 496 805          | 1 225 796        | 1 923 832            | 2 178 686        | 2 178 686          | 2 097 039   | 2 442 326              | 2 498 632              |
| <u>Borrowing</u>                                  |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Internally generated funds                        | —                | —                | —                | 88 571               | 88 571           | 88 571             | 95 900  | 93 100                 | 80 500                 |
| <b>Total Capital Funding</b>                      | <b>1 441 758</b> | <b>1 746 446</b> | <b>1 890 203</b> | <b>2 006 611</b>     | <b>2 267 247</b> | <b>2 267 247</b>   | <b>2 219 439</b>                                    | <b>2 508 726</b>       | <b>2 539 032</b>       |

Table 116: MBRR A6 – consolidated budgeted financial position

| Description                              | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                        |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <b>ASSETS</b>                            |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <b>Current assets</b>                    |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Cash                                     | 111 633           | 414 104           | 643 632           | 198 706              | 209 867           | 200 584            | 209 317   | 218 176                | 229 902                |
| Call investment deposits                 | 641 132           | 496 338           | 323 852           | 1 374 487            | 1 475 790         | 1 475 790          | 1 474 209   | 1 724 704              | 2 220 558              |
| Consumer debtors                         | 2 353 455         | 2 609 512         | 2 767 821         | 2 910 547            | 2 884 254         | 2 885 254          | 2 948 877   | 2 981 353              | 2 980 178              |
| Other debtors                            | 536 225           | 511 272           | 767 444           | 698 410              | 839 045           | 821 221            | 839 851   | 885 761                | 928 707                |
| Current portion of long-term receivables | 127 376           | 105 062           | 110 109           | 152 606              | 150 117           | 150 117            | 162 120   | 175 172                | 188 864                |
| Inventory                                | 213 011           | 328 974           | 417 521           | 365 980              | 440 245           | 440 245            | 464 990   | 490 715                | 513 484                |
| <b>Total current assets</b>              | <b>3 982 832</b>  | <b>4 465 261</b>  | <b>5 030 379</b>  | <b>5 700 736</b>     | <b>5 999 318</b>  | <b>5 973 211</b>   | <b>6 099 365</b>                                    | <b>6 475 880</b>       | <b>7 061 693</b>       |
| <b>Non current assets</b>                |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Long-term receivables                    | 197 973           | 118 933           | 95 596            | 180 384              | 113 620           | 113 620            | 121 280   | 129 509                | 137 580                |
| Investments                              | 196 665           | 123 851           | 87 622            | 255 821              | 253 032           | 253 032            | 354 154   | 482 608                | 587 740                |
| Investment property                      | 415 763           | 419 971           | 582 935           | 424 366              | 582 495           | 582 495            | 590 411   | 590 896                | 591 444                |
| Investment in Associate                  | –                 | –                 | –                 | –                    | –                 | –                  | –   | –                      | –                      |
| Property, plant and equipment            | 14 160 741        | 16 327 955        | 19 683 778        | 21 718 292           | 22 360 576        | 22 360 576         | 25 663 678  | 29 228 430             | 32 793 768             |
| Agricultural                             | –                 | –                 | –                 | –                    | –                 | –                  | –   | –                      | –                      |
| Biological                               | –                 | –                 | –                 | –                    | –                 | –                  | –   | –                      | –                      |
| Intangible                               | 107 248           | 199 924           | 300 981           | 120 333              | 218 613           | 218 613            | 138 346   | 57 378                 | 4 000                  |
| Other non-current assets                 | –                 | –                 | –                 | –                    | –                 | –                  | –   | –                      | –                      |
| <b>Total non current assets</b>          | <b>15 078 389</b> | <b>17 190 635</b> | <b>20 750 912</b> | <b>22 699 196</b>    | <b>23 528 335</b> | <b>23 528 335</b>  | <b>26 867 869</b>                                   | <b>30 488 821</b>      | <b>34 114 532</b>      |
| <b>TOTAL ASSETS</b>                      | <b>19 061 221</b> | <b>21 655 896</b> | <b>25 781 291</b> | <b>28 399 932</b>    | <b>29 527 653</b> | <b>29 501 546</b>  | <b>32 967 234</b>                                   | <b>36 964 702</b>      | <b>41 176 225</b>      |
| <b>LIABILITIES</b>                       |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <b>Current liabilities</b>               |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Bank overdraft                           | 12 979            | –                 | –                 | 9 670                | –                 | –                  | –   | –                      | –                      |
| Borrowing                                | 608 149           | 606 213           | 472 045           | 427 180              | 496 385           | 496 385            | 816 566   | 876 689                | 1 033 787              |
| Consumer deposits                        | 321 807           | 359 617           | 406 953           | 389 478              | 447 800           | 447 800            | 492 626   | 541 716                | 595 694                |
| Trade and other payables                 | 3 591 954         | 3 930 778         | 5 157 217         | 4 382 439            | 5 176 471         | 5 166 435          | 5 441 674   | 5 740 919              | 6 005 390              |
| Provisions                               | 998               | 1 270             | 1 611             | 716                  | 185               | 185                | 4 185   | 6 195                  | 7 204                  |
| <b>Total current liabilities</b>         | <b>4 535 888</b>  | <b>4 897 878</b>  | <b>6 037 826</b>  | <b>5 209 483</b>     | <b>6 120 841</b>  | <b>6 110 805</b>   | <b>6 755 051</b>                                    | <b>7 165 519</b>       | <b>7 642 076</b>       |
| <b>Non current liabilities</b>           |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Borrowing                                | 4 523 651         | 5 416 149         | 6 266 095         | 7 985 547            | 7 922 620         | 7 922 620          | 8 571 723   | 9 339 032              | 9 773 024              |
| Provisions                               | 1 326 035         | 1 704 521         | 1 814 175         | 2 031 453            | 1 965 637         | 1 965 637          | 2 065 863   | 2 171 005              | 2 283 209              |
| <b>Total non current liabilities</b>     | <b>5 849 686</b>  | <b>7 120 671</b>  | <b>8 080 270</b>  | <b>10 017 000</b>    | <b>9 888 257</b>  | <b>9 888 257</b>   | <b>10 637 585</b>                                   | <b>11 510 037</b>      | <b>12 056 232</b>      |
| <b>TOTAL LIABILITIES</b>                 | <b>10 385 574</b> | <b>12 018 548</b> | <b>14 118 095</b> | <b>15 226 483</b>    | <b>16 009 098</b> | <b>15 999 062</b>  | <b>17 392 637</b>                                   | <b>18 675 555</b>      | <b>19 698 308</b>      |
| <b>NET ASSETS</b>                        | <b>8 675 648</b>  | <b>9 637 348</b>  | <b>11 663 196</b> | <b>13 173 448</b>    | <b>13 518 555</b> | <b>13 502 484</b>  | <b>15 574 597</b>                                   | <b>18 289 146</b>      | <b>21 477 917</b>      |
| <b>COMMUNITY WEALTH/EQUITY</b>           |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Accumulated Surplus/(Deficit)            | 1 259 374         | 1 915 999         | 11 293 042        | 5 667 131            | 13 293 805        | 13 277 734         | 15 361 351  | 18 085 679             | 21 248 349             |
| Reserves                                 | 7 416 273         | 7 721 348         | 370 154           | 7 506 318            | 220 136           | 220 136            | 202 188   | 181 585                | 196 522                |
| Minorities' interests                    | –                 | –                 | –                 | –                    | 4 614             | 4 614              | 11 058  | 21 902                 | 33 046                 |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b>     | <b>8 675 648</b>  | <b>9 637 348</b>  | <b>11 663 196</b> | <b>13 173 448</b>    | <b>13 518 555</b> | <b>13 502 484</b>  | <b>15 574 597</b>                                   | <b>18 289 146</b>      | <b>21 477 917</b>      |

Table 117: MBRR A7 – consolidated budgeted cash flows

| Description                                       | 2009/10            | 2010/11            | 2011/12            | Current Year 2012/13 |                    |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|--------------------|--------------------|--------------------|----------------------|--------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome    | Audited Outcome    | Audited Outcome    | Original Budget      | Adjusted Budget    | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                                 |                    |                    |                    |                      |                    |                    |   |                        |                        |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>        |                    |                    |                    |                      |                    |                    |   |                        |                        |
| <b>Receipts</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Ratepayers and other                              | 12 964 586         | 14 266 759         | 18 481 594         | 16 852 071           | 16 791 338         | 16 799 402         | 18 143 699  | 19 777 700             | 21 489 100             |
| Government - operating                            | -                  | -                  | -                  | 2 566 604            | 2 684 101          | 2 684 101          | 2 927 897   | 3 179 723              | 3 643 515              |
| Government - capital                              | -                  | -                  | -                  | 1 923 832            | 2 178 686          | 2 178 686          | 2 097 039   | 2 442 326              | 2 498 532              |
| Interest  | 97 584             | 111 038            | 52 934             | 67 528               | 68 614             | 70 681             | 65 146  | 57 956                 | 61 303                 |
| Dividends   | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| <b>Payments</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Suppliers and employees                           | (10 502 480)       | (11 730 149)       | (13 864 608)       | (17 832 765)         | (17 954 290)       | (17 975 253)       | (18 866 303)  | (20 324 839)           | (22 068 358)           |
| Finance charges                                   | (602 554)          | (605 036)          | (633 925)          | (781 169)            | (629 534)          | (629 534)          | (859 237)   | (942 244)              | (1 034 737)            |
| Transfers and Grants                              | -                  | -                  | -                  | (21 202)             | (21 202)           | (21 202)           | (242 918)   | (249 694)              | (257 578)              |
| <b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>  | <b>1 957 135</b>   | <b>2 042 612</b>   | <b>4 635 996</b>   | <b>2 774 980</b>     | <b>3 117 714</b>   | <b>3 106 881</b>   | <b>3 265 324</b>                                    | <b>3 940 928</b>       | <b>4 331 778</b>       |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>       |                    |                    |                    |                      |                    |                    |   |                        |                        |
| <b>Receipts</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Proceeds on disposal of PPE                       | 257 768            | 10 071             | (64 263)           | -                    | -                  | -                  | -   | -                      | -                      |
| Decrease (increase) in non-current debtors        | -                  | -                  | -                  | 231 840              | 229 734            | 229 734            | 146 664   | 148 220                | 148 121                |
| Decrease (increase) other non-current receivables | -                  | -                  | -                  | -                    | 26 665             | 26 665             | -   | -                      | -                      |
| Decrease (increase) in non-current investments    | -                  | -                  | -                  | 55 594               | (167 733)          | (167 733)          | (94 077)  | (116 498)              | (105 133)              |
| <b>Payments</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Capital assets                                    | (2 184 729)        | (2 762 742)        | (4 630 469)        | (4 057 541)          | (4 295 693)        | (4 294 143)        | (4 284 267)   | (4 541 461)            | (4 471 869)            |
| <b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>  | <b>(1 926 961)</b> | <b>(2 752 670)</b> | <b>(4 694 732)</b> | <b>(3 770 106)</b>   | <b>(4 207 027)</b> | <b>(4 205 477)</b> | <b>(4 231 679)</b>                                  | <b>(4 509 740)</b>     | <b>(4 428 881)</b>     |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>       |                    |                    |                    |                      |                    |                    |   |                        |                        |
| <b>Receipts</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Short term loans                                  | -                  | -                  | -                  | -                    | -                  | -                  | -   | -                      | -                      |
| Borrowing long term/refinancing                   | 720 000            | 1 361 000          | 1 022 304          | 1 640 000            | 2 140 000          | 2 140 000          | 1 600 000   | 1 500 000              | 1 400 000              |
| Increase (decrease) in consumer deposits          | -                  | -                  | -                  | 7 769                | 40 587             | 40 587             | 44 626  | 49 068                 | 53 955                 |
| <b>Payments</b>                                   |                    |                    |                    |                      |                    |                    |   |                        |                        |
| Repayment of borrowing                            | (201 093)          | (480 286)          | (306 526)          | (297 361)            | (357 756)          | (357 756)          | (664 074)   | (708 947)              | (849 272)              |
| <b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>  | <b>518 907</b>     | <b>880 714</b>     | <b>715 778</b>     | <b>1 350 408</b>     | <b>1 822 831</b>   | <b>1 822 831</b>   | <b>980 552</b>                                      | <b>840 121</b>         | <b>604 683</b>         |
| <b>NET INCREASE/(DECREASE) IN CASH HELD</b>       | <b>549 081</b>     | <b>170 655</b>     | <b>57 042</b>      | <b>355 281</b>       | <b>733 518</b>     | <b>724 235</b>     | <b>14 197</b>                                       | <b>271 309</b>         | <b>507 580</b>         |
| Cash/cash equivalents at the year begin:          | 190 705            | 739 786            | 910 442            | 1 208 242            | 952 139            | 952 139            | 1 676 374   | 1 690 571              | 1 961 880              |
| Cash/cash equivalents at the year end:            | 739 786            | 910 442            | 967 483            | 1 563 523            | 1 685 657          | 1 676 374          | 1 690 571   | 1 961 880              | 2 469 460              |

Table 118: MBRR A8 – consolidated cashbacked reserves/accumulated surplus reconciliation

| Description                                       | 2009/10         | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                                 |                 |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Cash and investments available</b>             |                 |                  |                  |                      |                  |                    |   |                        |                        |
| Cash/cash equivalents at the year end             | 739 786         | 910 442          | 967 483          | 1 563 523            | 1 685 657        | 1 676 374          | 1 690 571   | 1 961 880              | 2 469 460              |
| Other current investments > 90 days               | -               | (0)              | (0)              | 0                    | -                | 0                  | (7 045)   | (19 000)               | (19 000)               |
| Non current assets - Investments                  | 196 665         | 123 851          | 87 622           | 255 821              | 253 032          | 253 032            | 354 154   | 482 608                | 587 740                |
| <b>Cash and Investments available:</b>            | <b>936 451</b>  | <b>1 034 293</b> | <b>1 055 105</b> | <b>1 819 343</b>     | <b>1 938 689</b> | <b>1 929 406</b>   | <b>2 037 680</b>                                    | <b>2 425 488</b>       | <b>3 038 200</b>       |
| <b>Application of cash and investments</b>        |                 |                  |                  |                      |                  |                    |   |                        |                        |
| Unspent conditional transfers                     | 329 319         | 398 493          | 319 288          | -                    | 15 872           | 15 872             | -   | -                      | -                      |
| Unspent borrowing                                 | -               | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Statutory requirements                            | -               | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other working capital requirements                | (511 002)       | (283 879)        | 444 838          | 680 738              | 1 369 679        | 1 373 908          | 1 460 131   | 1 661 078              | 1 863 103              |
| Other provisions                                  | (188 177)       | 378 486          | 109 654          | 89 880               | 89 633           | 89 633             | 47 414  | 51 684                 | 54 755                 |
| Long term investments committed                   | 718 032         | 502 477          | 340 607          | 312 821              | 253 032          | 253 032            | 172 034   | 181 296                | 186 247                |
| Reserves to be backed by cash/investments         | 407 646         | 384 427          | 148 309          | 248 835              | 38 655           | 38 655             | 62 955  | 85 907                 | 106 326                |
| <b>Total Application of cash and investments:</b> | <b>755 818</b>  | <b>1 380 003</b> | <b>1 362 695</b> | <b>1 332 274</b>     | <b>1 766 871</b> | <b>1 771 100</b>   | <b>1 742 533</b>                                    | <b>1 979 965</b>       | <b>2 210 430</b>       |
| <b>Surplus(shortfall)</b>                         | <b>180 633</b>  | <b>(345 710)</b> | <b>(307 590)</b> | <b>487 069</b>       | <b>171 818</b>   | <b>158 306</b>     | <b>295 147</b>                                      | <b>445 523</b>         | <b>827 770</b>         |

Table 119: MBRR A9 – consolidated asset management

| Description   | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>CAPITAL EXPENDITURE</b>                            |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total New Assets</b>                               | 900 417         | 629 711         | 1 049 108       | 2 018 641            | 2 168 530       | 2 168 630          | 2 085 872   | 1 667 476              | 2 132 747              |
| Infrastructure - Road transport                       | 483 463         | 281 176         | 434 553         | 1 215 003            | 1 302 764       | 1 302 764          | 1 374 500   | 1 151 626              | 1 624 997              |
| Infrastructure - Electricity                          | 225 295         | 251 119         | 320 780         | 327 100              | 338 130         | 338 130            | 197 500   | 269 750                | 274 000                |
| Infrastructure - Water                                | 45 612          | 43 781          | 62 596          | 60 223               | 66 723          | 66 723             | 60 500  | 51 500                 | 64 550                 |
| Infrastructure - Sanitation                           | 9 023           | —               | 10 189          | 5 000                | 5 000           | 5 000              | 4 000   | —                      | —                      |
| Infrastructure - Other                                | 38 664          | 13 029          | 20 197          | 75 901               | 65 750          | 65 750             | 124 950   | 22 100                 | 19 700                 |
| Infrastructure  | 801 959         | 589 105         | 848 326         | 1 683 227            | 1 778 368       | 1 778 368          | 1 761 450   | 1 494 978              | 1 993 247              |
| Community   | 75 684          | 20 961          | 102 839         | 211 814              | 265 641         | 265 641            | 274 200   | 124 100                | 106 000                |
| Heritage assets                                       | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Investment properties                                 | 13 111          | —               | 53 495          | —                    | —               | —                  | —   | —                      | —                      |
| Other assets  | 9 664           | 19 645          | 44 446          | 120 500              | 124 523         | 124 523            | 50 222  | 38 400                 | 41 500                 |
| Agricultural Assets                                   | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Biological assets                                     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Intangibles   | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| <b>Total Renewal of Existing Assets</b>               | 1 303 997       | 1 613 541       | 2 066 893       | 2 337 606            | 2 446 338       | 2 446 338          | 2 259 385   | 2 964 100              | 2 420 385              |
| Infrastructure - Road transport                       | 212 826         | 156 286         | 246 403         | 154 405              | 162 135         | 162 135            | 134 000   | 126 700                | 137 150                |
| Infrastructure - Electricity                          | 292 423         | 318 805         | 291 239         | 260 700              | 267 351         | 267 351            | 235 685   | 627 500                | 362 000                |
| Infrastructure - Water                                | 337 330         | 356 030         | 249 020         | 467 298              | 459 398         | 459 398            | 473 214   | 245 500                | 209 300                |
| Infrastructure - Sanitation                           | 98 190          | 368 674         | 419 005         | 460 490              | 461 390         | 461 390            | 416 783   | 487 245                | 300 550                |
| Infrastructure - Other                                | 21 531          | 22 902          | 43 122          | 35 400               | 61 700          | 61 700             | 56 500  | 47 750                 | 66 000                 |
| Infrastructure  | 962 301         | 1 221 598       | 1 248 790       | 1 378 294            | 1 411 975       | 1 411 975          | 1 316 381   | 1 534 695              | 1 075 000              |
| Community   | 89 605          | 77 728          | 62 536          | 227 767              | 280 224         | 280 224            | 181 800   | 176 800                | 189 500                |
| Heritage assets                                       | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Investment properties                                 | 154 405         | 150 312         | 589 191         | 561 731              | 557 231         | 557 231            | 569 803   | 1 050 805              | 1 001 885              |
| Other assets  | 96 526          | 182 516         | 182 452         | 168 715              | 194 909         | 194 909            | 189 400   | 199 800                | 152 000                |
| Agricultural Assets                                   | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Biological assets                                     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Intangibles   | 1 159           | 1 387           | 3 924           | 1 000                | 1 000           | 1 000              | 2 000   | 2 000                  | 2 000                  |
| <b>Total Capital Expenditure</b>                      | 696 290         | 436 462         | 680 957         | 1 369 408            | 1 464 899       | 1 464 899          | 1 508 500   | 1 276 326              | 1 762 147              |
| Infrastructure - Road transport                       | 517 718         | 569 925         | 612 020         | 587 800              | 605 481         | 605 481            | 433 385   | 897 250                | 636 000                |
| Infrastructure - Electricity                          | 382 942         | 399 811         | 311 617         | 627 621              | 526 121         | 526 121            | 533 714   | 297 000                | 273 850                |
| Infrastructure - Water                                | 107 213         | 368 574         | 429 204         | 465 490              | 466 390         | 466 390            | 420 783   | 487 245                | 300 550                |
| Infrastructure - Sanitation                           | 60 095          | 35 932          | 63 319          | 111 301              | 127 450         | 127 450            | 181 450   | 69 850                 | 85 700                 |
| Infrastructure - Other                                | 1 764 259       | 1 810 703       | 2 097 116       | 3 061 520            | 3 190 340       | 3 190 340          | 3 077 831   | 3 029 671              | 3 059 247              |
| Infrastructure  | 165 290         | 98 688          | 185 375         | 439 681              | 545 865         | 545 865            | 456 000   | 300 900                | 297 500                |
| Community   | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Heritage assets                                       | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Investment properties                                 | 167 516         | 150 312         | 622 686         | 561 731              | 557 231         | 557 231            | 569 803   | 1 050 805              | 1 001 885              |
| Other assets  | 106 190         | 182 161         | 226 899         | 289 215              | 319 432         | 319 432            | 239 622   | 236 200                | 193 500                |
| Agricultural Assets                                   | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Biological assets                                     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Intangibles   | 1 159           | 1 387           | 3 924           | 1 000                | 1 000           | 1 000              | 2 000   | 2 000                  | 2 000                  |
| <b>TOTAL CAPITAL EXPENDITURE - Asset class</b>        | 2 204 414       | 2 243 252       | 3 115 999       | 4 353 047            | 4 613 868       | 4 613 868          | 4 345 256   | 4 621 576              | 4 553 132              |
| <b>ASSET REGISTER SUMMARY - PPE (WDV)</b>             |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Infrastructure - Road transport                       | 3 288 558       | 3 543 747       | 4 060 554       | 5 473 749            | 4 936 898       | 4 936 898          | 6 109 906   | 7 119 426              | 8 532 179              |
| Infrastructure - Electricity                          | 2 337 364       | 2 779 527       | 3 399 174       | 3 782 036            | 3 761 390       | 3 761 390          | 4 098 389   | 4 806 965              | 5 316 861              |
| Infrastructure - Water                                | 2 868 226       | 3 333 731       | 3 968 763       | 4 194 016            | 4 286 198       | 4 286 198          | 4 711 912   | 4 948 383              | 5 170 356              |
| Infrastructure - Sanitation                           | —               | —               | —               | 640 410              | 279 008         | 279 008            | 606 208   | 990 996                | 1 231 953              |
| Infrastructure - Other                                | 1 651 085       | 1 928 081       | 3 038 837       | 2 265 363            | 3 115 081       | 3 115 081          | 3 256 177   | 3 311 339              | 3 380 046              |
| Infrastructure  | 10 145 232      | 11 585 086      | 14 467 328      | 16 355 573           | 16 378 575      | 16 378 575         | 18 782 592  | 21 177 109             | 23 631 395             |
| Community   | 1 259 317       | 1 301 575       | 1 469 361       | 1 840 740            | 1 795 913       | 1 795 913          | 2 150 498   | 2 388 125              | 2 626 637              |
| Heritage assets                                       | 5 478           | 26 609          | 25 734          | 25 609               | 25 734          | 25 734             | 25 734  | 25 734                 | 25 734                 |
| Investment properties                                 | 415 763         | 419 971         | 582 935         | 424 366              | 582 495         | 582 495            | 590 411   | 590 896                | 591 444                |
| Other assets  | 2 750 713       | 3 415 685       | 3 721 356       | 3 496 370            | 4 160 354       | 4 160 354          | 4 704 854   | 5 637 463              | 6 510 003              |
| Agricultural Assets                                   | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Biological assets                                     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Intangibles   | 107 248         | 199 924         | 300 981         | 120 333              | 218 613         | 218 613            | 138 346   | 57 376                 | 4 000                  |
| <b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>       | 14 683 751      | 16 947 851      | 20 567 694      | 22 262 991           | 23 161 684      | 23 161 684         | 26 392 435  | 29 876 704             | 33 389 212             |
| <b>EXPENDITURE OTHER ITEMS</b>                        |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Depreciation &amp; asset impairment</b>            | 796 070         | 827 164         | 1 064 880       | 958 697              | 958 712         | 958 874            | 954 409   | 984 804                | 960 547                |
| <b>Repairs and Maintenance by Asset Class</b>         | 1 046 135       | 1 040 397       | 1 190 695       | 1 318 543            | 1 399 153       | 1 399 153          | 1 289 963   | 1 515 353              | 1 808 623              |
| Infrastructure - Road transport                       | 96 422          | 104 961         | 131 633         | 145 306              | 141 829         | 141 829            | 155 505   | 179 194                | 212 313                |
| Infrastructure - Electricity                          | 299 145         | 221 276         | 300 606         | 251 320              | 322 800         | 322 800            | 248 953   | 294 684                | 356 971                |
| Infrastructure - Water                                | 120 700         | 112 460         | 128 547         | 136 139              | 145 439         | 145 439            | 146 339   | 169 088                | 200 192                |
| Infrastructure - Sanitation                           | 28 028          | 31 347          | 44 993          | 50 675               | 50 675          | 50 675             | 62 936  | 62 203                 | 75 351                 |
| Infrastructure - Other                                | 5 448           | 7 281           | 13 464          | 9 942                | 9 942           | 9 942              | 9 338   | 10 630                 | 12 391                 |
| Infrastructure  | 550 543         | 477 327         | 619 342         | 593 385              | 670 686         | 670 686            | 613 072   | 715 799                | 857 218                |
| Community   | 138 409         | 172 011         | 182 992         | 207 749              | 208 901         | 208 901            | 115 340   | 132 316                | 155 512                |
| Heritage assets                                       | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Investment properties                                 | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Other assets  | 357 184         | 391 059         | 388 261         | 517 410              | 519 567         | 519 567            | 561 551   | 667 239                | 795 893                |
| <b>TOTAL EXPENDITURE OTHER ITEMS</b>                  | 1 842 204       | 1 867 561       | 2 255 475       | 2 277 240            | 2 357 865       | 2 358 027          | 2 244 372   | 2 500 167              | 2 769 170              |
| <b>Renewal of Existing Assets as % of total capex</b> | 59,2%           | 71,9%           | 66,3%           | 53,7%                | 53,0%           | 53,0%              | 52,0%   | 64,1%                  | 53,2%                  |
| <b>Renewal of Existing Assets as % of deprecn</b>     | 163,8%          | 195,1%          | 194,1%          | 243,8%               | 255,1%          | 255,0%             | 236,7%  | 301,0%                 | 252,0%                 |
| <b>R&amp;M as a % of PPE</b>                          | 7,4%            | 6,4%            | 6,0%            | 6,1%                 | 6,3%            | 6,3%               | 5,0%  | 5,2%                   | 5,5%                   |
| <b>Renewal and R&amp;M as a % of PPE</b>              | 16,0%           | 18,0%           | 16,0%           | 16,0%                | 17,0%           | 17,0%              | 13,0%   | 15,0%                  | 13,0%                  |

Table 120: MBRR A10 – consolidated basic service delivery measurement

| Description   | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|---------|---------|---------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   | Outcome | Outcome | Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Household service targets</b>                                    |         |         |         |                      |                 |                    |   |                        |                        |
| <b>Water:</b>   |         |         |         |                      |                 |                    |   |                        |                        |
| Piped water inside dwelling   | 658 790 | 695 417 | 750 999 | 775 031              | 775 031         | 838 090            | 863 090   | 883 420                | 904 090                |
| Piped water inside yard (but not in dwelling)                       | 72 943  | 61 636  | 66 465  | 64 077               | 64 077          | —                  | —   | —                      | —                      |
| Using public tap (at least min.service level)                       | 1 464   | 751     | 4 362   | 4 483                | 4 483           | 60 800             | 59 260  | 57 800                 | 56 360                 |
| Other water supply (at least min.service level)                     | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Minimum Service Level and Above sub-total                           | 733 197 | 757 804 | 821 826 | 843 591              | 843 591         | 898 890            | 922 370   | 941 220                | 960 450                |
| Using public tap (< min.service level)                              | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Other water supply (< min.service level)                            | 2 721   | 1 731   | 9 214   | 9 509                | 9 509           | 30 880             | 31 100  | 31 320                 | 31 540                 |
| No water supply   | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Below Minimum Service Level sub-total                               | 2 721   | 1 731   | 9 214   | 9 509                | 9 509           | 30 880             | 31 100  | 31 320                 | 31 540                 |
| Total number of households  | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |
| <b>Sanitation/sewerage:</b>   |         |         |         |                      |                 |                    |   |                        |                        |
| Flush toilet (connected to sewerage)                                | 555 429 | 586 854 | 636 552 | 658 347              | 658 347         | 798 260            | 781 270   | 799 730                | 818 460                |
| Flush toilet (with septic tank)                                     | 11 211  | 10 852  | 11 755  | 11 390               | 11 390          | —                  | —   | —                      | —                      |
| Chemical toilet   | 9 343   | 9 044   | 14 158  | 13 705               | 13 705          | —                  | —   | —                      | —                      |
| Pit toilet (ventilated)   | 125 936 | 122 033 | 132 171 | 136 400              | 136 400         | 159 920            | 160 890   | 161 850                | 162 820                |
| Other toilet provisions (> min.service level)                       | 26 221  | 23 365  | 27 285  | 26 389               | 26 389          | —                  | —   | —                      | —                      |
| Minimum Service Level and Above sub-total                           | 728 140 | 752 148 | 823 921 | 846 231              | 846 231         | 918 180            | 942 150   | 961 580                | 981 280                |
| Bucket toilet   | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Other toilet provisions (< min.service level)                       | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| No toilet provisions  | 7 778   | 7 388   | 7 119   | 6 869                | 6 869           | 11 590             | 11 320  | 10 960                 | 10 710                 |
| Below Minimum Service Level sub-total                               | 7 778   | 7 388   | 7 119   | 6 869                | 6 869           | 11 590             | 11 320  | 10 960                 | 10 710                 |
| Total number of households  | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |
| <b>Energy:</b>  |         |         |         |                      |                 |                    |   |                        |                        |
| Electricity (at least min.service level)                            | 535 393 | 548 508 | 601 125 | 620 361              | 620 361         | 665 330            | 686 580   | 703 120                | 719 040                |
| Electricity - prepaid (min.service level)                           | 149 452 | 101 856 | 175 290 | 180 899              | 180 899         | 214 440            | 218 730   | 223 100                | 228 470                |
| Minimum Service Level and Above sub-total                           | 684 845 | 710 364 | 776 415 | 801 260              | 801 260         | 879 770            | 905 310   | 926 220                | 947 510                |
| Electricity (< min.service level)                                   | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Electricity - prepaid (< min. service level)                        | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Other energy sources  | 51 073  | 49 172  | 54 625  | 51 840               | 51 840          | 50 000             | 48 160  | 46 320                 | 44 480                 |
| Below Minimum Service Level sub-total                               | 51 073  | 49 172  | 54 625  | 51 840               | 51 840          | 50 000             | 48 160  | 46 320                 | 44 480                 |
| Total number of households  | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |
| <b>Refuse:</b>  |         |         |         |                      |                 |                    |   |                        |                        |
| Removed at least once a week  | 629 909 | 664 957 | 717 091 | 740 038              | 740 038         | 798 290            | 833 150   | 863 380                | 893 990                |
| Minimum Service Level and Above sub-total                           | 629 909 | 664 957 | 717 091 | 740 038              | 740 038         | 798 290            | 833 150   | 863 380                | 893 990                |
| Removed less frequently than once a week                            | 41 984  | 44 923  | 51 807  | 53 465               | 53 465          | —                  | —   | —                      | —                      |
| Using communal refuse dump  | 2 774   | 1 798   | 4 609   | 4 759                | 4 759           | 131 480            | 120 320   | 109 160                | 98 000                 |
| Using own refuse dump   | 45 651  | 36 064  | 44 199  | 45 614               | 45 614          | —                  | —   | —                      | —                      |
| Other rubbish disposal  | 419     | 246     | 437     | 422                  | 422             | —                  | —   | —                      | —                      |
| No rubbish disposal   | 15 181  | 11 536  | 12 897  | 8 802                | 8 802           | —                  | —   | —                      | —                      |
| Below Minimum Service Level sub-total                               | 106 009 | 94 569  | 113 949 | 113 062              | 113 062         | 131 480            | 120 320   | 109 160                | 98 000                 |
| Total number of households  | 735 918 | 759 535 | 831 040 | 853 100              | 853 100         | 929 770            | 953 470   | 972 540                | 991 990                |
| <b>Households receiving Free Basic Service</b>                      |         |         |         |                      |                 |                    |   |                        |                        |
| Water (6 kilolitres per household per month)                        | 82 100  | 88 657  | 89 666  | 110 000              | 110 000         | 110 000            | 130 000   | 140 000                | 150 000                |
| Sanitation (free minimum level service)                             | 82 100  | 88 657  | 89 666  | 110 000              | 110 000         | 110 000            | 130 000   | 140 000                | 150 000                |
| Electricity/other energy (50kwh per household per month)            | 82 100  | 88 657  | 89 666  | 110 000              | 110 000         | 110 000            | 130 000   | 140 000                | 150 000                |
| Refuse (removed at least once a week)                               | 82 100  | 88 657  | 89 666  | 110 000              | 110 000         | 110 000            | 130 000   | 140 000                | 150 000                |
| <b>Cost of Free Basic Services provided (R'000)</b>                 |         |         |         |                      |                 |                    |   |                        |                        |
| Water (6 kilolitres per household per month)                        | 52 549  | 60 332  | 64 598  | 90 078               | 90 078          | 90 078             | 123 799   | 144 654                | 167 932                |
| Sanitation (free sanitation service)                                | 10 316  | 12 583  | 15 946  | 17 316               | 17 316          | 17 316             | 6 160   | 34 589                 | 49 742                 |
| Electricity/other energy (50kwh per household per month)            | 64 590  | 78 580  | 92 069  | 115 721              | 114 074         | 114 074            | 148 739   | 174 357                | 200 410                |
| Refuse (removed once a week)  | 31 710  | 34 570  | 40 454  | 61 817               | 61 817          | 61 817             | 92 688  | 107 431                | 122 148                |
| Total cost of FBS provided (minimum social package)                 | 159 164 | 186 066 | 213 067 | 284 932              | 283 284         | 283 284            | 371 386   | 461 032                | 540 232                |
| <b>Highest level of free service provided</b>                       |         |         |         |                      |                 |                    |   |                        |                        |
| Property rates (R value threshold)                                  | 150 000 | 150 000 | 150 000 | 150 000              | 150 000         | 150 000            | 150 000   | 150 000                | 150 000                |
| Water (kilolitres per household per month)                          | 12      | 12      | 12      | 12                   | 12              | 12                 | 12  | 12                     | 12                     |
| Sanitation (kilolitres per household per month)                     | 6       | 6       | 6       | 6                    | 6               | 6                  | 6   | 6                      | 6                      |
| Sanitation (Rand per household per month)                           | 18      | 20      | 22      | 25                   | 25              | 25                 | 27  | 30                     | 32                     |
| Electricity (kwh per household per month)                           | 100     | 100     | 100     | 100                  | 100             | 100                | 100   | 100                    | 100                    |
| Refuse (average litres per week)                                    | 85      | 85      | 85      | 85                   | 85              | 85                 | 85  | 85                     | 85                     |
| <b>Revenue cost of free services provided (R'000)</b>               |         |         |         |                      |                 |                    |   |                        |                        |
| Property rates (R15 000 threshold rebate)                           | 13 730  | 15 107  | 16 322  | 22 341               | 22 341          | 22 341             | 16 634  | 19 698                 | 23 220                 |
| Property rates (other exemptions, reductions and rebates)           | 123 666 | 135 959 | 146 894 | 201 069              | 201 069         | 201 069            | 149 702   | 177 282                | 208 980                |
| Water   | 87 198  | 73 937  | 80 546  | 108 266              | 108 266         | 108 266            | 140 681   | 166 663                | 196 412                |
| Sanitation  | 19 686  | 21 845  | 23 623  | 32 366               | 32 366          | 32 366             | 42 195  | 49 985                 | 57 839                 |
| Electricity/other energy  | 80 136  | 95 364  | 107 935 | 136 303              | 134 303         | 134 303            | 167 310   | 194 594                | 225 180                |
| Refuse  | 28 697  | 31 285  | 36 610  | 55 943               | 55 943          | 55 943             | 82 610  | 111 213                | 131 060                |
| Municipal Housing - rental rebates                                  | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Housing - top structure subsidies                                   | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Other   | —       | —       | —       | —                    | —               | —                  | —   | —                      | —                      |
| Total revenue cost of free services provided (total social package) | 333 012 | 373 497 | 411 930 | 556 288              | 554 348         | 554 348            | 599 130   | 719 424                | 842 691                |

Notes:

1) Registered indigents of the CoT receives 12 kℓ of water and 100 kWh of electricity free per month.

2) It should be noted that the service delivery measurement for the 2013/14 financial year was compiled taking the Census 2011 outcome and format (categories) into consideration.

Table 121: MBRR SA1 – consolidated supporting detail to budgeted financial performance

| Description                                      | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R Harmond</b>                                 |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>REVENUE ITEMS:</b>                            |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Byssm, rates</b>                              |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total Property Rates                             | 2 699 690       | 2 915 520       | 3 391 196       | 4 067 900            | 5 067 900       | 5 067 900          | 4 783 036   | 5 246 341              | 5 755 967              |
| less Revenue Foregone                            | —               | —               | —               | 1 130 000            | 1 130 000       | 1 130 000          | 1 160 600   | 350 660                | 305 740                |
| Net Property Rates                               | 2 699 690       | 2 915 520       | 3 391 196       | 3 737 900            | 3 937 900       | 3 937 900          | 4 464 236   | 4 695 681              | 5 370 227              |
| <b>Service charges - electricity revenue</b>     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total Service charges - electricity revenue      | 4 953 436       | 5 985 734       | 7 554 017       | 9 181 250            | 8 995 100       | 8 995 100          | 8 999 759   | 9 699 630              | 10 471 266             |
| less Revenue Foregone                            | —               | —               | —               | 40 250               | 54 100          | 54 100             | 63 655  | 87 297                 | 112 590                |
| Net Service charges - electricity revenue        | 4 953 436       | 5 985 734       | 7 554 017       | 9 141 000            | 8 941 000       | 8 941 000          | 8 936 104   | 9 612 333              | 10 358 676             |
| <b>Service charges - water revenue</b>           |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total Service charges - water revenue            | 1 280 732       | 1 613 588       | 1 951 177       | 2 420 920            | 2 560 000       | 2 486 636          | 2 658 934   | 2 831 862              | 3 229 806              |
| less Revenue Foregone                            | —               | —               | —               | —                    | —               | —                  | 70 300  | 63 300                 | 56 500                 |
| Net Service charges - water revenue              | 1 280 732       | 1 613 588       | 1 951 177       | 2 360 920            | 2 440 000       | 2 442 586          | 2 600 634   | 2 648 262              | 3 131 400              |
| <b>Service charges - sanitation revenue</b>      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total Service charges - sanitation revenue       | 368 650         | 426 403         | 491 800         | 601 820              | 601 820         | 602 718            | 665 925   | 732 476                | 792 092                |
| less Revenue Foregone                            | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Net Service charges - sanitation revenue         | 368 650         | 426 403         | 491 800         | 601 820              | 601 820         | 602 718            | 665 925   | 732 476                | 792 092                |
| <b>Service charges - refuse revenue</b>          |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total refuse removal revenue                     | 402 376         | 394 932         | 653 033         | 606 250              | 606 250         | 606 250            | 741 497   | 926 870                | 1 017 516              |
| Total landfill revenue                           | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| less Revenue Foregone                            | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Net Service charges - refuse revenue             | 402 376         | 394 932         | 653 033         | 606 250              | 606 250         | 606 250            | 741 497   | 926 870                | 1 017 516              |
| <b>Other Revenue by source</b>                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Let other revenue by source                      | 774 894         | 763 475         | 1 725 245       | 962 535              | 1 005 637       | 1 009 634          | 1 045 920   | 1 096 465              | 1 193 277              |
| <b>Total 'Other' Revenue</b>                     | 774 894         | 763 475         | 1 725 245       | 962 535              | 1 005 637       | 1 009 634          | 1 045 920   | 1 096 465              | 1 193 277              |
| <b>EXPENDITURE ITEMS:</b>                        |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Employee related costs</b>                    |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Bank Salaries and Wages                          | 2 050 000       | 2 560 216       | 2 874 752       | 3 496 250            | 3 216 602       | 3 225 718          | 3 700 552   | 3 989 947              | 4 247 057              |
| Pension and UIF Contributions                    | 397 204         | 468 393         | 521 174         | 760 276              | 764 054         | 761 376            | 850 261   | 905 684                | 964 678                |
| Medical Aid Contributions                        | 192 948         | 217 840         | 253 416         | 242 952              | 255 530         | 256 864            | 402 623   | 453 911                | 465 902                |
| Overtime   | 190 400         | 284 968         | 302 607         | 141 185              | 234 423         | 233 240            | 163 990   | 171 497                | 160 365                |
| Performance Bonus                                | 153 300         | 195 148         | 231 817         | 233 034              | 278 097         | 278 097            | 282 429   | 300 752                | 320 265                |
| Motor Vehicle Allowance                          | 200 649         | 224 087         | 246 704         | 274 418              | 284 457         | 285 460            | 305 677   | 325 753                | 346 685                |
| Cellphone Allowance                              | —               | —               | —               | 413                  | 413             | —                  | —   | —                      | —                      |
| Housing Allowances                               | 24 161          | 21 424          | 21 594          | 20 969               | 30 022          | 30 388             | 34 536  | 36 691                 | 39 399                 |
| Other benefits and allowances                    | 175 830         | 207 315         | 218 911         | 253 798              | 257 110         | 249 932            | 301 242   | 320 657                | 340 876                |
| Payments in lieu of leave                        | 171 743         | 127 175         | 139 351         | 81 016               | 81 993          | 81 993             | 68 511  | 94 253                 | 100 369                |
| Long service awards                              | 6 005           | 6 193           | 7 075           | 9 748                | 9 748           | 9 748              | 8 016   | 8 538                  | 9 093                  |
| Post-retirement benefit obligations              | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| <b>sub-total</b>                                 | 3 672 319       | 4 304 766       | 4 816 285       | 5 613 007            | 5 443 139       | 5 442 607          | 6 136 036   | 6 662 662              | 7 066 798              |
| Less Employee costs capitalised to PPE           | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| <b>Total Employee related costs</b>              | 3 672 319       | 4 304 766       | 4 816 285       | 5 613 007            | 5 443 139       | 5 442 607          | 6 136 036   | 6 662 662              | 7 066 798              |
| <b>Contributions recognised - capital</b>        |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Let contributions by contract                    | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| <b>Total Contributions recognised - capital</b>  | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| <b>Depreciation &amp; asset impairment</b>       |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Depreciation of Property, Plant & Equipment      | 796 070         | 827 164         | 1 064 880       | 958 007              | 958 712         | 958 874            | 954 400   | 984 804                | 960 547                |
| Lease amortisation                               | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Capital asset impairment                         | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Depreciation resulting from revaluation of PPE   | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| <b>Total Depreciation &amp; asset impairment</b> | 796 070         | 827 164         | 1 064 880       | 958 007              | 958 712         | 958 874            | 954 400   | 984 804                | 960 547                |
| <b>Bulk purchases</b>                            |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Electricity Bulk Purchases                       | 2 933 811       | 3 659 190       | 5 142 911       | 5 898 029            | 5 070 866       | 5 870 866          | 6 079 638   | 6 560 872              | 7 095 680              |
| Water Bulk Purchases                             | 728 402         | 824 462         | 1 026 500       | 1 306 059            | 1 299 727       | 1 303 498          | 1 425 220   | 1 625 699              | 1 769 913              |
| <b>Total bulk purchases</b>                      | 3 662 213       | 4 483 652       | 6 169 411       | 7 206 085            | 7 170 593       | 7 174 364          | 7 504 858   | 8 186 571              | 8 865 593              |
| <b>Transfers and grants</b>                      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Cash transfers and grants                        | —               | —               | —               | —                    | —               | —                  | 219 566   | 224 041                | 230 744                |
| Non-cash transfers and grants                    | 12 544          | 27 626          | 21 498          | 21 202               | 21 202          | 21 202             | 23 322  | 25 654                 | 26 834                 |
| <b>Total transfers and grants</b>                | 12 544          | 27 626          | 21 498          | 21 202               | 21 202          | 21 202             | 242 888   | 249 695                | 257 578                |
| <b>Contracted services</b>                       |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Consultant Fees                                  | 43 732          | 42 613          | 32 255          | 45 876               | 73 056          | 73 056             | 27 058  | 23 402                 | 23 329                 |
| Security Services                                | 121 769         | 162 286         | 242 100         | 231 313              | 250 667         | 250 667            | 254 495   | 236 246                | 276 983                |
| Rental of Property, Plant and Equipment          | 199 915         | 173 446         | 220 225         | 262 697              | 267 718         | 267 718            | 259 186   | 303 700                | 365 506                |
| Labour Cost                                      | 304 131         | 313 773         | 300 400         | 326 544              | 381 490         | 381 490            | 161 833   | 193 079                | 202 763                |
| Management Systems                               | 3 135           | 2 741           | 3 569           | 3 757                | 3 757           | 3 757              | 3 263   | 3 472                  | 3 647                  |
| Information and Communication Technology         | 36 406          | 56 375          | 100 621         | 136 595              | 166 005         | 166 005            | 138 332   | 177 105                | 205 599                |
| Other  | 422 116         | 475 016         | 475 162         | 555 379              | 606 331         | 606 331            | 562 889   | 634 600                | 727 633                |
| <b>sub-total</b>                                 | 1 131 108       | 1 226 260       | 1 454 431       | 1 662 161            | 1 769 026       | 1 769 026          | 1 427 076   | 1 601 004              | 1 805 870              |
| <b>Allocations to organs of state:</b>           |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Electricity                                      | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Water  | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Sanitation                                       | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Other  | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| <b>Total contracted services</b>                 | 1 131 108       | 1 226 260       | 1 454 431       | 1 662 161            | 1 769 026       | 1 769 026          | 1 427 076   | 1 601 004              | 1 805 870              |
| <b>Other Expenditure By Type</b>                 |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Collection costs                                 | 87 989          | 84 770          | 94 983          | 104 734              | 103 734         | 104 540            | 97 434  | 102 368                | 107 272                |
| Contributions to 'other' provisions              | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Consultant fees                                  | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Audit fees                                       | 20 742          | 27 260          | 34 708          | 41 793               | 41 606          | 41 606             | 42 706  | 43 745                 | 45 757                 |
| General expenses                                 | 1 160 829       | 998 767         | 1 000 312       | 1 195 564            | 1 255 543       | 1 24 900           | 195 204   | 194 578                | 233 038                |
| Insurance  | 117 000         | 54 870          | 97 936          | 104 000              | 104 000         | 104 000            | 116 000   | 2 060 740              | 2 390 072              |
| Advertising and Marketing                        | 7 997           | 11 622          | 17 556          | 10 000               | 14 000          | 14 000             | 16 329  | 10 769                 | 17 131                 |
| Rental of Property Plant and Equipment           | 270 667         | 274 100         | 404 604         | 231 160              | 294 652         | 294 652            | 242 636   | 255 498                | 267 207                |
| Lease of Property Plant and Equipment            | 166 550         | 169 717         | 158 770         | 470 211              | 401 210         | 401 210            | 421 605   | 453 773                | 473 778                |
| Management Systems                               | 11 076          | 9 052           | 20 119          | 28 267               | 33 157          | 33 157             | 44 274  | 46 124                 | 48 102                 |
| Project Linked Housing                           | —               | 13 294          | 93 897          | 81 206               | 81 464          | 81 464             | 30 043  | —                      | —                      |
| Information and Communication Technology         | 71 105          | 76 008          | 87 132          | 61 992               | 61 333          | 61 333             | 93 973  | 98 093                 | 102 412                |
| <b>Total 'Other' Expenditure</b>                 | 1 014 643       | 1 760 472       | 1 999 262       | 3 270 280            | 3 461 468       | 3 461 616          | 3 389 113   | 3 606 723              | 3 696 237              |
| <b>Repairs and Maintenance</b>                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| By Expenditure Item                              |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Employee related costs                           | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Other materials                                  | 10 644          | 11 365          | 6 367           | 13 303               | 13 705          | 13 705             | 10 704  | 12 347                 | 14 669                 |
| Contracted Services                              | 898 050         | 895 845         | 1 000 236       | 1 106 857            | 1 270 496       | 1 270 496          | 1 154 665   | 1 250 616              | 1 624 093              |
| Other Expenditure                                | 137 441         | 133 057         | 177 972         | 100 363              | 114 952         | 114 952            | 124 293   | 143 190                | 169 251                |
| <b>Total Repairs and Maintenance Expenditure</b> | 1 046 135       | 1 040 267       | 1 184 565       | 1 318 523            | 1 399 153       | 1 399 153          | 1 289 663   | 1 510 353              | 1 908 023              |



Table 122: MBRR SA2 – consolidated matrix financial performance budget (revenue source/expenditure type and department)

| R thousand   | Vote 1 - City Planning and Development | Vote 2 - Corporate & Shared Services | Vote 3 - Economic Development | Vote 4 - Emergency Services | Vote 5 - Environmental Management | Vote 6 - Group Financial Services | Vote 7 - Housing & Human Settlement | Vote 8 - Group Information & Communication Technology | Vote 9 - Metro Police Services | Vote 10 - Office of the City Manager | Vote 11 - Office of the Speaker | Vote 12 - Regional Service Delivery | Vote 13 - Service Infrastructure | Vote 14 - Transport | Vote 15 - Other Votes | Total             |
|--|--|--------------------------------------|-------------------------------|-----------------------------|-----------------------------------|-----------------------------------|-------------------------------------|---|--------------------------------|--------------------------------------|---------------------------------|-------------------------------------|----------------------------------|---------------------|-----------------------|-------------------|
| <b>Revenue By Source</b>   |  |                                      |                               |                             |                                   |                                   |                                     |   |                                |                                      |                                 |                                     |                                  |                     |                       |                   |
| Property rates   | -                                      | -                                    | -                             | -                           | -                                 | 4 464 238                         | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | 4 464 238         |
| Property rates - penalties & collection charges                      | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | -                 |
| Service charges - electricity revenue                                | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | 8 916 104                        | -                   | -                     | 8 916 104         |
| Service charges - water revenue                                      | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | 2 588 634                        | -                   | -                     | 2 588 634         |
| Service charges - sanitation revenue                                 | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | 665 925                          | -                   | -                     | 665 925           |
| Service charges - refuse revenue                                     | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | 741 497                          | -                   | -                     | 741 497           |
| Service charges - other  | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | 279 353                          | -                   | -                     | 279 353           |
| Rental of facilities and equipment                                   | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | 131 357                          | -                   | -                     | 131 357           |
| Interest earned - external investments                               | 5                                      | 62 713                               | -                             | -                           | 15 582                            | -                                 | 12 142                              | -   | 10                             | -                                    | -                               | 26 220                              | 30                               | 15 141              | 1                     | 131 357           |
| Interest earned - outstanding debtors                                | -                                      | -                                    | -                             | -                           | 15 054                            | 30 031                            | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | 7 219                 | 38 337            |
| Dividends received   | -                                      | -                                    | -                             | -                           | 1 087                             | 56 059                            | 3                                   | -   | -                              | -                                    | -                               | -                                   | 169 765                          | -                   | -                     | 240 532           |
| Fines  | -                                      | -                                    | -                             | -                           | 14 665                            | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | -                 |
| Licences and permits   | 310                                    | -                                    | -                             | 37                          | 1                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | 801                                 | 194                              | -                   | -                     | 78 185            |
| Agency services  | -                                      | -                                    | 2 882                         | -                           | -                                 | -                                 | -                                   | -   | 77 859                         | -                                    | -                               | -                                   | -                                | -                   | 5                     | 52 984            |
| Other revenue  | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | 50 102                         | -                                    | -                               | -                                   | -                                | -                   | -                     | -                 |
| Transfers recognised - operational                                   | 127 721                                | 20 139                               | -                             | 12 516                      | 148 752                           | 28 075                            | 54                                  | 16  | 95 921                         | -                                    | -                               | 41 120                              | 295 080                          | 102 501             | 170 555               | 1 045 920         |
| Gains on disposal of PPE   | -                                      | -                                    | 77 170                        | 53 750                      | -                                 | 2 483 143                         | 44 416                              | -   | -                              | -                                    | -                               | -40 536                             | 750                              | 175 352             | 49 340                | 2 927 897         |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>128 036</b>                         | <b>82 853</b>                        | <b>80 052</b>                 | <b>66 303</b>               | <b>934 720</b>                    | <b>7 061 586</b>                  | <b>56 616</b>                       | <b>16</b>   | <b>224 868</b>                 | <b>-</b>                             | <b>-</b>                        | <b>134 336</b>                      | <b>12 879 054</b>                | <b>296 404</b>      | <b>227 150</b>        | <b>22 171 995</b> |
| <b>Expenditure By Type</b>   |  |                                      |                               |                             |                                   |                                   |                                     |   |                                |                                      |                                 |                                     |                                  |                     |                       |                   |
| Employee related costs   | 205 129                                | 364 949                              | 66 025                        | 423 352                     | 645 755                           | 436 929                           | 67 607                              | 57 817  | 1 031 233                      | 69 505                               | 34 457                          | 1 109 152                           | 797 211                          | 349 919             | 471 586               | 6 136 038         |
| Remuneration of councillors  | 881                                    | 831                                  | 935                           | -                           | 881                               | 881                               | 1 740                               | -   | -                              | -                                    | 87 711                          | -                                   | 1 231                            | 881                 | 6 319                 | 103 223           |
| Debt impairment  | -                                      | -                                    | -                             | 1 000                       | -                                 | 127 257                           | -                                   | -   | -                              | -                                    | -                               | -                                   | 775 243                          | 100                 | -                     | 947 408           |
| Depreciation & asset impairment                                      | 6 523                                  | 17 201                               | 3 317                         | 16 599                      | 22 346                            | 138 154                           | 66 863                              | 57 125  | 18 071                         | 1 432                                | 79                              | 129 747                             | 249 845                          | 211 503             | 8 184                 | 954 409           |
| Finance charges  | 1 493                                  | 9 028                                | 1 280                         | 3 768                       | 39 239                            | 117 911                           | 61 775                              | 18 340  | 9 153                          | 2 630                                | -                               | 59 255                              | 336 482                          | 157 375             | 2 452                 | 859 238           |
| Bulk purchases   | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | 7 546 325                        | -                   | -                     | 7 555 866         |
| Other materials  | 1 091                                  | 120 474                              | 258                           | 2 157                       | 1 958                             | 11 169                            | 431                                 | 1 138   | 5 139                          | 320                                  | 3 877                           | 42 485                              | 308 028                          | 81 334              | 4 503                 | 584 704           |
| Contracted services  | 812                                    | 21 250                               | 60 035                        | 1 602                       | 155 530                           | 8 476                             | 51 081                              | 65 549  | 266 544                        | 1 253                                | 6                               | 364 827                             | 248 922                          | 140 252             | 31 165                | 1 417 704         |
| Transfers and grants   | -                                      | -                                    | 56 872                        | -                           | -                                 | 23 322                            | 12 825                              | -   | -                              | -                                    | -                               | 123 147                             | 35 124                           | -                   | -                     | 252 290           |
| Other expenditure  | 28 905                                 | 918 671                              | 65 537                        | 15 113                      | 49 281                            | 432 082                           | 59 769                              | 191 016   | 107 705                        | 86 387                               | 42 323                          | 235 454                             | 246 589                          | 322 647             | 483 632               | 3 339 430         |
| Loss on disposal of PPE  | -                                      | -                                    | 19 863                        | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | 19 863            |
| <b>Total Expenditure</b>   | <b>246 234</b>                         | <b>1 452 455</b>                     | <b>275 952</b>                | <b>463 590</b>              | <b>958 287</b>                    | <b>1 296 180</b>                  | <b>309 130</b>                      | <b>410 985</b>  | <b>1 439 722</b>               | <b>155 933</b>                       | <b>169 453</b>                  | <b>2 173 619</b>                    | <b>10 549 002</b>                | <b>1 264 311</b>    | <b>1 008 143</b>      | <b>22 171 995</b> |
| <b>Surplus/(Deficit)</b>   | <b>(118 198)</b>                       | <b>(1 369 602)</b>                   | <b>(195 900)</b>              | <b>(397 287)</b>            | <b>(23 568)</b>                   | <b>5 765 406</b>                  | <b>(252 514)</b>                    | <b>(410 969)</b>                                      | <b>(1 214 854)</b>             | <b>(155 933)</b>                     | <b>(168 453)</b>                | <b>(2 039 281)</b>                  | <b>2 330 053</b>                 | <b>(957 907)</b>    | <b>(780 993)</b>      | <b>0</b>          |
| Transfers recognised - capital                                       | -                                      | -                                    | -                             | -                           | -                                 | 500                               | 527 854                             | -   | -                              | 100 000                              | -                               | 54 000                              | 618 886                          | 794 300             | 1 500                 | 2 097 039         |
| Contributions recognised - capital                                   | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | -                 |
| Contributed assets   | -                                      | -                                    | -                             | -                           | -                                 | -                                 | -                                   | -   | -                              | -                                    | -                               | -                                   | -                                | -                   | -                     | -                 |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(118 198)</b>                       | <b>(1 369 602)</b>                   | <b>(195 900)</b>              | <b>(397 287)</b>            | <b>(23 568)</b>                   | <b>5 765 906</b>                  | <b>275 340</b>                      | <b>(410 969)</b>                                      | <b>(1 214 854)</b>             | <b>(55 933)</b>                      | <b>(168 453)</b>                | <b>(1 888 281)</b>                  | <b>2 848 938</b>                 | <b>(175 607)</b>    | <b>(779 493)</b>      | <b>2 097 039</b>  |

Table 123: MBRR SA3 – consolidated supporting detail to budgeted financial position

| Description                                      | 2009/10           | 2010/11           | 2011/12           | Current Year 2012/13 |                   |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget   | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>£ thousand</b>                                |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <b>ASSETS</b>                                    |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <u>Call investment deposits</u>                  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Call deposits < 90 days                          | 641 132           | 496 338           | 323 852           | 1 374 487            | 1 475 790         | 1 475 790          | 1 474 209   | 1 724 704              | 2 220 558              |
| Other current investments > 90 days              | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Total Call investment deposits</b>            | <b>641 132</b>    | <b>496 338</b>    | <b>323 852</b>    | <b>1 374 487</b>     | <b>1 475 790</b>  | <b>1 475 790</b>   | <b>1 474 209</b>                                    | <b>1 724 704</b>       | <b>2 220 558</b>       |
| <u>Consumer debtors</u>                          |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Consumer debtors                                 | 4 287 888         | 4 843 436         | 5 713 224         | 6 234 272            | 5 912 404         | 5 913 404          | 6 445 002   | 7 025 871              | 7 655 289              |
| Less: Provision for debt impairment              | (1 934 434)       | (2 233 924)       | (2 945 403)       | (3 323 725)          | (3 028 150)       | (3 028 150)        | (3 496 126)   | (4 044 518)            | (4 675 111)            |
| <b>Total Consumer debtors</b>                    | <b>2 353 455</b>  | <b>2 609 512</b>  | <b>2 767 821</b>  | <b>2 910 547</b>     | <b>2 884 254</b>  | <b>2 885 254</b>   | <b>2 948 877</b>                                    | <b>2 981 353</b>       | <b>2 980 178</b>       |
| <u>Debt impairment provision</u>                 |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Balance at the beginning of the year             | 1 318 609         | 1 934 434         | 2 233 924         | 2 887 418            | 2 587 889         | 2 587 889          | 3 028 150   | 3 496 126              | 4 044 518              |
| Contributions to the provision                   | 615 824           | 299 490           | 711 479           | 836 306              | 840 261           | 840 261            | 867 976   | 948 392                | 1 030 593              |
| Bad debts written off                            | —                 | —                 | —                 | (400 000)            | (400 000)         | (400 000)          | (400 000)   | (400 000)              | (400 000)              |
| <b>Balance at end of year</b>                    | <b>1 934 434</b>  | <b>2 233 924</b>  | <b>2 945 403</b>  | <b>3 323 725</b>     | <b>3 028 150</b>  | <b>3 028 150</b>   | <b>3 496 126</b>                                    | <b>4 044 518</b>       | <b>4 675 111</b>       |
| <u>Property, plant and equipment (PPE)</u>       |                   |                   |                   |                      |                   |                    |   |                        |                        |
| PPE at cost/valuation (excl. finance leases)     | 18 466 996        | 21 298 909        | 25 402 374        | 29 191 480           | 28 947 191        | 28 947 191         | 33 153 151  | 37 646 276             | 42 110 021             |
| Leases recognised as PPE                         | 307 882           | 430 447           | 418 361           | 502 118              | 460 197           | 460 197            | 506 216   | 556 838                | 612 522                |
| Less: Accumulated depreciation                   | 4 614 138         | 5 401 401         | 6 136 956         | 7 975 305            | 7 046 812         | 7 046 812          | 7 995 689   | 8 974 684              | 9 928 774              |
| <b>Total Property, plant and equipment (PPE)</b> | <b>14 160 741</b> | <b>16 327 955</b> | <b>19 683 778</b> | <b>21 718 292</b>    | <b>22 360 576</b> | <b>22 360 576</b>  | <b>25 663 678</b>                                   | <b>29 228 430</b>      | <b>32 793 768</b>      |
| <b>LIABILITIES</b>                               |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <u>Current liabilities - Borrowing</u>           |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Short term loans (other than bank overdraft)     | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| Current portion of long-term liabilities         | 608 149           | 606 213           | 472 045           | 427 180              | 496 385           | 496 385            | 816 566   | 876 689                | 1 033 787              |
| <b>Total Current liabilities - Borrowing</b>     | <b>608 149</b>    | <b>606 213</b>    | <b>472 045</b>    | <b>427 180</b>       | <b>496 385</b>    | <b>496 385</b>     | <b>816 566</b>                                      | <b>876 689</b>         | <b>1 033 787</b>       |
| <u>Trade and other payables</u>                  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Trade and other creditors                        | 3 100 645         | 3 375 812         | 4 582 368         | 4 192 762            | 4 887 845         | 4 877 809          | 5 153 919   | 5 437 337              | 5 687 843              |
| Unspent conditional transfers                    | 329 319           | 398 493           | 319 288           | —                    | 15 672            | 15 872             | —   | —                      | —                      |
| VAT  | 161 990           | 156 473           | 255 561           | 189 676              | 272 754           | 272 754            | 287 756   | 303 582                | 317 547                |
| <b>Total Trade and other payables</b>            | <b>3 591 954</b>  | <b>3 930 778</b>  | <b>5 157 217</b>  | <b>4 382 439</b>     | <b>5 176 471</b>  | <b>5 166 435</b>   | <b>5 441 674</b>                                    | <b>5 740 919</b>       | <b>6 005 390</b>       |
| <u>Non current liabilities - Borrowing</u>       |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Borrowing  | 4 432 870         | 5 261 796         | 6 088 870         | 7 798 108            | 7 727 672         | 7 727 672          | 8 357 280   | 9 103 145              | 9 513 548              |
| Finance leases (including PPP asset element)     | 90 782            | 154 354           | 177 225           | 187 440              | 194 948           | 194 948            | 214 442   | 235 887                | 259 475                |
| <b>Total Non current liabilities - Borrowing</b> | <b>4 523 651</b>  | <b>5 416 149</b>  | <b>6 266 095</b>  | <b>7 985 547</b>     | <b>7 922 620</b>  | <b>7 922 620</b>   | <b>8 571 723</b>                                    | <b>9 339 032</b>       | <b>9 773 024</b>       |
| <u>Provisions - non-current</u>                  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Retirement benefits                              | 1 169 261         | 1 499 219         | 1 587 377         | 1 705 757            | 1 675 703         | 1 675 703          | 1 749 006   | 1 825 376              | 1 907 446              |
| List other major provision items                 |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Refuse landfill site rehabilitation              | 135 780           | 163 319           | 184 606           | 274 989              | 243 198           | 243 198            | 268 621   | 295 950                | 324 810                |
| Rehabilitation of Quarries                       | 13 988            | 16 464            | 16 831            | 23 369               | 20 486            | 20 486             | 20 486  | 20 486                 | 20 486                 |
| Clearing of Alien Vegetation                     | 7 005             | 25 520            | 25 362            | 27 337               | 26 249            | 26 249             | 27 749  | 29 193                 | 30 467                 |
| <b>Total Provisions - non-current</b>            | <b>1 326 035</b>  | <b>1 704 521</b>  | <b>1 814 175</b>  | <b>2 031 453</b>     | <b>1 965 637</b>  | <b>1 965 637</b>   | <b>2 065 863</b>                                    | <b>2 171 005</b>       | <b>2 283 209</b>       |
| <b>CHANGES IN NET ASSETS</b>                     |                   |                   |                   |                      |                   |                    |   |                        |                        |
| <u>Accumulated Surplus/(Deficit)</u>             |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Accumulated Surplus/(Deficit) - opening balance  | 879 566           | 1 259 374         | 1 915 999         | 2 937 728            | 11 312 248        | 11 296 177         | 13 293 319  | 15 385 977             | 18 121 331             |
| GRAP adjustments                                 | (49 276)          | 157 178           | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| Restated balance                                 | 830 289           | 1 416 552         | 1 915 999         | 2 937 728            | 11 312 248        | 11 296 177         | 13 293 319  | 15 385 977             | 18 121 331             |
| Surplus/(Deficit)                                | 490 888           | 804 522           | 2 025 848         | 1 634 610            | 2 136 188         | 2 136 188          | 2 097 039   | 2 742 228              | 3 145 108              |
| Appropriations to Reserves                       | —                 | —                 | —                 | 706 545              | 43 983            | 43 983             | 168 052   | 177 377                | 225 625                |
| Transfers from Reserves                          | (85 357)          | (91 379)          | (3 065)           | —                    | (194 000)         | (194 000)          | (186 000)   | (198 000)              | (210 668)              |
| Depreciation offsets                             | 302 786           | 292 065           | —                 | 368 248              | —                 | —                  | —   | —                      | —                      |
| Other adjustments                                | (279 232)         | (505 761)         | 7 354 260         | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Accumulated Surplus/(Deficit)</b>             | <b>1 259 374</b>  | <b>1 915 999</b>  | <b>11 293 042</b> | <b>5 667 131</b>     | <b>13 298 419</b> | <b>13 282 348</b>  | <b>15 372 409</b>                                   | <b>18 107 582</b>      | <b>21 281 395</b>      |
| <u>Reserves</u>                                  |                   |                   |                   |                      |                   |                    |   |                        |                        |
| Housing Development Fund                         | 128 850           | 128 851           | 128 851           | 128 851              | 128 851           | 128 851            | 128 851   | 128 851                | 128 851                |
| Capital replacement                              | 222 734           | 210 180           | —                 | 210 180              | —                 | —                  | —   | —                      | —                      |
| Self-insurance                                   | 146 257           | 135 591           | 109 653           | —                    | —                 | —                  | 24 300  | 47 252                 | 67 670                 |
| Other reserves                                   | 6 830 185         | 7 144 080         | —                 | 7 144 080            | —                 | —                  | —   | —                      | —                      |
| COVID Reserve                                    | 88 247            | 102 646           | 131 649           | 23 207               | 91 285            | 91 285             | 49 036  | 5 462                  | —                      |
| Revaluation                                      | —                 | —                 | —                 | —                    | —                 | —                  | —   | —                      | —                      |
| <b>Total Reserves</b>                            | <b>7 416 273</b>  | <b>7 721 348</b>  | <b>370 154</b>    | <b>7 506 318</b>     | <b>220 136</b>    | <b>220 136</b>     | <b>202 188</b>                                      | <b>181 565</b>         | <b>196 522</b>         |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b>             | <b>8 675 648</b>  | <b>9 637 348</b>  | <b>11 663 196</b> | <b>13 173 448</b>    | <b>13 518 555</b> | <b>13 502 484</b>  | <b>15 574 597</b>                                   | <b>18 289 146</b>      | <b>21 477 917</b>      |

Table 124: MBRR SA4 – consolidated reconciliation of IDP strategic objectives and budget (revenue)

| Strategic Objective  | Goal   | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Provide basic services, roads and storm water  | Provide basic services, roads and storm water  | 7 760 685       | 9 101 416       | 11 338 778      | 13 723 421           | 13 656 321      | 13 658 752         | 14 024 958  | 15 310 718             | 16 693 794             |
| Economic growth and development, and job creation  | Economic growth and development, and job creation  | 5 592           | 8 140           | 8 931           | 40 933               | 41 333          | 41 333             | 88 480  | 56 336                 | 56 742                 |
| Sustainable communities with clean, healthy and safe environments and integrated social services | Sustainable communities with clean, healthy and safe environments and integrated social services | 361 363         | 444 227         | 512 815         | 484 447              | 609 345         | 609 345            | 572 479   | 568 755                | 591 808                |
| Participatory democracy and Batho Pele   | Participatory democracy and Batho Pele   | 121 605         | 68 243          | 49 494          | 32 860               | 42 125          | 42 125             | 43 371  | 44 640                 | 45 667                 |
| Promote sound governance   | Promote sound governance   | 4 559 353       | 5 000 483       | 6 558 926       | 6 299 957            | 6 518 246       | 6 518 246          | 7 236 500   | 7 934 604              | 8 782 997              |
| Ensure financial sustainability  | Ensure financial sustainability  | 118 140         | 138 218         | 164 657         | 213 417              | 161 781         | 161 781            | 206 195   | 225 751                | 237 470                |
| Total Revenue (excluding capital transfers and contributions)                                    |  | 12 926 739      | 14 760 726      | 18 633 601      | 20 795 035           | 21 029 151      | 21 031 582         | 22 171 995  | 24 140 884             | 26 408 478             |

Table 125: MBRR SA5 – consolidated reconciliation of IDP strategic objectives and budget (operating expenditure)

| Strategic Objective  | Goal   | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Provide basic services, roads and storm water  | Provide basic services, roads and storm water  | 8 064 122       | 8 953 438       | 11 757 084      | 13 732 291           | 13 745 380      | 13 747 811         | 14 464 165  | 15 724 988             | 17 141 255             |
| Economic growth and development, and job creation  | Economic growth and development, and job creation  | 327 946         | 354 064         | 436 680         | 690 076              | 673 322         | 673 322            | 613 286   | 630 204                | 677 168                |
| Sustainable communities with clean, healthy and safe environments and integrated social services | Sustainable communities with clean, healthy and safe environments and integrated social services | 1 655 127       | 1 943 459       | 2 426 927       | 2 626 656            | 2 781 499       | 2 781 499          | 2 932 980   | 3 105 036              | 3 276 283              |
| Participatory democracy and Batho Pele   | Participatory democracy and Batho Pele   | 1 072 494       | 932 909         | 1 154 511       | 1 428 678            | 1 475 102       | 1 475 102          | 1 580 342   | 1 683 606              | 1 762 110              |
| Promote sound governance   | Promote sound governance   | 1 364 224       | 1 431 237       | 1 140 099       | 1 461 557            | 1 263 897       | 1 263 897          | 1 455 702   | 1 551 757              | 1 677 717              |
| Ensure financial sustainability  | Ensure financial sustainability  | 715 175         | 827 591         | 918 248         | 1 144 958            | 1 132 448       | 1 132 448          | 1 095 521   | 1 145 311              | 1 227 370              |
| Total Expenditure  |  | 13 199 090      | 14 452 699      | 17 833 548      | 21 084 256           | 21 071 649      | 21 074 079         | 22 171 995  | 23 840 902             | 25 761 902             |

Table 126: MBRR SA6 – consolidated reconciliation of IDP strategic objectives and budget (capital expenditure)

| Strategic Objective   | Goal  | Goal Code | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|---|-----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |   |           | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand  |   |           |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Provide sustainable services infrastructure and human settlement        | Provide sustainable services infrastructure and human settlement        | A         | 1 940 116       | 1 974 799       | 2 694 350       | 3 650 901            | 3 747 993       | 3 747 993          | 3 528 834   | 4 068 276              | 4 040 582              |
| Promote shared economic growth and job creation                         | Promote shared economic growth and job creation                         | B         | 24 705          | 39 305          | 30 025          | 27 150               | 27 150          | 27 150             | 32 200  | 20 300                 | 14 250                 |
| Ensure sustainable, safer communities and integrated social development | Ensure sustainable, safer communities and integrated social development | C         | 135 784         | 36 067          | 135 246         | 256 614              | 313 676         | 313 676            | 313 700   | 149 000                | 125 950                |
| Promote good governance and an active citizenry                         | Promote good governance and an active citizenry                         | D         | 82 605          | 162 510         | 222 230         | 203 522              | 371 666         | 371 666            | 312 900   | 305 800                | 288 000                |
| Improved financial sustainability                                       | Improved financial sustainability                                       | E         | 9 900           | 17 143          | 20 484          | 170 050              | 105 060         | 105 060            | 120 300   | 46 600                 | 56 500                 |
| Continued institutional development, transformation and innovation      | Continued institutional development, transformation and innovation      | F         | 11 223          | 13 428          | 12 654          | 44 800               | 48 323          | 48 323             | 37 322  | 31 600                 | 27 850                 |
| Total Capital Expenditure   |   |           | 2 204 414       | 2 243 252       | 3 115 999       | 4 353 047            | 4 613 668       | 4 613 668          | 4 345 256   | 4 621 576              | 4 553 132              |

Table 127: MBRR SA7 – consolidated measureable performance objectives

| Description  | Unit of measurement                          | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Transport</b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Basic Services: Roads and Stormwater   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Access to Road networks  | Kilometer                                    | 70,75           | 20,29           | 32,50           | 50,88                | 52,88           | 52,98              | 50,00   | 27,00                  | 20,20                  |
| Improved access to roads   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Storm-water management   | Kilometer                                    | 52,14           | 32,54           | 57,00           | 40,00                | 40,00           | 40,00              | 40,00   | 22,00                  | 16,20                  |
| Improved access to storm-water   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Vote 1 - Energy and Electricity</b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Function 1 - Electricity   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function - Provide higher levels of electricity                                  |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Houses electrified to eradicate backlogs   | households                                   |                 |                 |                 | 100% of 6000         | 100% of 6500    | 100% of 12500      | 100% of 12000                                       | 100% of 12000          | 100% of 12000          |
| Sub-function - New Connections   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Number of electricity connections provided in formalised areas including Eskom areas | households                                   |                 |                 |                 | 1920                 | 1500            | 3420               | 3400  | 3400                   | 3400                   |
| Sub-function - Provide public lighting   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| New street lights as per ward  | Number of streetlights                       |                 |                 | -               | 3 000                | -               | 3 000              | 4 000   | 4 000                  | 4 000                  |
| New highmasts as per ward  | Number of Highmasts                          |                 |                 | -               | 30                   | 18              | 45                 | 45  | 45                     | 45                     |
| Sub-function - Generate electricity to support the load demand                       |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Nett KWH generated as a proportion of the total KWH demanded                         | KWH  |                 |                 | -               | -                    | -               | -                  | 503 115 306   | 503 115 306            | 503 115 306            |
| Sub-function - Distribute electricity according to demand                            |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| KWH purchased from Eskom   | KWH  |                 |                 | -               | -                    | -               | -                  | 9 434 520 997                                       | 9 434 520 997          | 9 434 520 997          |
| <b>Housing and Human Settlements Department</b>                                      |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Project Linked Housing-Water Provision - USDG  | No of houses connected to water network      |                 |                 | 41 969 000      | 55 000 000           | 55 000 000      | 55 000 000         | 5 000 000   | 62 431 000             | -                      |
| Project Linked Housing-Water Provision   | No of houses connected to water network      |                 |                 | -               | 16 688 000           | 15 888 000      | 16 088 000         | 22 950 000  | -                      | -                      |
| Acquisition of land - USDG   | No of hectares of well located land acquired |                 |                 | 13 600 000      | 62 000 000           | 62 000 000      | 62 000 000         | 76 000 000  | 40 000 000             | -                      |
| Insert measure/s description   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Acquisition of land - RSDG   | No of hectares of well located land acquired |                 |                 | 38 468 000      | 61 933 920           | 61 933 920      | 61 933 920         | -   | -                      | -                      |
| Waterworks Land Management Plan  | No of hectares of well located land acquired |                 |                 | 12 000 000      | 12 200 000           | 12 200 000      | 12 200 000         | 13 000 000  | 13 000 000             | -                      |
| Sewerage - Low Cost Housing USDG   | No of houses connected to the sewer network  |                 |                 | 73 976 000      | 55 000 000           | 55 000 000      | 55 000 000         | 5 000 000   | 277 535 000            | -                      |
| Sewerage - Low Cost Housing  | No of houses connected to the network        |                 |                 | -               | 18 254 000           | 18 254 000      | 18 254 000         | 20 388 000  | -                      | -                      |
| Insert measure/s description   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Development of Hostels: Saulsville Phase 3b  | No of CRU's delivered                        |                 |                 | 3 000 000       | 30 253 000           | 30 253 000      | 30 253 000         | 20 000 000  | 25 000 000             | -                      |
| Insert measure/s description   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Development of Hostels: Mamelodi   | No of CRU's delivered                        |                 |                 | 3 000 000       | 20 000 000           | 20 000 000      | 20 000 000         | 20 000 000  | 25 000 000             | -                      |
| Insert measure/s description   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Roads and Stormwater - Low Cost Housing  | Distance in Km's of roads constructed        |                 |                 | 208 615 000     | 225 202 000          | 230 702 000     | 230 702 000        | 398 457 000   | 1 119 473 000          | -                      |
| <b>Public Works: Water and Sanitation</b>  |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Function - Water   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function - Eradication of water backlogs   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Households provided with a water connection  | Number                                       | 6 857           | -               | 787             | 180                  | 180             | 180                | 6 914   | 6 040                  | 1 400                  |
| New bulk water pipelines   | Meter  | 5 136           | 3 018           | 6 650           | 1 300                | 1 700           | 1 700              | 4 482   | -                      | na                     |
| New internal water pipelines   | Meter  | 39 454          | 22 522          | 61 375          | 11 000               | 27 600          | 27 600             | 96 895  | 21 000                 | na                     |
| Sub-function - Maintenance of water infrastructure                                   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Upgrade & replace of bulk water pipelines  | Meter  | 5 662           | 8 032           | 1 950           | 7 446                | 11 113          | 11 113             | 2 280   | 180                    | na                     |
| Upgrade & replace of internal water pipelines  | Meter  | 95 012          | 92 634          | 36 000          | 77 350               | 101 169         | 101 169            | 100 000   | -                      | na                     |
| Function - Sanitation  |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function - Eradication of sanitation backlog                                     |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Households provided with a sanitation connection                                     | Number                                       | 2 446           | 1 917           | 2 150           | 2 787                | 1 600           | 1 600              | 3 608   | 1 000                  | 2 200                  |
| New bulk sewer pipelines   | Meters                                       | -               | 1 132           | 5 741           | 450                  | -               | -                  | 750   | 5 600                  | na                     |
| New internal sewer pipelines   | Meters                                       | 19 413          | 12 772          | 23 300          | 41 600               | 7 600           | 7 600              | 20 880  | 94 200                 | na                     |
| Sub-function - Maintenance of sanitation infrastructure                              |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Upgrade & replace of bulk sewer pipelines  | Meter  | 2 605           | 2 315           | 1 925           | 3 059                | 4 000           | 4 000              | 2 484   | 1 380                  | na                     |
| Upgrade & replace of internal sewer pipelines  | Meter  | 1 189           | 31 295          | 33 350          | 29 484               | 46 249          | 46 249             | 26 850  | 14 861                 | na                     |

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))

2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities

3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

Table 128: MBRR SA8 – consolidated performance indicators and benchmarks

| Description of financial indicator   | Basis of calculation   | 2000/01         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b><u>Borrowing Management</u></b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Credit Rating  |  | AA3 (Stable)    | AA3 (Stable)    | A1-             | Prime-1.2a           | Prime-1.2a      | Prime-1.2a         |   |                        |                        |
| Capital Charges to Operating Expenditure   | Interest & Principal Paid / Operating Expenditure  | 6.1%            | 7.5%            | 5.3%            | 5.1%                 | 4.7%            | 4.7%               | 6.9%  | 6.9%                   | 7.3%                   |
| Capital Charges to Own Revenue   | Finance charges & Repayment of borrowing / Own Revenue                                       | 7.2%            | 8.5%            | 5.6%            | 5.9%                 | 5.4%            | 5.4%               | 7.9%  | 7.9%                   | 8.3%                   |
| Borrowed funding of 'own' capital expenditure                                    | Borrowing/Capital expenditure excl transfers and grants and contributions                    | 49.9%           | 77.9%           | 54.1%           | 70.1%                | 91.2%           | 91.2%              | 74.3%   | 71.9%                  | 70.9%                  |
| <b><u>Safety of Capital</u></b>  |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Gearing  | Long Term Borrowing/ Funds & Reserves  | 61.0%           | 70.1%           | 1692.8%         | 106.4%               | 3599.0%         | 3599.0%            | 4239.5%   | 5143.6%                | 4973.0%                |
| <b><u>Liquidity</u></b>  |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Current Ratio  | Current assets/current liabilities   | 0.9             | 0.9             | 0.8             | 1.1                  | 1.0             | 1.0                | 0.9   | 0.9                    | 0.9                    |
| Current Ratio adjusted for aged debtors  | Current assets less debtors > 90 days/current liabilities                                    | 0.9             | 0.9             | 0.3             | 0.7                  | 0.5             | 0.4                | 0.4   | 0.4                    | 0.4                    |
| Liquidity Ratio  | Monetary Assets/Current Liabilities  | 0.2             | 0.2             | 0.2             | 0.3                  | 0.3             | 0.3                | 0.2   | 0.3                    | 0.3                    |
| <b><u>Revenue Management</u></b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Annual Debtors Collection Rate (Payment Level %)                                 | Last 12 Mths Receipts/Last 12 Mths Billing   |                 | 117.0%          | 113.0%          | 114.0%               | 94.0%           | 94.0%              | 93.1%   | 95.2%                  | 95.2%                  |
| Current Debtors Collection Rate (Cash receipts % of Payer/payee & Other revenue) |  |                 | 117.0%          | 113.0%          | 114.0%               | 92.7%           | 91.7%              | 91.7%   | 94.6%                  | 94.5%                  |
| Outstanding Debtors to Revenue   | Total Outstanding Debtors to Annual Revenue  | 24.9%           | 22.7%           | 20.1%           | 19.0%                | 19.0%           | 18.9%              | 18.4%   | 17.3%                  | 16.0%                  |
| Longstanding Debtors Recovered   | Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old                                    | 0.0%            | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%  | 0.0%                   | 0.0%                   |
| <b><u>Creditors Management</u></b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Creditors System Efficiency  | % of Creditors Paid Within Terms (within MFMA's 65(d))                                       | 100.0%          | 100.0%          | 100.0%          | 100.0%               | 100.0%          | 100.0%             | 100.0%  | 100.0%                 | 100.0%                 |
| Creditors to Cash and Investments  |  | 419.1%          | 370.8%          | 473.6%          | 268.2%               | 290.0%          | 291.0%             | 304.9%  | 277.1%                 | 230.3%                 |
| <b><u>Other Indicators</u></b>   |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Electricity Distribution Losses (2)  | Total Volume Losses (kWh)  | 742 848 000     | 508 355 000     | 1 276 476 000   | 1 235 900 000        | 1 235 900 000   | 1 235 900 000      | 1 223 540 000                                       | 1 211 305 000          | 1 199 199 000          |
|  | Total Cost of Losses (Rand '000)   | 250 190         | 375 970         | 673 500         | 740 050              | 740 050         | 740 050            | 791 260   | 846 970                | 904 550                |
| Water Distribution Losses (2)  | Total Volume Losses (kℓ)   | 70 094 000      | 70 167 000      | 85 569 000      | 83 848 000           | 83 848 000      | 83 848 000         | 83 009 520  | 82 179 420             | 81 357 630             |
|  | Total Cost of Losses (Rand '000)   | 250 200         | 265 800         | 309 200         | 419 240              | 419 240         | 419 240            | 456 550   | 493 076                | 536 960                |
| Employee costs   | Employee costs/(Total Revenue - capital revenue)   | 27.0%           | 29.2%           | 25.8%           | 27.0%                | 25.9%           | 25.9%              | 27.7%   | 27.3%                  | 26.5%                  |
| Remuneration   | Total remuneration/(Total Revenue - capital revenue)   | 27.0%           | 31.9%           | 26.7%           | 28.0%                | 26.8%           | 26.8%              | 28.0%   | 28.1%                  | 27.4%                  |
| Repairs & Maintenance  | R&M/(Total Revenue excluding capital revenue)  | 8.1%            | 7.0%            | 6.4%            | 6.3%                 | 6.7%            | 6.7%               | 5.8%  | 6.3%                   | 6.8%                   |
| Finance charges & Depreciation   | FC&D/(Total Revenue - capital revenue)   | 10.8%           | 9.7%            | 9.1%            | 8.4%                 | 7.6%            | 7.6%               | 8.2%  | 8.0%                   | 7.6%                   |
| <b><u>IDP regulation financial viability indicators</u></b>                      |  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| i Debt coverage  | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year | 18.9            | 36.5            | 44.7            | 42.8                 | 42.8            | 42.8               | 25.1  | 23.0                   | 25.0                   |
| ii O/S Service Debtors to Revenue  | Total outstanding service debtors/annual revenue received for services                       | 30.1%           | 27.8%           | 25.7%           | 22.3%                | 22.9%           | 22.8%              | 22.2%   | 20.8%                  | 19.4%                  |
| iii Cost coverage  | (Available cash + investments)/monthly fixed operational expenditure                         | 0.8             | 0.9             | 0.7             | 1.0                  | 1.1             | 1.1                | 1.0   | 1.1                    | 1.3                    |

Table 129: MBRR SA9 – consolidated social, economic and demographic statistics and assumptions

| Description of economic indicator                   | Basis of calculation   | 1996<br>Census | 2001<br>Census | 2007 Survey | 2009/10 | 2010/11 | 2011/12 | Current<br>Year    | 2013/14 Medium Term Revenue & Expenditure Framework |         |         |
|---|--|----------------|----------------|-------------|---------|---------|---------|--------------------|---|---------|---------|
|   |  |                |                |             | Outcome | Outcome | Outcome | Original<br>Budget | Outcome   | Outcome | Outcome |
| <b>Demographics</b>                                 |  |                |                |             |         |         |         |                    |   |         |         |
| Population  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 1 670          | 1 985          | 2 346       | 2 491   | 2 556   | 2 771   | 2 843              | 2 921   | 3 012   | 3 105   |
| Females aged 5 - 14                                 | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 153            | 171            | 251         | 189     | 194     | 218     | 224                | 226   | 233     | 240     |
| Males aged 5 - 14                                   | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 144            | 161            | 236         | 178     | 183     | 206     | 211                | 221   | 228     | 235     |
| Females aged 15 - 34                                | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 340            | 416            | 441         | 486     | 490     | 555     | 569                | 580   | 598     | 616     |
| Males aged 15 - 34                                  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 320            | 391            | 415         | 457     | 469     | 534     | 548                | 568   | 586     | 604     |
| Unemployment  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 165            | 305            | 334         | 343     | 348     | 391     | 398                | 374   | 378     | 381     |
| <b>Monthly household income (no. of households)</b> |  |                |                |             |         |         |         |                    |   |         |         |
| No income   | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -              | 348 959        | 267 103     | 266 272 | 295 459 | 323 275 | 331 856            | 354 588   | 370 898 | 387 959 |
| R1 - R1 600   | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -              | 115 921        | 153 121     | 164 110 | 169 376 | 185 322 | 190 241            | 203 273   | 212 623 | 222 403 |
| R1 601 - R3 200                                     | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -              | 44 815         | 45 318      | 48 571  | 50 129  | 54 849  | 56 305             | 60 161  | 62 929  | 65 823  |
| R3 201 - R6 400                                     | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -              | 41 230         | 38 452      | 41 211  | 42 534  | 46 538  | 47 774             | 51 046  | 53 394  | 55 850  |
| R6 401 - R12 800                                    | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -              | 26 291         | 36 392      | 39 004  | 40 255  | 44 045  | 45 214             | 48 311  | 50 534  | 52 858  |
| R12 801 - R25 600                                   | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -              | 12 548         | 19 913      | 21 342  | 22 027  | 24 100  | 24 740             | 26 435  | 27 651  | 28 922  |
| R25 601 - R51 200                                   | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -              | 4 183          | 10 300      | 11 039  | 11 393  | 12 465  | 12 797             | 13 673  | 14 302  | 14 960  |
| R51 201 - R102 400                                  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -              | 1 793          | 3 433       | 3 680   | 3 793   | 4 155   | 4 266              | 4 558   | 4 767   | 4 987   |
| R102 401 - R204 800                                 | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -              | 1 195          | 1 373       | 1 472   | 1 519   | 1 662   | 1 706              | 1 823   | 1 907   | 1 995   |
| R204 801 - R409 600                                 | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -              | 598            | 687         | 735     | 760     | 831     | 853                | 912   | 953     | 997     |
| R409 601 - R819 200                                 | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -              | -              | -           | -       | -       | -       | -                  | -   | -       | -       |
| > R819 200  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -              | -              | -           | -       | -       | -       | -                  | -   | -       | -       |
| Unspecified   | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | -              | -              | 110 549     | 118 483 | 122 285 | 133 797 | 137 349            | 146 757   | 153 508 | 160 569 |
| <b>Poverty profiles (no. of households)</b>         |  |                |                |             |         |         |         |                    |   |         |         |
| < R2 050 per household per month                    | Indigent policy  |                |                |             |         |         |         |                    |   |         |         |
| Insert description                                  |  |                |                |             |         |         |         |                    |   |         |         |
| <b>Household/demographics (000)</b>                 |  |                |                |             |         |         |         |                    |   |         |         |
| Number of people in municipal area                  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 1 670          | 1 985          | 2 346       | 2 491   | 2 556   | 2 771   | 2 843              | 2 921   | 3 012   | 3 105   |
| Number of poor people in municipal area             | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 602            | 1 160          | 1 214       | 1 230   | 1 237   | 1 425   | 1 440              | 1 454   | 1 469   | 1 483   |
| Number of households in municipal area              | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 426            | 563            | 687         | 736     | 760     | 831     | 853                | 912   | 953     | 997     |
| Number of poor households in municipal area         | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 29             | 99             | 122         | 129     | 132     | 150     | 154                | 158   | 162     | 166     |
| Definition of poor household (R per month)          | Indigent policy of City of Tshwane                               | -              | -              | -           | 1 700   | 1 700   | 2 100   | 2 280              | 2 520   | 2 772   | 3 049   |
| <b>Housing statistics</b>                           |  |                |                |             |         |         |         |                    |   |         |         |
| Formal  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 337 609        | 423 085        | 486 141     | 538 254 | 563 009 | 606 659 | 622 763            | 769 450   | 784 840 | 800 540 |
| Informal  | Census 2001, 2007 Survey, Tshwane Household Survey & Census 2011 | 88 477         | 139 567        | 200 499     | 197 664 | 195 527 | 224 381 | 230 337            | 184 020   | 187 700 | 191 450 |
| Total number of households                          |  | 426 086        | 562 653        | 686 640     | 735 918 | 759 536 | 831 040 | 853 100            | 953 470   | 972 540 | 991 990 |
| Dwellings provided by municipality                  |  | -              | -              | -           | -       | -       | -       | -                  | -   | -       | -       |
| Dwellings provided by province/s                    |  | -              | -              | -           | -       | -       | -       | -                  | -   | -       | -       |
| Dwellings provided by private sector                |  | -              | -              | -           | -       | -       | -       | -                  | -   | -       | -       |
| Total new housing dwellings                         |  | -              | -              | -           | -       | -       | -       | -                  | -   | -       | -       |
| <b>Economic</b>                                     |  |                |                |             |         |         |         |                    |   |         |         |
| Inflation/inflation outlook (CPIX)                  |  |                |                |             | 4,6%    | 5,2%    | 5,5%    | 5,9%               | 5,1%  | 4,9%    | 4,6%    |
| Interest rate - borrowing                           |  |                |                |             | 12,0%   | 12,0%   | 10,5%   | 9,0%               | 9,0%  | 9,0%    | 9,0%    |
| Interest rate - investment                          |  |                |                |             | 15,0%   | 15,0%   | 8,0%    | 8,0%               | 8,0%  | 8,0%    | 8,0%    |
| Remuneration increases                              |  |                |                |             | 10,5%   | 8,5%    | 7,5%    | 6,5%               | 6,9%  | 6,4%    | 6,4%    |
| Consumption growth (electricity)                    |  |                |                |             | -0,7%   | 2,0%    | 0,0%    | 0,5%               | 0,0%  | 0,0%    | 0,0%    |
| Consumption growth (water)                          |  |                |                |             | -16,4%  | 1,0%    | 0,0%    | 3,0%               | 0,0%  | 0,0%    | 0,0%    |
| <b>Collection rates</b>                             |  |                |                |             |         |         |         |                    |   |         |         |
| Property tax/service charges                        |  |                |                |             | 95,0%   | 94,0%   | 94,0%   | 95,0%              | 95,0%   | 95,0%   | 95,0%   |
| Rental of facilities & equipment                    |  |                |                |             | 95,0%   | 94,0%   | 94,0%   | 95,0%              | 95,0%   | 95,0%   | 95,0%   |
| Interest - external investments                     |  |                |                |             | 100,0%  | 100,0%  | 100,0%  | 100,0%             | 100,0%  | 100,0%  | 100,0%  |
| Interest - debtors                                  |  |                |                |             | 50,0%   | 50,0%   | 50,0%   | 50,0%              | 50,0%   | 50,0%   | 50,0%   |
| Revenue from agency services                        |  |                |                |             | 0,0%    | 0,0%    | 0,0%    | 0,0%               | 0,0%  | 0,0%    | 0,0%    |

**MBRR SA9 – consolidated social, economic and demographic statistics and assumptions (contd)**

| Total municipal services    |   | 2009/10        | 2010/11        | 2011/12        | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|-----------------------------|---|----------------|----------------|----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|                             |   | Outcome        | Outcome        | Outcome        | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
|                             | <b>Household service targets (000)</b>          |                |                |                |                      |                 |                    |   |                        |                        |
|                             | <b>Water:</b>                                   |                |                |                |                      |                 |                    |   |                        |                        |
|                             | Piped water inside dwelling                     | 658 700        | 655 417        | 759 500        | 775 011              | 775 031         | 838 050            | 663 650   | 663 420                | 601 050                |
|                             | Piped water inside yard (but not in dwelling)   | 72 043         | 61 636         | 65 465         | 61 077               | 61 077          | -                  | -   | -                      | -                      |
|                             | Using public tap (at least min service level)   | 1 454          | 751            | 4 362          | 4 483                | 4 483           | 60 600             | 59 200  | 57 600                 | 56 300                 |
|                             | Other water supply (at least min service level) | -              | -              | -              | -                    | -               | -                  | -   | -                      | -                      |
|                             | Minimum Service Level and Above sub-total       | 733 197        | 717 804        | 829 327        | 840 571              | 840 591         | 958 650            | 822 370   | 821 220                | 757 350                |
|                             | Using public tap (< min service level)          | -              | -              | -              | -                    | -               | -                  | -   | -                      | -                      |
|                             | Other water supply (< min service level)        | 2 721          | 1 731          | 9 214          | 9 509                | 9 509           | 30 800             | 31 100  | 31 320                 | 31 540                 |
|                             | No water supply                                 | -              | -              | -              | -                    | -               | -                  | -   | -                      | -                      |
|                             | Below Minimum Service Level sub-total           | 2 721          | 1 731          | 9 214          | 9 509                | 9 509           | 30 800             | 31 100  | 31 320                 | 31 540                 |
|                             | <b>Total number of households</b>               | <b>735 918</b> | <b>719 535</b> | <b>838 541</b> | <b>850 080</b>       | <b>850 100</b>  | <b>989 450</b>     | <b>853 470</b>                                      | <b>852 540</b>         | <b>788 890</b>         |
|                             | <b>Sanitation/sewerage:</b>                     |                |                |                |                      |                 |                    |   |                        |                        |
|                             | Flush toilet (connected to sewerage)            | 655 429        | 601 654        | 638 552        | 658 347              | 658 347         | 758 200            | 781 270   | 759 730                | 818 400                |
|                             | Flush toilet (with septic tank)                 | 11 211         | 10 622         | 11 755         | 11 359               | 11 359          | -                  | -   | -                      | -                      |
|                             | Chemical toilet                                 | 9 343          | 9 044          | 14 159         | 13 705               | 13 705          | -                  | -   | -                      | -                      |
|                             | Pit toilet (ventilated)                         | 125 936        | 122 033        | 132 171        | 136 400              | 136 400         | 159 920            | 160 660   | 161 850                | 162 820                |
|                             | Other toilet provisions (> min service level)   | 26 221         | 23 355         | 27 265         | 26 369               | 26 369          | -                  | -   | -                      | -                      |
|                             | Minimum Service Level and Above sub-total       | 728 140        | 752 148        | 823 921        | 845 231              | 845 231         | 918 160            | 942 150   | 921 580                | 982 220                |
|                             | Bucket toilet                                   | -              | -              | -              | -                    | -               | -                  | -   | -                      | -                      |
|                             | Other toilet provisions (< min service level)   | -              | -              | -              | -                    | -               | -                  | -   | -                      | -                      |
|                             | No toilet provisions                            | 7 778          | 7 387          | 7 119          | 6 849                | 6 869           | 11 550             | 11 320  | 10 950                 | 10 710                 |
|                             | Below Minimum Service Level sub-total           | 7 778          | 7 387          | 7 119          | 6 849                | 6 869           | 11 550             | 11 320  | 10 950                 | 10 710                 |
|                             | <b>Total number of households</b>               | <b>735 918</b> | <b>759 536</b> | <b>831 040</b> | <b>853 100</b>       | <b>853 100</b>  | <b>929 710</b>     | <b>953 470</b>                                      | <b>972 540</b>         | <b>991 590</b>         |
|                             | <b>Energy:</b>                                  |                |                |                |                      |                 |                    |   |                        |                        |
|                             | Electricity (at least min service level)        | 535 353        | 548 509        | 601 125        | 620 361              | 620 361         | 655 330            | 685 550   | 703 120                | 719 040                |
|                             | Electricity - prepaid (min service level)       | 149 452        | 161 856        | 175 200        | 160 859              | 160 859         | 214 440            | 218 730   | 223 100                | 228 470                |
|                             | Minimum Service Level and Above sub-total       | 684 805        | 710 365        | 776 325        | 781 220              | 781 220         | 869 770            | 904 280   | 926 220                | 947 510                |
|                             | Electricity (< min service level)               | -              | -              | -              | -                    | -               | -                  | -   | -                      | -                      |
|                             | Electricity - prepaid (< min service level)     | -              | -              | -              | -                    | -               | -                  | -   | -                      | -                      |
|                             | Other energy sources                            | 51 073         | 49 172         | 51 625         | 51 840               | 51 840          | 50 000             | 49 160  | 48 320                 | 44 480                 |
|                             | Below Minimum Service Level sub-total           | 51 073         | 49 172         | 51 625         | 51 840               | 51 840          | 50 000             | 49 160  | 48 320                 | 44 480                 |
|                             | <b>Total number of households</b>               | <b>735 918</b> | <b>759 536</b> | <b>831 040</b> | <b>853 100</b>       | <b>853 100</b>  | <b>929 710</b>     | <b>953 470</b>                                      | <b>972 540</b>         | <b>991 590</b>         |
|                             | <b>Refuse:</b>                                  |                |                |                |                      |                 |                    |   |                        |                        |
|                             | Removed at least once a week                    | 620 500        | 651 957        | 717 091        | 740 038              | 740 038         | 768 200            | 833 150   | 853 360                | 863 550                |
|                             | Minimum Service Level and Above sub-total       | 620 500        | 651 957        | 717 091        | 740 038              | 740 038         | 768 200            | 833 150   | 853 360                | 863 550                |
|                             | Removed less frequently than once a week        | 41 584         | 41 923         | 51 607         | 53 465               | 53 465          | -                  | -   | -                      | -                      |
|                             | Using communal refuse dump                      | 2 774          | 1 709          | 4 609          | 4 759                | 4 759           | 131 480            | 120 320   | 109 160                | 98 000                 |
|                             | Using own refuse dump                           | 45 651         | 36 054         | 44 169         | 45 614               | 45 614          | -                  | -   | -                      | -                      |
|                             | Other rubbish disposal                          | 410            | 240            | 437            | 422                  | 422             | -                  | -   | -                      | -                      |
|                             | No rubbish disposal                             | 15 181         | 11 530         | 12 697         | 8 602                | 8 602           | -                  | -   | -                      | -                      |
|                             | Below Minimum Service Level sub-total           | 109 009        | 61 559         | 113 919        | 113 062              | 113 062         | 131 480            | 120 320   | 109 160                | 98 000                 |
|                             | <b>Total number of households</b>               | <b>735 918</b> | <b>759 536</b> | <b>831 040</b> | <b>853 100</b>       | <b>853 100</b>  | <b>929 710</b>     | <b>953 470</b>                                      | <b>972 540</b>         | <b>991 590</b>         |
| Municipal in-house services |   | 2009/10        | 2010/11        | 2011/12        | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|                             |   | Outcome        | Outcome        | Outcome        | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
|                             | <b>Household service targets (000)</b>          |                |                |                |                      |                 |                    |   |                        |                        |
|                             | <b>Water:</b>                                   |                |                |                |                      |                 |                    |   |                        |                        |
|                             | Piped water inside dwelling                     | 602 914        | 613 800        | 664 933        | 684 517              | 684 517         | 787 740            | 811 733   | 831 030                | 650 650                |
|                             | Piped water inside yard (but not in dwelling)   | 72 043         | 61 636         | 65 465         | 61 077               | 61 077          | -                  | -   | -                      | -                      |
|                             | Using public tap (at least min service level)   | 1 454          | 751            | 4 362          | 4 483                | 4 483           | 60 600             | 59 200  | 57 600                 | 56 300                 |
|                             | Other water supply (at least min service level) | -              | -              | -              | -                    | -               | -                  | -   | -                      | -                      |
|                             | Minimum Service Level and Above sub-total       | 677 321        | 677 187        | 735 760        | 750 077              | 750 077         | 848 540            | 871 010   | 889 630                | 607 010                |
|                             | Using public tap (< min service level)          | -              | -              | -              | -                    | -               | -                  | -   | -                      | -                      |
|                             | Other water supply (< min service level)        | 2 722          | 1 731          | 9 214          | 9 509                | 9 509           | 30 800             | 31 100  | 31 320                 | 31 540                 |
|                             | No water supply                                 | -              | -              | -              | -                    | -               | -                  | -   | -                      | -                      |
|                             | Below Minimum Service Level sub-total           | 2 722          | 1 731          | 9 214          | 9 509                | 9 509           | 30 800             | 31 100  | 31 320                 | 31 540                 |
|                             | <b>Total number of households</b>               | <b>680 043</b> | <b>677 918</b> | <b>744 974</b> | <b>759 586</b>       | <b>759 586</b>  | <b>879 420</b>     | <b>902 110</b>                                      | <b>920 150</b>         | <b>638 550</b>         |
|                             | <b>Sanitation/sewerage:</b>                     |                |                |                |                      |                 |                    |   |                        |                        |
|                             | Flush toilet (connected to sewerage)            | 655 429        | 601 654        | 638 552        | 658 347              | 658 347         | 758 200            | 781 270   | 759 730                | 818 400                |
|                             | Flush toilet (with septic tank)                 | 11 211         | 10 622         | 11 755         | 11 359               | 11 359          | -                  | -   | -                      | -                      |
|                             | Chemical toilet                                 | 9 343          | 9 044          | 14 159         | 13 705               | 13 705          | -                  | -   | -                      | -                      |
|                             | Pit toilet (ventilated)                         | 125 936        | 122 033        | 132 171        | 136 400              | 136 400         | 159 920            | 160 660   | 161 850                | 162 820                |
|                             | Other toilet provisions (> min service level)   | 26 221         | 23 355         | 27 265         | 26 369               | 26 369          | -                  | -   | -                      | -                      |
|                             | Minimum Service Level and Above sub-total       | 728 140        | 752 148        | 823 921        | 845 231              | 845 231         | 918 160            | 942 150   | 921 580                | 982 220                |
|                             | Bucket toilet                                   | -              | -              | -              | -                    | -               | -                  | -   | -                      | -                      |
|                             | Other toilet provisions (< min service level)   | -              | -              | -              | -                    | -               | -                  | -   | -                      | -                      |
|                             | No toilet provisions                            | 7 778          | 7 387          | 7 119          | 6 849                | 6 869           | 11 550             | 11 320  | 10 950                 | 10 710                 |
|                             | Below Minimum Service Level sub-total           | 7 778          | 7 387          | 7 119          | 6 849                | 6 869           | 11 550             | 11 320  | 10 950                 | 10 710                 |
|                             | <b>Total number of households</b>               | <b>735 918</b> | <b>759 536</b> | <b>831 040</b> | <b>853 100</b>       | <b>853 100</b>  | <b>929 710</b>     | <b>953 470</b>                                      | <b>972 540</b>         | <b>991 590</b>         |
|                             | <b>Energy:</b>                                  |                |                |                |                      |                 |                    |   |                        |                        |
|                             | Electricity (at least min service level)        | 535 353        | 548 509        | 601 125        | 620 361              | 620 361         | 655 330            | 685 550   | 703 120                | 719 040                |
|                             | Electricity - prepaid (min service level)       | 149 452        | 161 856        | 175 200        | 160 859              | 160 859         | 214 440            | 218 730   | 223 100                | 228 470                |
|                             | Minimum Service Level and Above sub-total       | 684 805        | 710 365        | 776 325        | 781 220              | 781 220         | 869 770            | 904 280   | 926 220                | 947 510                |
|                             | Electricity (< min service level)               | -              | -              | -              | -                    | -               | -                  | -   | -                      | -                      |
|                             | Electricity - prepaid (< min service level)     | -              | -              | -              | -                    | -               | -                  | -   | -                      | -                      |
|                             | Other energy sources                            | 51 073         | 49 172         | 51 625         | 51 840               | 51 840          | 50 000             | 49 160  | 48 320                 | 44 480                 |
|                             | Below Minimum Service Level sub-total           | 51 073         | 49 172         | 51 625         | 51 840               | 51 840          | 50 000             | 49 160  | 48 320                 | 44 480                 |
|                             | <b>Total number of households</b>               | <b>735 918</b> | <b>759 536</b> | <b>831 040</b> | <b>853 100</b>       | <b>853 100</b>  | <b>929 710</b>     | <b>953 470</b>                                      | <b>972 540</b>         | <b>991 590</b>         |
|                             | <b>Refuse:</b>                                  |                |                |                |                      |                 |                    |   |                        |                        |
|                             | Removed at least once a week                    | 620 500        | 651 957        | 717 091        | 740 038              | 740 038         | 768 200            | 833 150   | 853 360                | 863 550                |
|                             | Minimum Service Level and Above sub-total       | 620 500        | 651 957        | 717 091        | 740 038              | 740 038         | 768 200            | 833 150   | 853 360                | 863 550                |
|                             | Removed less frequently than once a week        | 41 584         | 41 923         | 51 607         | 53 465               | 53 465          | -                  | -   | -                      | -                      |
|                             | Using communal refuse dump                      | 2 774          | 1 709          | 4 609          | 4 759                | 4 759           | 131 480            | 120 320   | 109 160                | 98 000                 |
|                             | Using own refuse dump                           | 45 651         | 36 054         | 44 169         | 45 614               | 45 614          | -                  | -   | -                      | -                      |
|                             | Other rubbish disposal                          | 410            | 240            | 437            | 422                  | 422             | -                  | -   | -                      | -                      |
|                             | No rubbish disposal                             | 15 181         | 11 530         | 12 697         | 8 602                | 8 602           | -                  | -   | -                      | -                      |
|                             | Below Minimum Service Level sub-total           | 109 009        | 61 559         | 113 919        | 113 062              | 113 062         | 131 480            | 120 320   | 109 160                | 98 000                 |
|                             | <b>Total number of households</b>               | <b>735 918</b> | <b>759 536</b> | <b>831 040</b> | <b>853 100</b>       | <b>853 100</b>  | <b>929 710</b>     | <b>953 470</b>                                      | <b>972 540</b>         | <b>991 590</b>         |

# MBRR SA9 – consolidated social, economic and demographic statistics and assumptions (contd)

| Municipal entity services                  |   | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 |                 |                    | 2012/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|---|---------|---------|---------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |   | Outcome | Outcome | Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Santagoth                                  | <b>Household service targets (000)</b>          |         |         |         |                      |                 |                    |   |                        |                        |
|  | <b>Water:</b>                                   |         |         |         |                      |                 |                    |   |                        |                        |
|  | Piped water inside dwelling                     | 47 325  | 48 304  | 49 374  | 50 354               | 50 354          | 50 350             | 51 360  | 52 390                 | 53 440                 |
|  | Piped water inside yard (but not in dwelling)   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  | Using public tap (at least min service level)   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  | Other water supply (at least min service level) | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  | Minimum Service Level and Above sub-total       | 47 325  | 48 304  | 49 374  | 50 354               | 50 354          | 50 350             | 51 360  | 52 390                 | 53 440                 |
|  | Using public tap (< min service level)          | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  | Other water supply (< min service level)        | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  | No water supply                                 | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Name of municipal entity                   | Below Minimum Service Level sub-total           | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  | <b>Total number of households</b>               | 47 325  | 48 304  | 49 374  | 50 354               | 50 354          | 50 350             | 51 360  | 52 390                 | 53 440                 |
|  | <b>Sanitation/sewerage:</b>                     |         |         |         |                      |                 |                    |   |                        |                        |
|  | Flush toilet (connected to sewerage)            |         |         |         |                      |                 |                    |   |                        |                        |
|  | Flush toilet (with septic tank)                 |         |         |         |                      |                 |                    |   |                        |                        |
|  | Chemical toilet                                 |         |         |         |                      |                 |                    |   |                        |                        |
|  | Pit toilet (ventilated)                         |         |         |         |                      |                 |                    |   |                        |                        |
|  | Other toilet provisions (> min service level)   |         |         |         |                      |                 |                    |   |                        |                        |
|  | Minimum Service Level and Above sub-total       |         |         |         |                      |                 |                    |   |                        |                        |
|  | Bucket toilet                                   |         |         |         |                      |                 |                    |   |                        |                        |
| Name of municipal entity                   | Other toilet provisions (< min service level)   |         |         |         |                      |                 |                    |   |                        |                        |
|  | No toilet provisions                            |         |         |         |                      |                 |                    |   |                        |                        |
|  | Below Minimum Service Level sub-total           |         |         |         |                      |                 |                    |   |                        |                        |
|  | <b>Total number of households</b>               |         |         |         |                      |                 |                    |   |                        |                        |
|  | <b>Energy:</b>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|  | Electricity (at least min service level)        |         |         |         |                      |                 |                    |   |                        |                        |
|  | Electricity - prepaid (min service level)       |         |         |         |                      |                 |                    |   |                        |                        |
|  | Minimum Service Level and Above sub-total       |         |         |         |                      |                 |                    |   |                        |                        |
|  | Electricity (< min service level)               |         |         |         |                      |                 |                    |   |                        |                        |
|  | Electricity - prepaid (< min service level)     |         |         |         |                      |                 |                    |   |                        |                        |
| Name of municipal entity                   | Other energy sources                            |         |         |         |                      |                 |                    |   |                        |                        |
|  | Below Minimum Service Level sub-total           |         |         |         |                      |                 |                    |   |                        |                        |
|  | <b>Total number of households</b>               |         |         |         |                      |                 |                    |   |                        |                        |
|  | <b>Refuse:</b>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|  | Removed at least once a week                    |         |         |         |                      |                 |                    |   |                        |                        |
|  | Minimum Service Level and Above sub-total       |         |         |         |                      |                 |                    |   |                        |                        |
|  | Removed less frequently than once a week        |         |         |         |                      |                 |                    |   |                        |                        |
|  | Using communal refuse dump                      |         |         |         |                      |                 |                    |   |                        |                        |
|  | Using own refuse dump                           |         |         |         |                      |                 |                    |   |                        |                        |
|  | Other rubbish disposal                          |         |         |         |                      |                 |                    |   |                        |                        |
| Services provided by 'external mechanisms' | No rubbish disposal                             |         |         |         |                      |                 |                    |   |                        |                        |
|  | Below Minimum Service Level sub-total           |         |         |         |                      |                 |                    |   |                        |                        |
|  | <b>Total number of households</b>               |         |         |         |                      |                 |                    |   |                        |                        |
|  |   |         |         |         |                      |                 |                    |   |                        |                        |
|  |   |         |         |         |                      |                 |                    |   |                        |                        |
|  |   |         |         |         |                      |                 |                    |   |                        |                        |
|  |   |         |         |         |                      |                 |                    |   |                        |                        |
|  |   |         |         |         |                      |                 |                    |   |                        |                        |
|  |   |         |         |         |                      |                 |                    |   |                        |                        |
|  |   |         |         |         |                      |                 |                    |   |                        |                        |
| Magalies Water                             | <b>Household service targets (000)</b>          |         |         |         |                      |                 |                    |   |                        |                        |
|  | <b>Water:</b>                                   |         |         |         |                      |                 |                    |   |                        |                        |
|  | Piped water inside dwelling                     | 20 550  | 33 224  | 35 692  | 40 160               | 40 160          | 40 160             | -   | -                      | -                      |
|  | Piped water inside yard (but not in dwelling)   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  | Using public tap (at least min service level)   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  | Other water supply (at least min service level) | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  | Minimum Service Level and Above sub-total       | 20 550  | 33 224  | 35 692  | 40 160               | 40 160          | 40 160             | -   | -                      | -                      |
|  | Using public tap (< min service level)          | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  | Other water supply (< min service level)        | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  | No water supply                                 | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Names of service providers                 | Below Minimum Service Level sub-total           | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  | <b>Total number of households</b>               | 20 550  | 33 224  | 35 692  | 40 160               | 40 160          | 40 160             | -   | -                      | -                      |
|  | <b>Sanitation/sewerage:</b>                     |         |         |         |                      |                 |                    |   |                        |                        |
|  | Flush toilet (connected to sewerage)            |         |         |         |                      |                 |                    |   |                        |                        |
|  | Flush toilet (with septic tank)                 |         |         |         |                      |                 |                    |   |                        |                        |
|  | Chemical toilet                                 |         |         |         |                      |                 |                    |   |                        |                        |
|  | Pit toilet (ventilated)                         |         |         |         |                      |                 |                    |   |                        |                        |
|  | Other toilet provisions (> min service level)   |         |         |         |                      |                 |                    |   |                        |                        |
|  | Minimum Service Level and Above sub-total       |         |         |         |                      |                 |                    |   |                        |                        |
|  | Bucket toilet                                   |         |         |         |                      |                 |                    |   |                        |                        |
| Names of service providers                 | Other toilet provisions (< min service level)   |         |         |         |                      |                 |                    |   |                        |                        |
|  | No toilet provisions                            |         |         |         |                      |                 |                    |   |                        |                        |
|  | Below Minimum Service Level sub-total           |         |         |         |                      |                 |                    |   |                        |                        |
|  | <b>Total number of households</b>               |         |         |         |                      |                 |                    |   |                        |                        |
|  | <b>Energy:</b>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|  | Electricity (at least min service level)        |         |         |         |                      |                 |                    |   |                        |                        |
|  | Electricity - prepaid (min service level)       |         |         |         |                      |                 |                    |   |                        |                        |
|  | Minimum Service Level and Above sub-total       |         |         |         |                      |                 |                    |   |                        |                        |
|  | Electricity (< min service level)               |         |         |         |                      |                 |                    |   |                        |                        |
|  | Electricity - prepaid (< min service level)     |         |         |         |                      |                 |                    |   |                        |                        |
| Names of service providers                 | Other energy sources                            |         |         |         |                      |                 |                    |   |                        |                        |
|  | Below Minimum Service Level sub-total           |         |         |         |                      |                 |                    |   |                        |                        |
|  | <b>Total number of households</b>               |         |         |         |                      |                 |                    |   |                        |                        |
|  | <b>Refuse:</b>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|  | Removed at least once a week                    |         |         |         |                      |                 |                    |   |                        |                        |
|  | Minimum Service Level and Above sub-total       |         |         |         |                      |                 |                    |   |                        |                        |
|  | Removed less frequently than once a week        |         |         |         |                      |                 |                    |   |                        |                        |
|  | Using communal refuse dump                      |         |         |         |                      |                 |                    |   |                        |                        |
|  | Using own refuse dump                           |         |         |         |                      |                 |                    |   |                        |                        |
|  | Other rubbish disposal                          |         |         |         |                      |                 |                    |   |                        |                        |
| Names of service providers                 | No rubbish disposal                             |         |         |         |                      |                 |                    |   |                        |                        |
|  | Below Minimum Service Level sub-total           |         |         |         |                      |                 |                    |   |                        |                        |
|  | <b>Total number of households</b>               |         |         |         |                      |                 |                    |   |                        |                        |
|  |   |         |         |         |                      |                 |                    |   |                        |                        |
|  |   |         |         |         |                      |                 |                    |   |                        |                        |
|  |   |         |         |         |                      |                 |                    |   |                        |                        |
|  |   |         |         |         |                      |                 |                    |   |                        |                        |
|  |   |         |         |         |                      |                 |                    |   |                        |                        |
|  |   |         |         |         |                      |                 |                    |   |                        |                        |
|  |   |         |         |         |                      |                 |                    |   |                        |                        |

## Notes:

1) A residential household can only be registered as indigent if it meets all of the following criteria: (i) The total gross monthly income of all the members of the household does not exceed the joint amount of two old age state pensions. - (ii) The applicant as well as any other member of the household does not own other fixed property than the one in which they reside.

2) It should be noted that the service delivery measurement for the 2012/14 financial year was compiled taking the Census 2011 outcome and format (categories) into consideration.



Table 130: MBRR SA10 – consolidated funding measurement

| Description   | MFMA section | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    |                   | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|   |              | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Funding measures</b>                                       |              |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Cash/cash equivalents at the year end - R000                  | 18(1)b       | 739 786         | 910 442         | 967 483         | 1 563 523            | 1 685 657       | 1 676 374          | 965 783           | 1 690 571   | 1 561 880              | 2 469 460              |
| Cash + investments at the year end less applications - R000   | 18(1)b       | 180 633         | (345 710)       | (307 590)       | 487 069              | 171 818         | 158 306            | -                 | 295 147   | 445 523                | 827 770                |
| Cash year end/monthly employee/supplier payments              | 18(1)b       | 0,8             | 0,9             | 0,7             | 1,0                  | 1,1             | 1,1                | 12 263,4          | 1,0   | 1,1                    | 1,3                    |
| Surplus/(Deficit) excluding depreciation offsets: R000        | 18(1)        | 793 674         | 1 056 587       | 2 025 048       | 2 022 858            | 2 136 188       | 2 136 188          | (945)             | 2 097 039   | 2 742 228              | 3 145 108              |
| Service charge rev % change - macro CPI-X target exclusive    | 18(1)a,(2)   | N.A.            | 9,9%            | 16,2%           | 12,8%                | (5,5%)          | (6,0%)             | (106,0%)          | (0,9%)  | 3,3%                   | 2,7%                   |
| Cash receipts % of Ratepayer & Other revenue                  | 18(1)a,(2)   | 117,0%          | 113,0%          | 114,0%          | 92,7%                | 91,7%           | 91,7%              | 0,0%              | 94,5%   | 94,5%                  | 94,5%                  |
| Debt impairment expense as a % of total billable revenue      | 18(1)a,(2)   | 10,7%           | 6,1%            | 6,8%            | 5,4%                 | 5,4%            | 5,4%               | 0,0%              | 5,3%  | 5,3%                   | 5,3%                   |
| Capital payments % of capital expenditure                     | 18(1)c,19    | 99,1%           | 123,2%          | 148,6%          | 93,2%                | 93,1%           | 93,1%              | 0,0%              | 98,6%   | 98,3%                  | 98,2%                  |
| Borrowing receipts % of capital expenditure (excl. transfers) | 18(1)c       | 49,9%           | 77,9%           | 54,1%           | 67,5%                | 87,9%           | 87,9%              | 0,0%              | 71,2%   | 68,8%                  | 68,1%                  |
| Grants % of Govt. legislated/gazetted allocations             | 18(1)a       |                 |                 |                 |                      |                 |                    |                   | 101,5%  | 101,1%                 | 101,0%                 |
| Current consumer debtors % change - incr(decr)                | 18(1)a       | N.A.            | 6,9%            | 13,0%           | 3,2%                 | 3,0%            | (0,4%)             | (100,0%)          | 2,0%  | 2,3%                   | 1,4%                   |
| Long term receivables % change - incr(decr)                   | 18(1)a       | N.A.            | (39,5%)         | (19,5%)         | 88,7%                | (57,0%)         | 0,0%               | (100,0%)          | 6,7%  | 6,8%                   | 6,2%                   |
| R&M % of Property Plant & Equipment                           | 20(1)(vi)    | 7,4%            | 6,4%            | 6,0%            | 6,1%                 | 6,3%            | 6,3%               | 0,0%              | 5,0%  | 5,2%                   | 5,5%                   |
| Asset renewal % of capital budget                             | 20(1)(vi)    | 59,2%           | 71,9%           | 66,3%           | 53,7%                | 53,0%           | 53,0%              | 0,0%              | 52,0%   | 64,1%                  | 53,2%                  |

Table 131: MBRR SA11 – consolidated property rates summary

| Description   | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Valuation:</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Date of valuation:  | 01/07/2007      | 01/07/2007      | 01/07/2007      | 01/07/2007           |                 |                    | 01/07/2012  |                        |                        |
| Financial year valuation used                                       | 2008/09         | 2008/09         | 2008/09         | 2008/09              |                 |                    | 2013/2014   |                        |                        |
| Municipal by-laws s6 in place? (Y/N)                                | 0               | 0               | 0               | 0                    |                 |                    | Y   |                        |                        |
| Municipal/assistant valuer appointed? (Y/N)                         | 0               | 0               | 0               | 0                    |                 |                    | Y   |                        |                        |
| Municipal partnership s38 used? (Y/N)                               | 0               | 0               | 0               | 0                    | 0               | 0                  | Y   | 0                      | 0                      |
| No. of assistant valuers (FTE)                                      | -               | -               | -               | -                    | -               | -                  | 25  | -                      | -                      |
| No. of data collectors (FTE)  | -               | -               | -               | -                    | -               | -                  | N   | -                      | -                      |
| No. of internal valuers (FTE)                                       | -               | -               | -               | -                    | -               | -                  | 25  | -                      | -                      |
| No. of external valuers (FTE)                                       | -               | -               | -               | -                    | -               | -                  | 1   | -                      | -                      |
| No. of additional valuers (FTE)                                     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Valuation appeal board established? (Y/N)                           | 0               | 0               | 0               | 0                    |                 |                    | Y   |                        |                        |
| Implementation time of new valuation roll (mlths)                   | -               | -               | -               | -                    |                 |                    | 12  |                        |                        |
| No. of properties   | -               | -               | -               | -                    |                 |                    | 590 193   | -                      | -                      |
| No. of sectional title values                                       | -               | -               | -               | -                    |                 |                    | 135 433   | -                      | -                      |
| No. of unreasonably difficult properties s7(2)                      | -               | -               | -               | -                    |                 |                    | N   | -                      | -                      |
| No. of supplementary valuations                                     | -               | -               | -               | -                    |                 |                    | 74 496  | -                      | -                      |
| No. of valuation roll amendments                                    | -               | -               | -               | -                    |                 |                    | 74 496  | -                      | -                      |
| No. of objections by rate payers                                    | -               | -               | -               | -                    |                 |                    | -   | -                      | -                      |
| No. of appeals by rate payers                                       | -               | -               | -               | -                    |                 |                    | -   | -                      | -                      |
| No. of successful objections  | -               | -               | -               | -                    |                 |                    | -   | -                      | -                      |
| No. of successful objections > 10%                                  | -               | -               | -               | -                    |                 |                    | -   | -                      | -                      |
| Supplementary valuation   | -               | -               | -               | -                    |                 |                    | 2012/2013   | -                      | -                      |
| Public service infrastructure value (Rm)                            | -               | -               | -               | -                    |                 |                    | 261   | -                      | -                      |
| Municipality owned property value (Rm)                              | -               | -               | -               | -                    |                 |                    | 6 579   | -                      | -                      |
| <b>Valuation reductions:</b>  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Valuation reductions-public infrastructure (Rm)                     | -               | -               | -               | -                    |                 |                    | 469   | -                      | -                      |
| Valuation reductions-nature reserves/park (Rm)                      | -               | -               | -               | -                    |                 |                    | 6   | -                      | -                      |
| Valuation reductions-mineral rights (Rm)                            | -               | -               | -               | -                    |                 |                    | -   | -                      | -                      |
| Valuation reductions-R15,000 threshold (Rm)                         | -               | -               | -               | -                    |                 |                    | 7 475   | -                      | -                      |
| Valuation reductions-public worship (Rm)                            | -               | -               | -               | -                    |                 |                    | 3 186   | -                      | -                      |
| Valuation reductions-other (Rm)                                     | -               | -               | -               | -                    |                 |                    | 34 030  | -                      | -                      |
| <b>Total valuation reductions:</b>                                  | -               | -               | -               | -                    |                 |                    | 45 166  | -                      | -                      |
| Total value used for rating (Rm)                                    | -               | -               | -               | -                    |                 |                    | 335 247   | -                      | -                      |
| Total land value (Rm)   | -               | -               | -               | -                    |                 |                    | -   | -                      | -                      |
| Total value of improvements (Rm)                                    | -               | -               | -               | -                    |                 |                    | -   | -                      | -                      |
| Total market value (Rm)   | -               | -               | -               | -                    |                 |                    | 383 800   | -                      | -                      |
| <b>Rating:</b>  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Residential rate used to determine rate for other categories? (Y/N) | 0               | 0               | 0               | 0                    |                 |                    | Y   |                        |                        |
| Differential rates used? (Y/N)                                      | 0               | 0               | 0               | 0                    |                 |                    | Y   |                        |                        |
| Limit on annual rate increase (s20)? (Y/N)                          | 0               | 0               | 0               | 0                    | 0               | 0                  | N   | 0                      | 0                      |
| Special rating area used? (Y/N)                                     | 0               | 0               | 0               | 0                    |                 |                    | N   |                        |                        |
| Phasing-in properties s21 (number)                                  | 0               | 0               | 0               | 0                    | 0               | 0                  | N   | 0                      | 0                      |
| Rates policy accompanying budget? (Y/N)                             | 0               | 0               | 0               | 0                    |                 |                    | Y   |                        |                        |
| Fixed amount minimum value (R'000)                                  | -               | -               | -               | -                    |                 |                    | N   |                        |                        |
| Non-residential prescribed ratio s19? (%)                           | 0,0%            | 0,0%            | 0,0%            | 0,0%                 |                 |                    | -   |                        |                        |
| <b>Rate revenue:</b>  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Rate revenue budget (R'000)   | -               | -               | -               | 3 737 900            | 3 937 900       | 3 937 900          | 4 481 690   | 4 914 859              | 5 391 345              |
| Rate revenue expected to collect (R'000)                            | -               | -               | -               | 3 551 005            | 3 741 005       | 3 741 005          | 4 257 605   | 4 669 116              | 5 121 450              |
| Expected cash collection rate (%)                                   | 0,0%            | 0,0%            | 0,0%            | 95,0%                | 95,0%           | 95,0%              | 95,0%   | 95,0%                  | 95,0%                  |
| Special rating areas (R'000)  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rebates, exemptions - indigent (R'000)                              | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rebates, exemptions - pensioners (R'000)                            | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rebates, exemptions - bona fide farm. (R'000)                       | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rebates, exemptions - other (R'000)                                 | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Phase-in reductions/discounts (R'000)                               | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total rebates, exemptns, reductns, discs (R'000)</b>             | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

Table 132: MBRR SA12a – consolidated property rates by category (current year)

| Description  | Resi.          | Indust.      | Bua. & Comm. | Farm props.  | State-owned  | Muni props.  | Public service infra. | Private owned towns | Formal & Informal Settle. | Comm. Land   | State trust land | Section 8(2)(n) (note 1) | Protect. Areas | National Monuments | Public benefit organs. | Mining Props. |
|--|----------------|--------------|--------------|--------------|--------------|--------------|-----------------------|---------------------|---------------------------|--------------|------------------|--------------------------|----------------|--------------------|------------------------|---------------|
| <b>Current Year: 2012/13</b>                                   |                |              |              |              |              |              |                       |                     |                           |              |                  |                          |                |                    |                        |               |
| <b>Valuation:</b>  |                |              |              |              |              |              |                       |                     |                           |              |                  |                          |                |                    |                        |               |
| No. of properties  | 450 513        | 3 523        | 12 325       | 21 985       | 635          | 10 239       | 2 679                 | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of sectional title property values                         | 198 500        | 510          | 2 318        | 34           | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of reasonably difficult properties s7(2)                   | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of supplementary valuations                                | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Supplementary valuation (Rm)                                   | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of valuation roll amendments                               | 42 276 105 538 | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of objections by rate-payers                               | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of appeals by rate-payers                                  | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of appeals by rate-payers finalised                        | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of successful objections                                   | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| No. of successful objections > 10%                             | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Estimated no. of properties not valued                         | 1 437          | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Years since last valuation (select)                            | 4              | 0            | 0            | 0            | 0            | 0            | 0                     | 0                   | 0                         | 0            | 0                | 0                        | 0              | 0                  | 0                      | 0             |
| Frequency of valuation (select)                                | 4              | 0            | 0            | 0            | 0            | 0            | 0                     | 0                   | 0                         | 0            | 0                | 0                        | 0              | 0                  | 0                      | 0             |
| Method of valuation used (select)                              | Market         | Market       | Market       | Market       | Market       | Market       | Market                | Market              | Market                    | Market       | Market           | Market                   | Market         | Market             | Market                 | Market        |
| Base of valuation (select)                                     | Land & impr.   | Land & impr. | Land & impr. | Land & impr. | Land & impr. | Land & impr. | Land & impr.          | Land & impr.        | Land & impr.              | Land & impr. | Land & impr.     | Land & impr.             | Land & impr.   | Land & impr.       | Land & impr.           | Land & impr.  |
| Phasing-in properties s21 (number)                             | 0              | 0            | 0            | 0            | 0            | 0            | 0                     | 0                   | 0                         | 0            | 0                | 0                        | 0              | 0                  | 0                      | 0             |
| Combination of rating types used? (Y/N)                        | Yes            | No           | Yes          | Yes          | No           | No           | No                    | Yes                 | No                        | No           | No               | No                       | No             | No                 | No                     | No            |
| Flat rate used? (Y/N)  | No             | No           | No           | No           | No           | No           | No                    | No                  | No                        | No           | No               | No                       | No             | No                 | No                     | No            |
| Is balance rated by uniform rate/variable rate?                | Variable       | 0            | 0            | 0            | 0            | 0            | 0                     | 0                   | 0                         | 0            | 0                | 0                        | 0              | 0                  | 0                      | 0             |
| <b>Valuation reductions:</b>                                   |                |              |              |              |              |              |                       |                     |                           |              |                  |                          |                |                    |                        |               |
| Valuation reductions-public infrastructure (Rm)                | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-nature reserves/park (Rm)                 | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-mineral rights (Rm)                       | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-R15,000 threshold (Rm)                    | 7 280          | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-public worship (Rm)                       | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-other (Rm)                                | 15 986         | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| <b>Total valuation reductions:</b>                             |                |              |              |              |              |              |                       |                     |                           |              |                  |                          |                |                    |                        |               |
| Total value used for rating (Rm)                               | 327 397        | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Total land value (Rm)  | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Total value of improvements (Rm)                               | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Total market value (Rm)  | 327 397        | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| <b>Ratios:</b>   |                |              |              |              |              |              |                       |                     |                           |              |                  |                          |                |                    |                        |               |
| Average rate   | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Rate revenue budget (R'000)                                    | 3 737 900      | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Rate revenue expected to collect (R'000)                       | 3 588 384      | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Expected cash collection rate (%)                              | 96,0%          | 96,0%        | 96,0%        | 96,0%        | 96,0%        | 96,0%        | 96,0%                 | 96,0%               | 96,0%                     | 96,0%        | 96,0%            | 96,0%                    | 96,0%          | 96,0%              | 96,0%                  | 96,0%         |
| Special rating areas (R'000)                                   | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - indigent (R'000)                         | 223 400        | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - pensioners (R'000)                       | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - bona fide farm (R'000)                   | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - other (R'000)                            | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| Phase-in reductions/discourts (R'000)                          | -              | -            | -            | -            | -            | -            | -                     | -                   | -                         | -            | -                | -                        | -              | -                  | -                      | -             |
| <b>Total rebates, exemptions, discounts, discourts (R'000)</b> |                |              |              |              |              |              |                       |                     |                           |              |                  |                          |                |                    |                        |               |

Table 133: MBRR SA12b – consolidated property rates by category (budget year)

| Description  | Resid.         | Indust.     | Bus. & Comm.   | Farm props.    | State-owned | Multi props. | Public service infra. | Private owned towns | Formal & Informal Settle. | Comm. Land | State trust land | Section 8(2)(n) (note 1) | Protect. Areas | National Monuments | Public benefit organs. | Mining Props. |
|--|----------------|-------------|----------------|----------------|-------------|--------------|-----------------------|---------------------|---------------------------|------------|------------------|--------------------------|----------------|--------------------|------------------------|---------------|
| <b>Budget Year 2013/14</b>                                     |                |             |                |                |             |              |                       |                     |                           |            |                  |                          |                |                    |                        |               |
| <b>Valuations:</b>   |                |             |                |                |             |              |                       |                     |                           |            |                  |                          |                |                    |                        |               |
| No. of properties  | 500 761        | 2 949       | 10 075         | 17 671         | 683         | 10 591       | 2 718                 | -                   | -                         | -          | -                | -                        | 31             | -                  | 31                     | 25            |
| No. of sectional title property values                         | 132 266        | 493         | 2 602          | 71             | -           | 1            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| No. of unreasonably difficult properties s7(2)                 | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| No. of supplementary valuations                                | 49002          | 342         | 2 248          | 10 986         | 101         | 933          | 773                   | -                   | -                         | -          | -                | -                        | 31             | -                  | 30                     | 25            |
| Supplementary valuation (Rm)                                   | 24 734 844 659 | 814 386 004 | 41 318 662 393 | 10 900 925 763 | 388 218 400 | 300 138 630  | 72 903 962            | -                   | -                         | -          | -                | -                        | 6 430 100      | -                  | 327 468 000            | 54 635 000    |
| No. of valuation roll amendments                               | 49002          | 342         | 2 248          | 10 986         | 101         | 933          | 773                   | -                   | -                         | -          | -                | -                        | 31             | -                  | -                      | 25            |
| No. of objections by rate-payers                               | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| No. of appeals by rate-payers                                  | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| No. of appeals by rate-payers finalised                        | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| No. of successful objections                                   | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| No. of successful objections > 10%                             | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Estimated no. of properties not valued                         | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Years since last valuation (select)                            | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Frequency of valuation (select)                                | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Method of valuation used (select)                              | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Base of valuation (select)                                     | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Phasing-in properties s21 (number)                             | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Combination of rating types used? (Y/N)                        | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Flat rate used? (Y/N)  | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Is balance rated by uniform rate/variable rate?                | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| <b>Valuation reductions:</b>                                   |                |             |                |                |             |              |                       |                     |                           |            |                  |                          |                |                    |                        |               |
| Valuation reductions-public infrastructure (Rm)                | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-nature reserves/park (Rm)                 | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-mineral rights (Rm)                       | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-R15,000 threshold (Rm)                    | 7 475          | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-public worship (Rm)                       | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Valuation reductions-other (Rm)                                | 27 162         | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| <b>Total valuation reductions:</b>                             |                |             |                |                |             |              |                       |                     |                           |            |                  |                          |                |                    |                        |               |
| Total value used for rating (Rm)                               | 227 936        | 8 994       | 52 656         | 21 919         | 4 732       | 6 584        | 469                   | -                   | -                         | -          | -                | -                        | -              | -                  | 395                    | 39            |
| Total land value (Rm)  | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Total value of improvements (Rm)                               | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Total market value (Rm)  | 227 936        | 8 994       | 52 656         | 21 919         | 4 732       | 6 584        | 469                   | -                   | -                         | -          | -                | -                        | -              | -                  | 396                    | 39            |
| <b>Ratios:</b>   |                |             |                |                |             |              |                       |                     |                           |            |                  |                          |                |                    |                        |               |
| Average rate   | 0.00893        | 0.02573     | 0.02573        | 0.00213        | 0.02573     | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | 0.00213                | 0.02573       |
| Rate revenue budget (R'000)                                    | 1 944 292      | 231 374     | 1 354 634      | 46 689         | 121 734     | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | 844                    | 1 007         |
| Rate revenue expected to collect (R'000)                       | 1 847 078      | 219 805     | 1 286 902      | 44 354         | 115 617     | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | 801                    | 957           |
| Expected cash collection rate (%)                              | 95.0%          | 95.0%       | 95.0%          | 95.0%          | 95.0%       | 0.0%         | 0.0%                  | 0.0%                | 0.0%                      | 0.0%       | 0.0%             | 0.0%                     | 0.0%           | 0.0%               | 95.0%                  | 95.0%         |
| Special rating areas (R'000)                                   | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - indigent (R'000)                         | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - pensioners (R'000)                       | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - bona fide farm (R'000)                   | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Rebates, exemptions - other (R'000)                            | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| Phase-in reductions/discounts (R'000)                          | -              | -           | -              | -              | -           | -            | -                     | -                   | -                         | -          | -                | -                        | -              | -                  | -                      | -             |
| <b>Total rebates exemptions, reductions, discounts (R'000)</b> |                |             |                |                |             |              |                       |                     |                           |            |                  |                          |                |                    |                        |               |

Table 134: MBRR SA13(a) – consolidated service tariffs by category

| Description                                       |  | Provide description of tariff structure where appropriate | 2009/10                        | 2010/11                        | 2011/12                        | Current Year 2012/13           | 2013/14 Medium Term Revenue & Expenditure Framework |                                    |                                    |
|---|--|---|--------------------------------|--------------------------------|--------------------------------|--------------------------------|---|------------------------------------|------------------------------------|
|   |  |   |                                |                                |                                |                                | Budget Year 2013/14                                 | Budget Year +1 2014/15             | Budget Year +2 2015/16             |
| <b>Property rates (rate in the Rand)</b>          |  | New GV to be implemented 1 July 2012                      |                                |                                |                                |                                |   |                                    |                                    |
| Residential properties                            |  |   | 1,017                          | 1,119                          | 1,209                          | 1,354                          | 0,853   | 0,938                              | 1,032                              |
| Residential properties - vacant land              |  |   | 4,520                          | 4,972                          | 5,370                          | 6,014                          | 5,533   | 6,066                              | 6,695                              |
| Formal/formal settlements                         |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Small holdings                                    |  |   | 0,165                          | 0,162                          | 0,166                          | 0,220                          | 0,213   | 0,235                              | 0,258                              |
| Farm properties - used                            |  |   | 0,165                          | 0,162                          | 0,166                          | 0,220                          | 0,213   | 0,235                              | 0,258                              |
| Farm properties - not used                        |  |   | 1,017                          | 1,119                          | 1,209                          | 1,354                          | 0,853   | 0,938                              | 1,032                              |
| Industrial properties                             |  |   | 2,034                          | 2,238                          | 2,418                          | 2,708                          | 2,573   | 2,820                              | 3,113                              |
| Business and commercial properties                |  |   | 2,034                          | 2,238                          | 2,418                          | 2,708                          | 2,573   | 2,820                              | 3,113                              |
| Communal land - residential                       |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Communal land - small holdings                    |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Communal land - farm property                     |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Communal land - business and commercial           |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Communal land - other                             |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| State-owned properties                            |  |   | 2,034                          | 2,238                          | 2,418                          | 2,708                          | 2,573   | 2,820                              | 3,113                              |
| Municipal properties                              |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Public service infrastructure                     |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Privately owned towns serviced by the owner       |  |   | 1,017                          | 1,119                          | 1,209                          | 1,354                          | 0,853   | 0,938                              | 1,032                              |
| State trust land                                  |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Resettlement and redistribution properties        |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Protected areas                                   |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| National monuments properties                     |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| <b>Exemptions, reductions and rebates (Rands)</b> |  |   |                                |                                |                                |                                |   |                                    |                                    |
| <b>Residential properties</b>                     |  |   |                                |                                |                                |                                |   |                                    |                                    |
| R15 000 threshold rebate                          |  |   | 15 000                         | 15 000                         | 15 000                         | 15 000                         | 15 000  | 15 000                             | 15 000                             |
| General residential rebate                        |  |   | 35 000                         | 35 000                         | 35 000                         | 35 000                         | 60 000  | 60 000                             | 60 000                             |
| Indigent rebate or exemption                      |  |   | No charge                      | No charge                      | No charge                      | No charge                      | No charge   | No charge                          | No charge                          |
| Pensioners/social grants rebate or exemption      |  |   | Forty to fifty percent         | Forty to fifty percent         | Forty to fifty percent         | Forty to fifty percent         | Forty to fifty percent                              | Forty to fifty percent             | Forty to fifty percent             |
| Temporary relief rebate or exemption              |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Bona fide farmers rebate or exemption             |  | Legislative rate ratio of 1 : 0,25 applies                | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| <b>Other rebates or exemptions</b>                |  |   | 35% tax rebate for residential | 35% tax rebate for residential | 35% tax rebate for residential | 35% tax rebate for residential | 35% rebate replace by lower tariff                  | 35% rebate replace by lower tariff | 35% rebate replace by lower tariff |
| <b>Water tariffs</b>                              |  |   |                                |                                |                                |                                |   |                                    |                                    |
| <b>Domestic</b>                                   |  |   |                                |                                |                                |                                |   |                                    |                                    |
| Basic charge/linked fee (Rands/month)             |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Service point - vacant land (Rands/month)         |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Water usage - flat rate tariff (c/kl)             |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Water usage - life line tariff                    |  | 0 to 6 kl per 30 day period (200 l a day)                 | 4                              | 5                              | 5                              | 6                              | 6   | 7                                  | 7                                  |
| Water usage - Block 1 (c/kl)                      |  | 7 to 30 kl per 30 day period                              | 6                              | 7                              | 7                              | 8                              | 9   | 10                                 | 11                                 |
| Water usage - Block 2 (c/kl)                      |  | 13 to 18 kl per 30 day period                             | 8                              | 9                              | 10                             | 11                             | 12  | 13                                 | 14                                 |
| Water usage - Block 3 (c/kl)                      |  | 19 kl to 24 kl per 30 day period                          | 9                              | 10                             | 11                             | 12                             | 13  | 15                                 | 16                                 |
| Water usage - Block 4 (c/kl)                      |  | 25 to 30 kl per 30 day period                             | 11                             | 12                             | 13                             | 14                             | 15  | 17                                 | 19                                 |
| Water usage - Block 5 (c/kl)                      |  | 31 to 42 kl per 30 day period                             | 11                             | 13                             | 14                             | 15                             | 17  | 18                                 | 20                                 |
| Water usage - Block 6 (c/kl)                      |  | 43 to 72 kl per 30 day period                             | 12                             | 13                             | 15                             | 16                             | 18  | 20                                 | 21                                 |
| Water usage - Block 7 (c/kl)                      |  | More than 72 kl per 30 day period                         | 13                             | 14                             | 16                             | 17                             | 19  | 21                                 | 23                                 |
| <b>Other</b>                                      |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| <b>Waste water tariffs</b>                        |  |   |                                |                                |                                |                                |   |                                    |                                    |
| <b>Domestic</b>                                   |  |   |                                |                                |                                |                                |   |                                    |                                    |
| Basic charge/linked fee (Rands/month)             |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Service point - vacant land (Rands/month)         |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Waste water - flat rate tariff (c/kl)             |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Volumetric charge - Block 1 (c/kl)                |  | 0 to 6 kl per 30 day period                               | 3                              | 3                              | 4                              | 4                              | 5   | 5                                  | 5                                  |
| Volumetric charge - Block 2 (c/kl)                |  | 7 to 12 kl per 30 day period                              | 4                              | 5                              | 5                              | 6                              | 6   | 7                                  | 7                                  |
| Volumetric charge - Block 3 (c/kl)                |  | 13 to 18 kl per 30 day period                             | 5                              | 6                              | 7                              | 7                              | 8   | 9                                  | 10                                 |
| Volumetric charge - Block 4 (c/kl)                |  | 19 to 24 kl per 30 day period                             | 5                              | 6                              | 7                              | 7                              | 8   | 9                                  | 10                                 |
| Volumetric charge - Block 5 (c/kl)                |  | 25 to 30 kl per 30 day period                             | 5                              | 6                              | 7                              | 7                              | 8   | 9                                  | 10                                 |
| Volumetric charge - Block 6 (c/kl)                |  | 31 to 42 kl per 30 day period                             | 5                              | 6                              | 7                              | 7                              | 8   | 9                                  | 10                                 |
| Volumetric charge - Block 7 (c/kl)                |  | More than 72 kl per 30 day period                         | 5                              | 6                              | 7                              | 7                              | 8   | 9                                  | 10                                 |
| <b>Other</b>                                      |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| <b>Electricity tariffs</b>                        |  |   |                                |                                |                                |                                |   |                                    |                                    |
| <b>Domestic</b>                                   |  |   |                                |                                |                                |                                |   |                                    |                                    |
| Basic charge/linked fee (Rands/month)             |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Service point - vacant land (Rands/month)         |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| FBE   |  | 100 kWh per registered indigent household (per month)     | registered indigent            | registered indigent            | registered indigent            | registered indigent            | registered indigent                                 | registered indigent                | registered indigent                |
| Life-line tariff - meter                          |  |   | 78,20c                         | 92,93c                         | -                              | -                              | -   | -                                  | -                                  |
| Life-line tariff - prepaid                        |  |   | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Meter - IBT Block 1 (c/kwh)                       |  | 1 - 100 kWh   | -                              | -                              | 109,91c                        | 107,29c                        | 113,20c   | 122,26c                            | 132,04c                            |
| Meter - IBT Block 2 (c/kwh)                       |  | 101 - 400 kWh   | -                              | -                              | 115,85c                        | 119,11c                        | 126,80c   | 136,94c                            | 147,50c                            |
| Meter - IBT Block 3 (c/kwh)                       |  | 401 - 650 kWh   | -                              | -                              | 121,30c                        | 125,50c                        | 134,20c   | 144,94c                            | 156,54c                            |
| Meter - IBT Block 4 (c/kwh)                       |  | >650 kWh  | -                              | -                              | 128,02c                        | 133,22c                        | 142,45c   | 153,85c                            | 166,16c                            |
| Flat rate tariff - meter (c/kwh)                  |  |   | 74,20c                         | 88,30c                         | -                              | -                              | -   | -                                  | -                                  |
| Flat rate tariff - prepaid (c/kwh)                |  |   | 74,20c                         | 88,30c                         | -                              | -                              | -   | -                                  | -                                  |
| Meter - IBT Block 1 (c/kwh)                       |  | 1 - 100 kWh   | -                              | -                              | 96,94c                         | 101,79c                        | 107,25c   | 115,83c                            | 125,10c                            |
| Meter - IBT Block 2 (c/kwh)                       |  | 101 - 400 kWh   | -                              | -                              | 102,94c                        | 113,85c                        | 121,20c   | 130,90c                            | 141,37c                            |
| Meter - IBT Block 3 (c/kwh)                       |  | 401 - 650 kWh   | -                              | -                              | 108,44c                        | 120,37c                        | 128,35c   | 138,62c                            | 149,71c                            |
| Meter - IBT Block 4 (c/kwh)                       |  | >650 kWh  | -                              | -                              | 115,54c                        | 128,25c                        | 137,10c   | 148,07c                            | 159,92c                            |
| Meter - IBT Block 5 (c/kwh)                       |  | (fill in thresholds)                                      | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| Prepaid - IBT Block 1 (c/kwh)                     |  | 1 - 100 kWh   | -                              | -                              | 96,94c                         | 101,79c                        | 107,25c   | 115,83c                            | 125,10c                            |
| Prepaid - IBT Block 2 (c/kwh)                     |  | 101 - 400 kWh   | -                              | -                              | 102,94c                        | 113,85c                        | 121,20c   | 130,90c                            | 141,37c                            |
| Prepaid - IBT Block 3 (c/kwh)                     |  | 401 - 650 kWh   | -                              | -                              | 108,44c                        | 120,37c                        | 128,35c   | 138,62c                            | 149,71c                            |
| Prepaid - IBT Block 4 (c/kwh)                     |  | >650 kWh  | -                              | -                              | 115,54c                        | 128,25c                        | 137,10c   | 148,07c                            | 159,92c                            |
| Prepaid - IBT Block 5 (c/kwh)                     |  | (fill in thresholds)                                      | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| <b>Other</b>                                      |  | c/kWh   | 74,20c                         | 88,30c                         | -                              | -                              | -   | -                                  | -                                  |
| <b>Waste management tariffs</b>                   |  |   |                                |                                |                                |                                |   |                                    |                                    |
| <b>Domestic</b>                                   |  |   |                                |                                |                                |                                |   |                                    |                                    |
| Street cleaning charge                            |  | Tariff per litre per month or part of a month             | 0,1563c                        | 0,1704c                        | 0,1994c                        | 0,2492c                        | 0,3115c   | 0,3894c                            | 0,4283c                            |
| Basic charge/linked fee                           |  | Not applicable  | -                              | -                              | -                              | -                              | -   | -                                  | -                                  |
| 80l bin - once a week                             |  | 80l bin - once a week                                     | 0,1563c                        | 0,1704c                        | 0,1994c                        | 0,2492c                        | 0,3115c   | 0,3894c                            | 0,4283c                            |
| 250l bin - once a week                            |  | 240l bin - once a week                                    | 0,1563c                        | 0,1704c                        | 0,1994c                        | 0,2492c                        | 0,3115c   | 0,3894c                            | 0,4283c                            |

Table 135: MBRR SA13(b) – consolidated service tariffs by category – explanatory

| Description   | Provide description of tariff structure where appropriate | 2009/10                        | 2010/11                        | 2011/12                        | Current Year 2012/13           | 2013/14 Medium Term Revenue & Expenditure Framework |                |                |
|---|---|--------------------------------|--------------------------------|--------------------------------|--------------------------------|---|----------------|----------------|
|   |   |                                |                                |                                |                                | Budget Year   | Budget Year +1 | Budget Year +2 |
|   |   |                                |                                |                                |                                |   |                |                |
| <b>(Rands)</b>  |   |                                |                                |                                |                                |   |                |                |
| Residential properties  |   | -                              | -                              | -                              | -                              | -   | -              | -              |
| R15 000 threshold rebate  |   | 15 000                         | 15 000                         | 15 000                         | 15 000                         | 15 000  | 15 000         | 15 000         |
| General residential rebate  |   | 35 000                         | 35 000                         | 35 000                         | 35 000                         | 60 000  | 60 000         | 60 000         |
| Indigent rebate or exemption  |   | No charge                      | No charge                      | No charge                      | No charge                      | No charge   | No charge      | No charge      |
| Pensioners/social grants rebate or  |   | forty to fifty                 | forty to fifty                 | forty to fifty                 | forty to fifty                 | forty to fifty                                      | forty to fifty | forty to fifty |
| Temporary relief rebate or exemption  |   | -                              | -                              | -                              | -                              | -   | -              | -              |
| Bona fide farmers rebate or exemption   | Legislative rate ratio of 1 : 0.25                        | -                              | -                              | -                              | -                              | -   | -              | -              |
| Other rebates or exemptions   |   | 35% tax rebate for residential | 35% tax rebate for residential | 35% tax rebate for residential | 35% tax rebate for residential | -   | -              | -              |
| <b>Water tariffs</b>  |   |                                |                                |                                |                                |   |                |                |
| This tariffs are applicable to a conventional metering, prepaid yard metering, assumed and shared consumption billing. This tariffs is applicable to a consumer in a dwelling-house for water consumed since the previous meter reading.                                    | 0 to 6 kl per 30 day period (200 l a                      | 4                              | 5                              | 5                              | 6                              | 6   | 7              | 7              |
|   | 7 to 30 kl per 30 day period                              | 6                              | 7                              | 7                              | 8                              | 9   | 10             | 11             |
|   | 13 to 18 kl per 30 day period                             | 8                              | 9                              | 10                             | 11                             | 12  | 13             | 14             |
|   | 19 kl to 24 kl per 30 day period                          | 9                              | 10                             | 11                             | 12                             | 13  | 15             | 16             |
|   | 25 to 30 kl per 30 day period                             | 11                             | 12                             | 13                             | 14                             | 15  | 17             | 19             |
|   | 31 to 42 kl per 30 day period                             | 11                             | 13                             | 14                             | 15                             | 17  | 18             | 20             |
|   | 43 to 72 kl per 30 day period                             | 12                             | 13                             | 15                             | 16                             | 18  | 20             | 21             |
|   | More than 72 kl per 30 day period                         | 13                             | 14                             | 16                             | 17                             | 19  | 21             | 23             |
| <b>Waste water tariffs</b>  |   |                                |                                |                                |                                |   |                |                |
| This tariffs are applicable all consumers in a dwelling-house supplied with water and that discharge waste water into the municipality's sewer system. The quantity of wastewater discharged since the previous water meter reading is calculated as a % of water supplied. | 0 to 6 kl per 30 day period (98%)                         | 3                              | 3                              | 4                              | 4                              | 5   | 5              | 5              |
|   | 7 to 12 kl per 30 day period (90%)                        | 4                              | 5                              | 5                              | 6                              | 6   | 7              | 7              |
|   | 13 to 18 kl per 30 day period (75%)                       | 5                              | 6                              | 7                              | 7                              | 8   | 9              | 10             |
|   | 19 to 24 kl per 30 day period (60%)                       | 5                              | 6                              | 7                              | 7                              | 8   | 9              | 10             |
|   | 25 to 30 kl per 30 day period (52%)                       | 5                              | 6                              | 7                              | 7                              | 8   | 9              | 10             |
|   | 31 to 42 kl per 30 day period (10%)                       | 5                              | 6                              | 7                              | 7                              | 8   | 9              | 10             |
|   | More than 72 kl per 30 day period                         | 5                              | 6                              | 7                              | 7                              | 8   | 9              | 10             |
|   | Basic Charges   | -                              | -                              | -                              | -                              | -   | -              | -              |
| <b>Electricity tariffs</b>  |   |                                |                                |                                |                                |   |                |                |
| Prepaid / Conventional  | -   | -                              | -                              | -                              | -                              | -   | -              | -              |
| For a connection with a conventional meter,   | -   | -                              | -                              | -                              | -                              | -   | -              | -              |
|   | Flat Rate   | 74,20c                         | 88,30c                         | -                              | -                              | -   | -              | -              |
| Meter - IBT Block 1 (c/kwh)   | 1 - 100 kWh   | -                              | -                              | 96,94c                         | 101,79c                        | 107,25c   | 115,83c        | 125,10c        |
| Meter - IBT Block 2 (c/kwh)   | 101 - 400 kWh   | -                              | -                              | 102,94c                        | 113,85c                        | 121,20c   | 130,90c        | 141,37c        |
| Meter - IBT Block 3 (c/kwh)   | 401 - 650 kWh   | -                              | -                              | 108,44c                        | 120,37c                        | 128,35c   | 138,62c        | 149,71c        |
| Meter - IBT Block 4 (c/kwh)   | >650 kWh  | -                              | -                              | 115,54c                        | 128,25c                        | 137,10c   | 148,07c        | 159,92c        |
| Basic charges   | -   | -                              | -                              | -                              | -                              | -   | -              | -              |
| Life line prepaid   | -   | -                              | -                              | -                              | -                              | -   | -              | -              |
| This scale will apply to premises situated  | -   | -                              | -                              | -                              | -                              | -   | -              | -              |
| Flat rate tariff  | Prepaid   | 78,20c                         | 92,93c                         | -                              | -                              | -   | -              | -              |
|   | 1 - 100 kWh   | -                              | -                              | 109,91c                        | 107,29c                        | 113,20c   | 122,26c        | 132,04c        |
|   | 101 - 400 kWh   | -                              | -                              | 115,85c                        | 119,11c                        | 126,80c   | 136,94c        | 147,90c        |
|   | 401 - 650 kWh   | -                              | -                              | 121,30c                        | 125,50c                        | 134,20c   | 144,94c        | 156,54c        |
|   | >650 kWh  | -                              | -                              | 128,32c                        | 133,22c                        | 142,45c   | 153,85c        | 166,16c        |

Table 136: MBRR SA14 – consolidated household bills

| Description   | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                     |                        |                        |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|------------------------|------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 % Incr.                         | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Rand/cent</b>  |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Monthly Account for Household - 'Middle Income Range'</b>                              |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Rates and services charges:</b>  |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Property rates  | 358,07          | 393,98          | 425,67          | 476,75               | 476,75          | 476,75             | (6,8%)  | 444,27              | 488,54                 | 537,50                 |
| Electricity: Basic levy   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| Electricity: Consumption  | 742,00          | 883,00          | 1 081,25        | 1 209,43             | 1 193,14        | 1 193,14           | 6,6%  | 1 271,58            | 1 373,33               | 1 483,21               |
| Water: Basic levy   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| Water: Consumption  | 229,14          | 252,12          | 274,80          | 302,28               | 302,28          | 302,28             | 10,0%   | 332,52              | 365,77                 | 402,35                 |
| Sanitation  | 101,72          | 112,94          | 121,97          | 136,60               | 136,60          | 136,60             | 10,0%   | 150,45              | 165,50                 | 178,74                 |
| Refuse removal  | 75,02           | 81,77           | 95,72           | 119,64               | 119,64          | 119,64             | 25,0%   | 149,52              | 166,91                 | 205,58                 |
| Other   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| <b>sub-total</b>  | <b>1 505,95</b> | <b>1 723,81</b> | <b>1 999,41</b> | <b>2 244,70</b>      | <b>2 228,41</b> | <b>2 228,41</b>    | <b>4,6%</b>   | <b>2 348,34</b>     | <b>2 580,05</b>        | <b>2 807,38</b>        |
| VAT on Services   | 160,70          | 186,18          | 220,32          | 247,51               | 245,23          | 245,23             | -   | 266,57              | 292,81                 | 317,78                 |
| <b>Total large household bill:</b>  | <b>1 666,65</b> | <b>1 909,99</b> | <b>2 219,73</b> | <b>2 492,21</b>      | <b>2 473,64</b> | <b>2 473,64</b>    | <b>4,9%</b>   | <b>2 614,91</b>     | <b>2 872,86</b>        | <b>3 125,16</b>        |
| <b>% increase/-decrease</b>   |                 | <b>14,6%</b>    | <b>16,2%</b>    | <b>12,3%</b>         | <b>(0,7%)</b>   | <b>-</b>           |   | <b>5,7%</b>         | <b>9,9%</b>            | <b>8,8%</b>            |
| <b>Monthly Account for Household - 'Affordable Range'</b>                                 |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Rates and services charges:</b>  |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Property rates  | 247,89          | 272,76          | 294,69          | 330,06               | 330,06          | 330,06             | (8,4%)  | 302,10              | 332,21                 | 365,50                 |
| Electricity: Basic levy   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| Electricity: Consumption  | 371,00          | 441,50          | 514,20          | 574,36               | 563,71          | 563,71             | 6,3%  | 599,20              | 647,15                 | 698,92                 |
| Water: Basic levy   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| Water: Consumption  | 176,29          | 193,97          | 211,40          | 232,24               | 232,24          | 232,24             | 10,0%   | 255,77              | 281,35                 | 309,48                 |
| Sanitation  | 87,63           | 97,28           | 105,07          | 117,67               | 117,67          | 117,67             | 10,0%   | 129,63              | 142,59                 | 154,00                 |
| Refuse removal  | 26,57           | 28,96           | 33,90           | 42,37                | 42,37           | 42,37              | 25,0%   | 52,96               | 66,20                  | 72,82                  |
| Other   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| <b>sub-total</b>  | <b>909,38</b>   | <b>1 034,47</b> | <b>1 159,26</b> | <b>1 296,70</b>      | <b>1 286,05</b> | <b>1 286,05</b>    | <b>3,3%</b>   | <b>1 339,66</b>     | <b>1 469,50</b>        | <b>1 600,72</b>        |
| VAT on Services   | 92,61           | 106,64          | 121,04          | 135,33               | 133,84          | 133,84             | -   | 145,26              | 159,22                 | 172,93                 |
| <b>Total small household bill:</b>  | <b>1 001,99</b> | <b>1 141,11</b> | <b>1 280,30</b> | <b>1 432,03</b>      | <b>1 419,89</b> | <b>1 419,89</b>    | <b>3,7%</b>   | <b>1 484,92</b>     | <b>1 628,72</b>        | <b>1 773,65</b>        |
| <b>% increase/-decrease</b>   |                 | <b>13,9%</b>    | <b>12,2%</b>    | <b>11,9%</b>         | <b>(0,8%)</b>   | <b>-</b>           |   | <b>4,6%</b>         | <b>9,7%</b>            | <b>8,9%</b>            |
| <b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b> |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Rates and services charges:</b>  |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Property rates  | 137,72          | 151,53          | 163,72          | 183,37               | 183,37          | 183,37             | (12,8%)   | 159,94              | 175,88                 | 193,50                 |
| Electricity: Basic levy   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| Electricity: Consumption  | 185,50          | 220,75          | 257,35          | 291,30               | 284,63          | 284,63             | 6,5%  | 303,00              | 327,25                 | 353,43                 |
| Water: Basic levy   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| Water: Consumption  | 66,50           | 73,16           | 79,74           | 87,81                | 87,81           | 87,81              | 10,0%   | 96,52               | 106,17                 | 116,79                 |
| Sanitation  | 53,57           | 59,48           | 64,21           | 71,92                | 71,92           | 71,92              | 10,0%   | 79,19               | 87,11                  | 94,08                  |
| Refuse removal  | 26,57           | 28,96           | 33,90           | 42,37                | 42,37           | 42,37              | 25,0%   | 52,96               | 66,20                  | 72,82                  |
| Other   | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| <b>sub-total</b>  | <b>469,86</b>   | <b>533,88</b>   | <b>598,92</b>   | <b>676,77</b>        | <b>670,10</b>   | <b>670,10</b>      | <b>2,2%</b>   | <b>691,61</b>       | <b>762,61</b>          | <b>830,62</b>          |
| VAT on Services   | 46,50           | 53,53           | 60,93           | 69,08                | 68,14           | 68,14              | -   | 74,43               | 82,14                  | 89,20                  |
| <b>Total small household bill:</b>  | <b>516,36</b>   | <b>587,41</b>   | <b>659,85</b>   | <b>745,85</b>        | <b>738,24</b>   | <b>738,24</b>      | <b>2,7%</b>   | <b>766,04</b>       | <b>844,75</b>          | <b>919,82</b>          |
| <b>% increase/-decrease</b>   |                 | <b>13,8%</b>    | <b>12,3%</b>    | <b>13,0%</b>         | <b>(1,0%)</b>   | <b>-</b>           |   | <b>3,8%</b>         | <b>10,3%</b>           | <b>8,9%</b>            |

## Notes:

Free basic services are applicable to registered indigent households only:

100 kWh free electricity

12 kℓ free water

6 kℓ free sanitation

No charge regarding refuse removal (one 85ℓ bin removed once a week)

No charge regarding property rates, therefore with respect to example 3 no amount should be indicated.

Table 137: MBRR SA15 – consolidated investment particulars by type

| Investment type                            | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                          |                 |                 |                 |                      |                  |                    |   |                        |                        |
| <b>Parent municipality</b>                 |                 |                 |                 |                      |                  |                    |   |                        |                        |
| Securities - National Government           | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Listed Corporate Bonds                     | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Deposits - Bank                            | 193 632         | 120 818         | 84 589          | 252 788              | 252 321          | 252 321            | 346 399   | 462 897                | 568 030                |
| Deposits - Public Investment Commissioners | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Deposits - Corporation for Public Deposits | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Bankers Acceptance Certificates            | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Negotiable Certificates of Deposit - Banks | 641 037         | 496 338         | 323 852         | 1 374 487            | 1 475 780        | 1 475 790          | 1 472 209   | 1 721 704              | 2 210 625              |
| Guaranteed Endowment Policies (sinking)    | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Repurchase Agreements - Banks              | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Municipal Bonds                            | 3 033           | 3 033           | 3 033           | 3 033                | 711              | 711                | 711   | 711                    | 711                    |
| <b>Municipality sub-total</b>              | <b>837 702</b>  | <b>620 189</b>  | <b>411 473</b>  | <b>1 630 307</b>     | <b>1 728 822</b> | <b>1 728 822</b>   | <b>1 819 319</b>                                    | <b>2 185 312</b>       | <b>2 779 366</b>       |
| <b>Entities</b>                            |                 |                 |                 |                      |                  |                    |   |                        |                        |
| Securities - National Government           | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Listed Corporate Bonds                     | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Deposits - Bank                            | 95              | -               | -               | -                    | -                | -                  | 9 045   | 22 000                 | 28 933                 |
| Deposits - Public Investment Commissioners | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Deposits - Corporation for Public Deposits | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Bankers Acceptance Certificates            | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Negotiable Certificates of Deposit - Banks | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Guaranteed Endowment Policies (sinking)    | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| Repurchase Agreements - Banks              | -               | -               | -               | -                    | -                | -                  | -   | -                      | -                      |
| <b>Entities sub-total</b>                  | <b>95</b>       | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>9 045</b>  | <b>22 000</b>          | <b>28 933</b>          |
| <b>Consolidated total:</b>                 | <b>837 797</b>  | <b>620 189</b>  | <b>411 473</b>  | <b>1 630 307</b>     | <b>1 728 822</b> | <b>1 728 822</b>   | <b>1 828 363</b>                                    | <b>2 207 312</b>       | <b>2 808 298</b>       |



Table 138: MBRR SA16 – consolidated investment particulars by maturity

| Investments by Maturity             | Period of Investment | Type of Investment | Capital Guarantee (Yes/ No) | Variable or Fixed Interest rate | Interest Rate 3. | Commisssl on Paid (Rands) | Commission Recipient | Expiry date of Investment | Monetary value | Interest to be realised |
|-------------------------------------|----------------------|--------------------|-----------------------------|---------------------------------|------------------|---------------------------|----------------------|---------------------------|----------------|-------------------------|
| Name of Institution & investment ID | Yrs/Months           |                    |                             |                                 |                  |                           |                      |                           | Rand thousand  |                         |
| Parent municipality                 |                      |                    |                             |                                 |                  |                           |                      |                           |                |                         |
| Call investment deposits < 90 days  |                      |                    |                             |                                 |                  |                           |                      |                           | 1 472 209      | –                       |
| ABSA Bank Ltd 32                    | Unknown              | Money Market       | No                          | Variable                        | 5%               | 0                         | 0                    | On Call                   | 25 977         | 1 198                   |
| ABSA Bank Ltd 34                    | Unknown              | Money Market       | No                          | Variable                        | 5%               | 0                         | 0                    | On Call                   | 6 876          | 394                     |
| Investec Bank 39                    | Unknown              | Money Market       | No                          | Variable                        | 4%               | 0                         | 0                    | On Call                   | –              | –                       |
| Investec Bank 37                    | Unknown              | Money Market       | No                          | Variable                        | 5%               | 0                         | 0                    | On Call                   | 22 904         | 1 292                   |
| Investec Bank 108                   | Unknown              | Money Market       | No                          | Variable                        | 5%               | 0                         | 0                    | On Call                   | 26 428         | 1 328                   |
| Standard Bank 40                    | Unknown              | Money Market       | No                          | Variable                        | 6%               | 0                         | 0                    | On Call                   | 82 251         | 4 180                   |
| Standard Bank 41                    | Unknown              | Money Market       | No                          | Variable                        | 6%               | 0                         | 0                    | On Call                   | 2 555          | 174                     |
| Krystna Stock 23                    | 28Y 3M               | Municipal Stock    | Yes                         | Fixed                           | 16%              | 0                         | 0                    | 2013.12.31                | –              | 60                      |
| Nedbank 19                          | 12Y                  | Zero Coupon        | Yes                         | Fixed                           | 11%              | 0                         | 0                    | 2014.06.30                | –              | 10 203                  |
| Sanlam 26                           | 28 Y                 | Insurance Policy   | No                          | Variable                        | 4%               | 0                         | 0                    | 2015.12.07                | 183            | 17                      |
| Sanlam 27                           | 28 Y                 | Insurance Policy   | No                          | Variable                        | 4%               | 0                         | 0                    | 2016.01.01                | 4 150          | 157                     |
| Krystna Stock 24                    | 28Y 3M               | Municipal Stock    | Yes                         | Fixed                           | 16%              | 0                         | 0                    | 2018.12.31                | 711            | 117                     |
| Fixed Deposit                       |                      |                    |                             |                                 |                  |                           |                      |                           | 175 076        | –                       |
| Municipality sub-total              |                      |                    |                             |                                 |                  |                           |                      |                           | 1 819 319      | 19 118                  |
| Entities                            |                      |                    |                             |                                 |                  |                           |                      |                           |                |                         |
| Call investment deposits            |                      |                    |                             |                                 |                  |                           |                      |                           | 2 000          |                         |
| Investments                         |                      |                    |                             |                                 |                  |                           |                      |                           | 7 045          |                         |
| Entities sub-total                  |                      |                    |                             |                                 |                  |                           |                      |                           | 9 045          | –                       |
| TOTAL INVESTMENTS AND INTEREST      |                      |                    |                             |                                 |                  |                           |                      |                           | 1 828 363      | 19 118                  |

Table 139: MBRR SA17 – consolidated borrowing

| Borrowing - Categorised by type                | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                              |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Parent municipality</b>                     |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Long-Term Loans (annuity/reducing balance)     | 3 662 711        | 4 802 765        | 5 856 161        | 4 426 587            | 5 856 475        | 5 856 475          | 5 404 578   | 4 921 257              | 4 393 777              |
| Long-Term Loans (non-annuity)                  | 487 027          | 358 028          | 131 537          | 128 332              | 128 332          | 128 332            | 128 332   | 128 332                | 128 332                |
| Local registered stock                         | 279 088          | 97 274           | 98 052           | 100 000              | 99 995           | 99 995             | (100 000)   | —                      | —                      |
| Instalment Credit                              | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial Leases                               | 90 782           | 154 354          | 177 225          | 187 440              | 194 948          | 194 948            | 214 442   | 235 887                | 259 475                |
| PPP liabilities                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Finance Granted By Cap Equipment Supplier      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Marketable Bonds                               | —                | —                | —                | 3 140 000            | 1 640 000        | 1 640 000          | 2 921 815   | 4 051 632              | 4 989 831              |
| Non-Marketable Bonds                           | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Bankers Acceptances                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial derivatives                          | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other Securities                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Municipality sub-total</b>                  | <b>4 519 607</b> | <b>5 412 421</b> | <b>6 262 974</b> | <b>7 982 358</b>     | <b>7 919 749</b> | <b>7 919 749</b>   | <b>8 569 167</b>                                    | <b>9 337 107</b>       | <b>9 771 415</b>       |
| <b>Entities</b>                                |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Long-Term Loans (annuity/reducing balance)     | 4 044            | 3 729            | 3 120            | 3 189                | 2 871            | 2 871              | 2 555   | 1 925                  | 1 609                  |
| Long-Term Loans (non-annuity)                  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Local registered stock                         | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Instalment Credit                              | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial Leases                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| PPP liabilities                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Finance Granted By Cap Equipment Supplier      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Marketable Bonds                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Non-Marketable Bonds                           | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Bankers Acceptances                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial derivatives                          | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other Securities                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Entities sub-total</b>                      | <b>4 044</b>     | <b>3 729</b>     | <b>3 120</b>     | <b>3 189</b>         | <b>2 871</b>     | <b>2 871</b>       | <b>2 555</b>  | <b>1 925</b>           | <b>1 609</b>           |
| <b>Total Borrowing</b>                         | <b>4 523 651</b> | <b>5 416 149</b> | <b>6 266 095</b> | <b>7 985 547</b>     | <b>7 922 620</b> | <b>7 922 620</b>   | <b>8 571 723</b>                                    | <b>9 339 032</b>       | <b>9 773 024</b>       |
| <b>Unspent Borrowing - Categorised by type</b> |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Parent municipality</b>                     |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Long-Term Loans (annuity/reducing balance)     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long-Term Loans (non-annuity)                  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Local registered stock                         | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Instalment Credit                              | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial Leases                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| PPP liabilities                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Finance Granted By Cap Equipment Supplier      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Marketable Bonds                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Non-Marketable Bonds                           | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Bankers Acceptances                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial derivatives                          | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other Securities                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Municipality sub-total</b>                  | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| <b>Entities</b>                                |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Long-Term Loans (annuity/reducing balance)     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long-Term Loans (non-annuity)                  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Local registered stock                         | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Instalment Credit                              | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial Leases                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| PPP liabilities                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Finance Granted By Cap Equipment Supplier      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Marketable Bonds                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Non-Marketable Bonds                           | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Bankers Acceptances                            | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Financial derivatives                          | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other Securities                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Entities sub-total</b>                      | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| <b>Total Unspent Borrowing</b>                 | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |

Table 140: MBRR SA18 – consolidated transfers and grant receipts

| Description  | 2008/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>RECEIPTS:</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Operating Transfers and Grants</b>  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>National Government:</b>  | 1 551 602       | 1 823 244       | 2 140 705       | 2 438 411            | 2 472 208       | 2 472 208          | 2 727 675   | 2 999 477              | 3 457 569              |
| Local Government Equitable Share   | 528 547         | 717 978         | 923 020         | 1 040 630            | 1 040 630       | 1 040 630          | 1 166 964   | 1 371 322              | 1 628 130              |
| Fuel Levy  | 969 463         | 1 085 816       | 1 191 521       | 1 326 054            | 1 326 054       | 1 326 054          | 1 308 179   | 1 368 460              | 1 431 410              |
| Finance Management Grant   | 750             | 1 000           | 4 500           | 4 500                | 3 283           | 3 283              | 4 500   | 5 000                  | 4 700                  |
| Municipal Systems Improvement  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Restructuring  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Services Operating Subsidy Grant                                       | 9 305           | 5 280           | 21 664          | 2 227                | 2 323           | 2 323              | -   | -                      | -                      |
| Public Transport Infrastructure & Systems Grant                              | -               | -               | -               | 10 000               | 46 919          | 46 919             | 178 362   | 209 695                | 343 329                |
| 2010 FIFA World Cup Host City Operating Grant                                | 37 800          | 10 900          | -               | -                    | -               | -                  | -   | -                      | -                      |
| 2010 FIFA World Cup Lotuss Stadium   | 5 736           | 2 270           | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electricity Demand Side (EDSM)   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Urban Settlement development Grant   | -               | -               | -               | 55 000               | 49 500          | 49 500             | 40 000  | 45 000                 | 50 000                 |
| Neighbourhood Development Grant (EPWP)                                       | -               | -               | -               | -                    | 3 500           | 3 500              | 29 670  | -                      | -                      |
| <b>Provincial Government:</b>  | 71 141          | 62 299          | 260 766         | 114 705              | 181 970         | 181 970            | 136 633   | 118 373                | 124 073                |
| Primary Health Care  | 24 250          | 27 271          | 27 325          | 33 773               | 33 773          | 33 773             | 35 837  | 39 967                 | 42 085                 |
| Emergency Medical Services   | 40 713          | 21 725          | 47 902          | 49 676               | 49 676          | 49 676             | 53 750  | 56 683                 | 59 687                 |
| HIV and Aids Grant   | -               | 1 000           | 5 097           | 9 908                | 9 998           | 9 998              | 10 403  | 10 923                 | 11 501                 |
| Opex Grants: DACE  | 150             | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sustainable Resource Management (Arts & Culture)                             | -               | -               | -               | 1 000                | -               | -                  | -   | -                      | -                      |
| Research & Technology Development & Services                                 | -               | -               | -               | 250                  | 250             | 250                | -   | -                      | -                      |
| Performance Management   | -               | -               | 1 500           | -                    | -               | -                  | -   | -                      | -                      |
| Housing Accreditation  | -               | -               | -               | -                    | 1 302           | 1 302              | -   | -                      | -                      |
| Housing Top Structure  | -               | 6 073           | 146 243         | 17 208               | 81 484          | 81 484             | 30 043  | -                      | -                      |
| Incorporation of Motsweding  | -               | -               | 20 000          | -                    | -               | -                  | -   | -                      | -                      |
| Sports and Recreation: Community Libraries                                   | 6 028           | 6 220           | 12 700          | 2 890                | 4 487           | 4 487              | 3 100   | 10 800                 | 10 800                 |
| Operation Clean Audit (OPCA)   | -               | -               | -               | -                    | 1 000           | 1 000              | -   | -                      | -                      |
| Debtor Book (Now)  | -               | -               | -               | -                    | -               | -                  | 3 500   | -                      | -                      |
| Social Infrastructure Grant: 20 Priority Township Project: Harmonskrad (Now) | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>District Municipality:</b>  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>[insert description]</i>  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Other grant providers:</b>  | 978             | 2 362           | 447             | 13 500               | 15 554          | 15 554             | 63 590  | 61 874                 | 61 874                 |
| DBSA   | 54              | -               | -               | -                    | 780             | 780                | 780   | -                      | -                      |
| Opex Bontle Ke Batho   | 683             | 739             | 353             | -                    | -               | -                  | -   | -                      | -                      |
| NDMC Reservists  | 235             | 1 365           | -               | -                    | -               | -                  | -   | -                      | -                      |
| EPWP   | 5               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Event Sponsorship  | -               | 258             | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sport and Recreation: Drakensburg Promotions CC                              | -               | -               | 94              | -                    | -               | -                  | -   | -                      | -                      |
| Industrial Development Corporation (IDC)                                     | -               | -               | -               | -                    | 400             | 400                | -   | -                      | -                      |
| Housing Company Tshwane  | -               | -               | -               | 13 500               | 14 374          | 14 374             | 14 374  | 14 374                 | 14 374                 |
| TEDA   | -               | -               | -               | -                    | -               | -                  | 47 500  | 47 500                 | 47 500                 |
| LGSETA   | -               | -               | -               | -                    | -               | -                  | 936   | -                      | -                      |
| <b>Total Operating Transfers and Grants</b>                                  | 1 623 721       | 1 887 895       | 2 401 919       | 2 566 616            | 2 669 731       | 2 669 731          | 2 927 898   | 3 179 724              | 3 643 515              |
| <b>Capital Transfers and Grants</b>  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>National Government:</b>  | 816 688         | 503 855         | 1 054 561       | 1 834 990            | 2 086 495       | 2 086 495          | 2 025 510   | 2 415 326              | 2 450 032              |
| Urban Settlement Development Grant   | 342 079         | 314 739         | 891 081         | 996 070              | 1 011 688       | 1 011 688          | 1 250 611   | 1 424 450              | 1 471 361              |
| Public Transport Infrastructure & Systems Grant                              | 421 054         | 100 000         | 17 680          | 738 702              | 839 393         | 839 393            | 595 399   | 785 876                | 756 671                |
| Integrated National Electrification Programme                                | 22 778          | 55 000          | 19 861          | 30 000               | 30 000          | 30 000             | 65 000  | 40 000                 | 72 000                 |
| Electricity Demand Side Management   | 30 000          | 23 000          | 44 000          | -                    | 11 030          | 11 030             | -   | 10 000                 | 10 000                 |
| Water Affairs  | -               | -               | -               | -                    | -               | -                  | 14 000  | 15 000                 | -                      |
| Restructuring  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Neighbourhood Development Partnership Grant                                  | -               | 11 116          | 81 939          | 59 567               | 186 017         | 186 017            | 100 000   | 140 000                | 140 000                |
| Finance Management Grant   | -               | -               | -               | 500                  | 1 717           | 1 717              | 500   | -                      | -                      |
| Expenditure Public Works Programme Incentive Grant                           | -               | -               | -               | 10 151               | 6 651           | 6 651              | -   | -                      | -                      |
| Gautrans Job Creation  | 777             | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Provincial Government:</b>  | 31 967          | 126 087         | 38 468          | 75 842               | 77 836          | 77 836             | 59 529  | 27 000                 | 48 500                 |
| Sport and Recreation: HM Piile Stadium                                       | -               | 516             | -               | -                    | 516             | 516                | -   | -                      | -                      |
| Sport and Recreation: Community Libraries                                    | -               | -               | -               | 2 300                | 5 133           | 5 133              | 1 000   | -                      | -                      |
| Housing  | 31 967          | 118 821         | -               | -                    | -               | -                  | 58 029  | -                      | -                      |
| Housing: Acquisition of Land   | -               | -               | 38 468          | 72 187               | 72 187          | 72 187             | -   | -                      | -                      |
| Housing: Accreditation   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Economic development   | -               | 6 750           | -               | -                    | -               | -                  | -   | -                      | -                      |
| Gautrans Job Creation  | -               | -               | -               | 1 355                | -               | -                  | -   | -                      | -                      |
| <b>District Municipality:</b>  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>[insert description]</i>  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Other grant providers:</b>  | -               | 39 999          | -               | 13 000               | 14 355          | 14 355             | 12 000  | -                      | -                      |
| Ringfencing of Bulk Containers Cost for Blue IO                              | -               | 39 999          | -               | 13 000               | 13 000          | 13 000             | 12 000  | -                      | -                      |
| Monument Golf Club   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Moril Award: LGSETA  | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Gautrans Job Creation  | -               | -               | -               | -                    | 1 355           | 1 355              | -   | -                      | -                      |
| <b>Total Capital Transfers and Grants</b>                                    | 816 655         | 671 941         | 1 093 030       | 1 923 832            | 2 178 686       | 2 178 686          | 2 097 039   | 2 442 326              | 2 498 532              |
| <b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>                              | 2 472 376       | 2 559 836       | 3 494 948       | 4 490 448            | 4 848 418       | 4 848 418          | 5 024 937   | 5 622 050              | 6 142 048              |

Table 141: MBRR SA19 – consolidated expenditure on transfers and grant programme

| Description  | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>  |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>EXPENDITURE:</b>  |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Operating expenditure of Transfers and Grants</b>                           |                  |                  |                  |                      |                  |                    |   |                        |                        |
| National Government:   | 1 659 758        | 1 924 433        | 2 134 424        | 2 436 411            | 2 472 208        | 2 472 208          | 2 727 675   | 2 990 477              | 3 457 569              |
| Local Government Equitable Share   | 528 547          | 717 978          | 923 020          | 1 040 630            | 1 040 630        | 1 040 630          | 1 166 964   | 1 371 322              | 1 628 130              |
| Fuel Levy  | 969 463          | 1 085 816        | 1 191 521        | 1 326 054            | 1 326 054        | 1 326 054          | 1 308 179   | 1 368 460              | 1 431 410              |
| Finance Management Grant   | 1 422            | 1 612            | 5 116            | 4 500                | 3 283            | 3 283              | 4 500   | 5 000                  | 4 700                  |
| Municipal Systems Improvement  | 498              | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Restructuring  | 29 627           | 11 243           | —                | —                    | —                | —                  | —   | —                      | —                      |
| Water Services Operating Subsidy Grant   | 9 103            | 6 664            | 6 926            | 2 227                | 2 323            | 2 323              | —   | —                      | —                      |
| Public Transport Infrastructure & Systems Grant                                | 37 754           | 60 816           | 3 645            | 10 000               | 46 919           | 46 919             | 178 362   | 209 695                | 343 329                |
| 2010 FIFA World Cup Host City Operating Grant                                  | 49 178           | 26 496           | 6                | —                    | —                | —                  | —   | —                      | —                      |
| 2010 FIFA World Cup Loftus Stadium   | 34 165           | 12 122           | —                | —                    | —                | —                  | —   | —                      | —                      |
| Electricity Demand Side (EDSM)   | —                | —                | 141              | —                    | —                | —                  | —   | —                      | —                      |
| Urban Settlement development Grant   | —                | 1 685            | 3 060            | 55 000               | 49 500           | 49 500             | 40 000  | 45 000                 | 50 000                 |
| Neighbourhood Development Grant  | —                | —                | 61               | —                    | —                | —                  | —   | —                      | —                      |
| Expanded Public Works Programme Incentive (EPWP)                               | —                | —                | 928              | —                    | 3 500            | 3 500              | 29 670  | —                      | —                      |
| Provincial Government:   | 70 153           | 93 343           | 200 673          | 114 705              | 181 970          | 181 970            | 136 633   | 118 373                | 124 073                |
| Primary Health Care  | 24 250           | 27 271           | 27 325           | 33 773               | 33 773           | 33 773             | 35 837  | 39 967                 | 42 085                 |
| Emergency Medical Services   | 40 713           | 44 415           | 47 902           | 49 676               | 49 676           | 49 676             | 53 760  | 56 683                 | 59 687                 |
| HIV and Aids Grant   | 1 500            | 1 627            | 5 310            | 9 908                | 9 998            | 9 998              | 10 403  | 10 923                 | 11 501                 |
| Opex Grants: DACE  | 54               | 102              | —                | —                    | —                | —                  | —   | —                      | —                      |
| Sustainable Resource Management (Arts & Culture)                               | —                | —                | —                | 1 000                | —                | —                  | —   | —                      | —                      |
| Research & Technology Development & Services                                   | —                | —                | —                | 250                  | 250              | 250                | —   | —                      | —                      |
| Performance Management   | —                | —                | 1 231            | —                    | —                | —                  | —   | —                      | —                      |
| Housing Accreditation  | 368              | 207              | —                | —                    | 1 302            | 1 302              | —   | —                      | —                      |
| Housing Top Structure  | —                | 13 294           | 93 057           | 17 208               | 81 484           | 81 484             | 30 043  | —                      | —                      |
| Incorporation of Melsweding  | —                | —                | 20 000           | —                    | —                | —                  | —   | —                      | —                      |
| Sports and Recreation : Community Libraries                                    | 3 269            | 6 427            | 5 848            | 2 880                | 4 487            | 4 487              | 3 100   | 10 800                 | 10 800                 |
| Operation Clean Audit (OPCA)   | —                | —                | —                | —                    | 1 000            | 1 000              | —   | —                      | —                      |
| Debtors Book (New)   | —                | —                | —                | —                    | —                | —                  | 3 500   | —                      | —                      |
| Social Infrastructure Grant : 20 Priority Township Project: Hammanskraal (Now) | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| District Municipality:   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| [insert description]   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other grant providers:   | 978              | 2 362            | 447              | 13 500               | 15 554           | 15 554             | 63 590  | 61 874                 | 61 874                 |
| DBSA   | 54               | —                | —                | —                    | 780              | 780                | 780   | —                      | —                      |
| Opex Bontho Ke Botho   | 683              | 739              | 383              | —                    | —                | —                  | —   | —                      | —                      |
| NDMC Reservists  | 235              | 1 365            | —                | —                    | —                | —                  | —   | —                      | —                      |
| EPWP   | 5                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Event Sponsorship  | —                | 258              | —                | —                    | —                | —                  | —   | —                      | —                      |
| Sport and Recreation: Drakensburg Promotions CC.                               | —                | —                | 94               | —                    | —                | —                  | —   | —                      | —                      |
| Industrial Development Corporation (IDC)                                       | —                | —                | —                | —                    | 400              | 400                | —   | —                      | —                      |
| Housing Company Tshwane  | —                | —                | —                | 13 500               | 14 374           | 14 374             | 14 374  | 14 374                 | 14 374                 |
| TEDA   | —                | —                | —                | —                    | —                | —                  | 47 500  | 47 500                 | 47 500                 |
| LGSETA   | —                | —                | —                | —                    | —                | —                  | 936   | —                      | —                      |
| <b>Total operating expenditure of Transfers and Grants:</b>                    | <b>1 730 889</b> | <b>2 020 138</b> | <b>2 335 544</b> | <b>2 566 616</b>     | <b>2 669 731</b> | <b>2 669 731</b>   | <b>2 927 898</b>                                    | <b>3 179 724</b>       | <b>3 643 515</b>       |
| <b>Capital expenditure of Transfers and Grants</b>                             |                  |                  |                  |                      |                  |                    |   |                        |                        |
| National Government:   | 732 481          | 480 149          | 1 152 636        | 1 834 990            | 2 086 495        | 2 086 495          | 2 025 510   | 2 415 326              | 2 450 032              |
| Urban Settlement Development Grant   | 342 629          | 373 069          | 877 903          | 996 070              | 1 011 688        | 1 011 688          | 1 250 611   | 1 424 450              | 1 471 361              |
| Public Transport Infrastructure & Systems Grant                                | 326 889          | 20 815           | 158 745          | 738 702              | 839 393          | 839 393            | 595 399   | 785 676                | 756 671                |
| Integrated National Electrification Programme                                  | 55 921           | 54 613           | 21 000           | 30 000               | 30 000           | 30 000             | 65 000  | 40 000                 | 72 000                 |
| Electricity Demand Side Management   | —                | 20 469           | 46 361           | —                    | 11 030           | 11 030             | —   | 10 000                 | 10 000                 |
| Water Affairs  | —                | —                | —                | —                    | —                | —                  | 14 000  | 15 000                 | —                      |
| Restructuring  | —                | 73               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Neighbourhood Development Partnership Grant                                    | 6 725            | 10 735           | 46 304           | 59 567               | 186 017          | 186 017            | 100 000   | 140 000                | 140 000                |
| Finance Management Grant   | —                | 231              | 323              | 500                  | 1 717            | 1 717              | 500   | —                      | —                      |
| Expanded Public Works Programme Incentive Grant                                | 318              | —                | —                | 10 151               | 6 651            | 6 651              | —   | —                      | —                      |
| Gautrans Job Creation  | —                | 145              | —                | —                    | —                | —                  | —   | —                      | —                      |
| Provincial Government:   | 30 758           | 10 999           | 42 564           | 75 842               | 77 836           | 77 836             | 59 529  | 27 000                 | 48 500                 |
| Sport and Recreation: HM Piše Stadium  | —                | —                | —                | —                    | 516              | 516                | —   | —                      | —                      |
| Sport and Recreation: Community Libraries                                      | —                | 1 464            | 4 095            | 2 300                | 5 133            | 5 133              | 1 000   | —                      | —                      |
| Housing  | 30 227           | 9 400            | —                | —                    | —                | —                  | 58 029  | —                      | —                      |
| Housing: Acquisition of Land   | —                | —                | 38 468           | 72 187               | 72 187           | 72 187             | —   | —                      | —                      |
| Housing: Accreditation   | 631              | —                | 0                | —                    | —                | —                  | —   | —                      | —                      |
| Economic development   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Gautrans Job Creation  | —                | 145              | —                | 1 355                | —                | —                  | —   | —                      | —                      |
| District Municipality:   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| [insert description]   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other grant providers:   | —                | 888              | 15 000           | 13 000               | 14 355           | 14 355             | 12 000  | —                      | —                      |
| Ringfencing of Bulk Containers Cost for Blue IQ                                | —                | —                | 15 000           | 13 000               | 13 000           | 13 000             | 12 000  | —                      | —                      |
| Monument Golf Club   | —                | 864              | —                | —                    | —                | —                  | —   | —                      | —                      |
| Merit Award: LGSETA  | —                | 24               | —                | —                    | —                | —                  | —   | —                      | —                      |
| Gautrans Job Creation  | —                | —                | —                | —                    | 1 355            | 1 355              | —   | —                      | —                      |
| <b>Total capital expenditure of Transfers and Grants</b>                       | <b>763 239</b>   | <b>492 036</b>   | <b>1 210 199</b> | <b>1 923 832</b>     | <b>2 178 686</b> | <b>2 178 686</b>   | <b>2 097 039</b>                                    | <b>2 442 326</b>       | <b>2 498 532</b>       |
| <b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>                               | <b>2 494 128</b> | <b>2 512 173</b> | <b>3 545 744</b> | <b>4 490 448</b>     | <b>4 848 417</b> | <b>4 848 417</b>   | <b>5 024 937</b>                                    | <b>5 622 050</b>       | <b>6 142 048</b>       |

**Table 142: MBRR SA20 – consolidated reconciliation of transfers, grant receipts and unspent funds**

| Description   | 2009/10              | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|----------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome      | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                                       |                      |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Operating transfers and grants:</b>                  |                      |                  |                  |                      |                  |                    |   |                        |                        |
| <b>National Government:</b>                             |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | 190 386 776          | 82 230           | (18 959)         | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | 1 551 602 038        | 1 823 244        | 2 140 705        | 2 438 411            | 2 472 208        | 2 472 208          | 2 727 675   | 2 999 477              | 3 457 569              |
| Conditions met - transferred to revenue                 | 1 659 758 385        | 1 924 434        | 2 134 424        | 2 438 411            | 2 472 208        | 2 472 208          | 2 727 675   | 2 999 477              | 3 457 569              |
| Conditions still to be met - transferred to liabilities | 82 230 429           | (18 959)         | (12 678)         | –                    | –                | –                  | –   | –                      | –                      |
| <b>Provincial Government:</b>                           |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | 6 195 470            | 7 183            | (23 962)         | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | 71 140 939           | 62 289           | 260 766          | 114 705              | 181 970          | 181 970            | 136 633   | 118 373                | 124 073                |
| Conditions met - transferred to revenue                 | 70 153 000           | 93 434           | 200 763          | 114 705              | 181 970          | 181 970            | 136 633   | 118 373                | 124 073                |
| Conditions still to be met - transferred to liabilities | 7 183 409            | (23 962)         | 36 042           | –                    | –                | –                  | –   | –                      | –                      |
| <b>District Municipality:</b>                           |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Conditions met - transferred to revenue                 | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Conditions still to be met - transferred to liabilities | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| <b>Other grant providers:</b>                           |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | 1 617 400            | 2 239            | 774              | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | 977 600              | 2 362            | 447              | 13 500               | 15 554           | 15 554             | 63 590  | 61 874                 | 61 874                 |
| Conditions met - transferred to revenue                 | 355 600              | 3 827            | 167              | 13 500               | 15 554           | 15 554             | 63 590  | 61 874                 | 61 874                 |
| Conditions still to be met - transferred to liabilities | 2 239 400            | 774              | 1 055            | –                    | –                | –                  | –   | –                      | –                      |
| <b>Total operating transfers and grants revenue</b>     | <b>1 730 266 985</b> | <b>2 021 694</b> | <b>2 335 354</b> | <b>2 566 616</b>     | <b>2 669 731</b> | <b>2 669 731</b>   | <b>2 927 898</b>                                    | <b>3 179 724</b>       | <b>3 643 515</b>       |
| <b>Total operating transfers and grants - CTBM</b>      | <b>91 653 238</b>    | <b>(42 146)</b>  | <b>24 419</b>    | <b>–</b>             | <b>–</b>         | <b>–</b>           | <b>–</b>  | <b>–</b>               | <b>–</b>               |
| <b>Capital transfers and grants:</b>                    |                      |                  |                  |                      |                  |                    |   |                        |                        |
| <b>National Government:</b>                             |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | 221 505 853          | 305 713          | 282 006          | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | 816 688 037          | 503 855          | 1 054 561        | 1 834 990            | 2 086 495        | 2 086 495          | 2 025 510   | 2 415 326              | 2 450 032              |
| Conditions met - transferred to revenue                 | 732 481 000          | 527 562          | 1 152 636        | 1 834 990            | 2 086 495        | 2 086 495          | 2 025 510   | 2 415 326              | 2 450 032              |
| Conditions still to be met - transferred to liabilities | 305 712 890          | 282 006          | 183 932          | –                    | –                | –                  | –   | –                      | –                      |
| <b>Provincial Government:</b>                           |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | –                    | 1 209            | 118 297          | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | 31 967 422           | 128 087          | 38 468           | 75 842               | 77 836           | 77 836             | 59 529  | 27 000                 | 48 500                 |
| Conditions met - transferred to revenue                 | 30 758 000           | 10 999           | 42 564           | 75 842               | 77 836           | 77 836             | 59 529  | 27 000                 | 48 500                 |
| Conditions still to be met - transferred to liabilities | 1 209 422            | 118 297          | 114 201          | –                    | –                | –                  | –   | –                      | –                      |
| <b>District Municipality:</b>                           |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Conditions met - transferred to revenue                 | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| Conditions still to be met - transferred to liabilities | –                    | –                | –                | –                    | –                | –                  | –   | –                      | –                      |
| <b>Other grant providers:</b>                           |                      |                  |                  |                      |                  |                    |   |                        |                        |
| Balance unspent at beginning of the year                | 1 617 400            | 1 617            | (37 493)         | –                    | –                | –                  | –   | –                      | –                      |
| Current year receipts                                   | –                    | 39 999           | –                | 13 000               | 14 355           | 14 355             | 12 000  | –                      | –                      |
| Conditions met - transferred to revenue                 | –                    | 79 110           | 15 000           | 13 000               | 14 355           | 14 355             | 12 000  | –                      | –                      |
| Conditions still to be met - transferred to liabilities | 1 617 400            | (37 493)         | (52 493)         | –                    | –                | –                  | –   | –                      | –                      |
| <b>Total capital transfers and grants revenue</b>       | <b>763 239 000</b>   | <b>617 671</b>   | <b>1 210 200</b> | <b>1 923 832</b>     | <b>2 178 686</b> | <b>2 178 686</b>   | <b>2 097 039</b>                                    | <b>2 442 326</b>       | <b>2 498 532</b>       |
| <b>Total capital transfers and grants - CTBM</b>        | <b>308 539 712</b>   | <b>362 810</b>   | <b>245 640</b>   | <b>–</b>             | <b>–</b>         | <b>–</b>           | <b>–</b>  | <b>–</b>               | <b>–</b>               |
| <b>TOTAL TRANSFERS AND GRANTS REVENUE</b>               | <b>2 493 505 985</b> | <b>2 639 365</b> | <b>3 545 554</b> | <b>4 490 448</b>     | <b>4 848 418</b> | <b>4 848 418</b>   | <b>5 024 937</b>                                    | <b>5 622 050</b>       | <b>6 142 048</b>       |
| <b>TOTAL TRANSFERS AND GRANTS - CTBM</b>                | <b>400 192 950</b>   | <b>320 664</b>   | <b>270 059</b>   | <b>–</b>             | <b>–</b>         | <b>–</b>           | <b>–</b>  | <b>–</b>               | <b>–</b>               |

Table 143: MBRR SA21 – consolidated transfers and grants made by the municipality

| Description  | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <u>Cash Transfers to other municipalities</u><br><i>Insert description</i>                   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Cash Transfers To Municipalities:</b>   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <u>Cash Transfers to Entities/Other External Mechanisms</u><br><i>Municipal Entity</i>       | –               | –               | –               | –                    | –               | –                  | 219 596   | 224 041                | 230 744                |
| <b>Total Cash Transfers To Entities/Emis'</b>  | –               | –               | –               | –                    | –               | –                  | 219 596   | 224 041                | 230 744                |
| <u>Cash Transfers to other Organs of State</u><br><i>Insert description</i>                  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Cash Transfers To Other Organs Of State:</b>  | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <u>Cash Transfers to Organisations</u><br><i>Insert description</i>                          |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Cash Transfers To Organisations</b>   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <u>Cash Transfers to Groups of Individuals</u><br><i>Insert description</i>                  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Cash Transfers To Groups Of Individuals:</b>  | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>TOTAL CASH TRANSFERS AND GRANTS</b>   | –               | –               | –               | –                    | –               | –                  | 219 596   | 224 041                | 230 744                |
| <u>Non-Cash Transfers to other municipalities</u><br><i>Insert description</i>               |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Non-Cash Transfers To Municipalities:</b>   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <u>Non-Cash Transfers to Entities/Other External Mechanisms</u><br><i>Insert description</i> |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Non-Cash Transfers To Entities/Emis'</b>  | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <u>Non-Cash Transfers to other Organs of State</u><br><i>Insert description</i>              |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Non-Cash Transfers To Other Organs Of State:</b>                                    | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <u>Non-Cash Grants to Organisations</u><br><i>Insert description</i>                         |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Non-Cash Grants To Organisations</b>  | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <u>Groups of Individuals</u><br>Grants-in-Aid: Assessment Rates                              | 12 544          | 27 626          | 21 496          | 21 202               | 21 202          | 21 202             | 23 322  | 25 654                 | 26 834                 |
| <b>Total Non-Cash Grants To Groups Of Individuals:</b>                                       | 12 544          | 27 626          | 21 496          | 21 202               | 21 202          | 21 202             | 23 322  | 25 654                 | 26 834                 |
| <b>TOTAL NON-CASH TRANSFERS AND GRANTS</b>   | 12 544          | 27 626          | 21 496          | 21 202               | 21 202          | 21 202             | 23 322  | 25 654                 | 26 834                 |
| <b>TOTAL TRANSFERS AND GRANTS</b>  | 12 544          | 27 626          | 21 496          | 21 202               | 21 202          | 21 202             | 242 918   | 249 694                | 257 578                |

Table 144: MBRR SA22 – consolidated summary of councillor and staff benefits

| Summary of Employee and Councillor remuneration         | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>                                       |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Councillors (Political Office Bearer plus Other)</b> |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Basic Salaries and Wages                                | 36 602           | 30 465           | 60 436           | 60 741               | 66 441           | 66 441             | 66 580  | 108 438                | 110 261                |
| Pension and UIF Contributions                           | 3 504            | 3 340            | 26               | —                    | —                | —                  | —   | —                      | —                      |
| Medical Aid Contributions                               | 1 034            | 662              | —                | —                    | —                | —                  | —   | —                      | —                      |
| Motor Vehicle Allowance                                 | 13 663           | 15 738           | 28 045           | —                    | —                | —                  | —   | —                      | —                      |
| Cellphone Allowance                                     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Housing Allowances                                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other benefits and allowances                           | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Sub Total - Councillors</b>                          | <b>64 863</b>    | <b>53 615</b>    | <b>89 405</b>    | <b>66 741</b>        | <b>66 441</b>    | <b>66 441</b>      | <b>66 580</b>                                       | <b>108 438</b>         | <b>110 261</b>         |
| % Increase  |                  | 10,1%            | 60,2%            | 8,2%                 | (10,6%)          | —                  | 14,0%   | 10,0%                  | 10,0%                  |
| <b>Senior Managers of the Municipality</b>              |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Basic Salaries and Wages                                | 18 008           | 20 121           | 27 618           | 30 660               | 30 666           | 30 666             | 43 181  | 46 420                 | 48 484                 |
| Pension and UIF Contributions                           | 751              | 1 441            | 1 801            | —                    | —                | —                  | —   | —                      | —                      |
| Medical Aid Contributions                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Overtime  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Performance Bonus                                       | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Motor Vehicle Allowance                                 | 2 802            | 4 342            | 4 169            | —                    | —                | —                  | —   | —                      | —                      |
| Cellphone Allowance                                     | 102              | 262              | 540              | 262                  | 540              | 540                | 540   | 540                    | 540                    |
| Housing Allowances                                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other benefits and allowances                           | 3 792            | 5 603            | 7 173            | 9 200                | 9 200            | 9 200              | —   | —                      | —                      |
| Payments in lieu of leave                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long service awards                                     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Post-retirement benefit obligations                     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Sub Total - Senior Managers of Municipality</b>      | <b>25 545</b>    | <b>37 689</b>    | <b>41 301</b>    | <b>40 127</b>        | <b>40 405</b>    | <b>40 405</b>      | <b>43 721</b>                                       | <b>46 960</b>          | <b>50 024</b>          |
| % Increase  |                  | 47,5%            | 9,0%             | (2,8%)               | 0,7%             | —                  | 8,2%  | 7,4%                   | 6,5%                   |
| <b>Other Municipal Staff</b>                            |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Basic Salaries and Wages                                | 2 140 414        | 2 601 442        | 3 003 369        | 3 705 340            | 3 420 818        | 3 420 818          | 3 668 697   | 4 166 238              | 4 422 811              |
| Pension and UIF Contributions                           | 607 536          | 600 752          | 686 016          | 803 683              | 669 032          | 669 032            | 671 846   | 1 034 016              | 1 102 060              |
| Medical Aid Contributions                               | 102 948          | 217 846          | 263 310          | 276 626              | 276 604          | 276 604            | 394 989   | 420 627                | 447 019                |
| Overtime  | 100 400          | 264 968          | 302 607          | 137 866              | 231 133          | 231 133            | 161 373   | 168 600                | 177 246                |
| Performance Bonus                                       | 216              | 207              | 476              | 237                  | 237              | 237                | 160   | 171                    | 182                    |
| Motor Vehicle Allowance                                 | 197 847          | 219 745          | 242 535          | 272 130              | 262 175          | 262 175            | 300 644   | 323 200                | 344 224                |
| Cellphone Allowance                                     | 13 263           | 14 019           | 16 523           | 20 300               | 20 067           | 20 067             | 21 027  | 22 344                 | 22 916                 |
| Housing Allowances                                      | 24 101           | 21 424           | 21 084           | 27 238               | 27 891           | 27 891             | 31 273  | 33 299                 | 35 465                 |
| Other benefits and allowances                           | 100 284          | 100 010          | 189 404          | 205 352              | 207 764          | 207 764            | 201 879   | 270 629                | 266 932                |
| Payments in lieu of leave                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long service awards                                     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Post-retirement benefit obligations                     | (141 016)        | 329 657          | 64 440           | 89 026               | 88 320           | 88 320             | 73 303  | 70 370                 | 82 070                 |
| <b>Sub Total - Other Municipal Staff</b>                | <b>3 366 084</b> | <b>4 643 273</b> | <b>4 769 656</b> | <b>5 598 028</b>     | <b>5 426 997</b> | <b>5 426 997</b>   | <b>6 076 472</b>                                    | <b>6 514 398</b>       | <b>6 930 842</b>       |
| % Increase  |                  | 36,0%            | 6,0%             | 17,4%                | (3,1%)           | —                  | 12,0%   | 7,2%                   | 6,4%                   |
| <b>Total Parent Municipality</b>                        | <b>3 446 681</b> | <b>4 640 467</b> | <b>4 800 202</b> | <b>5 734 867</b>     | <b>5 553 843</b> | <b>5 553 843</b>   | <b>6 220 773</b>                                    | <b>6 690 796</b>       | <b>7 100 140</b>       |
| <b>Board Members of Entities</b>                        |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Basic Salaries and Wages                                | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Pension and UIF Contributions                           | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Medical Aid Contributions                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Overtime  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Performance Bonus                                       | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Motor Vehicle Allowance                                 | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Cellphone Allowance                                     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Housing Allowances                                      | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other benefits and allowances                           | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Board Fees  | 309              | 400              | 608              | 818                  | 1 023            | 996                | 2 143   | 2 360                  | 2 594                  |
| Payments in lieu of leave                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long service awards                                     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Post-retirement benefit obligations                     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Sub Total - Board Members of Entities</b>            | <b>309</b>       | <b>400</b>       | <b>608</b>       | <b>818</b>           | <b>1 023</b>     | <b>996</b>         | <b>2 143</b>  | <b>2 360</b>           | <b>2 594</b>           |
| % Increase  |                  | 66,3%            | 24,2%            | 34,6%                | 25,0%            | (2,7%)             | 116,5%  | 10,0%                  | 10,0%                  |
| <b>Senior Managers of Entities</b>                      |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Basic Salaries and Wages                                | 3 813            | 4 594            | 6 043            | 6 320                | 6 764            | 7 632              | 22 772  | 24 525                 | 26 426                 |
| Pension and UIF Contributions                           | 306              | 339              | 430              | 427                  | 427              | 640                | 723   | 768                    | 875                    |
| Medical Aid Contributions                               | 124              | 149              | 175              | 242                  | 242              | 161                | 327   | 300                    | 396                    |
| Overtime  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Performance Bonus                                       | —                | 94               | 168              | —                    | —                | —                  | —   | —                      | —                      |
| Motor Vehicle Allowance                                 | 500              | 114              | 130              | 163                  | 163              | 276                | 308   | 406                    | 445                    |
| Cellphone Allowance                                     | 35               | —                | —                | 101                  | 101              | —                  | —   | —                      | —                      |
| Housing Allowances                                      | 65               | 104              | 120              | 149                  | 149              | 160                | 219   | 241                    | 266                    |
| Other benefits and allowances                           | 102              | —                | —                | 3 274                | 3 274            | 162                | 242   | 268                    | 293                    |
| Payments in lieu of leave                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long service awards                                     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Post-retirement benefit obligations                     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Sub Total - Senior Managers of Entities</b>          | <b>5 003</b>     | <b>6 390</b>     | <b>7 076</b>     | <b>10 678</b>        | <b>11 110</b>    | <b>9 248</b>       | <b>24 662</b>                                       | <b>26 682</b>          | <b>28 700</b>          |
| % Increase  |                  | 7,7%             | 31,3%            | 60,0%                | 4,1%             | (18,6%)            | 166,6%  | 7,9%                   | 7,9%                   |
| <b>Other Staff of Entities</b>                          |                  |                  |                  |                      |                  |                    |   |                        |                        |
| Basic Salaries and Wages                                | 20 809           | 36 202           | 41 408           | 36 959               | 36 461           | 44 499             | 59 060  | 63 516                 | 66 601                 |
| Pension and UIF Contributions                           | 2 076            | 2 071            | 4 018            | 7 250                | 7 250            | 4 351              | 5 763   | 6 340                  | 6 847                  |
| Medical Aid Contributions                               | 3 272            | 4 114            | 6 103            | 6 824                | 6 824            | 6 919              | 7 295   | 6 025                  | 6 067                  |
| Overtime  | 2 763            | 1 073            | 2 340            | 3 260                | 3 290            | 2 110              | 2 625   | 2 888                  | 3 119                  |
| Performance Bonus                                       | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Motor Vehicle Allowance                                 | 1 689            | 3 710            | 5 914            | 2 119                | 2 119            | 3 010              | 1 890   | 2 062                  | 2 216                  |
| Cellphone Allowance                                     | —                | —                | —                | 312                  | 312              | —                  | —   | —                      | —                      |
| Housing Allowances                                      | 1 729            | 1 780            | 1 992            | 2 692                | 2 692            | 2 337              | 3 046   | 3 351                  | 3 619                  |
| Other benefits and allowances                           | 7 057            | 10 413           | 6 014            | 16 172               | 16 172           | 11 108             | 6 697   | 7 654                  | 8 158                  |
| Payments in lieu of leave                               | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Long service awards                                     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Post-retirement benefit obligations                     | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Sub Total - Other Staff of Entities</b>              | <b>44 886</b>    | <b>61 012</b>    | <b>67 706</b>    | <b>73 608</b>        | <b>73 010</b>    | <b>74 340</b>      | <b>86 624</b>                                       | <b>93 726</b>          | <b>102 127</b>         |
| % Increase  |                  | 36,9%            | 11,0%            | 8,0%                 | (0,7%)           | 1,8%               | 16,0%   | 7,5%                   | 9,0%                   |
| <b>Total Municipal Entities</b>                         | <b>60 199</b>    | <b>66 892</b>    | <b>75 391</b>    | <b>86 002</b>        | <b>85 142</b>    | <b>84 663</b>      | <b>112 319</b>                                      | <b>122 676</b>         | <b>133 421</b>         |
| <b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>          | <b>3 486 880</b> | <b>4 707 349</b> | <b>4 876 663</b> | <b>5 819 899</b>     | <b>5 638 986</b> | <b>5 638 426</b>   | <b>6 333 091</b>                                    | <b>6 792 471</b>       | <b>7 233 568</b>       |
| % Increase  |                  | 34,7%            | 6,7%             | 17,0%                | (3,1%)           | (0,0%)             | 12,3%   | 7,3%                   | 6,6%                   |
| <b>TOTAL MANAGERS AND STAFF</b>                         | <b>3 441 516</b> | <b>4 647 344</b> | <b>4 865 639</b> | <b>5 722 339</b>     | <b>5 551 622</b> | <b>5 550 980</b>   | <b>6 232 368</b>                                    | <b>6 661 070</b>       | <b>7 111 693</b>       |

Table 145: MBRR SA23 – consolidated salaries, allowances and benefits (political office bearers/councillors/senior managers)

| Disclosure of Salaries, Allowances & Benefits 1.                         | No.        | Salary             | Contributions 1. | Allowances       | Performance Bonuses | In-kind benefits | Total Package 2.   |
|--|------------|--------------------|------------------|------------------|---------------------|------------------|--------------------|
| <b>Rand per annum</b>  |            |                    |                  |                  |                     |                  |                    |
| <b>Councillors</b>   |            |                    |                  |                  |                     |                  |                    |
| Speaker  | 1          | 939 975            | –                | –                |                     |                  | 939 975            |
| Chief Whip   | 1          | 881 225            | –                | –                |                     |                  | 881 225            |
| Executive Mayor  | 1          | 1 174 968          | –                | –                |                     |                  | 1 174 968          |
| Deputy Executive Mayor   | –          | –                  | –                | –                |                     |                  | –                  |
| Executive Committee  | 10         | 8 812 250          | –                | –                |                     |                  | 8 812 250          |
| Total for all other councillors  | 211        | 86 771 218         | –                | –                |                     |                  | 86 771 218         |
| <b>Total Councillors</b>   | <b>224</b> | <b>98 579 636</b>  | <b>–</b>         | <b>–</b>         |                     |                  | <b>98 579 636</b>  |
| <b>Senior Managers of the Municipality</b>                               |            |                    |                  |                  |                     |                  |                    |
| City Manager (CM)  | 1          | 2 675 812          | –                | –                | –                   |                  | 2 675 812          |
| Strategic Executive Head: Office of the Executive Mayor                  | 1          | 1 525 042          | –                | –                | –                   |                  | 1 525 042          |
| Strategic Executive Head: Office of the Speaker                          | 1          | 1 391 424          | –                | –                | –                   |                  | 1 391 424          |
| Strategic Executive Head: Office of the Chief Whip                       | 1          | 1 391 422          | –                | –                | –                   |                  | 1 391 422          |
| Strategic Executive Director: Community and Business Safety              | 1          | 1 391 422          | –                | –                | –                   |                  | 1 391 422          |
| Deputy City Manager: Strategy Development and Implementation             | 1          | 2 148 478          | –                | –                | –                   |                  | 2 148 478          |
| Deputy City Manager: Operations and Service Delivery                     | 1          | 1 819 552          | –                | –                | –                   |                  | 1 819 552          |
| Deputy City Manager: Infrastructure and Program Management               | 1          | 1 819 552          | –                | –                | –                   |                  | 1 819 552          |
| Chief Audit Executive  | 1          | 1 391 412          | –                | –                | –                   |                  | 1 391 412          |
| Chief Financial Officer  | 1          | 1 766 036          | –                | –                | –                   |                  | 1 766 036          |
| Chief of Police  | 1          | 1 507 500          | –                | –                | –                   |                  | 1 507 500          |
| Strategic Executive Director: Corporate and Shared Services              | 1          | 1 525 042          | –                | –                | –                   |                  | 1 525 042          |
| Strategic Executive Director: Legal Services                             | 1          | 1 686 826          | –                | –                | –                   |                  | 1 686 826          |
| Chief Information Officer  | 1          | 1 557 750          | –                | –                | –                   |                  | 1 557 750          |
| Chief of Emergency Services  | 1          | 1 535 745          | –                | –                | –                   |                  | 1 535 745          |
| Service Delivery Coordinator and Transformation Manager                  | 1          | 1 819 548          | –                | –                | –                   |                  | 1 819 548          |
| <i>List of each official with packages &gt;= senior manager</i>          |            |                    |                  |                  |                     |                  |                    |
| Strategic Executive Director: City Planning and Development              | 1          | 1 525 042          | –                | –                | –                   |                  | 1 525 042          |
| Strategic Executive Director: Economic Development                       | 1          | 1 525 042          | –                | –                | –                   |                  | 1 525 042          |
| Strategic Executive Director: City Strategies and Performance Management | 1          | 1 431 964          | –                | –                | –                   |                  | 1 431 964          |
| Strategic Executive Director: Communications, Marketing and Events       | 1          | 1 525 042          | –                | –                | –                   |                  | 1 525 042          |
| Strategic Executive Director: Research and Innovation                    | 1          | 1 525 042          | –                | –                | –                   |                  | 1 525 042          |
| Strategic Executive Director: Sport and Recreation                       | 1          | 1 391 422          | –                | –                | –                   |                  | 1 391 422          |
| Strategic Executive Director: Environmental Management                   | 1          | 1 424 840          | –                | –                | –                   |                  | 1 424 840          |
| Strategic Executive Director: Health and Social Development              | 1          | 1 444 939          | –                | –                | –                   |                  | 1 444 939          |
| Strategic Executive Director: Service Infrastructure                     | 1          | 1 525 042          | –                | –                | –                   |                  | 1 525 042          |
| Strategic Executive Director: Transport                                  | 1          | 1 593 714          | –                | –                | –                   |                  | 1 593 714          |
| Strategic Executive Director: Housing and Human Settlement               | 1          | 1 316 702          | –                | –                | –                   |                  | 1 316 702          |
| <b>Total Senior Managers of the Municipality</b>                         | <b>27</b>  | <b>43 181 354</b>  | <b>–</b>         | <b>–</b>         | <b>–</b>            |                  | <b>43 181 354</b>  |
| <b>A Heading for Each Entity</b>   |            |                    |                  |                  |                     |                  |                    |
| <b>Housing Company Tshwane: Board Fees only</b>                          |            |                    |                  |                  |                     |                  |                    |
| Chairman   | 1          | –                  | –                | 71 531           | –                   |                  | 71 531             |
| Board member   | 1          | –                  | –                | 71 531           | –                   |                  | 71 531             |
| Board member   | 1          | –                  | –                | 143 061          | –                   |                  | 143 061            |
| Board member   | 1          | –                  | –                | 71 530           | –                   |                  | 71 530             |
| Board member   | 1          | –                  | –                | 143 061          | –                   |                  | 143 061            |
| Board member   | 1          | –                  | –                | 143 061          | –                   |                  | 143 061            |
| Board member   | 1          | –                  | –                | 143 061          | –                   |                  | 143 061            |
| Board member   | 1          | –                  | –                | 71 530           | –                   |                  | 71 530             |
| <b>Sandspruit Works Association: Board Fees Only</b>                     |            |                    |                  |                  |                     |                  |                    |
| Non-Executive Boardmember  | 1          | –                  | –                | 70 000           | –                   |                  | 70 000             |
| Non-Executive Boardmember  | 1          | –                  | –                | 70 000           | –                   |                  | 70 000             |
| Non-Executive Boardmember  | 1          | –                  | –                | 70 000           | –                   |                  | 70 000             |
| Non-Executive Boardmember  | 1          | –                  | –                | 70 000           | –                   |                  | 70 000             |
| Non-Executive Boardmember  | 1          | –                  | –                | 70 000           | –                   |                  | 70 000             |
| <b>TEDA</b>  |            |                    |                  |                  |                     |                  |                    |
| Chairperson  | –          | –                  | –                | 116 880          | –                   |                  | 116 880            |
| Non Executive director   | –          | –                  | –                | 116 880          | –                   |                  | 116 880            |
| Non Executive director   | –          | –                  | –                | 116 880          | –                   |                  | 116 880            |
| Non Executive director   | –          | –                  | –                | 116 880          | –                   |                  | 116 880            |
| Non Executive director   | –          | –                  | –                | 116 880          | –                   |                  | 116 880            |
| Non Executive director   | –          | –                  | –                | 116 880          | –                   |                  | 116 880            |
| Non Executive director   | –          | –                  | –                | 116 880          | –                   |                  | 116 880            |
| Non Executive director   | –          | –                  | –                | 116 880          | –                   |                  | 116 880            |
| <b>Total for municipal entities</b>                                      | <b>13</b>  | <b>–</b>           | <b>–</b>         | <b>2 143 407</b> | <b>–</b>            |                  | <b>2 143 407</b>   |
| <b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>     | <b>264</b> | <b>141 760 990</b> | <b>–</b>         | <b>2 143 407</b> | <b>–</b>            |                  | <b>143 904 397</b> |



Table 146: MBRR SA24 – summary of personnel numbers

| Summary of Personnel Numbers                                  |  | 2011/12       |                     |                    | Current Year 2012/13 |                     |                    | Budget Year 2013/14 |                     |                    |
|---|--|---------------|---------------------|--------------------|----------------------|---------------------|--------------------|---------------------|---------------------|--------------------|
| Number  |  | Positions     | Permanent employees | Contract employees | Positions            | Permanent employees | Contract employees | Positions           | Permanent employees | Contract employees |
| <b>Municipal Council and Boards of Municipal Entities</b>     |  |               |                     |                    |                      |                     |                    |                     |                     |                    |
| Councillors (Political Office Bearers plus Other Councillors) |  | -             | -                   | -                  | -                    | -                   | -                  | 211                 | -                   | 211                |
| Board Members of municipal entities                           |  | -             | -                   | -                  | -                    | -                   | -                  | -                   | -                   | -                  |
| <b>Municipal employees</b>                                    |  |               |                     |                    |                      |                     |                    |                     |                     |                    |
| Municipal Manager and Senior Managers                         |  | 85            | 9                   | 53                 | 119                  | 16                  | 93                 | 127                 | 16                  | 101                |
| Other Managers  |  | 799           | 522                 | -                  | 959                  | 547                 | -                  | 959                 | 547                 | -                  |
| Professionals   |  | 2 785         | 1 293               | 11                 | 2 186                | 1 124               | 14                 | 2 207               | 1 145               | 11                 |
| Finance   |  | 323           | 152                 | 1                  | 338                  | 168                 | 2                  | 341                 | 171                 | 2                  |
| Spatial/town planning   |  | 128           | 117                 | -                  | 203                  | 122                 | -                  | 203                 | 122                 | -                  |
| Information Technology  |  | 36            | 17                  | -                  | 36                   | 15                  | -                  | 37                  | 16                  | -                  |
| Roads   |  | 183           | 74                  | -                  | 175                  | 60                  | -                  | 175                 | 60                  | -                  |
| Electricity   |  | 333           | 257                 | -                  | 158                  | 115                 | -                  | 158                 | 115                 | -                  |
| Water   |  | 217           | 61                  | -                  | 217                  | 63                  | -                  | 217                 | 63                  | -                  |
| Sanitation  |  | -             | -                   | -                  | -                    | -                   | -                  | -                   | -                   | -                  |
| Refuse  |  | 5             | 4                   | -                  | 5                    | 5                   | -                  | 22                  | 22                  | -                  |
| Other   |  | 1 560         | 611                 | 10                 | 1 054                | 576                 | 12                 | 1 054               | 576                 | 9                  |
| Technicians   |  | 9 297         | 6 111               | 22                 | 9 099                | 5 884               | 17                 | 9 117               | 5 902               | 17                 |
| Finance   |  | 77            | 60                  | -                  | 84                   | 62                  | -                  | 90                  | 68                  | -                  |
| Spatial/town planning   |  | 120           | 119                 | -                  | 121                  | 129                 | -                  | 121                 | 129                 | -                  |
| Information Technology  |  | 130           | 55                  | 1                  | 130                  | 48                  | -                  | 132                 | 50                  | -                  |
| Roads   |  | 523           | 250                 | 19                 | 370                  | 160                 | 17                 | 370                 | 160                 | 17                 |
| Electricity   |  | 1 362         | 957                 | -                  | 1 089                | 824                 | -                  | 1 089               | 824                 | -                  |
| Water   |  | 399           | 202                 | -                  | 399                  | 220                 | -                  | 399                 | 220                 | -                  |
| Sanitation  |  | -             | -                   | -                  | -                    | -                   | -                  | -                   | -                   | -                  |
| Refuse  |  | 47            | 42                  | -                  | 43                   | 40                  | -                  | 43                  | 40                  | -                  |
| Other   |  | 6 639         | 4 426               | 2                  | 6 863                | 4 401               | -                  | 6 873               | 4 411               | -                  |
| Clerks (Clerical and administrative)                          |  | 5 094         | 3 289               | 216                | 4 456                | 3 357               | 55                 | 4 472               | 3 373               | 55                 |
| Service and sales workers                                     |  | -             | -                   | -                  | -                    | -                   | -                  | -                   | -                   | -                  |
| Skilled agricultural and fishery workers                      |  | -             | -                   | -                  | -                    | -                   | -                  | -                   | -                   | -                  |
| Craft and related trades                                      |  | 24            | 24                  | -                  | 24                   | 24                  | -                  | 24                  | 24                  | -                  |
| Plant and Machine Operators                                   |  | 18            | 17                  | -                  | 18                   | 17                  | -                  | 18                  | 17                  | -                  |
| Elementary Occupations  |  | 7 779         | 5 964               | 1 352              | 6 828                | 6 029               | 3 547              | 6 828               | 6 029               | 3 547              |
| <b>TOTAL PERSONNEL NUMBERS</b>                                |  | <b>25 881</b> | <b>17 229</b>       | <b>1 654</b>       | <b>23 689</b>        | <b>16 998</b>       | <b>3 726</b>       | <b>23 963</b>       | <b>17 053</b>       | <b>3 942</b>       |
| % Increase  |  |               |                     |                    | (8,5%)               | (1,3%)              | 125,3%             | 1,2%                | 0,3%                | 5,8%               |
| Total municipal employees headcount                           |  | -             | -                   | -                  | -                    | -                   | -                  | -                   | -                   | -                  |
| Finance personnel headcount                                   |  | -             | -                   | -                  | -                    | -                   | -                  | -                   | -                   | -                  |
| Human Resources personnel headcount                           |  | -             | -                   | -                  | -                    | -                   | -                  | -                   | -                   | -                  |

Table 147: MBRR SA25 – consolidated budgeted monthly revenue and expenditure

| Description  | Budget Year 2013/14 |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|------------------------|------------------------|
|  |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
|  | July                | August           | September        | October          | November         | December         | January          | February         | March            | April            | May              | June             |   |                        |                        |
| <b>Revenue By Source</b>   |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |   |                        |                        |
| Property rates   | 371 878             | 371 878          | 371 878          | 371 878          | 371 878          | 371 878          | 371 878          | 371 878          | 371 878          | 371 878          | 371 878          | 373 580          | 4 464 238                                     | 4 895 661              | 5 370 227              |
| Property rates - penalties & collection charges                      | -                   | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -   | -                      | -                      |
| Service charges - electricity revenue                                | 787 872             | 843 906          | 860 903          | 726 636          | 708 749          | 464 131          | 743 418          | 702 466          | 699 050          | 697 222          | 778 392          | 903 361          | 8 915 104                                     | 9 802 333              | 10 358 678             |
| Service charges - water revenue                                      | 184 903             | 191 396          | 269 018          | 227 443          | 222 041          | 209 545          | 211 622          | 212 637          | 215 557          | 213 831          | 210 171          | 220 382          | 2 568 534                                     | 2 848 262              | 3 131 400              |
| Service charges - sanitation revenue                                 | 50 548              | 50 467           | 68 102           | 57 566           | 55 164           | 56 629           | 52 225           | 55 800           | 53 250           | 54 226           | 54 063           | 57 856           | 655 925                                       | 732 475                | 792 092                |
| Service charges - refuse revenue                                     | 61 461              | 55 344           | 68 175           | 61 343           | 58 849           | 62 944           | 58 979           | 63 887           | 63 639           | 60 298           | 63 388           | 63 190           | 741 497                                       | 926 870                | 1 017 516              |
| Service charges - other  | 21 074              | 21 268           | 20 921           | 21 968           | 21 227           | 22 772           | 22 864           | 20 807           | 22 864           | 22 179           | 22 864           | 38 575           | 279 383                                       | 295 534                | 312 651                |
| Rental of facilities and equipment                                   | 10 829              | 10 857           | 10 855           | 10 859           | 10 874           | 10 981           | 11 084           | 10 991           | 10 989           | 10 989           | 11 047           | 131 357          | 138 119                                       | 144 159                | 144 159                |
| Interest earned - external investments                               | 3 193               | 3 193            | 3 193            | 3 193            | 3 193            | 3 193            | 3 193            | 3 193            | 3 193            | 3 193            | 3 193            | 3 210            | 38 337  | 29 262                 | 30 109                 |
| Interest earned - outstanding debtors                                | 20 034              | 20 034           | 20 034           | 20 034           | 20 034           | 20 033           | 20 034           | 20 034           | 20 034           | 20 034           | 20 034           | 20 163           | 240 532                                       | 258 114                | 277 072                |
| Dividends received   | -                   | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -   | -                      | -                      |
| Fines  | 6 599               | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 600            | 79 185  | 79 417                 | 79 647                 |
| Licences and permits   | 240                 | 4 414            | 4 414            | 4 414            | 4 414            | 4 414            | 4 414            | 4 414            | 4 414            | 4 414            | 4 414            | 8 607            | 52 984  | 55 578                 | 58 134                 |
| Agency services  | -                   | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -   | -                      | -                      |
| Transfers recognised - operational                                   | 15 730              | 906 516          | 71 976           | 4 988            | 381 576          | 569 991          | 5 857            | 49 579           | 884 322          | 4 988            | 4 988            | 27 385           | 2 927 897                                     | 3 179 723              | 3 643 515              |
| Other revenue  | 80 325              | 87 110           | 86 857           | 87 443           | 86 386           | 86 483           | 87 411           | 85 711           | 87 378           | 86 820           | 87 387           | 95 610           | 1 045 920                                     | 1 098 465              | 1 193 277              |
| Gains on disposal of PPE   | -                   | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>1 614 687</b>    | <b>2 572 981</b> | <b>1 862 932</b> | <b>1 604 363</b> | <b>1 950 981</b> | <b>1 889 593</b> | <b>1 599 576</b> | <b>1 608 016</b> | <b>2 443 265</b> | <b>1 556 671</b> | <b>1 638 362</b> | <b>1 830 567</b> | <b>22 171 995</b>                             | <b>24 140 904</b>      | <b>26 408 478</b>      |
| <b>Expenditure By Type</b>   |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |   |                        |                        |
| Employee related costs   | 488 249             | 488 263          | 488 021          | 488 265          | 763 627          | 488 251          | 488 258          | 487 546          | 488 270          | 488 031          | 488 285          | 482 972          | 6 138 038                                     | 6 582 962              | 7 006 708              |
| Remuneration of councillors  | -                   | 8 599            | 8 598            | 8 599            | 8 598            | 8 599            | 8 599            | 8 596            | 8 599            | 8 598            | 8 599            | 8 637            | 103 223                                       | 113 295                | 124 375                |
| Debt impairment  | 79 046              | 79 046           | 78 828           | 79 046           | 78 828           | 79 046           | 79 046           | 78 393           | 79 046           | 78 828           | 79 046           | 79 208           | 947 408                                       | 1 033 781              | 1 121 960              |
| Depreciation & asset impairment                                      | 79 518              | 79 518           | 79 509           | 79 518           | 79 509           | 79 518           | 79 518           | 79 493           | 79 518           | 79 509           | 79 518           | 79 765           | 954 409                                       | 994 804                | 960 547                |
| Finance charges  | 71 581              | 71 582           | 71 579           | 71 582           | 71 580           | 71 581           | 71 580           | 71 577           | 71 580           | 71 579           | 71 579           | 71 668           | 859 248                                       | 942 345                | 1 034 931              |
| Bulk purchases   | 728 099             | 1 114 716        | 617 095          | 442 979          | 817 229          | 554 769          | 478 997          | 541 131          | 455 777          | 478 404          | 467 532          | 861 131          | 7 555 858                                     | 8 194 771              | 8 885 600              |
| Other materials  | 47 833              | 48 960           | 48 639           | 48 812           | 48 662           | 48 497           | 48 928           | 48 723           | 48 778           | 48 542           | 48 593           | 49 737           | 584 704                                       | 631 522                | 669 096                |
| Contracted services  | 91 346              | 113 408          | 117 595          | 114 929          | 114 998          | 116 551          | 114 848          | 116 442          | 120 141          | 116 895          | 116 089          | 173 831          | 1 427 076                                     | 1 601 004              | 1 805 870              |
| Transfers and grants   | 20 242              | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 252           | 242 918                                       | 249 564                | 257 578                |
| Other expenditure  | 267 122             | 308 900          | 306 162          | 264 592          | 273 284          | 307 679          | 261 288          | 306 001          | 264 063          | 265 599          | 261 501          | 272 822          | 3 359 113                                     | 3 506 723              | 3 895 237              |
| Loss on disposal of PPE  | -                   | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -   | -                      | -                      |
| <b>Total Expenditure</b>   | <b>1 879 635</b>    | <b>2 333 234</b> | <b>1 836 271</b> | <b>1 618 663</b> | <b>2 276 558</b> | <b>1 774 734</b> | <b>1 651 305</b> | <b>1 758 145</b> | <b>1 636 015</b> | <b>1 636 229</b> | <b>1 640 985</b> | <b>2 110 223</b> | <b>22 171 995</b>                             | <b>23 840 902</b>      | <b>25 761 902</b>      |
| <b>Surplus/(Deficit)</b>   | <b>(264 949)</b>    | <b>239 747</b>   | <b>26 662</b>    | <b>(14 300)</b>  | <b>(325 577)</b> | <b>114 859</b>   | <b>(51 728)</b>  | <b>(150 129)</b> | <b>807 251</b>   | <b>(99 558)</b>  | <b>(2 622)</b>   | <b>(279 656)</b> | <b>(0)</b>                                    | <b>299 902</b>         | <b>646 576</b>         |
| Transfers recognised - capital                                       | 169 169             | 185 975          | 230 197          | 222 647          | 224 097          | 170 500          | 139 799          | 139 097          | 203 797          | 155 429          | 148 414          | 106 918          | 2 097 039                                     | 2 442 326              | 2 498 532              |
| Contributions recognised - capital                                   | -                   | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -   | -                      | -                      |
| <b>Contributed assets</b>  |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |   |                        |                        |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(95 779)</b>     | <b>425 722</b>   | <b>256 859</b>   | <b>208 347</b>   | <b>(101 480)</b> | <b>285 360</b>   | <b>88 071</b>    | <b>(11 032)</b>  | <b>1 011 048</b> | <b>56 871</b>    | <b>145 791</b>   | <b>(172 738)</b> | <b>2 097 039</b>                              | <b>2 742 228</b>       | <b>3 145 108</b>       |
| Taxation   | -                   | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -   | -                      | -                      |
| Attributable to minorities   | -                   | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -   | -                      | -                      |
| Share of surplus/ (deficit) of associate                             | -                   | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -   | -                      | -                      |
| <b>Surplus/(Deficit)</b>   | <b>(95 779)</b>     | <b>425 722</b>   | <b>256 859</b>   | <b>208 347</b>   | <b>(101 480)</b> | <b>285 360</b>   | <b>88 071</b>    | <b>(11 032)</b>  | <b>1 011 048</b> | <b>56 871</b>    | <b>145 791</b>   | <b>(172 738)</b> | <b>2 097 039</b>                              | <b>2 742 228</b>       | <b>3 145 108</b>       |

**Table 148: MBRR SA26 – consolidated budgeted monthly revenue and expenditure (municipal vote)**

| Description                                   | Budget Year 2013/14 |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  | Medium Term Revenue and Expenditure Framework |                        |                        |
|---|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|------------------------|------------------------|
|   |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
|   | July                | August           | September        | October          | November         | December         | January          | February         | March            | April            | May              | June             |   |                        |                        |
| <b>Revenue by Vote</b>                        |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |   |                        |                        |
| City Planning and Development                 | 10 665              | 10 665           | 10 665           | 10 665           | 10 665           | 10 665           | 10 665           | 10 665           | 10 665           | 10 665           | 10 665           | 10 717           | 128 036                                       | 132 538                | 136 858                |
| Corporate & Shared Services                   | 6 901               | 6 901            | 6 901            | 6 901            | 6 901            | 6 901            | 6 901            | 6 901            | 6 901            | 6 901            | 6 901            | 6 938            | 82 853  | 86 308                 | 89 269                 |
| Economic Development                          | 6 671               | 6 671            | 6 671            | 6 671            | 6 671            | 6 671            | 6 671            | 6 671            | 6 671            | 6 671            | 6 671            | 6 671            | 80 052  | 50 541                 | 50 681                 |
| Emergency Services                            | 1 046               | 1 046            | 1 046            | 1 046            | 1 046            | 1 046            | 1 046            | 1 046            | 1 046            | 1 046            | 1 046            | 1 488            | 66 303  | 69 784                 | 73 370                 |
| Environmental Management                      | 77 559              | 71 440           | 84 271           | 77 439           | 74 945           | 79 041           | 75 075           | 79 984           | 79 736           | 76 395           | 79 485           | 79 351           | 934 720                                       | 1 133 167              | 1 237 540              |
| Group Financial Services                      | 378 251             | 1 230 668        | 373 751          | 373 751          | 746 177          | 658 262          | 373 751          | 373 751          | 1 230 668        | 373 751          | 373 751          | 375 511          | 7 062 086                                     | 7 750 030              | 8 549 827              |
| Housing & Human Settlement                    | 152 904             | 59 278           | 76 196           | 40 559           | 35 600           | 49 097           | 36 578           | 35 708           | 35 705           | 35 705           | 22 075           | 5 025            | 584 469                                       | 1 015 430              | 967 643                |
| Group Information & Communication Technology  | 1                   | 1                | 1                | 1                | 1                | 1                | 1                | 1                | 1                | 1                | 1                | 1                | 16  | 17                     | 17                     |
| Metro Police Services                         | 8 538               | 18 703           | 18 703           | 18 703           | 18 703           | 18 881           | 18 703           | 18 703           | 18 703           | 18 703           | 18 703           | 29 126           | 224 868                                       | 232 650                | 239 929                |
| Office of the City Manager                    | 8 333               | 8 333            | 8 333            | 8 333            | 8 333            | 8 333            | 8 333            | 8 333            | 8 333            | 8 333            | 8 333            | 8 333            | 100 000                                       | 140 000                | 140 000                |
| Office of the Speaker                         | –                   | –                | –                | –                | –                | –                | –                | –                | –                | –                | –                | –                | –   | –                      | –                      |
| Regional Service Delivery                     | 14 246              | 14 861           | 14 858           | 14 859           | 15 496           | 13 397           | 12 857           | 15 260           | 17 057           | 18 959           | 19 657           | 16 731           | 188 398                                       | 146 480                | 151 270                |
| Service Infrastructure                        | 1 085 026           | 1 204 844        | 1 325 151        | 1 149 694        | 1 125 767        | 835 763          | 1 135 675        | 1 085 142        | 1 108 651        | 1 056 562        | 1 127 530        | 1 257 135        | 13 437 940                                    | 14 430 355             | 15 159 338             |
| Transport                                     | 11 284              | 110 335          | 128 996          | 103 159          | 105 422          | 134 411          | 37 930           | 89 760           | 85 320           | 84 320           | 96 569           | 103 197          | 1 090 703                                     | 1 119 559              | 1 782 063              |
| Other Votes                                   | 21 430              | 15 188           | 24 148           | 15 188           | 19 349           | 24 186           | 15 188           | 15 188           | 24 148           | 15 188           | 15 188           | 24 261           | 228 650                                       | 276 292                | 349 206                |
| <b>Total Revenue by Vote</b>                  | <b>1 783 856</b>    | <b>2 758 956</b> | <b>2 063 129</b> | <b>1 827 010</b> | <b>2 175 078</b> | <b>2 060 093</b> | <b>1 739 375</b> | <b>1 747 113</b> | <b>2 647 062</b> | <b>1 713 100</b> | <b>1 786 776</b> | <b>1 837 485</b> | <b>24 269 034</b>                             | <b>26 583 130</b>      | <b>28 907 010</b>      |
| <b>Expenditure by Vote to be appropriated</b> |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |   |                        |                        |
| City Planning and Development                 | 19 665              | 19 665           | 19 818           | 19 665           | 29 223           | 19 818           | 19 665           | 19 665           | 19 818           | 19 665           | 19 665           | 19 900           | 246 234                                       | 259 685                | 275 305                |
| Corporate & Shared Services                   | 119 517             | 119 517          | 119 679          | 119 517          | 136 735          | 119 678          | 119 517          | 119 517          | 119 678          | 119 517          | 119 517          | 120 065          | 1 452 455                                     | 1 551 719              | 1 663 241              |
| Economic Development                          | 22 951              | 22 933           | 22 947           | 22 943           | 23 521           | 22 929           | 22 893           | 22 893           | 23 029           | 22 993           | 22 993           | 22 993           | 275 952                                       | 261 370                | 275 904                |
| Emergency Services                            | 36 805              | 37 613           | 37 113           | 37 374           | 54 716           | 36 864           | 37 459           | 37 331           | 37 266           | 36 985           | 37 036           | 37 009           | 463 550                                       | 489 424                | 516 924                |
| Environmental Management                      | 77 152              | 77 152           | 77 235           | 77 152           | 108 960          | 77 235           | 77 152           | 77 152           | 77 235           | 77 152           | 77 152           | 77 601           | 956 287                                       | 1 035 929              | 1 107 474              |
| Group Financial Services                      | 110 383             | 105 914          | 105 919          | 105 897          | 125 256          | 105 934          | 105 963          | 106 117          | 106 138          | 106 156          | 106 102          | 106 378          | 1 286 180                                     | 1 381 927              | 1 486 876              |
| Housing & Human Settlement                    | 24 454              | 24 555           | 24 617           | 24 693           | 36 387           | 25 327           | 24 640           | 24 746           | 24 436           | 24 943           | 24 414           | 25 908           | 309 130                                       | 295 567                | 312 463                |
| Group Information & Communication Technology  | 33 972              | 33 972           | 34 008           | 33 972           | 37 025           | 34 006           | 33 972           | 33 972           | 34 008           | 33 972           | 33 972           | 34 134           | 410 985                                       | 444 584                | 461 326                |
| Metro Police Services                         | 95 480              | 115 893          | 115 941          | 115 971          | 163 208          | 115 990          | 115 847          | 115 951          | 116 164          | 116 174          | 116 128          | 136 976          | 1 439 722                                     | 1 518 402              | 1 601 957              |
| Office of the City Manager                    | 12 750              | 12 750           | 13 001           | 12 750           | 14 651           | 13 001           | 12 750           | 12 750           | 13 001           | 12 750           | 12 750           | 13 031           | 155 933                                       | 134 476                | 144 811                |
| Office of the Speaker                         | 13 907              | 13 907           | 13 931           | 13 907           | 15 319           | 13 931           | 13 907           | 13 907           | 13 931           | 13 907           | 13 907           | 13 992           | 168 453                                       | 179 867                | 192 377                |
| Regional Service Delivery                     | 175 646             | 176 169          | 175 416          | 175 208          | 228 145          | 175 423          | 175 379          | 176 517          | 176 480          | 176 497          | 176 444          | 186 264          | 2 173 619                                     | 2 385 631              | 2 596 482              |
| Service Infrastructure                        | 963 523             | 1 356 705        | 859 620          | 688 019          | 1 093 342        | 798 667          | 724 419          | 782 965          | 702 897          | 722 757          | 713 027          | 1 143 040        | 10 549 002                                    | 11 466 796             | 12 404 401             |
| Transport                                     | 87 148              | 133 669          | 133 743          | 89 577           | 104 277          | 134 429          | 88 199           | 134 032          | 90 225           | 90 241           | 87 809           | 90 962           | 1 264 311                                     | 1 365 257              | 1 595 167              |
| Other Votes                                   | 86 281              | 82 788           | 83 284           | 82 018           | 105 824          | 81 501           | 79 522           | 80 611           | 81 690           | 82 518           | 80 068           | 82 038           | 1 008 143                                     | 1 069 867              | 1 117 194              |
| <b>Total Expenditure by Vote</b>              | <b>1 879 635</b>    | <b>2 333 234</b> | <b>1 836 271</b> | <b>1 618 663</b> | <b>2 276 556</b> | <b>1 774 734</b> | <b>1 651 305</b> | <b>1 758 145</b> | <b>1 636 015</b> | <b>1 656 229</b> | <b>1 640 985</b> | <b>2 110 223</b> | <b>22 171 995</b>                             | <b>23 840 902</b>      | <b>25 761 902</b>      |
| <b>Surplus/(Deficit) before assoc.</b>        | <b>(95 779)</b>     | <b>425 722</b>   | <b>256 859</b>   | <b>208 347</b>   | <b>(101 480)</b> | <b>285 360</b>   | <b>88 071</b>    | <b>(11 032)</b>  | <b>1 011 048</b> | <b>56 871</b>    | <b>145 791</b>   | <b>(172 738)</b> | <b>2 097 039</b>                              | <b>2 742 228</b>       | <b>3 145 108</b>       |
| Taxation                                      | –                   | –                | –                | –                | –                | –                | –                | –                | –                | –                | –                | –                | –   | –                      | –                      |
| Attributable to minorities                    | –                   | –                | –                | –                | –                | –                | –                | –                | –                | –                | –                | –                | –   | –                      | –                      |
| Share of surplus/ (deficit) of associate      | –                   | –                | –                | –                | –                | –                | –                | –                | –                | –                | –                | –                | –   | –                      | –                      |
| <b>Surplus/(Deficit)</b>                      | <b>(95 779)</b>     | <b>425 722</b>   | <b>256 859</b>   | <b>208 347</b>   | <b>(101 480)</b> | <b>285 360</b>   | <b>88 071</b>    | <b>(11 032)</b>  | <b>1 011 048</b> | <b>56 871</b>    | <b>145 791</b>   | <b>(172 738)</b> | <b>2 097 039</b>                              | <b>2 742 228</b>       | <b>3 145 108</b>       |

Table 149: MBRR SA27 – consolidated budgeted monthly revenue and expenditure (standard classification)

| Description                                | Budget Year 2013/14 |           |           |           |           |           |           |           |           |           |           |           | Medium Term Revenue and Expenditure Framework |                     |                     |  |
|--|---------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---|---------------------|---------------------|--|
|  | July                | August    | September | October   | November  | December  | January   | February  | March     | April     | May       | June      | Budget Year 2013/14                           | Budget Year 2014/15 | Budget Year 2015/16 |  |
| <b>Revenue - Standard</b>                  |                     |           |           |           |           |           |           |           |           |           |           |           |   |                     |                     |  |
| <i>Governance and administration</i>       |                     |           |           |           |           |           |           |           |           |           |           |           |   |                     |                     |  |
| Executive and council                      | 408 466             | 1 260 933 | 403 996   | 403 996   | 776 422   | 888 507   | 403 996   | 403 996   | 1 260 933 | 403 996   | 403 996   | 405 867   | 7 425 138                                     | 8 162 353           | 9 013 755           |  |
| Budget and treasury office                 | 8 712               | 8 712     | 8 712     | 8 712     | 8 712     | 8 712     | 8 712     | 8 712     | 8 712     | 8 712     | 8 712     | 8 712     | 104 547                                       | 140 134             | 140 134             |  |
| Corporate services                         | 4 500               | —         | —         | —         | —         | —         | —         | —         | —         | —         | —         | —         | 4 500   | 5 000               | 4 700               |  |
| <i>Community and public safety</i>         |                     |           |           |           |           |           |           |           |           |           |           |           |   |                     |                     |  |
| Community and social services              | 395 284             | 1 252 221 | 395 284   | 395 284   | 58 043    | 87 992    | 395 284   | 395 284   | 1 252 221 | 395 284   | 395 284   | 397 155   | 7 316 091                                     | 8 017 219           | 8 686 915           |  |
| Sport and recreation                       | 176 166             | 76 360    | 115 675   | 57 681    | 2 877     | 2 877     | 2 877     | 2 877     | 2 877     | 2 877     | 2 877     | 44 157    | 899 940                                       | 1 349 331           | 1 329 441           |  |
| Public safety                              | 1 677               | 1 677     | 1 677     | 1 677     | 3 953     | 3 953     | 3 953     | 3 953     | 3 953     | 3 953     | 3 953     | 60 147    | 77 445  | 77 445              |                     |  |
| Housing                                    | 3 953               | 3 953     | 3 953     | 3 953     | 8 914     | 8 914     | 8 914     | 8 914     | 8 914     | 8 914     | 8 914     | 1 951     | 33 439  | 25 135              | 26 971              |  |
| Health                                     | 8 852               | 8 914     | 8 914     | 8 914     | 37 427    | 50 924    | 38 405    | 37 531    | 8 914     | 8 914     | 8 914     | 9 226     | 107 439                                       | 108 924             | 110 511             |  |
| <i>Economic and environmental services</i> |                     |           |           |           |           |           |           |           |           |           |           |           |   |                     |                     |  |
| Planning and development                   | 154 731             | 61 104    | 79 023    | 42 426    | 711       | 23 108    | 711       | 711       | 23 108    | 711       | 711       | 23 111    | 108 526                                       | 116 577             | 122 691             |  |
| Road transport                             | 6 953               | 136 479   | 155 140   | 129 302   | 131 566   | 160 555   | 64 073    | 115 903   | 111 464   | 110 464   | 123 713   | 139 518   | 1 404 504                                     | 1 417 141           | 2 072 655           |  |
| Environmental protection                   | 20 670              | 20 670    | 20 670    | 20 670    | 20 670    | 20 670    | 20 670    | 20 670    | 20 670    | 20 670    | 20 670    | 20 722    | 245 088                                       | 228 078             | 237 539             |  |
| <i>Trading services</i>                    |                     |           |           |           |           |           |           |           |           |           |           |           |   |                     |                     |  |
| Electricity                                | 6 644               | 115 797   | 134 457   | 108 820   | 110 884   | 139 872   | 43 391    | 95 221    | 90 782    | 99 781    | 102 030   | 118 784   | 1 156 253                                     | 1 188 902           | 1 834 949           |  |
| Water                                      | 13                  | 13        | 13        | 13        | 13        | 13        | 13        | 13        | 13        | 13        | 13        | 13        | 152   | 161                 | 168                 |  |
| Waste water management                     | 1 155 345           | 1 269 661 | 1 401 796 | 1 219 508 | 1 192 524 | 906 516   | 1 203 123 | 1 157 501 | 1 180 759 | 1 125 331 | 1 199 387 | 1 330 648 | 14 341 098                                    | 15 445 679          | 16 273 237          |  |
| Waste management                           | 815 240             | 871 274   | 896 921   | 771 955   | 755 067   | 504 449   | 796 237   | 750 835   | 732 168   | 722 540   | 803 710   | 928 915   | 9 345 211                                     | 10 310 302          | 10 764 866          |  |
| <i>Other</i>                               |                     |           |           |           |           |           |           |           |           |           |           |           |   |                     |                     |  |
| Total Revenue - Standard                   | 1 783 856           | 2 758 956 | 2 693 129 | 1 827 010 | 2 175 078 | 2 060 093 | 1 739 375 | 1 747 113 | 2 647 052 | 1 713 100 | 1 786 776 | 1 937 485 | 24 269 034                                    | 26 583 130          | 28 907 010          |  |
| <b>Expenditure - Standard</b>              |                     |           |           |           |           |           |           |           |           |           |           |           |   |                     |                     |  |
| <i>Governance and administration</i>       |                     |           |           |           |           |           |           |           |           |           |           |           |   |                     |                     |  |
| Executive and council                      | 347 502             | 343 034   | 344 605   | 343 016   | 399 399   | 344 623   | 343 102   | 343 018   | 344 604   | 343 058   | 343 002   | 345 892   | 4 184 855                                     | 4 432 165           | 4 736 056           |  |
| Budget and treasury office                 | 49 844              | 49 844    | 49 844    | 49 844    | 63 676    | 51 279    | 49 929    | 49 859    | 51 261    | 49 870    | 49 844    | 51 507    | 618 018                                       | 656 556             | 685 155             |  |
| Corporate services                         | 9 924               | 5 424     | 5 424     | 5 424     | 6 607     | 5 424     | 5 424     | 5 424     | 5 424     | 5 424     | 5 424     | 5 434     | 70 785  | 67 118              | 68 822              |  |
| <i>Community and public safety</i>         |                     |           |           |           |           |           |           |           |           |           |           |           |   |                     |                     |  |
| Community and social services              | 287 734             | 287 765   | 287 919   | 287 748   | 329 115   | 287 919   | 287 748   | 287 734   | 287 919   | 287 764   | 287 734   | 288 951   | 3 496 053                                     | 3 706 482           | 3 972 079           |  |
| Sport and recreation                       | 269 924             | 287 582   | 285 762   | 286 882   | 406 847   | 284 485   | 284 294   | 285 589   | 284 501   | 287 664   | 284 597   | 306 821   | 3 555 048                                     | 3 758 451           | 3 982 880           |  |
| Public safety                              | 35 948              | 38 603    | 37 173    | 37 926    | 51 694    | 35 390    | 35 430    | 36 645    | 35 798    | 38 645    | 36 108    | 35 720    | 455 074                                       | 469 947             | 515 020             |  |
| Housing                                    | 50 517              | 50 517    | 50 517    | 50 517    | 89 108    | 50 517    | 50 517    | 50 517    | 50 517    | 50 517    | 50 517    | 50 702    | 624 976                                       | 682 921             | 741 442             |  |
| Health                                     | 117 471             | 138 419   | 138 162   | 138 356   | 194 835   | 137 998   | 138 231   | 136 384   | 138 466   | 138 256   | 138 272   | 159 052   | 1 715 872                                     | 1 808 425           | 1 906 878           |  |
| <i>Economic and environmental services</i> |                     |           |           |           |           |           |           |           |           |           |           |           |   |                     |                     |  |
| Planning and development                   | 31 914              | 32 015    | 32 077    | 32 153    | 45 894    | 32 786    | 32 100    | 32 205    | 31 896    | 32 402    | 31 873    | 33 401    | 400 717                                       | 395 245             | 418 822             |  |
| Road transport                             | 34 075              | 28 028    | 27 833    | 27 930    | 45 316    | 27 833    | 28 017    | 27 838    | 27 925    | 27 833    | 27 846    | 27 946    | 358 410                                       | 351 913             | 400 719             |  |
| Environmental protection                   | 158 080             | 204 661   | 205 490   | 160 579   | 201 605   | 205 157   | 159 151   | 204 984   | 162 053   | 161 293   | 158 861   | 162 891   | 2 145 805                                     | 2 290 141           | 2 577 500           |  |
| <i>Trading services</i>                    |                     |           |           |           |           |           |           |           |           |           |           |           |   |                     |                     |  |
| Electricity                                | 46 549              | 46 531    | 47 576    | 46 541    | 55 653    | 47 558    | 46 491    | 46 491    | 47 558    | 46 591    | 46 591    | 47 637    | 572 864                                       | 578 593             | 614 207             |  |
| Water                                      | 106 893             | 153 482   | 153 183   | 109 390   | 137 700   | 153 868   | 108 012   | 153 845   | 109 664   | 110 054   | 107 622   | 110 500   | 1 514 204                                     | 1 647 989           | 1 895 853           |  |
| Waste water management                     | 4 648               | 4 648     | 4 731     | 4 648     | 7 251     | 4 731     | 4 648     | 4 731     | 4 731     | 4 648     | 4 648     | 4 753     | 58 736  | 63 559              | 67 439              |  |
| Waste management                           | 1 088 043           | 1 481 873 | 993 956   | 812 101   | 1 249 308 | 923 011   | 848 672   | 908 469   | 828 297   | 848 128   | 838 439   | 1 278 090 | 12 088 387                                    | 13 149 819          | 14 242 284          |  |
| <i>Other</i>                               |                     |           |           |           |           |           |           |           |           |           |           |           |   |                     |                     |  |
| Total Expenditure - Standard               | 1 879 635           | 2 333 234 | 1 836 271 | 1 618 663 | 2 276 558 | 1 774 734 | 1 651 305 | 1 758 145 | 1 636 015 | 1 636 259 | 1 640 985 | 2 110 223 | 22 171 995                                    | 23 840 902          | 25 761 902          |  |
| Surplus/(Deficit) before assoc.            | (95 779)            | 425 722   | 255 859   | 208 347   | (101 480) | 285 360   | 88 071    | (11 032)  | 1 011 048 | 56 871    | 145 791   | (172 738) | 2 097 039                                     | 2 742 228           | 3 145 108           |  |
| Share of surplus/ (deficit) of associate   | —                   | —         | —         | —         | —         | —         | —         | —         | —         | —         | —         | —         | —   | —                   | —                   |  |
| Surplus/(Deficit)                          | (95 779)            | 425 722   | 255 859   | 208 347   | (101 480) | 285 360   | 88 071    | (11 032)  | 1 011 048 | 56 871    | 145 791   | (172 738) | 2 097 039                                     | 2 742 228           | 3 145 108           |  |

**Table 150: MBRR SA28 – consolidated budgeted monthly capital expenditure (municipal vote)**

| R thousand | Description                                       | Budget Year 2013/14 |         |           |         |          |          |         |          |         |         |         |         | Medium Term Revenue and Expenditure Framework |                        |                        |
|------------|---|---------------------|---------|-----------|---------|----------|----------|---------|----------|---------|---------|---------|---------|---|------------------------|------------------------|
|            |   | July                | August  | September | October | November | December | January | February | March   | April   | May     | June    | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
|            | <u>Multi-year expenditure to be appropriated</u>  |                     |         |           |         |          |          |         |          |         |         |         |         |   |                        |                        |
|            | City Planning and Development                     | –                   | –       | 60        | 40      | 100      | –        | –       | 250      | 50      | –       | –       | 700     | 1 200   | 1 200                  | 1 200                  |
|            | Corporate & Shared Services                       | –                   | –       | 60        | 50      | 80       | 15       | 2 165   | 40 060   | 41 070  | 2 060   | 2 050   | 900     | 88 500  | 55 500                 | 30 500                 |
|            | Economic Development                              | –                   | –       | 200       | 200     | 300      | –        | –       | 350      | 200     | 150     | –       | 100     | 1 500   | 2 100                  | 2 100                  |
|            | Emergency Services                                | –                   | –       | 2 900     | 3 600   | 3 400    | 2 200    | 1 800   | 2 100    | 1 000   | 400     | 400     | –       | 17 800  | 27 800                 | 5 500                  |
|            | Environmental Management                          | 100                 | 650     | 5 000     | 2 850   | 3 900    | 6 950    | 2 500   | 5 650    | 4 300   | 5 900   | 2 500   | 2 500   | 42 800  | 54 000                 | 62 100                 |
|            | Group Financial Services                          | 625                 | 625     | 625       | 625     | 625      | 625      | 625     | 625      | 625     | 625     | 625     | 625     | 7 500   | 5 500                  | 5 500                  |
|            | Housing & Human Settlement                        | 163 452             | 64 988  | 72 730    | 42 130  | 45 900   | 32 130   | 32 130  | 32 130   | 32 130  | 32 130  | 19 748  | 17 02   | 570 303                                       | 1 051 305              | 1 002 385              |
|            | Group Information & Communication Technology      | 1 000               | 57 000  | 8 125     | 43 000  | 3 000    | 14 125   | 2 000   | 13 000   | 13 125  | 17 000  | 3 125   | 11 000  | 165 500                                       | 90 300                 | 95 500                 |
|            | Metro Police Services                             | 417                 | 417     | 8 667     | 8 917   | 8 917    | 9 417    | 417     | 9 417    | 7 917   | 1 417   | 667     | 417     | 57 000  | 12 000                 | 15 000                 |
|            | Office of the City Manager                        | 8 500               | 8 500   | 8 500     | 8 500   | 8 500    | 8 500    | 8 500   | 8 500    | 8 500   | 8 500   | 8 500   | 8 500   | 102 000                                       | 141 850                | 141 850                |
|            | Office of the Speaker                             | 42                  | 42      | 42        | 42      | 42       | 42       | 42      | 42       | 42      | 42      | 42      | 42      | 500   | 500                    | 500                    |
|            | Regional Service Delivery                         | 37 639              | 37 969  | 31 934    | 37 669  | 39 069   | 34 729   | 12 437  | 16 402   | 17 502  | 20 502  | 19 002  | 17 417  | 322 172                                       | 138 350                | 100 050                |
|            | Service Infrastructure                            | 12 535              | 107 341 | 120 110   | 131 430 | 167 213  | 77 481   | 136 993 | 153 008  | 158 050 | 157 567 | 91 800  | 34 652  | 1 348 181                                     | 1 643 495              | 1 173 400              |
|            | Transport   | 1 650               | 73 750  | 99 600    | 125 800 | 140 330  | 126 300  | 46 502  | 72 450   | 190 050 | 188 340 | 217 859 | 251 669 | 1 534 300                                     | 1 313 676              | 1 792 547              |
|            | Other Votes                                       | 2 917               | 2 917   | 2 917     | 4 467   | 5 737    | 4 517    | 3 517   | 5 247    | 5 517   | 5 417   | 4 417   | 4 417   | 52 000  | 83 500                 | 114 500                |
|            | Capital multi-year expenditure sub-total          | 228 877             | 354 098 | 361 469   | 409 319 | 427 112  | 317 031  | 249 627 | 359 220  | 480 078 | 440 050 | 369 734 | 334 640 | 4 331 256                                     | 4 621 076              | 4 542 632              |
|            | <u>Single-year expenditure to be appropriated</u> |                     |         |           |         |          |          |         |          |         |         |         |         |   |                        |                        |
|            | City Planning and Development                     | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
|            | Corporate & Shared Services                       | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
|            | Economic Development                              | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
|            | Emergency Services                                | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
|            | Environmental Management                          | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
|            | Group Financial Services                          | –                   | 300     | 534       | 4 074   | 1 982    | 109      | –       | –        | –       | –       | –       | –       | 7 000   | –                      | –                      |
|            | Housing & Human Settlement                        | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
|            | Group Information & Communication Technology      | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
|            | Metro Police Services                             | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | 5 000                  |
|            | Office of the City Manager                        | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
|            | Office of the Speaker                             | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
|            | Regional Service Delivery                         | 500                 | 500     | 500       | 500     | 500      | 500      | 1 000   | 1 250    | 250     | 500     | 500     | 500     | 7 000   | –                      | 4 500                  |
|            | Service Infrastructure                            | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
|            | Transport   | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | 500                    | 1 000                  |
|            | Other Votes                                       | –                   | –       | –         | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
|            | Capital single-year expenditure sub-total         | 500                 | 800     | 1 034     | 4 574   | 2 482    | 609      | 1 000   | 1 250    | 250     | 500     | 500     | 500     | 14 000  | 500                    | 10 500                 |
|            | Total Capital Expenditure                         | 229 377             | 354 898 | 362 504   | 413 894 | 429 595  | 317 640  | 250 627 | 360 470  | 480 328 | 440 550 | 370 234 | 335 140 | 4 345 256                                     | 4 621 576              | 4 553 132              |

Table 151: MBRR SA29 – consolidated budgeted monthly capital expenditure (standard classification)

| R thousand | Description                                 | Budget Year 2013/14 |         |           |         |          |          |         |          |         |         |         |         | Medium Term Revenue and Expenditure Framework |                        |                        |
|------------|---|---------------------|---------|-----------|---------|----------|----------|---------|----------|---------|---------|---------|---------|---|------------------------|------------------------|
|            |   | July                | August  | September | October | November | December | January | February | March   | April   | May     | June    | Budget Year 2013/14                           | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
|            | <b>Capital Expenditure - Standard</b>       |                     |         |           |         |          |          |         |          |         |         |         |         |   |                        |                        |
|            | <i>Governance and administration</i>        |                     |         |           |         |          |          |         |          |         |         |         |         |   |                        |                        |
|            | Executive and council                       | 12 017              | 68 546  | 20 231    | 58 436  | 16 844   | 25 266   | 15 411  | 64 691   | 65 506  | 30 371  | 16 486  | 23 146  | 415 950                                       | 318 900                | 295 350                |
|            | Budget and treasury office                  | 9 433               | 9 963   | 10 522    | 13 852  | 11 990   | 9 557    | 9 728   | 9 878    | 9 798   | 9 788   | 9 776   | 9 663   | 123 950                                       | 154 100                | 150 350                |
|            | Corporate services                          | 2 583               | 58 583  | 9 708     | 44 583  | 4 853    | 15 708   | 5 663   | 54 813   | 55 708  | 20 583  | 6 708   | 13 483  | 293 000                                       | 164 800                | 145 000                |
|            | <i>Community and public safety</i>          | 199 161             | 100 696 | 113 589   | 91 224  | 97 193   | 77 729   | 45 307  | 60 257   | 58 257  | 54 307  | 37 675  | 18 459  | 953 853                                       | 1 250 705              | 1 185 435              |
|            | Community and social services               | –                   | –       | –         | 1 430   | 2 830    | 2 980    | 1 480   | 5 130    | 7 230   | 9 350   | 8 480   | 5 960   | 44 900  | 39 100                 | 31 000                 |
|            | Sport and recreation                        | 33 167              | 33 167  | 27 167    | 31 522  | 31 022   | 26 877   | 7 355   | 7 355    | 5 355   | 6 855   | 5 755   | 6 755   | 222 350                                       | 60 000                 | 54 550                 |
|            | Public safety                               | 417                 | 417     | 11 567    | 12 517  | 12 317   | 11 617   | 2 217   | 11 517   | 8 917   | 1 617   | 1 067   | 417     | 74 800  | 39 800                 | 25 500                 |
|            | Housing                                     | 163 452             | 64 988  | 72 730    | 42 130  | 45 900   | 32 130   | 32 130  | 32 130   | 32 130  | 32 130  | 18 748  | 1 702   | 570 303                                       | 1 051 305              | 1 002 385              |
|            | Health                                      | 2 125               | 2 125   | 2 125     | 3 625   | 5 125    | 4 125    | 2 125   | 4 125    | 4 625   | 4 125   | 3 625   | 3 625   | 41 500  | 60 500                 | 72 000                 |
|            | <i>Economic and environmental services</i>  | 1 792               | 73 392  | 99 402    | 125 082 | 140 372  | 124 792  | 46 353  | 72 842   | 189 292 | 186 482 | 215 801 | 249 761 | 1 525 400                                     | 1 314 926              | 1 805 147              |
|            | Planning and development                    | 42                  | 42      | 102       | 282     | 242      | 42       | 42      | 542      | 292     | 192     | 42      | 842     | 2 700   | 3 300                  | 3 300                  |
|            | Road transport                              | 1 650               | 73 250  | 98 550    | 124 050 | 138 480  | 124 000  | 45 602  | 71 550   | 187 250 | 185 540 | 215 009 | 248 169 | 1 513 100                                     | 1 301 426              | 1 787 047              |
|            | Environmental protection                    | 100                 | 100     | 750       | 750     | 1 650    | 750      | 750     | 750      | 1 750   | 750     | 750     | 750     | 9 600   | 10 200                 | 14 800                 |
|            | <i>Trading services</i>                     | 16 408              | 111 214 | 125 733   | 137 053 | 172 836  | 83 104   | 142 616 | 158 630  | 163 673 | 163 190 | 97 423  | 40 275  | 1 412 153                                     | 1 702 995              | 1 235 900              |
|            | Electricity                                 | 6 252               | 7 558   | 20 827    | 33 147  | 61 930   | 27 267   | 34 017  | 77 357   | 60 367  | 65 552  | 34 917  | 10 969  | 440 157                                       | 897 250                | 639 000                |
|            | Water                                       | 3 200               | 20 200  | 19 700    | 18 700  | 23 700   | 5 800    | 23 400  | 18 700   | 19 100  | 18 800  | 18 800  | 19 100  | 209 200                                       | 179 000                | 214 050                |
|            | Waste water management                      | 6 956               | 83 456  | 83 456    | 83 456  | 85 456   | 48 287   | 83 449  | 60 824   | 82 456  | 77 088  | 41 956  | 8 456   | 745 296                                       | 604 245                | 360 350                |
|            | Waste management                            | –                   | –       | 1 750     | 1 750   | 1 750    | 1 750    | 1 750   | 1 750    | 1 750   | 1 750   | 1 750   | 1 750   | 17 500  | 22 500                 | 22 500                 |
|            | <i>Other</i>                                | –                   | 1 050   | 3 550     | 2 100   | 2 350    | 6 750    | 900     | 4 050    | 3 600   | 6 200   | 2 850   | 3 500   | 36 900  | 34 050                 | 31 300                 |
|            | <b>Total Capital Expenditure - Standard</b> | 229 377             | 354 898 | 352 504   | 413 894 | 429 595  | 317 640  | 250 627 | 360 470  | 480 328 | 440 550 | 370 234 | 335 140 | 4 345 256                                     | 4 621 576              | 4 553 132              |

Table 152: MBRR SA30 – consolidated budgeted monthly cash flow

| MONTHLY CASH FLOWS                                      |  | Budget Year 2013/14 |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  | Medium Term Revenue and Expenditure Framework |                       |                       |
|---|--|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|-----------------------|-----------------------|
| R thousand  |  | July                | August           | September        | October          | November         | December         | January          | February         | March            | April            | May              | June             | Budget Year 2013/14                           | Budget Year+1 2014/15 | Budget Year+2 2015/16 |
| <b>Cash Receipts by Source</b>                          |  |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |   |                       |                       |
| Property rates  |  | 353 284             | 353 284          | 353 284          | 353 284          | 353 284          | 353 284          | 353 284          | 353 284          | 353 284          | 353 284          | 353 284          | 354 801          | 4 241 025                                     | 4 650 878             | 5 101 716             |
| Property rates - penalties & collection charges         |  | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                     | —                     |
| Service charges - electricity revenue                   |  | 748 478             | 801 710          | 817 558          | 890 304          | 873 311          | 440 924          | 706 247          | 667 343          | 664 097          | 662 361          | 739 472          | 858 193          | 8 470 299                                     | 9 122 216             | 9 840 744             |
| Service charges - water revenue                         |  | 174 965             | 181 135          | 284 508          | 215 379          | 209 880          | 198 376          | 200 349          | 200 201          | 204 183          | 202 060          | 198 971          | 208 304          | 2 448 333                                     | 2 893 000             | 3 862 341             |
| Service charges - sanitation revenue                    |  | 47 812              | 54 478           | 64 377           | 64 377           | 52 085           | 53 589           | 49 405           | 52 497           | 50 379           | 51 195           | 51 151           | 54 844           | 659 348                                       | 691 973               | 748 234               |
| Service charges - refuse revenue                        |  | 58 388              | 52 575           | 64 766           | 58 275           | 55 907           | 59 797           | 58 020           | 60 693           | 60 457           | 57 284           | 60 219           | 60 031           | 704 423                                       | 890 527               | 966 640               |
| Service charges - other                                 |  | 19 408              | 19 582           | 19 789           | 20 257           | 20 080           | 21 021           | 21 106           | 20 737           | 21 108           | 20 985           | 21 108           | 36 562           | 261 756                                       | 277 871               | 293 348               |
| Rental of facilities and equipment                      |  | 10 172              | 10 348           | 10 356           | 10 352           | 10 354           | 10 457           | 10 526           | 10 478           | 10 479           | 10 478           | 10 481           | 10 534           | 125 037                                       | 131 058               | 136 359               |
| Interest earned - external investments                  |  | 3 163               | 3 163            | 3 163            | 3 163            | 3 163            | 3 163            | 3 163            | 3 163            | 3 163            | 3 163            | 3 163            | 3 163            | 3 210   | 38 337                | 29 789                |
| Interest earned - outstanding debtors                   |  | 11 176              | 11 177           | 11 104           | 11 177           | 11 103           | 11 177           | 11 177           | 10 956           | 11 177           | 11 103           | 11 177           | 11 168           | 133 670                                       | 143 709               | 154 453               |
| Dividends received                                      |  | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                     | —                     |
| Fines   |  | 6 599               | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 599            | 6 600            | 79 185  | 79 417                | 79 647                |
| Licences and permits                                    |  | 240                 | 4 414            | 4 414            | 4 414            | —                | 4 414            | 4 414            | 4 414            | 4 414            | 4 414            | 4 414            | 8 007            | 52 984  | 55 578                | 59 134                |
| Agency services   |  | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                     | —                     |
| Transfer receipts - operational                         |  | 11 772              | 903 557          | 83 517           | 1 030            | 392 617          | 560 028          | 1 903            | 62 821           | 890 364          | 1 030            | 1 030            | 23 427           | 2 927 697                                     | 3 179 723             | 3 643 515             |
| Other revenue   |  | 78 459              | 85 242           | 85 121           | 85 574           | 84 651           | 84 620           | 85 539           | 84 231           | 85 511           | 85 086           | 85 521           | 94 890           | 1 024 447                                     | 1 080 477             | 1 176 027             |
| <b>Cash Receipts by Source</b>                          |  | <b>1 523 947</b>    | <b>2 479 563</b> | <b>1 778 887</b> | <b>1 514 318</b> | <b>1 877 489</b> | <b>1 813 489</b> | <b>1 509 775</b> | <b>1 537 260</b> | <b>2 385 244</b> | <b>1 469 092</b> | <b>1 546 620</b> | <b>1 731 059</b> | <b>21 136 743</b>                             | <b>23 015 360</b>     | <b>25 193 918</b>     |
| <b>Other Cash Flows by Source</b>                       |  |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |   |                       |                       |
| Transfer receipts - capital                             |  | 169 169             | 185 975          | 230 197          | 222 647          | 224 097          | 170 500          | 139 799          | 139 097          | 203 797          | 156 429          | 148 414          | 106 916          | 2 097 039                                     | 2 442 326             | 2 498 532             |
| Contributions recognised - capital & contributed assets |  | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                     | —                     |
| Proceeds on disposal of PPE                             |  | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                     | —                     |
| Short term loans  |  | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                     | —                     |
| Borrowing long term/refinancing                         |  | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                     | —                     |
| Increase (decrease) in consumer deposits                |  | 3 719               | 3 719            | 3 719            | 3 719            | 3 719            | 3 719            | 3 719            | 3 717            | 3 719            | 3 719            | 3 719            | 3 719            | 44 826  | 49 068                | 53 955                |
| Decrease (increase) in non-current debtors              |  | 12 222              | 12 222           | 12 222           | 12 222           | 12 222           | 12 222           | 12 222           | 12 222           | 12 222           | 12 222           | 12 222           | 12 222           | 146 654                                       | 148 220               | 148 121               |
| Decrease (increase) other non-current receivables       |  | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                     | —                     |
| Decrease (increase) in non-current investments          |  | (7 840)             | (7 840)          | (7 840)          | (7 840)          | (7 840)          | (7 840)          | (7 840)          | (7 840)          | (7 840)          | (7 840)          | (7 840)          | (7 840)          | (94 077)                                      | (116 458)             | (105 133)             |
| <b>Total Cash Receipts by Source</b>                    |  | <b>1 701 218</b>    | <b>2 673 639</b> | <b>2 017 185</b> | <b>1 745 065</b> | <b>2 109 687</b> | <b>1 992 090</b> | <b>1 924 342</b> | <b>1 951 123</b> | <b>2 833 809</b> | <b>1 900 289</b> | <b>1 969 801</b> | <b>2 112 745</b> | <b>24 930 994</b>                             | <b>27 038 495</b>     | <b>29 189 394</b>     |
| <b>Cash Payments by Type</b>                            |  |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |   |                       |                       |
| Employee related costs                                  |  | 478 313             | 478 316          | 478 085          | 478 373          | 748 197          | 478 423          | 478 337          | 477 602          | 478 347          | 478 147          | 478 340          | 483 041          | 5 013 525                                     | 6 451 837             | 6 668 596             |
| Remuneration of councillors                             |  | 8 538               | 8 537            | 8 540            | 8 546            | 8 543            | 8 557            | 8 544            | 8 545            | 8 541            | 8 550            | 8 537            | 8 501            | 102 551                                       | 112 679               | 123 687               |
| Finance charges   |  | 71 582              | 71 581           | 71 580           | 71 581           | 71 579           | 71 580           | 71 580           | 71 576           | 71 579           | 71 578           | 71 579           | 71 567           | 859 242                                       | 942 251               | 1 034 743             |
| Bulk purchases - Electricity                            |  | 585 393             | 905 405          | 496 477          | 353 711          | 660 249          | 448 191          | 383 185          | 434 991          | 364 184          | 382 063          | 373 803          | 696 175          | 6 079 638                                     | 6 568 872             | 7 095 689             |
| Bulk purchases - Water & Sewer                          |  | 141 396             | 212 001          | 121 286          | 89 957           | 157 647          | 110 268          | 96 501           | 106 873          | 92 233           | 92 083           | 94 418           | 165 633          | 1 484 342                                     | 1 635 233             | 1 800 515             |
| Other materials   |  | 46 876              | 47 980           | 47 666           | 47 836           | 47 688           | 47 527           | 47 949           | 47 748           | 47 803           | 47 571           | 47 521           | 48 743           | 573 010                                       | 618 891               | 655 714               |
| Contracted services                                     |  | 83 431              | 103 581          | 107 561          | 105 093          | 105 117          | 105 603          | 104 997          | 106 468          | 109 656          | 106 999          | 106 131          | 159 205          | 1 305 042                                     | 1 471 053             | 1 665 940             |
| Transfers and grants - other municipalities             |  | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                     | —                     |
| Transfers and grants - other                            |  | 20 242              | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 20 242           | 242 918                                       | 249 694               | 257 578               |
| Other expenditure                                       |  | 253 953             | 304 968          | 302 281          | 251 454          | 251 388          | 303 447          | 258 170          | 302 070          | 250 998          | 252 099          | 258 383          | 268 959          | 3 308 161                                     | 3 465 259             | 3 857 212             |
| <b>Cash Payments by Type</b>                            |  | <b>1 699 725</b>    | <b>2 150 712</b> | <b>1 653 719</b> | <b>1 436 793</b> | <b>2 080 653</b> | <b>1 591 838</b> | <b>1 469 506</b> | <b>1 576 006</b> | <b>1 453 824</b> | <b>1 474 158</b> | <b>1 459 054</b> | <b>1 922 468</b> | <b>19 968 457</b>                             | <b>21 516 778</b>     | <b>23 360 673</b>     |
| <b>Other Cash Flows/Payments by Type</b>                |  |                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |   |                       |                       |
| Capital assets  |  | 344 203             | 378 479          | 470 662          | 452 833          | 467 354          | 346 905          | 284 582          | 295 571          | 414 520          | 318 311          | 302 056          | 217 771          | 4 284 257                                     | 4 541 461             | 4 471 869             |
| Repayment of borrowing                                  |  | 55 339              | 55 339           | 55 339           | 55 339           | 55 339           | 55 339           | 55 339           | 55 339           | 55 339           | 55 339           | 55 339           | 55 339           | 564 074                                       | 708 947               | 849 272               |
| Other Cash Flows/Payments                               |  | —                   | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —                | —   | —                     | —                     |
| <b>Total Cash Payments by Type</b>                      |  | <b>2 069 267</b>    | <b>2 584 531</b> | <b>2 179 721</b> | <b>1 944 866</b> | <b>2 603 386</b> | <b>1 994 083</b> | <b>1 809 408</b> | <b>1 917 917</b> | <b>1 923 683</b> | <b>1 847 808</b> | <b>1 816 449</b> | <b>2 195 579</b> | <b>24 916 798</b>                             | <b>26 767 186</b>     | <b>28 681 814</b>     |
| <b>NET INCREASE/(DECREASE) IN CASH HELD</b>             |  | <b>(398 049)</b>    | <b>89 109</b>    | <b>(162 536)</b> | <b>(199 900)</b> | <b>(493 700)</b> | <b>(1 993)</b>   | <b>114 934</b>   | <b>33 207</b>    | <b>910 126</b>   | <b>52 481</b>    | <b>153 352</b>   | <b>(62 834)</b>  | <b>14 197</b>                                 | <b>271 309</b>        | <b>507 580</b>        |
| Cash/cash equivalents at the month/year begin:          |  | 1 676 374           | 1 278 325        | 1 367 434        | 1 204 898        | 1 004 998        | 511 298          | 509 305          | 654 239          | 657 445          | 1 587 572        | 1 620 053        | 1 773 405        | 1 676 374                                     | 1 690 571             | 1 961 880             |
| Cash/cash equivalents at the month/year end:            |  | 1 278 325           | 1 367 434        | 1 204 898        | 1 004 998        | 511 298          | 509 305          | 624 239          | 657 445          | 1 587 572        | 1 620 053        | 1 773 405        | 1 690 571        | 1 690 571                                     | 1 961 880             | 2 469 460             |

Table 153: MBRR SA31 – aggregated entity budget

| Description  | 2009/10         | 2010/11         | 2011/12         | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Financial Performance</b>   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Property rates   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Service charges  | 157 662         | 177 231         | 190 132         | 218 438              | 218 438         | 215 720            | 250 290   | 276 056                | 301 411                |
| Investment revenue   | 20 816          | 19 760          | 21 826          | 23 364               | 23 368          | 24 220             | 26 809  | 29 005                 | 31 515                 |
| Transfers recognised - operational                                   | 1 553           | 15 265          | 13 727          | 13 500               | 14 373          | 14 373             | 61 873  | 61 873                 | 61 873                 |
| Other own revenue  | 77 060          | 97 570          | 106 895         | 129 718              | 144 374         | 148 671            | 186 047   | 198 822                | 213 214                |
| Contributions recognised - capital & contributed assets              | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>257 091</b>  | <b>309 827</b>  | <b>332 581</b>  | <b>385 020</b>       | <b>400 554</b>  | <b>402 985</b>     | <b>525 019</b>                                      | <b>565 757</b>         | <b>608 013</b>         |
| Employee costs   | 49 889          | 66 402          | 74 782          | 84 184               | 84 120          | 83 588             | 110 175   | 120 318                | 130 827                |
| Remuneration of Board Members  | 309             | 490             | 608             | 818                  | 1 023           | 995                | 2 143   | 2 358                  | 2 594                  |
| Depreciation & asset impairment                                      | 3 018           | 3 434           | 2 745           | 3 135                | 3 150           | 3 312              | 3 152   | 3 250                  | 3 754                  |
| Finance charges  | 1 921           | 804             | 516             | 461                  | 464             | 464                | 438   | 482                    | 532                    |
| Materials and bulk purchases   | 81 996          | 73 233          | 93 180          | 97 260               | 106 771         | 110 502            | 126 412   | 139 685                | 153 654                |
| Transfers and grants   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Other expenditure  | 128 321         | 149 749         | 167 476         | 199 163              | 205 026         | 204 124            | 282 699   | 299 664                | 316 652                |
| <b>Total Expenditure</b>   | <b>265 453</b>  | <b>294 113</b>  | <b>339 309</b>  | <b>385 020</b>       | <b>400 554</b>  | <b>402 985</b>     | <b>525 019</b>                                      | <b>565 757</b>         | <b>608 013</b>         |
| <b>Surplus/(Deficit)</b>   | <b>(8 362)</b>  | <b>15 714</b>   | <b>(6 728)</b>  | <b>0</b>             | <b>(0)</b>      | <b>(0)</b>         | <b>–</b>  | <b>(0)</b>             | <b>(0)</b>             |
| <b>Capital expenditure &amp; funds sources</b>                       |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Capital expenditure</b>   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Transfers recognised - operational                                   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Public contributions & donations                                     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Borrowing  | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Internally generated funds   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total sources</b>   | <b>–</b>        | <b>–</b>        | <b>–</b>        | <b>–</b>             | <b>–</b>        | <b>–</b>           | <b>–</b>  | <b>–</b>               | <b>–</b>               |
| <b>Financial position</b>  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total current assets   | 127 066         | 149 393         | 95 183          | 128 201              | 139 301         | 113 194            | 114 644   | 119 563                | 135 966                |
| Total non current assets   | 26 330          | 29 586          | 27 443          | 35 018               | 30 455          | 30 455             | 58 973  | 75 496                 | 79 721                 |
| Total current liabilities  | 128 386         | 138 571         | 104 754         | 125 155              | 115 577         | 105 541            | 123 354   | 131 859                | 139 054                |
| Total non current liabilities  | 4 043           | 3 728           | 3 119           | 3 189                | 2 871           | 2 871              | 4 055   | 3 425                  | 3 109                  |
| Equity   | 20 967          | 36 681          | 14 753          | 34 875               | 51 308          | 35 237             | 46 208  | 59 775                 | 73 524                 |
| <b>Cash flows</b>  |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Net cash from (used) operating                                       | 14 751          | 34 612          | (25 171)        | 15 628               | 32 048          | 21 215             | 35 105  | 25 064                 | 20 472                 |
| Net cash from (used) investing                                       | (1 868)         | (503)           | (602)           | (9 207)              | (4 796)         | (3 246)            | (25 915)  | (12 317)               | (9 800)                |
| Net cash from (used) financing                                       | 238             | (1 506)         | (608)           | (115)                | (115)           | (115)              | (115)   | (115)                  | (115)                  |
| <b>Cash/cash equivalents at the year end</b>                         | <b>18 259</b>   | <b>50 861</b>   | <b>24 480</b>   | <b>30 786</b>        | <b>51 617</b>   | <b>42 334</b>      | <b>51 408</b>                                       | <b>64 040</b>          | <b>74 596</b>          |



Table 154: MBRR SA33 – contracts having future budgetary implications

| Description                                       | Preceding Years | Current Year 2012/13 | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        | Forecast 2016/17 | Forecast 2017/18 | Forecast 2019/19 | Forecast 2019/20 | Forecast 2020/21 | Forecast 2021/22 | Forecast 2022/23 | Total Contract Value |
|---|-----------------|----------------------|---|------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------------|
|   | Total           | Original Budget      | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Estimate         | Estimate         | Estimate         | Estimate         | Estimate         | Estimate         | Estimate         | Estimate             |
| <b>R thousand</b>                                 |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| <b>Parent Municipality:</b>                       |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| <u>Revenue Obligation By Contract</u>             |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Operating Revenue Implication</b>        | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <u>Expenditure Obligation By Contract</u>         |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Operating Expenditure Implication</b>    | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <u>Capital Expenditure Obligation By Contract</u> |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Capital Expenditure Implication</b>      | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <b>Total Parent Expenditure Implication</b>       | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <b>Entities:</b>                                  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| <u>Revenue Obligation By Contract</u>             |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Operating Revenue Implication</b>        | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <u>Expenditure Obligation By Contract</u>         |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Operating Expenditure Implication</b>    | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <u>Capital Expenditure Obligation By Contract</u> |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Capital Expenditure Implication</b>      | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <b>Total Entity Expenditure Implication</b>       | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |

Table 155: MBRR SA34a – consolidated capital expenditure on new assets by asset class

| Description   | 2009/10         | 2010/11         | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----------------|-----------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome | Audited Outcome | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>H thousand</b>   |                 |                 |                  |                      |                  |                    |   |                        |                        |
| <b>Capital expenditure on new assets by Asset Class/Sub-class</b> |                 |                 |                  |                      |                  |                    |   |                        |                        |
| <b>Infrastructure</b>   | <b>801 958</b>  | <b>580 105</b>  | <b>848 326</b>   | <b>1 683 227</b>     | <b>1 778 366</b> | <b>1 778 366</b>   | <b>1 761 450</b>                                    | <b>1 494 976</b>       | <b>1 983 247</b>       |
| Infrastructure - Road transport                                   | 483 463         | 281 176         | 434 553          | 1 215 003            | 1 302 764        | 1 302 764          | 1 374 500   | 1 151 626              | 1 624 997              |
| Roads, Pavements & Bridges  | 305 683         | 184 719         | 270 028          | 911 703              | 1 011 594        | 1 011 594          | 1 087 350   | 971 126                | 1 407 247              |
| Storm water   | 177 580         | 96 457          | 164 526          | 303 300              | 291 170          | 291 170            | 287 150   | 180 500                | 217 750                |
| Infrastructure - Electricity                                      | 225 285         | 251 119         | 320 780          | 327 100              | 338 130          | 338 130            | 197 500   | 269 750                | 274 000                |
| Generation  | 205 000         | 189 083         | 219 232          | 217 000              | 217 000          | 217 000            | 183 500   | 251 250                | 257 000                |
| Transmission & Reticulation                                       | 20 285          | 51 256          | 95 351           | 105 000              | 116 030          | 116 030            | 6 000   | 18 500                 | 17 000                 |
| Street Lighting   | -               | -               | 7 197            | 5 100                | 5 100            | 5 100              | 8 000   | -                      | -                      |
| Infrastructure - Water  | 45 612          | 43 781          | 62 586           | 60 223               | 66 723           | 66 723             | 60 500  | 51 500                 | 64 550                 |
| Dams & Reservoirs   | 29 612          | 43 781          | 40 441           | 57 223               | 63 723           | 63 723             | 56 500  | 47 500                 | 46 550                 |
| Water purification  | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Reticulation  | 16 000          | -               | 16 155           | 3 000                | 3 000            | 3 000              | 4 000   | 4 000                  | 18 000                 |
| Infrastructure - Sanitation                                       | 9 023           | -               | 10 199           | 5 000                | 5 000            | 5 000              | 4 000   | -                      | -                      |
| Reticulation  | -               | -               | 10 199           | 5 000                | 5 000            | 5 000              | 4 000   | -                      | -                      |
| Sewerage purification   | 9 023           | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Infrastructure - Other  | 38 564          | 13 029          | 20 197           | 75 901               | 65 750           | 65 750             | 124 950   | 22 100                 | 19 700                 |
| Waste Management  | -               | -               | 3 371            | 43 000               | 43 000           | 43 000             | 10 500  | -                      | -                      |
| Transportation  | 19 525          | 1 128           | 10 372           | 12 750               | 12 750           | 12 750             | 24 450  | 19 100                 | 16 700                 |
| Gas   | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | 19 039          | 11 901          | 6 455            | 20 151               | 10 000           | 10 000             | 90 000  | 3 000                  | 3 000                  |
| <b>Community</b>  | <b>75 684</b>   | <b>20 061</b>   | <b>102 839</b>   | <b>211 814</b>       | <b>265 641</b>   | <b>265 641</b>     | <b>274 200</b>                                      | <b>124 100</b>         | <b>108 000</b>         |
| Parks & gardens   | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Sportfields & stadia  | 41 646          | 994             | 30 732           | 93 000               | 154 972          | 154 972            | 173 800   | 15 000                 | -                      |
| Swimming pools  | 1 203           | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Community halls   | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Libraries   | 1 566           | 1 119           | 16 708           | 30 000               | 34 856           | 34 856             | 5 000   | 20 000                 | -                      |
| Recreational facilities   | 2 498           | 5 947           | -                | 10 000               | 10 000           | 10 000             | 10 000  | 10 000                 | 10 000                 |
| Fire, safety & emergency  | -               | -               | -                | 2 500                | 2 500            | 2 500              | 5 000   | -                      | -                      |
| Security and policing   | 20 979          | 2 498           | -                | -                    | -                | -                  | -   | -                      | -                      |
| Buses   | 3 800           | 2 384           | 560              | -                    | -                | -                  | -   | -                      | -                      |
| Clinics   | 1 749           | 147             | 9 741            | 48 000               | 35 000           | 35 000             | 46 000  | 40 000                 | 44 500                 |
| Museums & Art Galleries   | 1 861           | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Cemeteries  | 381             | 5 708           | 33 455           | 18 314               | 18 314           | 18 314             | 26 900  | 6 100                  | 5 000                  |
| Social rental housing   | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | -               | 2 084           | 11 642           | 10 000               | 10 000           | 10 000             | 7 500   | 27 000                 | 48 500                 |
| <b>Heritage assets</b>  | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Buildings   | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Investment properties</b>                                      | <b>13 111</b>   | <b>-</b>        | <b>53 495</b>    | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Housing development   | 13 111          | -               | 53 495           | -                    | -                | -                  | -   | -                      | -                      |
| Other   | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Other assets</b>   | <b>9 664</b>    | <b>19 645</b>   | <b>44 446</b>    | <b>120 500</b>       | <b>124 523</b>   | <b>124 523</b>     | <b>50 222</b>                                       | <b>38 400</b>          | <b>41 500</b>          |
| General vehicles  | -               | -               | -                | 20 000               | 20 000           | 20 000             | -   | -                      | -                      |
| Specialised vehicles  | -               | -               | 25 874           | 12 700               | 12 700           | 12 700             | -   | 1 200                  | 650                    |
| Plant & equipment   | -               | 2 901           | 695              | 3 700                | 3 700            | 3 700              | 700   | 700                    | 700                    |
| Computers - hardware/equipment                                    | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Furniture and other office equipment                              | 4 516           | 8 156           | 11 056           | 40 800               | 44 323           | 44 323             | 33 222  | 29 600                 | 25 850                 |
| Abattoirs   | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Markets   | 1 974           | 5 232           | 2 451            | 3 500                | 3 500            | 3 500              | 1 600   | 2 200                  | 2 600                  |
| Civic Land and Buildings  | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other Buildings   | 3 174           | 3 356           | 4 070            | 39 300               | 39 300           | 39 300             | 14 100  | 4 700                  | 11 300                 |
| Other Land  | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Surplus Assets - (Investment or inventory)                        | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | -               | -               | 299              | 500                  | 1 000            | 1 000              | 400   | -                      | 400                    |
| <b>Agricultural assets</b>  | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| List sub-class  | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Biological assets</b>  | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| List sub-class  | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Intangibles</b>  | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Computers - software & programming                                | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other (list sub-class)  | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Total Capital Expenditure on new assets</b>                    | <b>900 417</b>  | <b>629 711</b>  | <b>1 049 106</b> | <b>2 015 541</b>     | <b>2 168 530</b> | <b>2 168 530</b>   | <b>2 085 872</b>                                    | <b>1 657 476</b>       | <b>2 132 747</b>       |
| <b>Specialised vehicles</b>                                       | <b>-</b>        | <b>-</b>        | <b>25 874</b>    | <b>12 700</b>        | <b>12 700</b>    | <b>12 700</b>      | <b>-</b>  | <b>1 200</b>           | <b>650</b>             |
| Refuse  | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Fire  | -               | -               | 25 874           | 12 700               | 12 700           | 12 700             | -   | 1 200                  | 650                    |
| Conservancy   | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |
| Ambulances  | -               | -               | -                | -                    | -                | -                  | -   | -                      | -                      |

**Table 156: MBRR SA34b – consolidated capital expenditure on the renewal of existing assets by asset class**

| Description   | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>   |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b> |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Infrastructure</b>   | <b>962 301</b>   | <b>1 221 598</b> | <b>1 248 790</b> | <b>1 370 294</b>     | <b>1 411 975</b> | <b>1 411 975</b>   | <b>1 316 381</b>                                    | <b>1 534 695</b>       | <b>1 075 000</b>       |
| Infrastructure - Road transport   | 212 826          | 155 286          | 246 403          | 154 405              | 162 135          | 162 135            | 134 000   | 126 700                | 137 150                |
| Roads, Pavements & Bridges  | 195 563          | 125 563          | 219 262          | 114 805              | 120 035          | 120 035            | 108 100   | 100 000                | 110 950                |
| Storm water   | 17 274           | 29 724           | 27 141           | 39 600               | 42 100           | 42 100             | 25 900  | 26 700                 | 26 200                 |
| Infrastructure - Electricity  | 292 423          | 318 805          | 291 239          | 260 700              | 267 351          | 267 351            | 235 885   | 627 500                | 362 000                |
| Generation  | 170 442          | 194 704          | 162 366          | 143 800              | 150 451          | 150 451            | 120 235   | 490 000                | 257 500                |
| Transmission & Retiulation  | 79 821           | 76 437           | 91 629           | 77 500               | 77 500           | 77 500             | 67 500  | 87 500                 | 74 500                 |
| Street Lighting   | 42 160           | 47 664           | 37 245           | 39 400               | 39 400           | 39 400             | 48 150  | 50 000                 | 30 000                 |
| Infrastructure - Water  | 337 330          | 356 030          | 249 020          | 467 298              | 459 398          | 459 398            | 473 214   | 245 500                | 209 300                |
| Dams & Reservoirs   | 23 298           | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Water purification  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Retiulation   | 314 032          | 356 030          | 249 020          | 467 298              | 459 398          | 459 398            | 473 214   | 245 500                | 209 300                |
| Infrastructure - Sanitation   | 98 190           | 368 574          | 419 005          | 460 490              | 461 350          | 461 350            | 416 783   | 487 245                | 300 550                |
| Retiulation   | 21 541           | 316 480          | 367 558          | 413 990              | 414 890          | 414 890            | 376 365   | 443 666                | 251 550                |
| Sewerage purification   | 76 650           | 52 094           | 51 446           | 46 500               | 46 500           | 46 500             | 40 418  | 43 579                 | 49 000                 |
| Infrastructure - Other  | 21 531           | 22 902           | 43 122           | 35 400               | 61 700           | 61 700             | 56 500  | 47 750                 | 66 000                 |
| Waste Management  | 17 091           | 17 899           | 9 475            | 20 500               | 17 000           | 17 000             | 20 500  | 26 500                 | 27 500                 |
| Transportation  | 4 440            | 38               | 4 977            | 6 900                | 6 900            | 6 900              | 2 000   | 13 250                 | 18 500                 |
| Gas   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other   | —                | 4 955            | 28 670           | 8 000                | 37 800           | 37 800             | 34 000  | 8 000                  | 20 000                 |
| <b>Community</b>  | <b>89 605</b>    | <b>77 728</b>    | <b>62 536</b>    | <b>227 767</b>       | <b>280 224</b>   | <b>280 224</b>     | <b>181 800</b>                                      | <b>176 800</b>         | <b>189 500</b>         |
| Parks & gardens   | 5 171            | 3 442            | 4 267            | 150 000              | 85 000           | 85 000             | 27 000  | 29 000                 | 35 000                 |
| Sportfields & stadia  | 6 734            | 2 020            | 1 135            | —                    | 2 205            | 2 205              | —   | —                      | —                      |
| Swimming pools  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Community halls   | 4 920            | 1 026            | —                | —                    | —                | —                  | —   | —                      | —                      |
| Libraries   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Recreational facilities   | 16 685           | 21 686           | —                | —                    | —                | —                  | —   | —                      | —                      |
| Fire, safety & emergency  | 3 310            | 3 183            | 595              | 1 200                | —                | —                  | 800   | 800                    | —                      |
| Security and policing   | 24 208           | 5 055            | 1 858            | 2 000                | 2 000            | 2 000              | 62 000  | 7 000                  | 10 000                 |
| Buses   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Clinics   | 9 393            | 24 349           | 3 023            | 1 000                | 1 000            | 1 000              | —   | —                      | —                      |
| Museums & Art Galleries   | 4 228            | 3 645            | 1 352            | 12 000               | 2 000            | 2 000              | —   | —                      | —                      |
| Cemeteries  | 3 611            | (20)             | —                | —                    | —                | —                  | 2 000   | —                      | 4 500                  |
| Social rental housing   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other   | 11 343           | 13 140           | 50 304           | 61 567               | 188 017          | 188 017            | 100 000   | 140 000                | 140 000                |
| <b>Heritage assets</b>  | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| Buildings   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Investment properties</b>  | <b>154 405</b>   | <b>150 312</b>   | <b>569 191</b>   | <b>561 731</b>       | <b>557 231</b>   | <b>557 231</b>     | <b>569 803</b>                                      | <b>1 050 805</b>       | <b>1 001 885</b>       |
| Housing development   | 154 405          | 150 312          | 569 191          | 561 731              | 557 231          | 557 231            | 569 803   | 1 050 805              | 1 001 885              |
| Other   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Other assets</b>   | <b>96 526</b>    | <b>162 516</b>   | <b>182 452</b>   | <b>168 715</b>       | <b>194 909</b>   | <b>194 909</b>     | <b>189 400</b>                                      | <b>199 800</b>         | <b>152 000</b>         |
| General vehicles  | 3 934            | 487              | —                | 30 000               | 12 000           | 12 000             | 80 000  | 55 000                 | 30 000                 |
| Specialised vehicles  | 12 162           | 3 016            | 25 477           | 22 500               | 22 500           | 22 500             | —   | —                      | —                      |
| Plant & equipment   | 2 000            | 1 321            | 1 956            | 2 000                | 2 000            | 2 000              | 3 000   | 3 000                  | 5 000                  |
| Computers - hardware/equipment  | —                | 4 190            | 5 917            | 6 000                | 6 000            | 6 000              | 20 000  | 6 000                  | 6 000                  |
| Furniture and other office equipment  | 1 583            | 10 499           | 1 325            | 16 000               | 16 000           | 16 000             | 16 000  | 16 000                 | 16 500                 |
| Abattoirs   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Markets   | 2 286            | 7 245            | 8 545            | 9 000                | 18 500           | 18 500             | 3 900   | 4 000                  | 5 500                  |
| Civic Land and Buildings  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other Buildings   | 26 761           | 28 820           | 25 820           | 18 060               | 14 360           | 14 360             | 16 500  | 42 000                 | 22 000                 |
| Other Land  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Surplus Assets - (Investment or Inventory)  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Other   | 47 800           | 106 938          | 113 412          | 65 155               | 103 549          | 103 549            | 50 000  | 73 800                 | 67 000                 |
| <b>Agricultural assets</b>  | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| List sub-class  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Biological assets</b>  | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>             | <b>—</b>         | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| List sub-class  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Intangibles</b>  | <b>1 159</b>     | <b>1 387</b>     | <b>3 924</b>     | <b>1 000</b>         | <b>1 000</b>     | <b>1 000</b>       | <b>2 000</b>  | <b>2 000</b>           | <b>2 000</b>           |
| Computers - software & programming  | 1 159            | 1 387            | 3 924            | 1 000                | 1 000            | 1 000              | 2 000   | 2 000                  | 2 000                  |
| Other (list sub-class)  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Total Capital Expenditure on renewal of existing assets</b>                    | <b>1 303 997</b> | <b>1 613 541</b> | <b>2 066 893</b> | <b>2 337 605</b>     | <b>2 445 338</b> | <b>2 445 338</b>   | <b>2 259 385</b>                                    | <b>2 964 100</b>       | <b>2 420 385</b>       |
| <b>Specialised vehicles</b>   | <b>12 162</b>    | <b>3 016</b>     | <b>25 477</b>    | <b>22 500</b>        | <b>22 500</b>    | <b>22 500</b>      | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| Refuse  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Fire  | 12 162           | 3 016            | 25 477           | 22 500               | 22 500           | 22 500             | —   | —                      | —                      |
| Conservancy   | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| Ambulances  | —                | —                | —                | —                    | —                | —                  | —   | —                      | —                      |
| <b>Renewal of Existing Assets as % of total capex</b>                             | <b>59,2%</b>     | <b>71,9%</b>     | <b>66,3%</b>     | <b>53,7%</b>         | <b>53,0%</b>     | <b>53,0%</b>       | <b>52,0%</b>  | <b>64,1%</b>           | <b>53,2%</b>           |
| <b>Renewal of Existing Assets as % of deprecn"</b>                                | <b>164,4%</b>    | <b>195,9%</b>    | <b>194,6%</b>    | <b>244,6%</b>        | <b>255,9%</b>    | <b>255,9%</b>      | <b>237,5%</b>                                       | <b>297,7%</b>          | <b>257,9%</b>          |

Table 157: MBRR SA34c – consolidated repairs and maintenance expenditure by asset class

| Description   | 2009/10          | 2010/11          | 2011/12          | Current Year 2012/13 |                  |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
|   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>R thousand</b>   |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Repairs and maintenance expenditure by Asset Class/Sub-class</b> |                  |                  |                  |                      |                  |                    |   |                        |                        |
| <b>Infrastructure</b>   | <b>550 543</b>   | <b>477 327</b>   | <b>619 342</b>   | <b>593 365</b>       | <b>670 686</b>   | <b>670 686</b>     | <b>613 072</b>                                      | <b>715 799</b>         | <b>857 218</b>         |
| Infrastructure - Road transport                                     | 96 422           | 104 861          | 131 833          | 145 308              | 141 829          | 141 829            | 155 505   | 179 194                | 212 313                |
| Roads, Pavements & Bridges  | 73 016           | 78 707           | 98 107           | 107 729              | 98 472           | 98 472             | 117 895   | 134 720                | 158 439                |
| Storm water   | 23 408           | 26 164           | 33 726           | 37 579               | 43 357           | 43 357             | 37 610  | 44 474                 | 53 874                 |
| Infrastructure - Electricity  | 299 145          | 221 278          | 300 506          | 251 320              | 322 800          | 322 800            | 248 953   | 294 684                | 356 971                |
| Generation  | 74 388           | 37 170           | 49 771           | 71 812               | 101 612          | 101 612            | 71 935  | 85 063                 | 103 043                |
| Transmission & Retention  | 185 397          | 145 400          | 178 253          | 154 005              | 190 167          | 190 167            | 151 223   | 179 119                | 216 979                |
| Street Lighting   | 39 360           | 38 709           | 72 481           | 25 704               | 31 021           | 31 021             | 25 795  | 30 502                 | 36 949                 |
| Infrastructure - Water  | 120 700          | 112 460          | 128 547          | 136 139              | 145 439          | 145 439            | 146 339   | 169 088                | 200 192                |
| Dams & Reservoirs   | 12 200           | 12 594           | 9 999            | 10 584               | 9 784            | 9 784              | 10 901  | 12 891                 | 15 610                 |
| Water purification  | 2 516            | 3 446            | 5 654            | 4 810                | 7 710            | 7 710              | 7 894   | 8 005                  | 10 053                 |
| Retention   | 105 984          | 98 421           | 112 693          | 120 745              | 127 045          | 127 045            | 127 544   | 147 392                | 174 524                |
| Infrastructure - Sanitation   | 28 828           | 31 347           | 44 693           | 50 675               | 50 675           | 50 675             | 52 936  | 62 203                 | 75 361                 |
| Retention   | 6 330            | 10 341           | 12 588           | 14 299               | 14 299           | 14 299             | 14 213  | 16 887                 | 20 359                 |
| Sewerage purification   | 22 497           | 21 008           | 32 395           | 36 377               | 36 377           | 36 377             | 38 723  | 45 397                 | 54 992                 |
| Infrastructure - Other  | 5 448            | 7 281            | 13 464           | 9 942                | 9 942            | 9 942              | 9 338   | 10 630                 | 12 391                 |
| Waste Management  | 5 448            | 7 281            | 13 464           | 9 942                | 9 942            | 9 942              | 9 338   | 10 630                 | 12 391                 |
| Transportation  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Gas   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Community</b>  | <b>138 409</b>   | <b>172 011</b>   | <b>182 992</b>   | <b>207 749</b>       | <b>208 901</b>   | <b>208 901</b>     | <b>115 340</b>                                      | <b>132 316</b>         | <b>155 512</b>         |
| Parks & gardens   | 60 251           | 94 105           | 91 784           | 91 862               | 96 690           | 96 690             | 35 982  | 40 795                 | 47 253                 |
| Sportsfields & stadia   | 46               | -                | 2 858            | 4 156                | 3 656            | 3 656              | 202   | 275                    | 288                    |
| Swimming pools  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Community halls   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Libraries   | 318              | 319              | 369              | 400                  | 400              | 400                | 400   | 431                    | 459                    |
| Recreational facilities   | 25 691           | 20 830           | 23 488           | 24 094               | 22 094           | 22 094             | 16 735  | 18 682                 | 21 262                 |
| Fire, safety & emergency  | 12 715           | 12 632           | 13 690           | 24 093               | 23 239           | 23 239             | 16 988  | 19 556                 | 23 188                 |
| Security and policing   | 31 989           | 33 757           | 35 537           | 48 179               | 45 858           | 45 858             | 35 893  | 42 198                 | 50 091                 |
| Buses   | 55               | 52               | 86               | 75                   | 75               | 75                 | 75  | 89                     | 107                    |
| Clinics   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Museums & Art Galleries   | -                | -                | 6                | 9                    | 9                | 9                  | 6   | 6                      | 6                      |
| Comptrols   | 6 238            | 9 802            | 13 920           | 15 381               | 15 381           | 15 381             | 7 703   | 8 888                  | 10 565                 |
| Social rental housing   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | 1 106            | 513              | 1 253            | 1 500                | 1 500            | 1 500              | 1 296   | 1 396                  | 1 492                  |
| <b>Heritage assets</b>  | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Buildings   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Investment properties</b>  | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Housing development   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Other assets</b>   | <b>327 952</b>   | <b>341 525</b>   | <b>336 753</b>   | <b>455 185</b>       | <b>457 971</b>   | <b>457 971</b>     | <b>502 844</b>                                      | <b>581 001</b>         | <b>691 704</b>         |
| General vehicles  | 180 588          | 177 031          | 140 350          | 233 914              | 233 534          | 233 534            | 217 749   | 251 449                | 299 059                |
| Specialised vehicles  | 1 335            | 1 995            | 1 000            | 1 156                | 1 156            | 1 156              | -   | -                      | -                      |
| Plant & equipment   | 21 399           | 16 486           | 26 362           | 32 729               | 32 582           | 32 582             | 29 095  | 33 484                 | 39 676                 |
| Computers - hardware/equipment                                      | 2 652            | 1 602            | 2 633            | 3 583                | 3 644            | 3 644              | 3 597   | 4 253                  | 5 151                  |
| Furniture and other office equipment                                | 18 452           | 15 430           | 16 805           | 23 408               | 24 177           | 24 177             | 16 363  | 18 768                 | 22 140                 |
| Abattoirs   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Markets   | -                | -                | 3                | -                    | -                | -                  | -   | -                      | -                      |
| Civic Land and Buildings  | 1 335            | 2 204            | 2 450            | 2 879                | 2 879            | 2 879              | 2 666   | 3 076                  | 3 656                  |
| Other Buildings   | 81 309           | 87 208           | 106 016          | 108 767              | 115 736          | 115 736            | 116 589   | 135 609                | 162 960                |
| Other Land  | 6 481            | 27 171           | 25 349           | 41 207               | 36 557           | 36 557             | 104 543   | 120 605                | 143 316                |
| Surplus Assets - (Investment or Inventory)                          | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Other   | 8 401            | 12 397           | 15 786           | 7 534                | 7 706            | 7 706              | 12 242  | 13 757                 | 15 746                 |
| <b>Agricultural assets</b>  | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| List sub-class  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Biological assets</b>  | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>             | <b>-</b>         | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| List sub-class  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Intangibles</b>  | <b>29 231</b>    | <b>49 534</b>    | <b>51 508</b>    | <b>62 224</b>        | <b>61 595</b>    | <b>61 595</b>      | <b>58 707</b>                                       | <b>86 237</b>          | <b>104 189</b>         |
| Computers - software & programming                                  | 29 231           | 49 534           | 51 508           | 62 224               | 61 595           | 61 595             | 58 707  | 86 237                 | 104 189                |
| Other (list sub-class)  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| <b>Total Repairs and Maintenance Expenditure</b>                    | <b>1 046 135</b> | <b>1 040 397</b> | <b>1 190 595</b> | <b>1 310 543</b>     | <b>1 399 153</b> | <b>1 399 153</b>   | <b>1 289 963</b>                                    | <b>1 515 353</b>       | <b>1 808 623</b>       |
| <b>Specialised vehicles</b>   | <b>1 335</b>     | <b>1 995</b>     | <b>1 000</b>     | <b>1 156</b>         | <b>1 156</b>     | <b>1 156</b>       | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Refuse  | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Fire  | -                | 1 053            | -                | -                    | -                | -                  | -   | -                      | -                      |
| Conservancy   | -                | -                | -                | -                    | -                | -                  | -   | -                      | -                      |
| Ambulances  | 1 335            | 942              | 1 000            | 1 156                | 1 156            | 1 156              | -   | -                      | -                      |
| <b>R&amp;M as a % of PPE</b>  | <b>7.4%</b>      | <b>6.4%</b>      | <b>6.1%</b>      | <b>6.1%</b>          | <b>6.3%</b>      | <b>6.3%</b>        | <b>5.1%</b>   | <b>5.3%</b>            | <b>5.6%</b>            |
| <b>R&amp;M as % Operating Expenditure</b>                           | <b>8.0%</b>      | <b>7.2%</b>      | <b>6.7%</b>      | <b>6.4%</b>          | <b>6.8%</b>      | <b>6.8%</b>        | <b>6.0%</b>   | <b>6.5%</b>            | <b>7.1%</b>            |

Table 158: MBRR SA34d – consolidated depreciation by asset class

| Description                                  | 2009/10         | 2010/11         | 2011/12          | Current Year 2012/13 |                 |                    | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----------------|-----------------|------------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  | Audited Outcome | Audited Outcome | Audited Outcome  | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| <b>Depreciation by Asset Class/Sub-class</b> |                 |                 |                  |                      |                 |                    |   |                        |                        |
| <b>Infrastructure</b>                        | <b>362 675</b>  | <b>401 891</b>  | <b>568 718</b>   | <b>674 256</b>       | <b>662 918</b>  | <b>663 030</b>     | <b>676 027</b>                                      | <b>645 588</b>         | <b>645 180</b>         |
| Infrastructure - Road transport              | 158 249         | 176 612         | 256 845          | 301 503              | 304 390         | 304 441            | 331 333   | 272 396                | 371 750                |
| Roads, Pavements & Bridges                   | 113 963         | 125 554         | 184 552          | 226 074              | 235 140         | 235 180            | 262 573   | 228 244                | 320 285                |
| Storm water                                  | 44 285          | 51 058          | 72 294           | 75 519               | 69 250          | 69 262             | 68 760  | 41 152                 | 51 405                 |
| Infrastructure - Electricity                 | 63 270          | 75 336          | 107 786          | 129 455              | 125 812         | 125 834            | 95 190  | 191 194                | 134 173                |
| Generation                                   | 45 883          | 52 157          | 67 029           | 78 461               | 76 352          | 76 365             | 66 714  | 157 952                | 108 541                |
| Transmission & Reticulation                  | 12 235          | 16 879          | 32 930           | 40 193               | 40 213          | 40 220             | 16 144  | 22 587                 | 19 303                 |
| Street Lighting                              | 5 152           | 6 301           | 7 827            | 9 800                | 9 247           | 9 248              | 12 333  | 10 654                 | 6 329                  |
| Infrastructure - Water                       | 102 818         | 73 917          | 77 157           | 116 179              | 109 322         | 109 341            | 117 227   | 63 287                 | 57 773                 |
| Dams & Reservoirs                            | 14 206          | 8 094           | 11 499           | 12 603               | 13 241          | 13 243             | 12 410  | 10 122                 | 9 820                  |
| Water purification                           | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Reticulation                                 | 88 612          | 65 823          | 65 658           | 103 577              | 96 081          | 96 098             | 104 817   | 53 166                 | 47 952                 |
| Infrastructure - Sanitation                  | 28 786          | 68 142          | 106 272          | 102 518              | 96 811          | 96 827             | 92 422  | 103 826                | 63 405                 |
| Flocculation                                 | 5 784           | 58 511          | 93 534           | 92 277               | 87 249          | 87 263             | 83 545  | 91 540                 | 53 068                 |
| Sewerage purification                        | 23 003          | 9 031           | 12 738           | 10 241               | 9 682           | 9 684              | 8 878   | 9 286                  | 10 337                 |
| Infrastructure - Other                       | 9 552           | 7 883           | 20 657           | 24 512               | 26 483          | 26 487             | 39 854  | 14 884                 | 18 080                 |
| Waste Management                             | 2 717           | 3 927           | 4 191            | 13 985               | 12 467          | 12 469             | 6 809   | 5 647                  | 5 802                  |
| Transportation                               | 3 809           | 256             | 5 007            | 4 328                | 4 083           | 4 084              | 5 810   | 6 893                  | 7 426                  |
| Gas  | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Other  | 3 026           | 3 701           | 11 459           | 6 200                | 9 932           | 9 934              | 27 236  | 2 344                  | 4 852                  |
| <b>Community</b>                             | <b>52 610</b>   | <b>55 530</b>   | <b>64 321</b>    | <b>98 811</b>        | <b>113 425</b>  | <b>113 444</b>     | <b>100 158</b>                                      | <b>84 118</b>          | <b>62 762</b>          |
| Parks & gardens                              | 1 646           | 1 937           | 1 060            | 33 035               | 17 662          | 17 665             | 5 930   | 6 180                  | 7 384                  |
| Sportsfields & stadia                        | 15 399          | 1 695           | 12 395           | 20 482               | 32 600          | 32 665             | 38 174  | 3 196                  | —                      |
| Swimming pools                               | 383             | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Community halls                              | 1 566           | 577             | —                | —                    | —               | —                  | —   | —                      | —                      |
| Libraries                                    | 498             | 629             | 6 498            | 6 607                | 7 243           | 7 244              | 1 098   | 5 540                  | —                      |
| Recreational facilities                      | 6 106           | 15 661          | —                | 2 202                | 2 078           | 2 078              | 2 196   | 2 131                  | 2 110                  |
| Fire, safety & emergency                     | 1 054           | 1 791           | 232              | 815                  | 519             | 520                | 1 274   | 170                    | —                      |
| Security and policing                        | 14 383          | 4 250           | 723              | 440                  | 416             | 416                | 11 421  | 1 492                  | 2 110                  |
| Buses  | 1 209           | 1 341           | 218              | —                    | —               | —                  | —   | —                      | —                      |
| Clinics                                      | 3 546           | 13 784          | 4 955            | 10 792               | 7 480           | 7 482              | 10 104  | 8 524                  | 9 388                  |
| Museums & Art Galleries                      | 1 938           | 2 051           | 526              | 2 643                | 416             | 416                | —   | —                      | —                      |
| Cemeteries                                   | 1 271           | 3 246           | 13 012           | 4 033                | 3 805           | 3 806              | 6 348   | 1 300                  | 2 004                  |
| Social rental housing                        | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Other  | 3 610           | 8 567           | 24 093           | 15 762               | 41 146          | 41 153             | 23 612  | 35 586                 | 39 767                 |
| <b>Heritage assets</b>                       | <b>—</b>        | <b>—</b>        | <b>—</b>         | <b>—</b>             | <b>—</b>        | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| Buildings                                    | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Other  | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| <b>Investment properties</b>                 | <b>1 826</b>    | <b>1 813</b>    | <b>759</b>       | <b>123 713</b>       | <b>115 786</b>  | <b>115 806</b>     | <b>125 154</b>                                      | <b>223 914</b>         | <b>211 362</b>         |
| Housing development                          | 1 826           | 1 813           | 759              | 123 713              | 115 786         | 115 806            | 125 154   | 223 914                | 211 362                |
| Other  | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| <b>Other assets</b>                          | <b>330 992</b>  | <b>326 066</b>  | <b>387 396</b>   | <b>63 695</b>        | <b>66 375</b>   | <b>66 386</b>      | <b>52 632</b>                                       | <b>50 758</b>          | <b>40 822</b>          |
| General vehicles                             | 12 263          | 872             | —                | 11 012               | 6 649           | 6 650              | 17 572  | 11 720                 | 6 329                  |
| Specialised vehicles                         | 37 908          | 5 399           | 87 676           | 7 752                | 7 314           | 7 315              | —   | 256                    | 137                    |
| Plant & equipment                            | 6 234           | 7 557           | 4 526            | 1 255                | 1 184           | 1 185              | 813   | 788                    | 1 202                  |
| Computers - hardware/equipment               | —               | 7 500           | 10 102           | 1 321                | 1 247           | 1 247              | 4 393   | 1 279                  | 1 266                  |
| Furniture and other office equipment         | 19 011          | 33 391          | 21 139           | 12 509               | 12 534          | 12 537             | 10 811  | 9 717                  | 8 934                  |
| Abattoirs                                    | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Markets                                      | 13 280          | 22 334          | 18 775           | 2 753                | 4 571           | 4 572              | 1 252   | 1 321                  | 1 709                  |
| Civic Land and Buildings                     | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Other Buildings                              | 93 304          | 57 584          | 51 033           | 12 633               | 11 150          | 11 152             | 6 721   | 9 951                  | 7 025                  |
| Other Land                                   | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Surplus Assets - (Investment or Inventory)   | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Other  | 148 992         | 191 418         | 194 145          | 14 460               | 21 724          | 21 728             | 11 070  | 15 728                 | 14 219                 |
| <b>Agricultural assets</b>                   | <b>—</b>        | <b>—</b>        | <b>—</b>         | <b>—</b>             | <b>—</b>        | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| List sub-class                               | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| <b>Biological assets</b>                     | <b>—</b>        | <b>—</b>        | <b>—</b>         | <b>—</b>             | <b>—</b>        | <b>—</b>           | <b>—</b>  | <b>—</b>               | <b>—</b>               |
| List sub-class                               | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| <b>Intangibles</b>                           | <b>47 967</b>   | <b>41 864</b>   | <b>43 686</b>    | <b>220</b>           | <b>208</b>      | <b>208</b>         | <b>439</b>  | <b>426</b>             | <b>422</b>             |
| Computers - software & programming           | 47 967          | 41 864          | 43 686           | 220                  | 208             | 208                | 439   | 426                    | 422                    |
| Other (list sub-class)                       | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| <b>Total Depreciation</b>                    | <b>796 070</b>  | <b>827 164</b>  | <b>1 064 880</b> | <b>958 697</b>       | <b>958 712</b>  | <b>958 874</b>     | <b>954 409</b>                                      | <b>984 804</b>         | <b>960 547</b>         |
| <b>Specialised vehicles</b>                  | <b>37 908</b>   | <b>5 399</b>    | <b>87 676</b>    | <b>7 752</b>         | <b>7 314</b>    | <b>7 315</b>       | <b>—</b>  | <b>256</b>             | <b>137</b>             |
| Refuse                                       | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Fire   | 37 908          | 5 399           | 87 676           | 7 752                | 7 314           | 7 315              | —   | 256                    | 137                    |
| Conservancy                                  | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |
| Ambulances                                   | —               | —               | —                | —                    | —               | —                  | —   | —                      | —                      |

Table 159: MBRR SA35 – consolidated future financial implications of the capital budget

| Vote Description<br>R thousand                   | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        | Forecasts        |                  |                  |               |
|--|---|------------------------|------------------------|------------------|------------------|------------------|---------------|
|  | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Forecast 2016/17 | Forecast 2017/18 | Forecast 2018/19 | Present value |
| <b>Capital expenditure</b>                       |   |                        |                        |                  |                  |                  |               |
| City Planning and Development                    | 1 200   | 1 200                  | 1 200                  | 1 200            | 1 200            | 1 200            | —             |
| Corporate & Shared Services                      | 88 500  | 55 500                 | 30 500                 | 500              | 500              | 500              | —             |
| Economic Development                             | 1 500   | 2 100                  | 2 100                  | 2 100            | 2 100            | 2 100            | —             |
| Emergency Services                               | 17 800  | 27 800                 | 5 500                  | 5 500            | 5 500            | 5 500            | —             |
| Environmental Management                         | 42 800  | 54 000                 | 62 100                 | 56 350           | 63 500           | 63 500           | —             |
| Group Financial Services                         | 14 500  | 5 500                  | 5 500                  | 5 500            | 5 500            | 5 500            | —             |
| Housing & Human Settlement                       | 570 303   | 1 051 305              | 1 002 385              | 1 584 861        | 1 584 861        | 1 584 861        | —             |
| Group Information & Communication Technology     | 185 500   | 90 300                 | 95 500                 | 83 500           | 83 500           | 83 500           | —             |
| Metro Police Services                            | 57 000  | 12 000                 | 20 000                 | 45 000           | 24 000           | 30 000           | —             |
| Office of the City Manager                       | 102 000   | 141 850                | 141 850                | 141 850          | 141 850          | 141 850          | —             |
| Office of the Speaker                            | 500   | 500                    | 500                    | 500              | 500              | 500              | —             |
| Regional Service Delivery                        | 329 172   | 138 350                | 104 550                | 224 250          | 233 250          | 135 250          | —             |
| Service Infrastructure                           | 1 348 181   | 1 643 495              | 1 173 400              | 1 319 250        | 1 406 750        | 1 514 750        | —             |
| Transport  | 1 534 300   | 1 314 176              | 1 793 547              | 1 080 921        | 979 421          | 1 080 921        | —             |
| Other Votes                                      | 52 000  | 83 500                 | 114 500                | 34 000           | 34 000           | 25 000           | —             |
| <i>List entity summary if applicable</i>         |   |                        |                        | —                | —                | —                | —             |
| <b>Total Capital Expenditure</b>                 | <b>4 345 256</b>                                    | <b>4 621 576</b>       | <b>4 553 132</b>       | <b>4 585 282</b> | <b>4 566 432</b> | <b>4 674 932</b> | <b>—</b>      |
| <b>Future operational costs by vote</b>          |   |                        |                        |                  |                  |                  |               |
| City Planning and Development                    | 190   | —                      | —                      | —                | —                | —                | —             |
| Corporate & Shared Services                      | —   | —                      | —                      | —                | —                | —                | —             |
| Economic Development                             | —   | —                      | —                      | —                | —                | —                | —             |
| Emergency Services                               | 5 000   | —                      | —                      | —                | —                | —                | —             |
| Environmental Management                         | —   | —                      | —                      | —                | —                | —                | —             |
| Group Financial Services                         | —   | —                      | —                      | —                | —                | —                | —             |
| Housing & Human Settlement                       | —   | —                      | —                      | —                | —                | —                | —             |
| Group Information & Communication Technology     | —   | —                      | —                      | —                | —                | —                | —             |
| Metro Police Services                            | 1 000   | —                      | —                      | —                | —                | —                | —             |
| Office of the City Manager                       | —   | —                      | —                      | —                | —                | —                | —             |
| Office of the Speaker                            | —   | —                      | —                      | —                | —                | —                | —             |
| Regional Service Delivery                        | 35 050  | —                      | —                      | —                | —                | —                | —             |
| Service Infrastructure                           | —   | —                      | —                      | —                | —                | —                | —             |
| Transport  | —   | —                      | —                      | —                | —                | —                | —             |
| Other Votes                                      | 750   | —                      | —                      | —                | —                | —                | —             |
| <i>List entity summary if applicable</i>         | —   | —                      | —                      | —                | —                | —                | —             |
| <b>Total future operational costs</b>            | <b>41 990</b>                                       | <b>—</b>               | <b>—</b>               | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>      |
| <b>Future revenue by source</b>                  |   |                        |                        |                  |                  |                  |               |
| Property rates                                   | —   | —                      | —                      | —                | —                | —                | —             |
| Property rates - penalties & collection charges  | —   | —                      | —                      | —                | —                | —                | —             |
| Service charges - electricity revenue            | —   | —                      | —                      | —                | —                | —                | —             |
| Service charges - water revenue                  | —   | —                      | —                      | —                | —                | —                | —             |
| Service charges - sanitation revenue             | —   | —                      | —                      | —                | —                | —                | —             |
| Service charges - refuse revenue                 | —   | —                      | —                      | —                | —                | —                | —             |
| Service charges - other                          | 23 140  | —                      | —                      | —                | —                | —                | —             |
| Rental of facilities and equipment               | —   | —                      | —                      | —                | —                | —                | —             |
| <i>List other revenues sources if applicable</i> | —   | —                      | —                      | —                | —                | —                | —             |
| <i>List entity summary if applicable</i>         | —   | —                      | —                      | —                | —                | —                | —             |
| <b>Total future revenue</b>                      | <b>23 140</b>                                       | <b>—</b>               | <b>—</b>               | <b>—</b>         | <b>—</b>         | <b>—</b>         | <b>—</b>      |
| <b>Net Financial Implications</b>                | <b>4 364 106</b>                                    | <b>4 621 576</b>       | <b>4 553 132</b>       | <b>4 585 282</b> | <b>4 566 432</b> | <b>4 674 932</b> | <b>—</b>      |

Table 160: MBRR SA36 – consolidated detailed capital budget

| Municipal Year/Capital project   | Program/Project description  | Project number | IDB Code | Asset Class            | Asset Sub-Class        | GPS co-ordinate                             | Total Project Estimate | Prior year outcomes    |                               |                     | 2013/14 Medium Term Revenue & Expenditure Framework |                     |                     | Project information                        |                |
|--|--|----------------|----------|------------------------|------------------------|---|------------------------|------------------------|-------------------------------|---------------------|---|---------------------|---------------------|--|----------------|
|  |  |                |          |                        |                        |   |                        | Actual Outcome 2011/12 | Current Year 2012/13 Forecast | Budget Year 2012/13 | Budget Year 2013/14                                 | Budget Year 2014/15 | Budget Year 2015/16 | Ward location                              | New or renewal |
| Parent municipality: City of Cape Town project sponsored by Municipal Year | Audit and Risk   | 712419         | D        | Other Assets           | Other Assets           |   | 8 000                  | 334                    | 8 000                         | 8 000               | 8 000   | 8 000               | 8 000               | Township Vols                              | Renewal        |
|  |  | 712420         | D        | Other Assets           | Other Assets           |   | 5 000                  | -                      | 5 000                         | 5 000               | 5 000   | 5 000               | 5 000               | 58   | Renewal        |
|  |  | 712523         | F        | Other Assets           | Other Assets           |   | 1 000                  | -                      | 1 000                         | 500                 | 500   | 500                 | 500                 | Township Vols                              | New            |
|  |  | 712531         | F        | Other Assets           | Other Assets           | Township Vols                               | 1 500                  | 272                    | 1 500                         | 500                 | 500   | 500                 | 500                 | Township Vols                              | New            |
|  |  | 712544         | F        | Other Assets           | Other Assets           | S 23 44 37 25; E 28 11 33 745               | 700                    | 655                    | 700                           | 700                 | 700   | 700                 | 700                 | Township Vols                              | New            |
|  |  | 712545         | F        | Other Assets           | Other Assets           | S 23 44 37 25; E 28 11 33 745               | 3 500                  | -                      | 3 000                         | -                   | -   | -                   | -                   | Township Vols                              | New            |
|  |  | 712529         | F        | Other Assets           | Other Assets           | S 23 44 37 25; E 28 11 33 745               | 1 500                  | -                      | 1 000                         | 500                 | 500   | 500                 | 500                 | Township Vols                              | New            |
|  |  | 712532         | F        | Other Assets           | Other Assets           |   | 1 500                  | -                      | 1 500                         | 500                 | 500   | 500                 | 500                 | Township Vols                              | New            |
|  |  | 712539         | D        | Other Assets           | Other Assets           |   | -                      | -                      | 12 000                        | 20 000              | 55 000  | 20 000              | 20 000              | Township Vols                              | Renewal        |
|  |  | 712539         | D        | Other Assets           | Other Assets           |   | -                      | -                      | -                             | 60 000              | -   | -                   | -                   | Township Vols                              | Renewal        |
| City Strategies and Performance Management                                 | Communications, Marketing and Events Corporate and Shared Services | 712539         | A        | Infrastructure - Other | Infrastructure - Other |   | -                      | (330)                  | -                             | -                   | -   | -                   | -                   | 9, 20, 31, 38, 51, 71, 80                  | New            |
|  |  | 712543         | A        | Infrastructure - Other | Infrastructure - Other |   | -                      | 827                    | 5 500                         | -                   | -   | -                   | -                   | Township Vols                              | New            |
|  |  | 712743         | A        | Infrastructure - Other | Infrastructure - Other |   | -                      | -                      | 4 000                         | -                   | -   | -                   | -                   | Township Vols                              | New            |
|  |  | 712753         | F        | Other Assets           | Other Assets           |   | 1 500                  | 501                    | 1 500                         | 500                 | 500   | 500                 | 500                 | Township Vols                              | New            |
|  |  | 712801         | D        | Other Assets           | Other Assets           |   | -                      | -                      | 3 800                         | -                   | -   | -                   | -                   | 78   | New            |
|  |  | 712853         | F        | Infrastructure - Other | Infrastructure - Other |   | -                      | -                      | -                             | 2 100               | -   | -                   | -                   | Township Vols                              | New            |
|  |  | 712853         | F        | Infrastructure - Other | Infrastructure - Other |   | -                      | 1 677                  | -                             | -                   | -   | -                   | -                   | 19, 30                                     | Renewal        |
|  |  | 712853         | F        | Infrastructure - Other | Infrastructure - Other |   | -                      | -                      | -                             | -                   | -   | -                   | -                   | 30, 31                                     | New            |
|  |  | 712853         | F        | Infrastructure - Other | Infrastructure - Other |   | -                      | -                      | 1 500                         | 500                 | 500   | 500                 | 500                 | Township Vols                              | New            |
|  |  | 712853         | F        | Infrastructure - Other | Infrastructure - Other |   | -                      | -                      | 1 500                         | -                   | -   | -                   | -                   | 6, 23, 27                                  | New            |
| Emergency Services   | Acquisition, Emergency Vehicles                                    | 712853         | B        | Other Assets           | Other Assets           |   | 1 500                  | -                      | -                             | 1 000               | 1 500   | 1 500               | 1 500               | 102  | New            |
|  |  | 712853         | B        | Other Assets           | Other Assets           |   | 35 000                 | 25 477                 | 2 000                         | -                   | -   | -                   | -                   | Township Vols                              | Renewal        |
|  |  | 712853         | D        | Other Assets           | Other Assets           | 123 Backed in, Arson, Police, Police Report | -                      | -                      | 20 000                        | -                   | -   | -                   | -                   | Township Vols                              | Renewal        |
|  |  | 712853         | C        | Other Assets           | Other Assets           | 123 Backed in, Arson, Police, Police Report | -                      | 465                    | 4 300                         | 7 000               | 22 000  | -                   | -                   | 45, 57, 61, 64, 65, 66, 68, 70, 77, 78, 79 | Renewal        |
|  |  | 711454         | D        | Other Assets           | Other Assets           | 123 Backed in, Arson, Police, Police Report | 3 000                  | -                      | 500                           | -                   | -   | -                   | -                   | Township Vols                              | Renewal        |
|  |  | 711455         | C        | Other Assets           | Other Assets           | 123 Backed in, Arson, Police, Police Report | 5 000                  | -                      | -                             | 2 000               | 2 000   | 2 000               | 2 000               | Township Vols                              | Renewal        |
|  |  | 712857         | C        | Community              | Community              | 123 Backed in, Arson, Police, Police Report | 800                    | 595                    | -                             | 800                 | 800   | -                   | -                   | Township Vols                              | Renewal        |
|  |  | 712858         | C        | Other Assets           | Other Assets           | 123 Backed in, Arson, Police, Police Report | 3 000                  | 825                    | 3 000                         | 3 000               | 3 000   | 3 000               | 3 000               | 2, 43                                      | Renewal        |
|  |  | 712853         | F        | Community              | Community              | 123 Backed in, Arson, Police, Police Report | -                      | 13                     | -                             | -                   | -   | -                   | -                   | Township Vols                              | New            |
|  |  | 712853         | C        | Community              | Community              | 123 Backed in, Arson, Police, Police Report | -                      | -                      | 500                           | 3 000               | -   | -                   | -                   | 103, 104, 105                              | New            |
| Environment of Management  | Acquisition, Emergency Vehicles                                    | 712853         | C        | Community              | Community              | 123 Backed in, Arson, Police, Police Report | -                      | -                      | 500                           | 2 000               | -   | -                   | -                   | 100  | New            |
|  |  | 712853         | E        | Community              | Community              | 123 Backed in, Arson, Police, Police Report | -                      | -                      | 1 500                         | -                   | -   | -                   | -                   | Township Vols                              | New            |
|  |  | 712853         | E        | Community              | Community              | 123 Backed in, Arson, Police, Police Report | 13 000                 | 5 817                  | 5 000                         | 2 500               | 13 000  | 15 000              | 15 000              | 50   | Renewal        |
|  |  | 712853         | E        | Community              | Community              | 123 Backed in, Arson, Police, Police Report | 1 000                  | 8 452                  | 9 000                         | 3 000               | 3 000   | 3 000               | 3 000               | 50   | Renewal        |
|  |  | 711454         | D        | Other Assets           | Other Assets           | 123 Backed in, Arson, Police, Police Report | 500                    | 682                    | 500                           | 500                 | 500   | 500                 | 500                 | 60   | Renewal        |
|  |  | 711454         | D        | Other Assets           | Other Assets           | 123 Backed in, Arson, Police, Police Report | 1 200                  | 83                     | 1 000                         | 500                 | 2 000   | 2 000               | 2 000               | 50   | Renewal        |
|  |  | 711454         | D        | Other Assets           | Other Assets           | 123 Backed in, Arson, Police, Police Report | 3 000                  | 1 055                  | 2 000                         | 3 000               | 3 000   | 3 000               | 3 000               | 1 59                                       | Renewal        |
|  |  | 711454         | D        | Other Assets           | Other Assets           | 123 Backed in, Arson, Police, Police Report | 9 000                  | 2 453                  | -                             | 7 000               | 9 000   | 9 000               | 9 000               | 1 59                                       | Renewal        |
|  |  | 712853         | A        | Infrastructure - Other | Infrastructure - Other | 123 Backed in, Arson, Police, Police Report | -                      | -                      | 7 000                         | -                   | -   | -                   | -                   | 1 59                                       | Renewal        |
|  |  | 712853         | A        | Infrastructure - Other | Infrastructure - Other | 123 Backed in, Arson, Police, Police Report | 10 000                 | 5 259                  | -                             | 7 000               | 10 000  | 10 000              | 10 000              | 1 59                                       | Renewal        |
| Environment of Management  | Acquisition, Emergency Vehicles                                    | 712853         | A        | Infrastructure - Other | Infrastructure - Other | 123 Backed in, Arson, Police, Police Report | -                      | -                      | 7 000                         | -                   | -   | -                   | -                   | 1 59                                       | Renewal        |
|  |  | 712853         | A        | Infrastructure - Other | Infrastructure - Other | 123 Backed in, Arson, Police, Police Report | 4 000                  | 1 702                  | -                             | 3 000               | 4 000   | 4 000               | 4 000               | 1 59                                       | Renewal        |
|  |  | 712853         | A        | Infrastructure - Other | Infrastructure - Other | 123 Backed in, Arson, Police, Police Report | -                      | -                      | 3 000                         | -                   | -   | -                   | -                   | 1 59                                       | Renewal        |
|  |  | 712853         | A        | Infrastructure - Other | Infrastructure - Other | 123 Backed in, Arson, Police, Police Report | -                      | -                      | -                             | -                   | -   | -                   | -                   | 1 59                                       | Renewal        |
|  |  | 712853         | A        | Infrastructure - Other | Infrastructure - Other | 123 Backed in, Arson, Police, Police Report | -                      | -                      | -                             | -                   | -   | -                   | -                   | 1 59                                       | Renewal        |
|  |  | 712853         | A        | Infrastructure - Other | Infrastructure - Other | 123 Backed in, Arson, Police, Police Report | -                      | -                      | -                             | -                   | -   | -                   | -                   | 1 59                                       | Renewal        |
|  |  | 712853         | A        | Infrastructure - Other | Infrastructure - Other | 123 Backed in, Arson, Police, Police Report | -                      | -                      | -                             | -                   | -   | -                   | -                   | 1 59                                       | Renewal        |
|  |  | 712853         | A        | Infrastructure - Other | Infrastructure - Other | 123 Backed in, Arson, Police, Police Report | -                      | -                      | -                             | -                   | -   | -                   | -                   | 1 59                                       | Renewal        |
|  |  | 712853         | A        | Infrastructure - Other | Infrastructure - Other | 123 Backed in, Arson, Police, Police Report | -                      | -                      | -                             | -                   | -   | -                   | -                   | 1 59                                       | Renewal        |
|  |  | 712853         | A        | Infrastructure - Other | Infrastructure - Other | 123 Backed in, Arson, Police, Police Report | -                      | -                      | -                             | -                   | -   | -                   | -                   | 1 59                                       | Renewal        |

| Municipal Year/Capital project | Program/Project description                    | Project number | GP Code | Indicatively Approved (Yes/No) | Asset Class            | Asset Sub-Class      | GPIS re-evaluations                                    | Total Project Estimate | Priority year outcomes  |                                |                     | 2013/14 Medium Term Revenue & Expenditure Framework |                     |                     | Project information   |                |
|--------------------------------|--|----------------|---------|--------------------------------|------------------------|----------------------|--|------------------------|-------------------------|--------------------------------|---------------------|---|---------------------|---------------------|---|----------------|
|                                |  |                |         |                                |                        |                      |  |                        | Audited Outcome 2011/12 | Current Year 2012/13 Full Year | Budget Year 2013/14 | Budget Year 2013/14                                 | Budget Year 2013/14 | Budget Year 2013/14 | Ward location   | Now or renewal |
| Environment and Management     | Swamp Bars                                     | 712924         | A       | Yes                            | Infrastructure - Other | Waste Management of  | Township wide  | 3 500                  | -                       | -                              | 3 500               | 3 500   | 3 500               | 3 500               | 1 59  | Renewal        |
|                                | Green Buildings Programme                      | 712927         | C       | Yes                            | Other Assets           | Other Buildings      | Retain 277 J/R   | 1 500                  | -                       | 1 700                          | 1 500               | 1 500   | 2 200               | 2 200               | 91  | Now            |
|                                | Upgrading and Extension of Office Blocks       | 712925         | E       | Yes                            | Other Assets           | Other Buildings      |  | 2 000                  | 1 354                   | 5 000                          | 6 000               | 2 000   | 2 000               | 2 000               | 60  | Now            |
|                                | Casual Facilities from Operating               | 712930         | F       | Yes                            | Other Assets           | Other Buildings      |  | 1 500                  | -                       | 1 500                          | 500                 | 500   | 500                 | 500                 | Township Wide   | Now            |
|                                | Renovate of Municipal Buildings                | 712927         | C       | Yes                            | Other Assets           | Other Buildings      |  | 800                    | 600                     | 800                            | 1 200               | 800   | 2 000               | 2 000               | 1 09  | Now            |
|                                | Specialised Vehicles - Market                  | 712927         | B       | Yes                            | Other Assets           | Specialised Vehicles | S25 14-21, 47 602/28 1000.4 to S25 44-18 P             | 1 200                  | 4 600                   | 700                            | -                   | 1 200   | 650                 | 650                 | 60  | Now            |
|                                | Upgrading of the market trading system         | 712928         | E       | Yes                            | Other Assets           | Adverts              | S25 14-21, 17 602/28 1000.3                            | 600                    | 554                     | 2 000                          | 300                 | 600   | 1 000               | 1 000               | 60  | Now            |
|                                | Replacement of BB with 240 bins                | 712929         | A       | Yes                            | Infrastructure - Other | Waste Management     | Township wide  | 30 000                 | -                       | 30 000                         | -                   | -   | -                   | -                   | Township Wide   | Now            |
|                                | Buildings & Equipment (security at the stores) | 712944         | D       | Yes                            | Other Assets           | Other Buildings      |  | 5 000                  | 9 500                   | -                              | 5 000               | 5 000   | -                   | -                   | Township Wide   | Renewal        |
|                                | Buildings & Equipment                          | 712944         | D       | Yes                            | Other Assets           | Other Buildings      |  | -                      | -                       | 5 000                          | -                   | -   | -                   | -                   | Township Wide   | Renewal        |
| Financial Services             | Call Centres in the North Tsimba               | 712944         | D       | Yes                            | Community              | Other                |  | -                      | 11 642                  | -                              | -                   | -   | -                   | -                   | 8, 73, 74, 75, 76   | Now            |
|                                | Call Centres in the North Tsimba               | 712944         | D       | Yes                            | Community              | Other                |  | -                      | 10 000                  | -                              | -                   | -   | -                   | -                   | 8, 73, 74, 75, 76   | Now            |
|                                | Casual Facilities from Operating               | 712755         | F       | Yes                            | Other Assets           | Other Assets         |  | 1 500                  | 1 025                   | 1 500                          | 2 000               | 500   | 500                 | 500                 | Township Wide   | Now            |
|                                | Casual Facilities from Operating               | 712755         | F       | Yes                            | Other Assets           | Other Assets         |  | -                      | 100                     | 500                            | -                   | -   | -                   | -                   | Township Wide   | Now            |
|                                | CAAT Computer Asset Auditing Training          | 712939         | D       | Yes                            | Other Assets           | Other                |  | -                      | -                       | 500                            | -                   | -   | -                   | -                   | Township Wide   | Now            |
|                                | Customer Care Kiosk                            | 712940         | D       | Yes                            | Community              | Other                |  | -                      | -                       | -                              | 7 000               | -   | -                   | -                   | Township Wide   | Now            |
|                                | New clinic in Doranport                        | 710075         | C       | Yes                            | Community              | Clinic               |  | -                      | 200                     | -                              | -                   | -   | -                   | -                   | 50  | Now            |
|                                | New clinic in Doranport                        | 710075         | C       | Yes                            | Community              | Clinic               |  | -                      | -                       | -                              | -                   | -   | -                   | -                   | 50  | Now            |
|                                | Upgrading of Clinic Despatchers                | 710075         | B       | Yes                            | Community              | Clinic               | 259 Colwood street 28 Doranport (ref 4429)             | -                      | 11 000                  | -                              | 5 000               | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Upgrading of Clinic Despatchers                | 710075         | B       | Yes                            | Community              | Clinic               | 259 Colwood street 28 Doranport (ref 4429)             | -                      | 2 880                   | 1 000                          | -                   | -   | -                   | -                   | 22, 49  | Now            |
| Health and Social Development  | Upgrading of Clinic Despatchers                | 712978         | C       | Yes                            | Community              | Clinic               | At LA clinic   | -                      | 8 454                   | -                              | -                   | -   | -                   | -                   | 22, 49  | Now            |
|                                | Upgrading of Clinic Despatchers                | 712978         | C       | Yes                            | Community              | Clinic               | LAT 55 787 LONG 28,091 Ramothoane Square, At LA clinic | -                      | -                       | 1 000                          | -                   | 10 000  | 10 000              | 10 000              | Township Wide   | Now            |
|                                | Midwifery Development Centres                  | 712981         | C       | Yes                            | Community              | Clinic               | LAT 55 787 LONG 28,091 Ramothoane Square, At LA clinic | 500                    | -                       | -                              | 500                 | 7 000   | 7 000               | 7 000               | 102   | Now            |
|                                | Upgrades and extension of Zithau Clinic        | 712930         | C       | Yes                            | Community              | Clinic               |  | 7 000                  | -                       | 500                            | -                   | -   | -                   | -                   | 100   | Now            |
|                                | Replacement of Raydon Clinic                   | 712934         | C       | Yes                            | Community              | Clinic               |  | 500                    | -                       | -                              | -                   | 500   | 10 000              | 10 000              | 100   | Now            |
|                                | Upgrading of ECD centres and Day Care Centres  | 712931         | C       | Yes                            | Community              | Clinic               | o/a Midway Road & safety of Raydon                     | 5 000                  | -                       | -                              | 5 000               | 6 000   | 6 000               | 6 000               | 5, 12, 20, 21, 22, 23, 24, 25, 26, 31, 62, 63   | Now            |
|                                | Casual Facilities from Operating               | 712755         | F       | Yes                            | Other Assets           | Other Assets         |  | 2 000                  | 201                     | 2 000                          | 500                 | 500   | 500                 | 500                 | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Now            |
|                                | New Birth/Infant Clinic                        | 712755         | C       | Yes                            | Community              | Clinic               |  | -                      | -                       | -                              | -                   | -   | -                   | -                   | 2, 4, 6, 9  | Now            |
|                                | Extension of Rehabilitation Clinic             | 712758         | C       | Yes                            | Community              | Clinic               |  | 5 000                  | -                       | 500                            | 8 000               | -   | -                   | -                   | 100   | Now            |
|                                | Installation of generators in all LG clinics   | 712935         | C       | Yes                            | Community              | Clinic               | Stand 310 Rehabilitation Clinic                        | 1 000                  | -                       | 500                            | 1 000               | 1 000   | 3 000               | 3 000               | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Now            |
| Housing and Human Settlement   | Social Development center in Ramothoane        | 712949         | C       | Yes                            | Community              | Other                | o/a Mark & Bore of Ramothoane                          | -                      | -                       | -                              | 500                 | 27 000  | 48 500              | 48 500              | 49  | Now            |
|                                | Project Linked Housing - Value Provision       | 710020         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 14, 74  | Renewal        |
|                                | Project Linked Housing - Water Provision       | 710020         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | 55 000                         | 5 000               | 150 000   | 200 000             | 200 000             | 14, 74  | Renewal        |
|                                | Project Linked Housing - Water Provision       | 710020         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | -                   | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Sewerage - Low Cost Housing                    | 710054         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Sewerage - Low Cost Housing                    | 710054         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Sewerage - Low Cost Housing                    | 710054         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Sewerage - Low Cost Housing                    | 710054         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Roads & Stormwater - Low Cost Housing          | 710055         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Project Linked Housing - Acquisition Of Land   | 710050         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
| Water and Sanitation           | Project Linked Housing - Acquisition Of Land   | 710050         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Project Linked Housing - Acquisition Of Land   | 710050         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Project Linked Housing - Acquisition Of Land   | 710050         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Project Linked Housing - Acquisition Of Land   | 710050         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Project Linked Housing - Acquisition Of Land   | 710050         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Project Linked Housing - Acquisition Of Land   | 710050         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Project Linked Housing - Acquisition Of Land   | 710050         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Project Linked Housing - Acquisition Of Land   | 710050         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Project Linked Housing - Acquisition Of Land   | 710050         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Project Linked Housing - Acquisition Of Land   | 710050         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |
|                                | Project Linked Housing - Acquisition Of Land   | 710050         | A       | Yes                            | Investment properties  | Housing development  |  | -                      | -                       | -                              | 20 300              | -   | -                   | -                   | 1, 2, 3, 4, 7, 10, 20, 40, 41, 42, 43, 44, 45, 46, 61, 62, 64, 65, 66, 68, 69, 71, 72 | Renewal        |







| Municipal Ward/Capital project                 | Project number | Program/Project description  | GP Code | Individuality (Y/N/No) | Asset Class                     | Asset Sub-Class        | C/Ps co-ordinates                                 | Total Project Estimate | 2013/14 Medium Term Revenue & Expenditure Framework |                     |                     |                     | Project Information   |                |
|--|----------------|--|---------|------------------------|---------------------------------|------------------------|---|------------------------|---|---------------------|---------------------|---------------------|---|----------------|
|  |                |  |         |                        |                                 |                        |   |                        | Current Year 2013/14 Full Year Forecast             | Budget Year 2013/14 | Budget Year 2014/15 | Budget Year 2015/16 | Ward location   | How or renewed |
| Regional Service Delivery                      | 71287          | Sustainable Sanitation Agricultural Village  | B       | No                     | Other Assets                    | Other                  | S29 65244 628 725 45                              | 5 000                  | -   | 5 000               | 5 000               | 5 000               | 105   | New            |
|  | 71287          | Sustainable Sanitation Agricultural Village  | B       | No                     | Other Assets                    | Other                  | S29 65244 628 725 45                              | -                      | 5 000   | -                   | -                   | -                   | 105   | New            |
|  | 71276          | Renewing of Street Areas City View (Ecological Sanitation & Security Partnership)            | C       | Yes                    | Infrastructure - Other          | Infrastructure - Other | S29 65244 628 725 45                              | 6 000                  | 6 000   | 3 000               | 3 000               | 3 000               | 1-79  | New            |
|  | 71276          | Renewing of Street Areas City View (Ecological Sanitation & Security Partnership)            | C       | Yes                    | Infrastructure - Other          | Infrastructure - Other | S29 65244 628 725 45                              | -                      | 6 000   | -                   | -                   | -                   | 1-79  | New            |
|  | 71283          | Development of the Kilo-Kwazulu cemetery   | A       | Yes                    | Community                       | Community              | Kusilem 235-JR                                    | -                      | -   | 2 900               | 1 100               | 5 000               | 20-50   | New            |
|  | 71283          | Development of the Kilo-Kwazulu cemetery   | A       | Yes                    | Community                       | Community              | Kusilem 235-JR                                    | -                      | -   | 2 900               | -                   | -                   | 20-50   | New            |
|  | 71289          | Development of Tsimane Heron Cemetery  | C       | Yes                    | Community                       | Community              | Shawville 105-JR                                  | -                      | 11 595  | -                   | -                   | -                   | 8, 14, 74, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96 | New            |
|  | 71289          | Development of Tsimane Heron Cemetery  | C       | Yes                    | Community                       | Community              | Shawville 105-JR                                  | -                      | 11 595  | -                   | -                   | -                   | 8, 14, 74, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96 | New            |
|  | 71290          | Crematorium Upgrade of Tsimane   | C       | Yes                    | Community                       | Community              | Shawville 105-JR                                  | -                      | 11 404  | 9 414               | 20 000              | -4 500              | 32  | Renewal        |
|  | 71285          | Upgrade Storm Water System at Boysewe Nursery  | A       | Yes                    | Infrastructure - Road transport | Stormwater             | Porton 45 of Zandvlei 317-JR                      | -                      | 250   | 150                 | 150                 | 150                 | 55  | New            |
|  | 71285          | Upgrade Storm Water System at Boysewe Nursery  | A       | Yes                    | Infrastructure - Road transport | Stormwater             | Porton 45 of Zandvlei 317-JR                      | -                      | 250   | 150                 | -                   | -                   | 55  | New            |
|  | 71288          | Development of Cemetery, Marrowburg  | A       | Yes                    | Community                       | Community              | Lekwena 105-JR                                    | -                      | 3 486   | -                   | -                   | -                   | 101, 102, 103, 104, 105   | New            |
|  | 71288          | Development of Cemetery, Marrowburg  | A       | Yes                    | Community                       | Community              | Lekwena 105-JR                                    | -                      | 3 486   | -                   | -                   | -                   | 101, 102, 103, 104, 105   | New            |
|  | 71289          | Construction of a New Waste Transfer Station - Roadside                                      | A       | Yes                    | Infrastructure - Other          | Waste Management       | Lekwena 105-JR                                    | -                      | -   | 4 000               | -                   | -                   | 67  | New            |
|  | 71289          | Construction of a New Waste Transfer Station - Roadside                                      | A       | Yes                    | Infrastructure - Other          | Waste Management       | Lekwena 105-JR                                    | -                      | -   | 4 000               | -                   | -                   | 67  | New            |
|  | 71281          | 240 Litre Containers Mowatburg   | A       | Yes                    | Infrastructure - Other          | Waste Management       | Tsimane wab                                       | -                      | 1 583   | 2 000               | -                   | -                   | 101, 102, 103, 104, 105   | New            |
|  | 71282          | 1000 Litre Containers Mowatburg  | A       | Yes                    | Infrastructure - Other          | Waste Management       | Tsimane wab                                       | -                      | 1 598   | 2 000               | -                   | -                   | 101, 102, 103, 104, 105   | New            |
|  | 71283          | Service Bins Mowatburg   | A       | Yes                    | Infrastructure - Other          | Waste Management       | Tsimane wab                                       | -                      | 159   | 2 000               | -                   | -                   | 101, 102, 103, 104, 105   | New            |
|  | 71283          | Service Bins Mowatburg   | A       | Yes                    | Infrastructure - Other          | Waste Management       | Tsimane wab                                       | -                      | 159   | 2 000               | -                   | -                   | 101, 102, 103, 104, 105   | New            |
|  | 71287          | Bulk Water Supply - Francfont  | A       | Yes                    | Infrastructure - Electricity    | Street Lighting        | -   | -                      | 7 187   | 8 000               | -                   | -                   | 73  | New            |
|  | 71287          | Bulk Water Supply - Francfont  | A       | Yes                    | Infrastructure - Electricity    | Street Lighting        | -   | -                      | 7 187   | 8 000               | -                   | -                   | 73  | New            |
|  | 71287          | Upgrading of Plough Station  | B       | Yes                    | Community                       | Recreation             | -   | -                      | 14 504  | -                   | -                   | -                   | 97  | New            |
|  | 71282          | Upgrading of Zithoni Sport Stadium   | B       | Yes                    | Community                       | Sportfields & stadia   | -   | -                      | 219   | -                   | -                   | -                   | Tsimane Wab   | New            |
|  | 71285          | Water Conservation and Demand Management (Initiation of Water Conservation in the Community) | A       | Yes                    | Infrastructure - Water          | Sportfields & stadia   | -   | -                      | 1 022   | -                   | -                   | -                   | 100, 101, 102   | New            |
|  | 71290          | New Atteridgeville Library   | C       | Yes                    | Community                       | Recreation             | -   | -                      | -   | -                   | -                   | -                   | 73  | New            |
|  | 71291          | Beaufort Community Library   | C       | Yes                    | Community                       | Recreation             | -   | -                      | -   | -                   | -                   | -                   | 33, 37  | New            |
|  | 71291          | Beaufort Community Library   | C       | Yes                    | Community                       | Recreation             | -   | -                      | -   | -                   | -                   | -                   | 63, 72  | New            |
|  | 71291          | Upgrading of Old Station   | C       | Yes                    | Community                       | Sportfields & stadia   | -   | -                      | -   | -                   | -                   | -                   | 104   | New            |
|  | 71291          | Upgrading of Old Station   | C       | Yes                    | Community                       | Sportfields & stadia   | -   | -                      | -   | -                   | -                   | -                   | 104   | New            |
|  | 71295          | Nonconformant Sustainable Agricultural Village   | F       | Yes                    | Other Assets                    | Other Assets           | CD Properties and Market Market Old, Erf 1145     | 4 250                  | 3 950   | 4 250               | 500                 | 500                 | 1, 2, 7, 45, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65                       | New            |
|  | 71295          | Nonconformant Sustainable Agricultural Village   | F       | Yes                    | Other Assets                    | Other Assets           | CD Properties and Market Market Old, Erf 1145     | 4 250                  | 3 950   | 4 250               | 500                 | 500                 | 1, 2, 7, 45, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65                       | New            |
|  | 71295          | Nonconformant Sustainable Agricultural Village   | B       | No                     | Other Assets                    | Other                  | Remainder of Erf 106 of the farm Shawville 105-JR | 5 000                  | -   | 5 000               | -                   | -                   | 17  | New            |
|  | 71295          | Nonconformant Sustainable Agricultural Village   | B       | No                     | Other Assets                    | Other                  | Remainder of Erf 106 of the farm Shawville 105-JR | 5 000                  | -   | 5 000               | -                   | -                   | 17  | New            |
|  | 71296          | Clifton Library Park   | C       | Yes                    | Community                       | Other                  | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 5 000               | -                   | -                   | 100   | New            |
|  | 71296          | Clifton Library Park   | C       | Yes                    | Community                       | Other                  | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 5 000               | -                   | -                   | 100   | New            |
|  | 71291          | Clifton Sportsfields   | C       | Yes                    | Community                       | Other                  | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 5 000               | -                   | -                   | 100   | New            |
|  | 71291          | Clifton Sportsfields   | C       | Yes                    | Community                       | Other                  | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 5 000               | -                   | -                   | 100   | New            |
| Research and Innovation Service Infrastructure | 71287          | Clifton Sportsfields   | F       | Yes                    | Other Assets                    | Other Assets           | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 19 800              | -                   | -                   | Tsimane Wab   | New            |
|  | 71287          | Clifton Sportsfields   | F       | Yes                    | Other Assets                    | Other Assets           | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 19 800              | -                   | -                   | Tsimane Wab   | New            |
|  | 71005          | Upgrading Strengthening of Existing Network Schemes  | A       | Yes                    | Infrastructure - Electricity    | Generation             | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 500                 | 500                 | 500                 | Tsimane Wab   | Renewal        |
|  | 71005          | Upgrading Strengthening of Existing Network Schemes  | A       | Yes                    | Infrastructure - Electricity    | Generation             | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 500                 | 500                 | 500                 | Tsimane Wab   | Renewal        |
|  | 71005          | Upgrading Strengthening of Existing Network Schemes  | A       | Yes                    | Infrastructure - Electricity    | Generation             | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 500                 | 500                 | 500                 | Tsimane Wab   | Renewal        |
|  | 71005          | Upgrading Strengthening of Existing Network Schemes  | A       | Yes                    | Infrastructure - Electricity    | Generation             | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 500                 | 500                 | 500                 | Tsimane Wab   | Renewal        |
|  | 71005          | Upgrading Strengthening of Existing Network Schemes  | A       | Yes                    | Infrastructure - Electricity    | Generation             | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 500                 | 500                 | 500                 | Tsimane Wab   | Renewal        |
|  | 71005          | Upgrading Strengthening of Existing Network Schemes  | A       | Yes                    | Infrastructure - Electricity    | Generation             | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 500                 | 500                 | 500                 | Tsimane Wab   | Renewal        |
|  | 71005          | Upgrading Strengthening of Existing Network Schemes  | A       | Yes                    | Infrastructure - Electricity    | Generation             | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 500                 | 500                 | 500                 | Tsimane Wab   | Renewal        |
|  | 71005          | Upgrading Strengthening of Existing Network Schemes  | A       | Yes                    | Infrastructure - Electricity    | Generation             | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 500                 | 500                 | 500                 | Tsimane Wab   | Renewal        |
|  | 71005          | Upgrading Strengthening of Existing Network Schemes  | A       | Yes                    | Infrastructure - Electricity    | Generation             | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 500                 | 500                 | 500                 | Tsimane Wab   | Renewal        |
|  | 71005          | Upgrading Strengthening of Existing Network Schemes  | A       | Yes                    | Infrastructure - Electricity    | Generation             | Remainder of Erf 106 of the farm Shawville 105-JR | -                      | -   | 500                 | 500                 | 500                 | Tsimane Wab   | Renewal        |



| Municipal Water/Capital project | Program/Project description                              | Project number | IDP Item number | Individually Approved (Yes/No)  | Asset Class                     | Asset Sub-Class             | GPS co-ordinates | Total Project Estimate | Prior year outcomes     |   | 2013/14 Medium Term Revenue & Expenditure Framework |                        |                        | Project information               |                                 |         |
|---------------------------------|--|----------------|-----------------|---------------------------------|---------------------------------|-----------------------------|------------------|------------------------|-------------------------|---|---|------------------------|------------------------|-----------------------------------|---------------------------------|---------|
|                                 |  |                |                 |                                 |                                 |                             |                  |                        | Audited Outcome 2012/13 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14                                 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Work location                     | New or renewal                  |         |
| Service Infrastructure          | Private Electricity Meters                               | 71162          | A               | Yes                             | Infrastructure - Electricity    | Transmission & Distribution |                  | -                      | 29 577                  | -                                       | -   | -                      | -                      | Township Vols                     | Renewal                         |         |
|                                 | Pre-paid Electricity Meters                              | 71162          | A               | Yes                             | Infrastructure - Electricity    | Transmission & Distribution |                  | -                      | -                       | 31 000                                  | -   | -                      | -                      | Township Vols                     | Renewal                         |         |
|                                 | Purification Plant Upgrades                              | 71181          | A               | Yes                             | Infrastructure - Water          | Renewal                     |                  | -                      | 25 156                  | -                                       | -   | -                      | -                      | 2.5, 42, 45, 46, 47, 49, 50       | Renewal                         |         |
|                                 | Purification Plant Upgrades                              | 71181          | A               | Yes                             | Infrastructure - Water          | Renewal                     |                  | -                      | -                       | 11 724                                  | 2 500   | 6 000                  | 2 500                  | 2.5, 42, 45, 46, 47, 49, 50       | Renewal                         |         |
|                                 | Replacement of Obsolete Air and non functional Equipment | 71206          | A               | Yes                             | Infrastructure - Electricity    | Transmission & Distribution |                  | 2 500                  | 935                     | 1 000                                   | 1 000   | 2 500                  | 1 200                  | 1, 20, 34, 42, 54, 55, 60, 63, 70 | Renewal                         |         |
|                                 | Water treatment plant power                              | 71211          | A               | Yes                             | Infrastructure - Electricity    | Transmission & Distribution |                  | -                      | 36 449                  | -                                       | -   | -                      | -                      | 41, 42, 43, 44, 45, 46, 47, 52    | Renewal                         |         |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Electricity    | Transmission & Distribution |                  | -                      | -                       | 31 500                                  | 25 418  | 23 979                 | 24 000                 | 41, 42, 43, 44, 45, 46, 47, 52    | Renewal                         |         |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Water          | Renewal                     |                  | 4 000                  | -                       | 3 000                                   | 4 000   | 4 000                  | 18 000                 | Township Vols                     | New                             |         |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Water          | Dams & Reservoirs           |                  | -                      | 19 575                  | 7 000                                   | -   | -                      | -                      | 73, 74, 75                        | New                             |         |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Water          | Dams & Reservoirs           |                  | -                      | -                       | 2 000                                   | 5 000   | -                      | -                      | 73, 74, 75                        | New                             |         |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Water          | Dams & Reservoirs           |                  | -                      | 3 043                   | -                                       | -   | -                      | -                      | 47, 51                            | New                             |         |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Electricity    | Generation                  |                  | -                      | 195 000                 | -                                       | -   | -                      | -                      | 2, 4, 10, 40, 50, 57              | New                             |         |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Electricity    | Generation                  |                  | -                      | -                       | 195 000                                 | -   | -                      | -                      | 2, 4, 10, 40, 50, 57              | New                             |         |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Electricity    | Transmission & Distribution |                  | -                      | -                       | 21 550                                  | -   | -                      | -                      | -                                 | Township Vols                   | Renewal |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Electricity    | Transmission & Distribution |                  | -                      | -                       | 21 550                                  | -   | -                      | -                      | -                                 | Township Vols                   | Renewal |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Electricity    | Generation                  |                  | -                      | -                       | 13 000                                  | -   | -                      | -                      | -                                 | 9, 12, 24                       | Renewal |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Electricity    | Generation                  |                  | -                      | -                       | 10 000                                  | -   | -                      | -                      | -                                 | 9, 12, 24                       | Renewal |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Water          | Dams & Reservoirs           |                  | -                      | -                       | 10 000                                  | -   | -                      | -                      | -                                 | 9, 12, 24                       | Renewal |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Water          | Dams & Reservoirs           |                  | -                      | -                       | 22 024                                  | -   | -                      | -                      | -                                 | 4, 5, 6, 22, 41, 42, 47, 50, 55 | New     |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Water          | Dams & Reservoirs           |                  | -                      | -                       | 54 723                                  | 51 500  | 47 500                 | 48 500                 | 4, 5, 6, 22, 41, 42, 47, 50, 55   | New                             |         |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Electricity    | Transmission & Distribution |                  | -                      | -                       | 46 922                                  | 11 000  | 10 000                 | 10 000                 | Township Vols                     | New                             |         |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Other Assets                    | Other Assets                |                  | 3 000                  | 2 397                   | 3 000                                   | 3 772   | 3 000                  | 3 000                  | Township Vols                     | New                             |         |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Other Assets                    | Other Assets                |                  | -                      | 797                     | -                                       | -   | -                      | -                      | 1, 53                             | New                             |         |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Electricity    | Transmission & Distribution |                  | 1 000                  | 935                     | 1 000                                   | 1 000   | 2 000                  | 2 000                  | Township Vols                     | New                             |         |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Electricity    | Generation                  |                  | -                      | 8 325                   | -                                       | -   | -                      | -                      | -                                 | Township Vols                   | New     |
|                                 | Water treatment plant power                              | 71212          | A               | Yes                             | Infrastructure - Electricity    | Generation                  |                  | -                      | -                       | 7 000                                   | 9 000   | 10 000                 | 15 000                 | Township Vols                     | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Electricity    | Transmission & Distribution     |                             | -                | 41 501                 | -                       | -                                       | -   | -                      | -                      | Township Vols                     | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Electricity    | Transmission & Distribution     |                             | -                | -                      | 10 000                  | -                                       | -   | -                      | -                      | Township Vols                     | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Electricity    | Transmission & Distribution     |                             | 2 500            | 1 488                  | -                       | -                                       | -   | -                      | -                      | 61, 65                            | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Electricity    | Transmission & Distribution     |                             | -                | -                      | 2 000                   | -                                       | -   | -                      | -                      | 61, 65                            | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Electricity    | Transmission & Distribution     |                             | 5 000            | 1 970                  | -                       | 5 000                                   | 5 000   | 5 000                  | 1 92                   | New                               |                                 |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Electricity    | Transmission & Distribution     |                             | -                | -                      | 2 000                   | -                                       | -   | -                      | -                      | 1, 82                             | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Electricity    | Renewal                         |                             | -                | 2 119                  | 4 000                   | 4 000                                   | -   | -                      | -                      | 73                                | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Electricity    | Renewal                         |                             | -                | 8 000                  | -                       | -                                       | -   | -                      | -                      | 99                                | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Electricity    | Generation                      |                             | -                | -                      | 15 000                  | 12 000                                  | -   | -                      | -                      | 102, 104                          | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Electricity    | Generation                      |                             | 12 750           | -                      | -                       | -                                       | -   | -                      | -                      | 4, 29                             | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Other Assets                    | Other Assets                    |                             | -                | 20 000                 | -                       | 20 000                                  | -   | -                      | -                      | Township Vols                     | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Electricity    | Generation                      |                             | 2 500            | -                      | 500                     | 2 500                                   | 2 500   | 5 000                  | 5 000                  | Township Vols                     | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Electricity    | Generation                      |                             | 5 000            | -                      | 500                     | 10 000                                  | 5 000   | 5 000                  | 5 000                  | Township Vols                     | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Community                       | Community                       |                             | -                | 1 332                  | -                       | -                                       | -   | -                      | -                      | 67                                | Renewal                         |         |
| Water treatment plant power     | 71212  | A              | Yes             | Community                       | Community                       |                             | -                | -                      | 2 000                   | -                                       | -   | -                      | -                      | 67                                | Renewal                         |         |
| Water treatment plant power     | 71212  | A              | Yes             | Other Assets                    | Other Assets                    |                             | 1 500            | -                      | 1 500                   | 4 500                                   | 4 500   | 4 500                  | -                      | 2, 3, 43, 50                      | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Other Assets                    | Other Assets                    |                             | -                | 4 025                  | 5 123                   | 1 000                                   | -   | -                      | -                      | 2, 3, 43, 50                      | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Road Transport | Infrastructure - Road Transport |                             | -                | -                      | 5 059                   | -                                       | -   | -                      | -                      | 2, 4, 5, 40, 47, 50, 55, 65       | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Road Transport | Infrastructure - Road Transport |                             | -                | -                      | -                       | 17 000                                  | -   | -                      | -                      | 2, 4, 5, 40, 47, 50, 55, 65       | New                             |         |
| Water treatment plant power     | 71212  | A              | Yes             | Infrastructure - Road Transport | Infrastructure - Road Transport |                             | 70 000           | 62                     | 1 000                   | 9 000                                   | 10 000  | 10 000                 | 10 000                 | 1, 42                             | Renewal                         |         |





| Municipal Year/Capital project |   | Program/Project description                 | Project number | IDP Goal number | Infrastructure Investment (Yn/No) | Asset Class                     | Asset Sub-Class | GPS co-ordinates       | Total Project Estimate | Prior year outcomes |                                 |                     | 2013/14 Medium Term Revenue & Expenditure Framework |                        |               | Project information |     |
|--------------------------------|---|---|----------------|-----------------|-----------------------------------|---------------------------------|-----------------|------------------------|------------------------|---------------------|---------------------------------|---------------------|---|------------------------|---------------|---------------------|-----|
| thousand                       |   |   |                |                 |                                   |                                 |                 |                        |                        | Audited FY2011/12   | Current Year FY2012/13 Forecast | Budget Year 2013/14 | Budget Year +1 2014/15                              | Budget Year +2 2015/16 | Ward location | Now or renewal      |     |
| transport                      |   | Flooding Backlog: Network 3, Kuduak Unit 11 | 712523         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 23 29 S, 28 15 00 E | 5 000               | -                               | 300                 | 300   | 9 000                  | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3, Kuduak Unit 11 | 712523         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 23 29 S, 28 15 00 E | -                   | 591                             | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | 100                 | 4 993                           | 17 500              | 100   | 100                    | 75            | Now                 |     |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 4 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 4 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 4 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 4 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 4 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 4 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 4 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 4 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 4 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 4 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 4 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 4 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 4 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 4 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                |   | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524         | A               | Yes                               | Infrastructure - Road transport | 3               | 3                      | 25 22 29 S, 28 13 00 E | -                   | 2 993                           | -                   | -   | -                      | -             | 75                  | Now |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 2 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             | Infrastructure - Road transport   | 3                               | 3               | 25 22 29 S, 28 13 00 E | -                      | 4 993               | -                               | -                   | -   | -                      | 75            | Now                 |     |
|                                | Flooding Backlog: Network 3P, Kuduak Unit 6 | 712524                                      | A              | Yes             |                                   |                                 |                 |                        |                        |                     |                                 |                     |   |                        |               |                     |     |



[illegible]

Note: Other Assets relate to projects that do not fall under any of the other categories of asset classifications. The asset sub-class column (H) indicates the type of asset or similar type of asset to be created.

Table 161: MBRR SA37 – consolidated projects delayed from previous financial year/s

| Municipal Vets/Capital project<br>R thousand                                | Project name                                       | Project number | Asset Class<br>3       | Asset Sub-Class<br>3    | GPS co-ordinates<br>4  | Previous target year to complete<br>Year | Current Year 2012/13 |                    |                     | 2013/14 Medium Term Revenue & Expenditure Programme |                     |  |
|---|--|----------------|------------------------|-------------------------|--|--|----------------------|--------------------|---------------------|---|---------------------|--|
|   |  |                |                        |                         |  |  | Original Budget      | Full Year Forecast | Budget Year 2013/14 | Budget Year 2014/15                                 | Budget Year 2015/16 |  |
|   |  |                |                        |                         |  |  |                      |                    |                     |   |                     |  |
| Parent municipality:<br>List all capital projects grouped by Municipal Vets |  |                |                        |                         |  |  |                      |                    |                     |   |                     |  |
| Regional Service Delivery   | New clinic in Dordrecht                            | 710075         | Community              | Clinics                 | 73° 23' 00" E 33° 00' 00" S  | 2014                                     | 15 000               | 11 000             | 5 000               | -   | -                   |  |
| Regional Service Delivery   | Development of Parks and Traffic Islands (Backlog) | 710248         | Community              | Parks & gardens         |  | 2017                                     | 123 500              | 25 500             | 27 000              | 29 000  | 35 000              |  |
| Emergency Services  | Establishment/Construction of Fire House Houwloep  | 710566         | Other Assets           | Other Buildings         | Perkins7, Brinklaan 350/R, entrance at Weltevreden and Kooistraan ave. | 2015                                     | 8 000                | 4 300              | 7 000               | 22 000  | -                   |  |
| Regional Service Delivery   | Humanitaskraal Multipurpose Sport & Recreation Ctr | 711123         | Community              | Sports fields & stadia  | S23 34° 10' 52" E 28° 17' 47" S  | 2014                                     | 10 000               | 2 000              | 10 000              | -   | -                   |  |
| Regional Service Delivery   | Extension of Olenhoutbosch Clinic                  | 712057         | Community              | Clinics                 | LAT: 29° 29' 49" LONG: 28° 10' 32" S                                   | 2013                                     | 15 000               | 6 000              | 9 000               | -   | -                   |  |
| Environmental Management  | Sewer Bins   | 712054         | Infrastructure - Other | Waste Management        | Available at Olenhoutbosch x1,3  | ongoing                                  | 3 500                | -                  | 3 500               | 3 500   | 3 500               |  |
| Emergency Services  | Disaster risk management tools and equipment       | 712057         | Community              | Fire safety & emergency | 133 Buckle at Olenhoutbosch, Peter Dijkster Centre                     | 2015                                     | 1 200                | -                  | 800                 | 800   | -                   |  |
| Entities:<br>List all capital projects grouped by Municipal Entity          |  |                |                        |                         |  |  |                      |                    |                     |   |                     |  |
| Entity Name<br>Project name   |  |                |                        |                         |  |  |                      |                    |                     |   |                     |  |

There are no projects delayed from previous financial years.